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**HARRY GWALA DISTRICT MUNICIPALITY 2021-2022 INTEGRATED  
DEVELOPMENT PLAN**

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**ABBREVIATIONS USED IN THIS DOCUMENT**

BEE	Black Economic Empowerment
CDP	Capital Development Plan
CIP	Comprehensive Infrastructure Plan
COGTA	Co-operative Governance and Traditional Affairs
DEAT	Department of Environment, Agriculture and Tourism
DFP	Development Framework Plan
DCOG	Department of Co-operative Governance
DMC	Disaster Management Centre
DMP	Disaster Risk Management Plan
DOE	Department of Education
DOHS	Department of Human Settlements
DOT	Department of Transport
DWAF	Department of Water Affairs
ECD	Early Child Development
EIA	Environmental Impact Assessment
EMF	Environmental Management Framework
EXCO	Executive Committee
FY	Financial Year
GE	Gender Equity
GIS	Geographical Information System
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome
ICT	Information Communication Technology
IDP	Integrated Development Plan
IWMP	Integrated Waste Management Plan
KPA	Key Performance Area
KPI	Key Performance Indicator
KZN	KwaZulu-Natal
LED	Local Economic Development
LM	Local Municipality
LUMF	Land Use Management Framework
LUMS	Land Use Management System
MANCO	Management Committee
MEC	Member of the Executive Council (Local Government and Traditional Affairs)
MFMA	Municipal Finance Management Act No. 46 of 2003
MIG	Municipal Infrastructure Grant
MTCT	Mother-To-Child HIV Transmission
MTEF	Medium-Term Expenditure Framework
MTSF	Medium-Term Strategic Framework
NDP	National Development Plan
PGDP	Provincial Growth and Development Plan
PMS	Performance Management System
PMU	Project Management Unit
PPP	Public-Private Partnership
SEA	Strategic Environmental Assessment
SDF	Spatial Development Framework

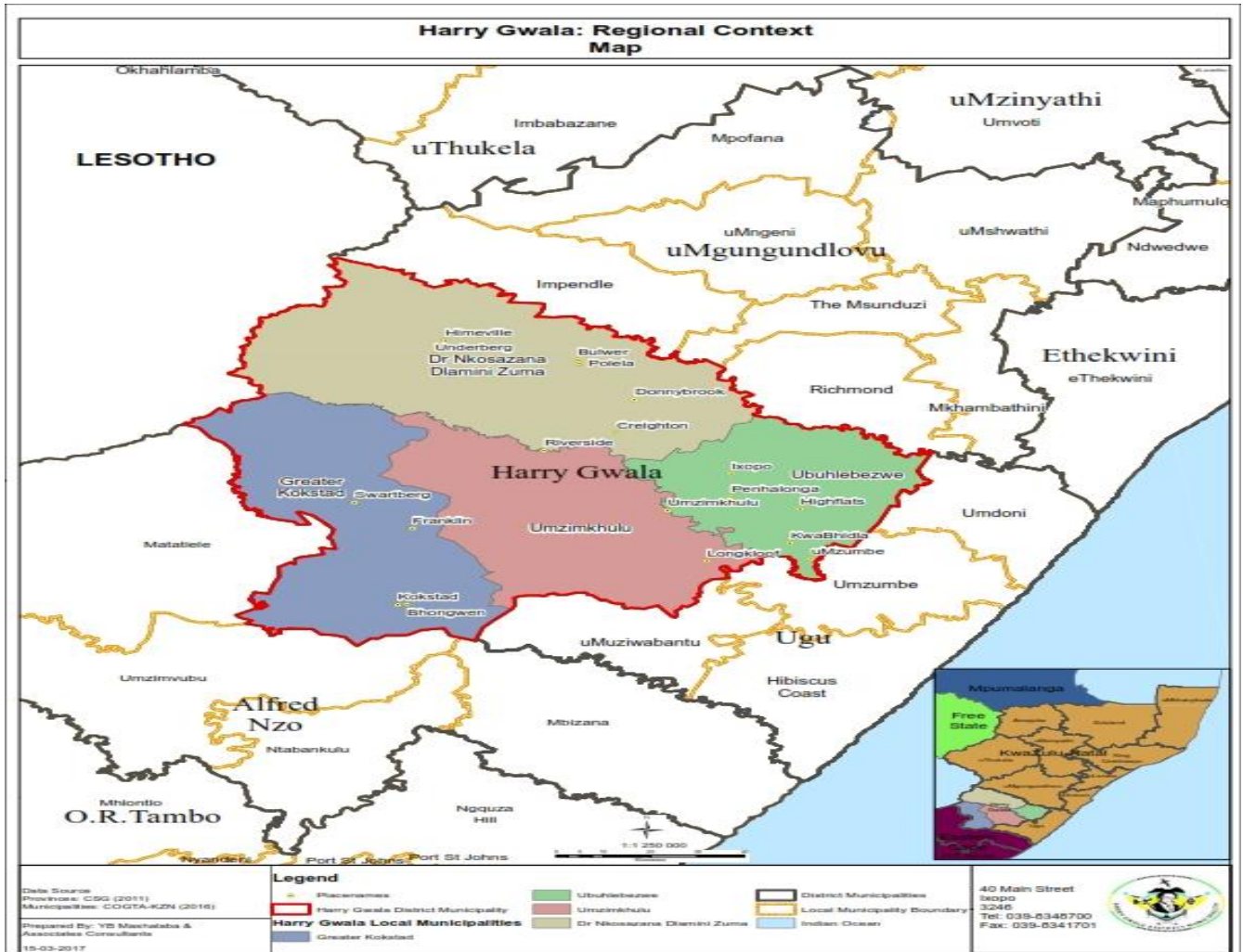
**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

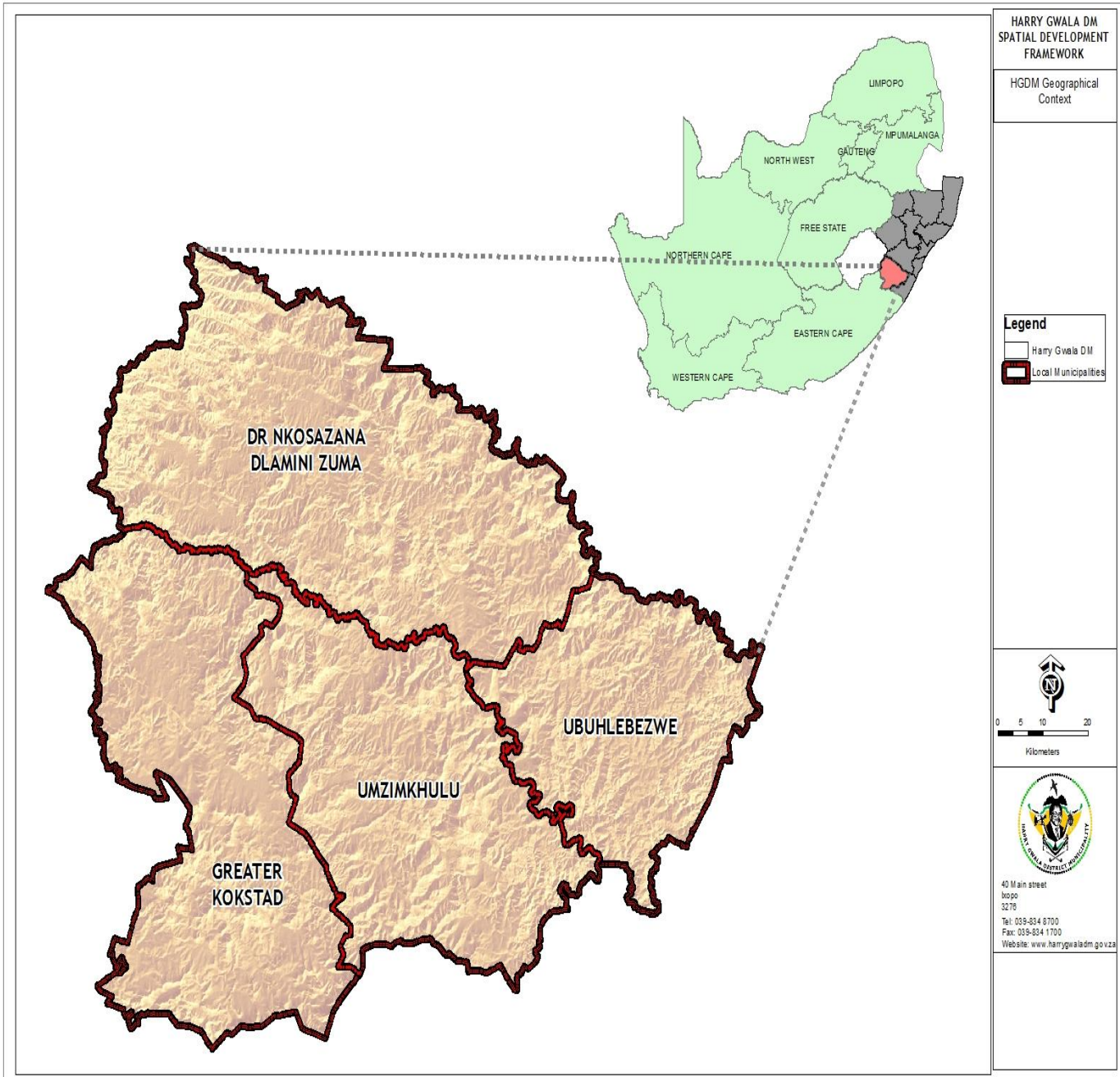
SDBIP	Service Delivery and Budget Implementation Plan
SMME	Small, Medium and Micro Enterprise
SONA	State of the Nation Address
TA	Tribal Authority
WSB	Water Services Backlog
WSDP	Water Services Development Plan

CHAPTER 1: EXECUTIVE SUMMARY

SECTION A  
WHO ARE WE?

The Harry Gwala District Municipality is located to the South West of the KwaZulu-Natal province. Its population is sparsely spread throughout an area of 11 127. 89997 square kilometers. The Harry Gwala District municipality forms part of the border between KwaZulu-Natal and Eastern Cape Province. The Harry Gwala District Municipality (DC43) is composed of the following four local municipalities: UBuhlebezwe; Dr. Nkosazane Dlamini Zuma; Greater Kokstad and UMzimkhulu.





**UMZIMKHULU LOCAL MUNICIPALITY**

This local municipality is located in the southern part of the district. The area covers 2 435km<sup>2</sup> with 22 wards. The majority of the households are headed by women and youth. Youth programmes are essential in this area as well as programmes that will target women.

**DR. NKOSAZANA DLAMINI ZUMA LOCAL MUNICIPALITY**

This municipality came into being in 2016 as a result of amalgamation between Ingwe and KwaSani local municipalities. It is located in the northern to northeast part of the district and consist of 15 wards, with the main towns being Underberg; Bulwer; Donnybrook and Creighton.

**UBUHLEBEZWE LOCAL MUNICIPALITY**

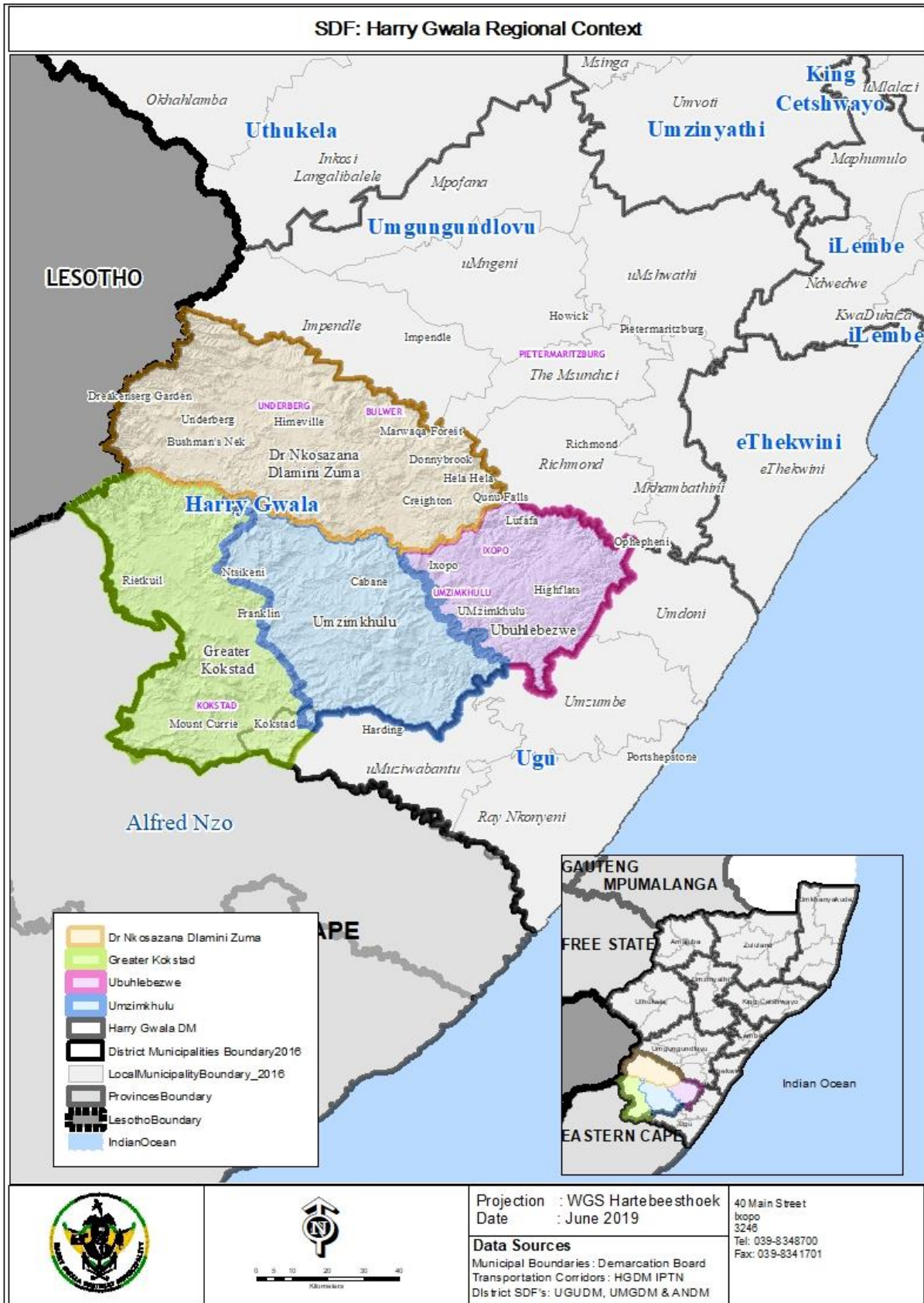
This is the home town of the District municipality. It is located in the eastern parts of the district. Ixopo is the main town within the municipality. It consist of 14 wards that span across approximately 1 604 km<sup>2</sup>.

**GREATER KOKSTAD LOCAL MUNICIPALITY**

This local municipality is located in the western part of the district and is approximately 2 679km<sup>2</sup>, making it the largest municipality in the district. It consist of 10 wards and the main towns are Franklin and Kokstad.

**PROVINCIAL LOCATION CONTEXT**

The Harry Gwala District Municipality is one of the ten District Municipalities that forms part of the KwaZulu-Natal Province. It is located at the extreme south of the Province. The Harry Gwala District Municipality is bordered by the following District Municipalities: Uthukela to the North; Umgungundlovu to the North East; Alfred Nzo and Ugu to the South East. The location of the District in relation to the aforesaid District municipalities means that, any planning and development-taking place in each District will have an impact on the neighboring Districts. It is therefore imperative to align planning and development activities between the Harry Gwala District Municipality and the respective District Municipalities



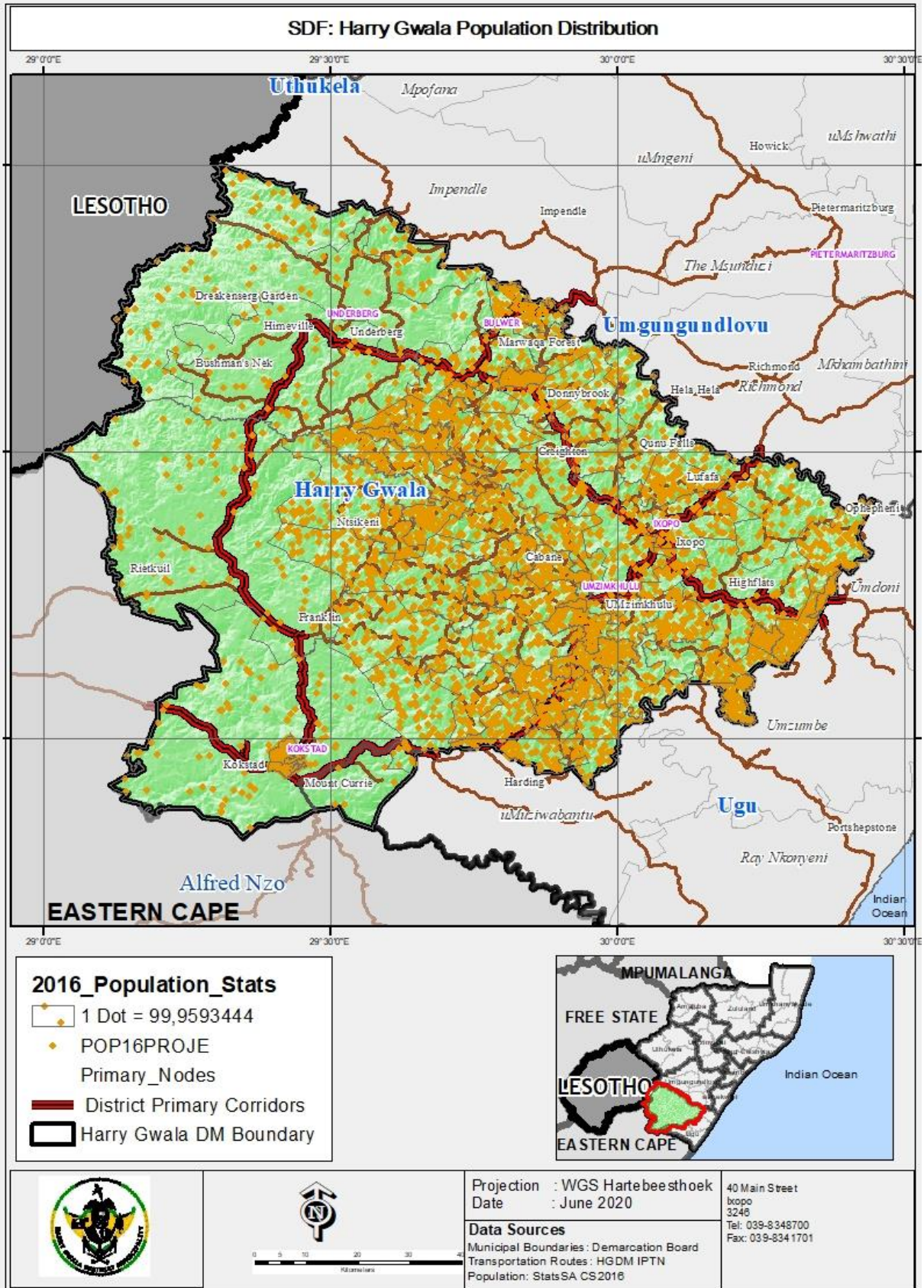


**DEMOGRAPHIC PROFILE**

The Harry Gwala District Municipality (DC43) is one of the ten District Municipalities in KwaZulu-Natal Province and is located South-West of the province. The District Municipality forms part of the border between KwaZulu-Natal and Eastern Cape Province. The municipality area size is 10 618.0 km<sup>2</sup> and the population spread is 48.1 people per square kilometer. Key rivers in the district are the UMzimkhulu and Umkomaas rivers

Population by and number of wards per local municipality

Municipality	Male	Female	Total	Number of wards	No. of Households
Harry Gwala District Municipality	239582	271284	510 865	61	122 973
Greater Kokstad Local Municipality	36878	39875	76753	10	17 842
UBuhlebezwe Local Municipality	55513	62834	118346	14	26 801
UMzimkhulu Local Municipality	90459	106827	197286	22	49 616
Dr Nkosazana Dlamini Zuma Local Municipality	56732	61748	118480	15	28 714



**1.2 HOW WAS THIS PLAN DEVELOPED? (IDP PROCESS PLAN SUMMARY)**

For the purpose of this Harry Gwala DM development plan of a 2021-2022, IDP shall be referred to as the “principal IDP”. This principal IDP undertook a comprehensive review and analysis of the Harry Gwala DM District Municipality, specifically highlighting socio- economic, environmental and infrastructural backlogs, together with the developmental challenges. These serve as the baseline for municipal service delivery, monitoring and performance that the principal IDP set out specific objectives and strategies to address these backlogs and challenges. The development focused on previous shortcomings raised in various platforms including the MECs for Cogta comment(s). The development of this IDP is also done within the context of the guidelines of the KwaZulu-Natal Co-operative Governance and Traditional Affairs (COGTA).

A Process and Framework Plan to guide the Harry Gwala DM 2021-2022 IDP was considered and approved by the Council in September 2020. The Plan sets out comprehensively the process of review, including timeframes for achieving certain milestones. It details responsibilities, methodology, mechanism for community participation and mechanism for alignment with other stakeholders. The Plan has also aligns to the Process Plans of the Harry Gwala DM Family of Local Municipalities, which plays an important role in determining and influencing the budgetary processes within the context of the Harry Gwala DM District IDP.

A detailed IDP Framework and Process detailing stakeholders, partners and all other role players is available on request and was submitted to Cogta as per the Municipal Systems Act, No. 32 of 200.

Hereunder is a summary of the IDP Process Plan followed:

ACTION	PURPOSE	RESPONSIBLE	IMPLIMENTATION DATE
Gathering of 2016 Community Survey information from Stats SA and Treasury	To reflect the changes in relation to socio-economic and environmental issues in the fourth generation of the IDP	IDP	July-August 2020
Tabling of the 2016/2017 IDP/ SDF as well as the draft IDP/SDF Process Plan for 2017-2018 financial year to the new council	To allow the new council and opportunity to engage and familiarize itself with the IDP/SDF in order to ensure that it is in line with its new mandate	IDP-Municipal Manager	End of August 2020
Tabling of the final IDP/SDF Process Plan to Council	The council confirm the process to be followed in relation to the fourth generation of the IDP before it is submitted to COGTA	IDP-Municipal Manager	End of September 2020
Public Participation	In order to adhere to Chapter 4 of the MSA and ensure that members of the community partake in the affairs of the municipality	Office of the Mayor	October –November 2020

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Alignment of the IDP with key National and Provincial Perspective, i.e NDP, PGDS, Sona, Sopa ets	To ensure full alignment of key strategic documents across the three spheres of government	IDP	October 2020–March 2021
Submission of key issues raised by the public to relevant departments (both internally and externally)	To effect the process of prioritization and seeking strategic partnership on matters of common interests	IDP-Municipal Manager	November 2020
Submission of the Final IDP/ PMS/SFD Framework and Process Plan to both Council and COGTA	To guide and align planning between the district and local municipalities, government departments and other stakeholders	IDP- Municipal Manager	September 2020
Submission of projections by departments	To compile draft budget	CFO	November 2020- January 2021
Review Performance Indicators and targets in the 2017-2018 SDBIP	In order to reflect any possible shift in the budget during the adjustment budget	IDP-Municipal Manager	January 2021
Draft Budget is compiled	Define Service Delivery objective for each function for recommendations to council	IDP/MM/CFO/H ODs	November 2020- February 2021
Table Draft budget/IDP/SDF& SDBIP,	For Council recommendations	IDP/MM/CFO	March 2021
Submission of the draft IDP/SDF/Budget and SDBIP to COGTA and relevant departments	Compliance	MM/IDP/Planning/PMS & Budget	End March 2021
Public Comments on draft budget/IDP/SDF&SDBIP	To obtain input from the communities	Council	April 2021
Mayor responds to submissions during consultations by proposing amendments in the draft IDP/Budget/SDF &SDBIP	Community participation	MM/CFO/MAYOR	April 2021
Council engage with the input from various stakeholders	Councilors engage with draft IDP/Budget/SDF &SDBIP to confirm	Council	May 2021

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	the said documents are a true reflection of the needs of the general populace within the Harry Gwala DM		
The Mayor tables the IDP/Budget/SDF/SDBIP/PMS and related policies in Council and send copy to National Treasury and COGTA	Council to adopt and confirm that all the needs of the community were taken into account during the compilation of the key strategic documents	Council	End May 2021
Submission of SDBIP to the Mayor	To ensure existence of an implementation plan before the start of the financial year	Municipal Manager/PMS	June 2021
Conclusion of Annual Performance Agreements by Mayor	To ensure a performance driven management and to comply with the legislation	Mayor/Municipal Manager	July 2021
The Mayor submits the approved SDBIP and Performance Agreements to Council, MEC for corporative governance		Mayor/MM	End July 2021
Performance Agreements/SDBIP are posted to the Harry Gwala website	For accountability and transparency	PMS	August 2020

**1.3 WHAT ARE THE KEY CHALLENGES?**

The development challenges and key issues that need to be addressed by Harry Gwala DM are by and large, a result that are communities are located in skewed and mountainous areas and are severely affected by poverty and service backlogs than the urban community.

Infrastructure related challenges

Service infrastructure in Harry Gwala DM’s urban areas needs upgrading and maintenance.

Bulk water supply is a major constraint that effects the entire District and in urgent need of attention.

In the main, urban areas have proper water borne sanitation systems, but rural areas rely on pit latrines or no system at all. This places tremendous strain on the environment and poses a health risk.

Waste Management has been identified as a major challenge. Dumping of refuse has become a major problem. This poses serious environmental problems and risks. Efforts are needed to increase people’s awareness of the advantages of good waste management practices.

Funding for bulk infrastructure remains a significant hindrance to the municipality’s ability to execute its legislative obligations to citizens.

Socio-Economic related and other key challenges

HIV/ AIDS

Crime, particularly burglary and stock theft

Sustainable Local Economic Development initiatives

Prone to disasters, especial snow and heavy winds

Youth unemployment and poverty

Attracting investment and growing the Economy of Harry Gwala District Municipality

Improving the financial viability and management in order to have a self- sustainable municipality

Information and Communication Technology

Retention and Scarce Skills Policy

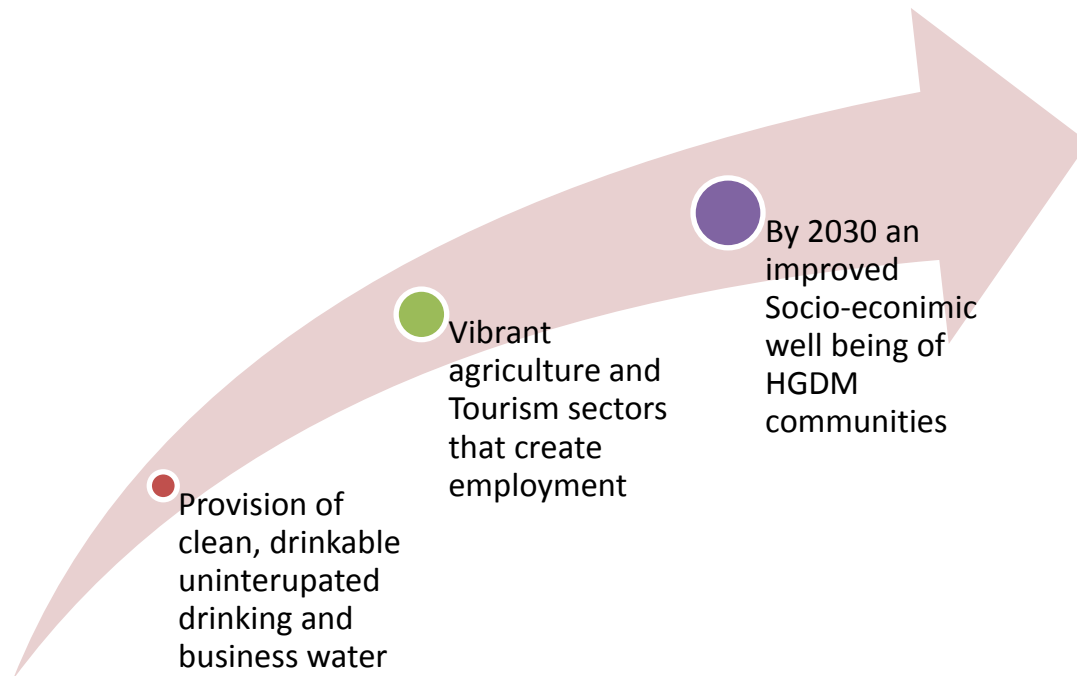
To address these key challenges Harry Gwala DM engaged in a process of identifying its Strength, Weaknesses within the organisation to determine the extent to which it can successfully address the challenges. Moreover, external Opportunities and Threats were also identified. These will assist the municipality in developing working strategies and tactics to improve service delivery. Below is an Organisational SWOT analysis depicting the Harry Gwala DM situation :

<p><b>STRENGTHS</b>                  Committed staff compliments that is willing to learn and grow                  A conducive working environment with limited red-tapes and bureaucracy                  Accessibility of senior management                  Strong administrative leadership                  Strong political leadership</p>	<p><b>WEAKNESSES</b>                  Lack of rare skills i.e. engineers                  Limited funding to effectively deal with backlog.                  Rural based municipality</p>
<p><b>OPPORTUNITIES</b>                  Easy access to major cities                  Large pool of labor                  World class tourist destination                  Stable political environment for investment                  Conducive weather for agricultural activities</p>	<p><b>THREATS</b>                  Disasters                  Low revenue base                  Unskilled labor                  dilapidating infrastructure                  Brain drain to major cities                  Theft (stock theft)                  HIV/AIDS                  Crime (burglary)</p>

### **WHAT IS OUR LONG TERM VISION?**

By 2030 Harry Gwala District Municipality will be a leading water services provider in the whole of KZN with its communities benefitting from a vibrant agriculture and tourism sectors.

Hereunder is the envisaged developmental trajectory

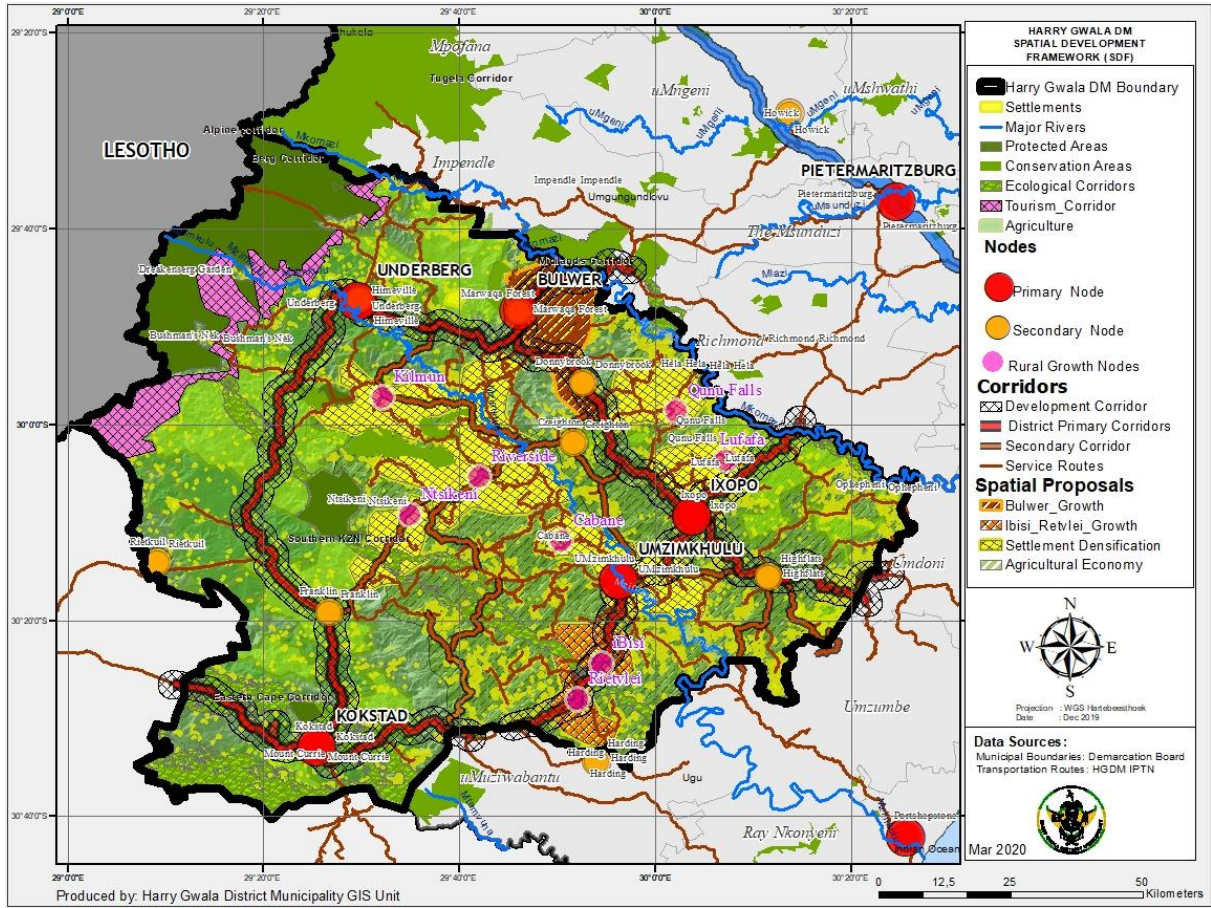


### **1.6 WHAT ARE WE GOING TO DO TO UNLOCK OUR CHALLENGES?**

To finalise the implementation of bulk water infrastructure projects and dams in the next five years.  
Ensure eradication of both water and sanitation backlogs by 2030 by identifying other possible funding sources.  
Ensure full adherence to the Operations and Maintenance Plans to avoid water interruptions.  
A continuous, innovative and deliberate marketing of the district as the best tourist destination using the Drakensburg World Heritage site as the first destination and a destination of choice.  
Continue to develop SMMEs to play a meaning full role in tourism, agriculture, industrial and manufacturing by identifying potential markets wherein they can show case, promote and sell their products.  
The district municipality will continue to support sport development and special Programs as pillars in the fight against crime, drug abuse and any other social ills that characterises our communities.  
The institutional arrangement will specifically focus on ensuring that human resources is well capacitated and correctly placed to successfully execute the key strategic objectives in the IDP. But moreover, policies will be reviewed and developed where needed, in order to give effect to the core functions of Harry Gwala District Municipality, that of delivering basic services to its communities.

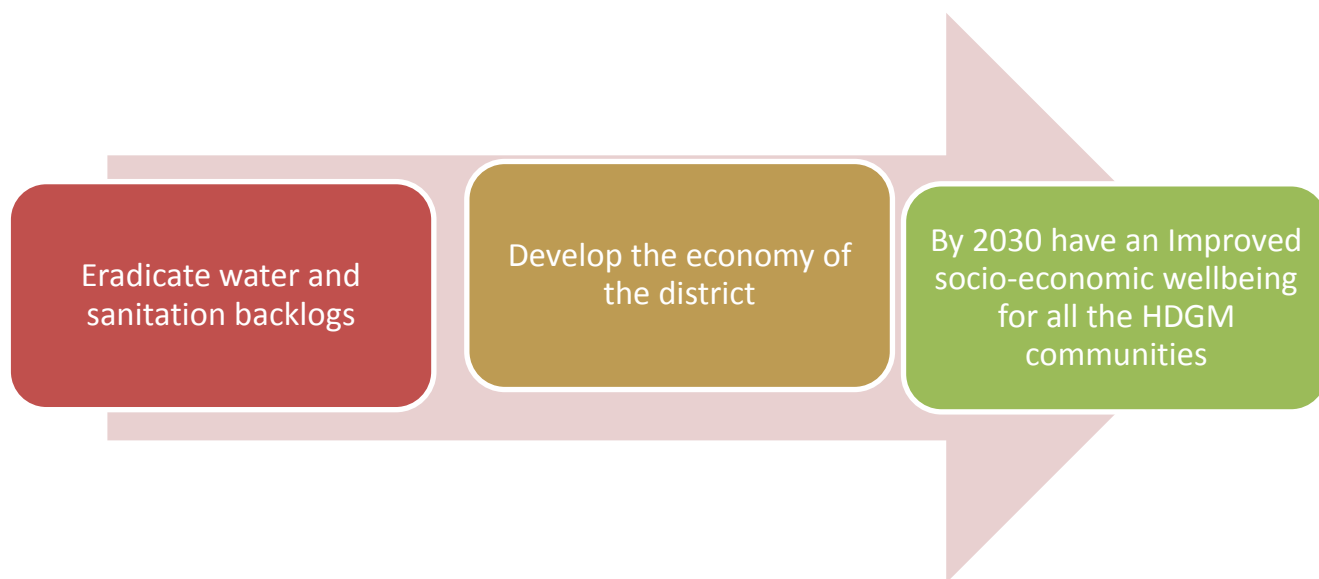
Spatial Vision (SDF Map)

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### **1.7 SUMMARY OF DEVELOPMENT OBJECTIVES AND TARGETS**



### **1.8 HOW WILL PROGRESS BE MEASURED**

As prescribed in Section 40 of the Municipal Systems Act 2000, Harry Gwala District Municipality must create mechanisms to monitor and review its Performance Management System (PMS) so as to measure, monitor, review, evaluate and improve performance at organizational, departmental, and individual employee levels. Section 34 of the Municipal Systems Act further requires the Integrated Development Plan to be reviewed on an annual basis which should also encompass the review of key performance indicators and performance targets.

The organizational scorecard is submitted to the Executive Committee for consideration and review on a quarterly basis. The reporting takes place in October (for the period July to end of September) January (for the period October to the end of December), April (for the period January to end of March), and July (for the period April to the end of June). The review in January will coincide with the mid-year performance assessment as per Section 72 of the MFMA. This Section determines that the accounting officer must, by 24 January of each year, assess the performance of the municipality and report to the Executive Committee via the Mayor on, inter alia, its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators as set out in its SDBIP.

The Harry Gwala District Municipality Key Performance Areas are aligned with those of National Government and they are the following:

- Cross Cutting Issues (Spatial Development Framework, Environmental and Disaster Management)
- Municipal Transformation and Institutional Development
- Basic Service Delivery
- Local Economic Development and Social Development
- Financial Viability and Management
- Good Governance and Public Participation

CHAPTER 2: PLANNING AND DEVELOPMENT PRINCIPLES, GOVERNMENT POLICIES AND IMPERATIVES

SECTION B

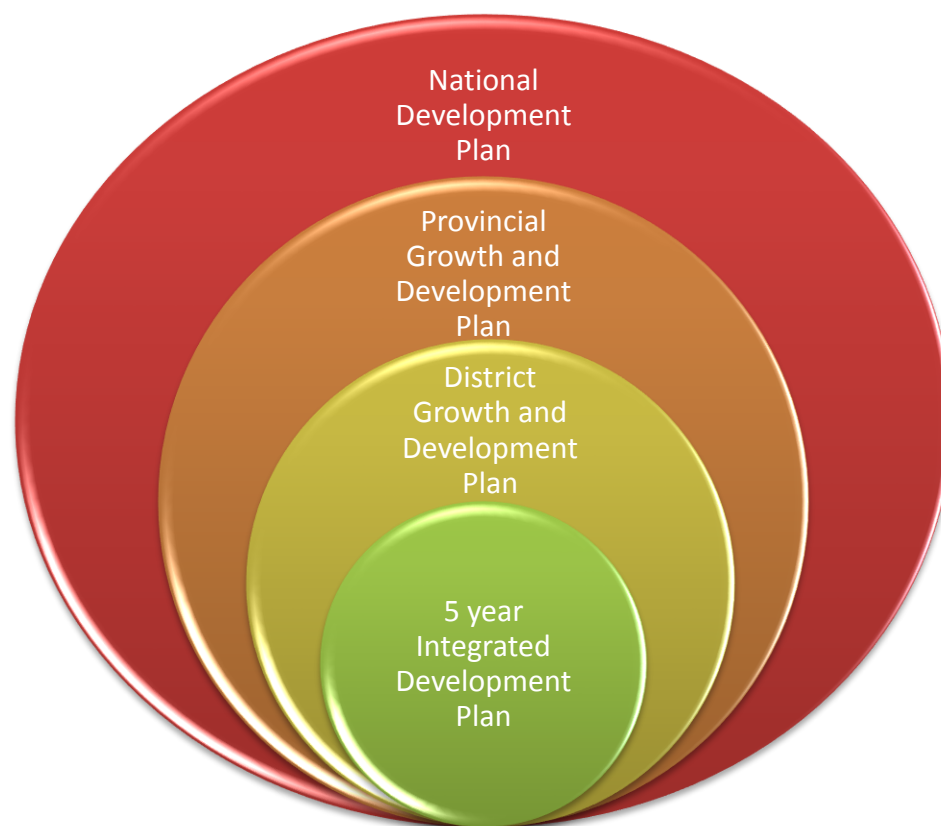
2.1 PLANNING AND DEVELOPMENT PRINCIPLES

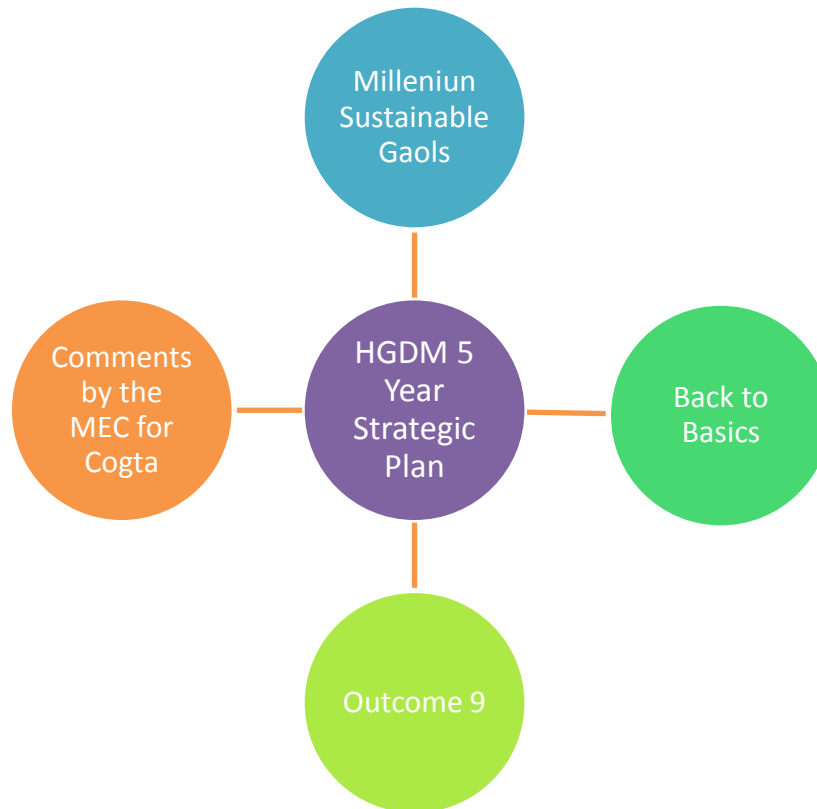
PLANNING AND DEVELOPMENT PRINCIPLES	APPLICATION OF PRINCIPLES
Development / investment must only happen in locations that are sustainable (NDP)	Page 76
Balance between urban and rural land development in support of each other (SPLUMA Principles)	Page 76 (to be elaborated on further in the next SDF Development Phase)
The discouragement of urban sprawl by encouraging settlement at existing and proposed nodes and settlement corridors, whilst also promoting densification. Future settlement and economic development opportunities should be channelled into activity corridors and nodes that are adjacent to or that link the main growth centres (SPLUMA Principles)	Page 91 (to be elaborated on further in the next SDF Development Phase)
The direction of new development towards logical infill areas (SPLUMA Principles)	To be elaborated on further in the next SDF Development Phase
Compact urban form is desirable (SPLUMA Principles)	To be elaborated on further in the next SDF Development Phase
Development should be within limited resources (financial, institutional and physical). Development must optimise the use of existing resources and infrastructure in a sustainable manner (SPLUMA Principles, CRDP, National Strategy on Sustainable Development)	To be elaborated on further in the next SDF Development Phase
Stimulate and reinforce cross boundary linkages.	To be elaborated on further in the next SDF Development Phase
Basic services (water, sanitation, access and energy) must be provided to all households (NDP)	Contained in the WSDP
Development / investment should be focused on localities of economic growth and/or economic potential (NDP)	
In localities with low demonstrated economic potential, development / investment must concentrate primarily on human capital development by providing education and training, social transfers such as grants and poverty-relief Programs (NDP)	To be dealt with in the next SDF Development Phase
Land development procedures must include provisions that accommodate access to secure tenure (CRDP)	LM's Function
Prime and unique agricultural land, the environment and other protected lands must be protected and land must be safely utilised	
Engagement with stakeholder representatives on policy, planning and implementation at national, sectoral and local levels is central to achieving coherent and effective planning and development.	To be addressed in the next SDF Development Phase

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<p>If there is a need to low-income housing, it must be provided in close proximity to areas of opportunity (“Breaking New Ground”: from Housing to Sustainable Human Settlements)</p>	<p>LM’s Function</p>
<p>During planning processes and subsequent development, the reduction of resource use, as well as the carbon intensity of the economy, must be promoted (National Strategy on Sustainable Development)</p>	<p>To be elaborated on further in the next SDF Development Phase</p>
<p>Environmentally responsible behaviour must be promoted through incentives and disincentives (National Strategy on Sustainable Development, KZN PGDS).</p>	<p>To be elaborated on further in the next SDF Development Phase</p>
<p>-The principle of self-sufficiency must be promoted. Development must be located in a way that reduces the need to travel, especially by car and enables people as far as possible to meet their need locally. Furthermore, the principle is underpinned by an assessment of each areas unique competencies towards its own self-reliance and need to consider the environment, human skills, infrastructure and capital available to a specific area and how it could contribute to increase its self-sufficiency (KZN PGDS)</p>	<p>Further details to be found in LM’s SDFs, to be elaborated on further in the next SDF Development Phase</p>

**2.2 GOVERNMENT POLICIES AND IMPERITIVES**





### **2.3 INTRODUCTION TO THE NATIONAL DEVELOPMENT PLAN**

The National Development Plan aims to eliminate poverty and reduce inequality by 2030. South Africa can realise these goals by drawing on the energies of its people, growing an inclusive economy, building capabilities, enhancing the capacity of the state, and promoting leadership and partnerships throughout society.

#### **WATER**

A comprehensive management strategy including an investment Program for water resource development, bulk water supply and wastewater management for major centres which is reviewed every five years.

Ensure that all people have access to clean, potable water and that there is enough water for agriculture and industry, recognizing the trade-offs in the use of water.

#### **ECONOMY AND DEVELOPMENT**

Public employment Programs should reach 1 million by 2014 and 2 million people by 2030. Broaden the expanded public works Program to cover 2 million fulltime equivalent jobs by 2020.

Gross Domestic Product (GDP) should increase by 2.7 times in real terms, requiring average annual GDP growth of 4.4 percent over the period. GDP per capita should increase from about from about R40 000 per person in 2010 to R110 000 per person in 2030 in constant prices.

Rural economies will be activated through improved infrastructure and service delivery, a review of land tenure, service to small and micro farmers, a review of mining industry commitments to social investment, and tourism investments

An additional 643 000 direct jobs and 326 000 indirect jobs in the agriculture, agro processing and related sectors by 2030.

## **CROSS CUTTING**

Strong and efficient spatial planning system, well integrated across the spheres of government.

Upgrade all informal settlements on suitable, well located land by 2030.

More people living closer to their places of work.

Better quality public transport.

More jobs in or close to dense, urban townships.

Therefore to realize the above:

Reforms to the current planning system for improved coordination.

Develop a strategy for densification of cities and resource allocation to promote better located housing and settlements.

Substantial investment to ensure safe, reliable and affordable public transport.

Introduce spatial development framework and norms, including improving the balance between location of jobs and people.

## **INSTUTIONAL ARRANGMENT THAT CAN AFFORD THE FOLLOWING**

A state that is capable of playing a developmental and transformative role.

A public service immersed in the development agenda but insulated from undue political interference.

Staff at all levels have the authority, experience, competence and support they need to do their jobs.

Relations between national, provincial and local government are improved through a more proactive approach to managing the intergovernmental system.

## **2.5 PROVINCIAL GROWTH AND DEVELOPMENT STRATEGY**

This PDGS provides KwaZulu-Natal with a responsive strategic framework for accelerated and shared economic growth through catalytic and development interventions, within a coherent equitable spatial development architecture, putting people first, particularly the poor and vulnerable, and building sustainable communities, livelihoods and living environments.

## **SEVEN KZN PROVINCIAL OBJECTIVES**

Job creation

Human Resource Development

Human and Community Development

Strategic Infrastructure

Environmental Sustainability

Governance Policy

Spatial Equity

## **2.7 SUSTAINABLE DEVELOPMENT GOALS**

It's a powerful set of goals, and one that builds upon the successes and setbacks of the Millennium Development goals.

## **17 STEPS TO BETTER WORLD**

End poverty in all its forms everywhere

End hunger, achieve food security and improved nutrition and promote sustainable agriculture

Ensure healthy lives and promote well-being for all at all ages

Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

Achieve gender equality and empower all women and girls

Ensure availability and sustainable management of water and sanitation for all

Ensure access to affordable, reliable, sustainable and modern energy for all

Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all

Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation

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Reduce inequality within and among countries

Make cities and human settlements inclusive, safe, resilient and sustainable

Ensure sustainable consumption and production patterns

Take urgent action to combat climate change and its impacts

Conserve and sustainably use the oceans, seas and marine resources for sustainable development

Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss

Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels

Strengthen the means of implementation and revitalize the global partnership for sustainable development.

**14 NATIONAL OUTCOMES:**

*Outcome 1:* Improve the quality of basic education *Outcome 2:* A long and healthy life for all South Africans

*Outcome 3:* All people in South Africa are and feel safe

*Outcome 4:* Decent employment through inclusive economic growth *Outcome 4:* A skilled and capable workforce to support an inclusive growth

*Outcome 6:* An efficient, competitive and responsive economic infrastructure network *Outcome 7:* Vibrant, equitable and sustainable rural communities with food security for all

*Outcome 8:* Sustainable human settlements and improved quality of household life *Outcome 9:* A responsive and accountable, effective and efficient local government system

*Outcome 10:* Environmental assets and natural resources that is well protected and continually enhanced

*Outcome 11:* Create a better South Africa and contribute to a better and safer Africa and World

*Outcome 12:* An efficient, effective and development orientated public service and an empowered, fair and inclusive citizenship

*Outcome 13:* Inclusive and responsive social system

*Outcome 14:* Transforming and unifying the country

**Below is an alignment of HGDM between the national and provincial plans as well as sustainable development goals**

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NATIONAL/ PROVINCIAL PERSPECTIVE	ISSUE RAISED	NATIONAL KEY PERFORMANCE AREA	KEY CHALLENGE	HGDM KEY OBJECTIVE
<p>National Development Plan</p> <p>KZN GDS Goals</p> <p>Sustainable Development Goals</p>	<p>Infrastructure Development <i>Ensure that all people have access to clean, potable water and that there is enough water for agriculture and industry, recognizing the trade-offs in the use of water</i></p> <p>Strategic Infrastructure</p> <p>Clean water and sanitation (Goal number 6)</p>	<p>Infrastructure and Basic Service Delivery</p>	<p>Lack of water resource Provision of clean drinking water and proper sanitation facilities</p>	<p>To improve the coverage, quality, efficiency and sustainability of water and sanitation services in all urban and rural communities.</p> <p>REF. NO. 01 BSD 2022</p>
<p>National Development Plan</p> <p>KZN GDS Goals</p>	<p>Staff at all levels has the authority, experience, competence and support they need to do their jobs.</p> <p>Human Resource Development</p>	<p>Municipal Transformation and Organizational Development</p>	<p>Skills development of municipal employees in order for them to successfully deliver basic services and support council</p>	<p>To provide administrative support to Council and its structures and</p> <p>To develop and improve human capital in order to</p>





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Outcome 9	and efficient local government system			
National Development Plan	Rural economies will be activated through improved infrastructure and service delivery, a review of land tenure, service to small and micro farmers, a review of mining industry commitments to social investment, and tourism investments	LED and Social Development	Attracting investment and growing the economy of Harry Gwala District Municipality	To increase the Gross Domestic Product of the HGDM by 3% by 2030 so as to improve the socio-economic wellbeing of our citizens and foster social cohesion.  REF. NO. 04 LEDSOC 2014
Outcome 7	Vibrant, equitable and sustainable rural communities with food security for			
Sustainable Development Goals	No poverty Zero hunger Good health			
		Municipal Financial Viability and Management	Low revenue base and non-payment of services by some customers	To improve the Financial Affairs and Viability of the Municipality in order to have a self- sustainable municipality  REF. NO. 04 FIN 2022



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DEPARTMENT/KPA	ISSUE RAISED IN 2017-2018	ISSUE RAISED IN 2018/2019 FY	ISSUE RAISED IN 2019/2020 FY	PROGRESS TO DATE	TARGET DATE
<b>GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>	Develop & Adopt Batho pele principles	To implement Batho Pele Principles and its Policies	Develop and Adopt Batho pele Policy	Draft Batho Pele Policy has been developed	May-20
	Develop the Service Delivery Chart/ Standards	Develop the Service Delivery Chart/ Standards	Develop and adopt the Service Delivery Chart/ Standards	HGDM does have an adopted Service Delivery Charts/ Standards.	N/A
	To develop a SDIP	To develop an Service Delivery Improvement Plan (SDIP)	To develop an Service Delivery Improvement Plan (SDIP)	Included in the 2019-2020 IDP	N/A
	Co-ordinate Sector Departments participation in District IGR Structure	Facilitate the IGR Structures and LMs should implement IGR TORs	Table IGR matters to be tabled to council and MuniMec for discussions	This recommendation is noted by the municipality	Quarterly
			IGR indicator to be included in the Performance Agreements for senior		
<b>BASIC SERVICE DELIVERY</b>	Review, Adopt and provide a link on the DWS website to the Water Services Development Plan (WSDP)	Review, Adopt and provide a link on the DWS website to the WSDP	Review, Adopt and provide a link on the DWS website to the WSDP	WSDP will be reviewed by April 2020, and the website providing link to DWS has been provided in the IDP as <a href="http://ws.dwa.gov.za/wsdp/Default.aspx">http://ws.dwa.gov.za/wsdp/Default.aspx</a>	Apr-20
	Development of the Integrated Waste Management Plan (IWMP)	Development of the Integrated Waste Management Plan (IWMP)	Development of the Integrated Waste Management Plan (IWMP)	The IWMP has been concluded and will be tabled to council in March 2019	Mar-20
	Development of Maps showing water infrastructure	Development of Maps showing water infrastructure	Development of Maps showing water infrastructure	the maps will developed as soon as the relevant departments provides GIS unit will all the required information.	Mar-20
	Improve the general quality of Maps	Improve the general quality of Maps	Improve the general quality of Maps showing clear road codes	The quality of this map will be will be improved by GIS.	Mar-20

			Strong border planning and alignment,	The current document does covers this aspect. The narative is from page 137 and mapes are included. This aspect is also covered in transport planning and under spatial development strategies and proposals.	
			Strategic projects and programmes		

<b>CROSS CUTTING</b>	Develop the IWMP which will give guidance to the IWMP of local municipalities	Develop the IWMP which will give guidance to the IWMP of local municipalities	Develop the IWMP which will give guidance to the IWMP of local municipalities	The IWWP has been developed and was advertised for public comment. IWWP will be adopted by council in March 2020	Mar-20
		Finalise and adopt the Environmental Management Framework	Finalise and adopt the Environmental Management Framework	The documenet is complete, and is being processed for Council approval.	30 Mach 2020
			Give special attention to Sect 19 and 21 of SPLUMA which places a strong focus on economic development (RASET) and other government policies and programmes.	As for Section 19, the comment may be miss directed as this section relates to the regional Spatial Development Framework wich is a competence of the National Minister, therefore this comment is not applicable to HGDM. Regarding section 21, the planning unit currently working on the LED Straegy to include relavent projects and economic projections.	22-Feb-20

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			Corridor development and areas for intensity and planning for pressure.	Covered in the current SDF.	Done
			The vision lacks timeframes which makes it non compliant with the provisions of SPLUMA Act.	This has been addressed on page 91 of the document.	Done
			Include the three year Medium Term Expenditure as required by SPLUMA	To be concluded once the IDP/ Budget is complete	
			The IDP missed a number of number of Maps	The assessment has been done as to which maps are missing . Only one map that was founding to be missing, telecommunications map. The GIS section is currently engaging relevant service providers for such data. It highly possible that it may not be available due to confidentiality issues. In general, the GIS section is also improving quality and updating some maps.	28-Feb-20
			Build institutional capacity for fire services together with its associated budget and staffing should be prioritised.		
			In the next review the development of the SDF should be aligned to the SDF Guidelines issued by DRDLR	In our meeting with DRDLR and COGTA it was noted that this is a general comment to all Municipalities just to emphasise the usage of guide line. There is no clear position that suggests that HGDM SDF is not aligned to the guidelines.	On Going
<b>LOCAL ECONOMIC DEVELOPMENT</b>	Review the LED Strategy using the National Framework on Local Economic Development which was adopted in December 2018	Review the LED Strategy using the National Framework on Local Economic Development which was adopted in December 2018	Review the LED Strategy using the National Framework on Local Economic Development which was adopted in December 2018	The existing District LED Strategy is a review and it is outdated hence there is a need for the development of a new strategy. Due to capacity constraints (financial and otherwise) that the entity is currently faced with, the Agency has made a submission for Operation Vula Fund to the Economic Development, Tourism and Environmental Affairs Development. It is believed that with the assistance of the requested funding, the entity would be in a position to develop an incredible local economic growth and development strategy that will align to the National and Provincial Frameworks as well as the recently reviewed District Growth and Development Plan.	Jun-20
		Identify and implement programmes and projects targeting informal economy, upscale initiative for SMMEs and cooperatives and to employ mechanisms to reduce red tape in conducting its business to attract investment	Identify and implement programmes and projects targeting informal economy, upscale initiative for SMMEs and cooperatives and to employ mechanisms to reduce red tape in conducting its business to attract investment	municipal area is heterogenic and is often characterized by its flexibility, creativity, resilience to absorb shocks, and its ability to adapt to changing external environments. The custodians of the Informal economy are local municipalities and they have developed and adopted regulatory frameworks that guides the trading of informal business. The local	Ongoing

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		Develop a plan to mobilise private sector funding and table a budget for Research and Development for economic development		Due to capacity constraints, the entity has outsourced a panel of service providers that are currently mobilising funding for the implementation of catalytic initiatives on behalf of the Agency. The Entity has also entered into a partnership agreement with the Dr John Langaibalele Dube Institute for the establishment of the Agroprocessing facility in the Agency, the establishment of hydroponic tunnels for the production of high-value crops in two Agency farms ( Mngeni Farm in Ixopo and Mountain View Farm in Bulwer). The Institute will also provide skills capacity building to women cooperatives and youth.	
			Develop a plan to mobilise private sector funding and table a budget for Research and Development for economic development		
			Develop a Monitoring and Evaluation Plan to track progress and effectiveness of interventions employed.	Apart from the LED Strategy Monitoring and Evaluation Plan, the Entity develops M&E Plan for each intervention to track progress and effectiveness in terms of the attainment of the set objectives.	Ongoing

The above are the issues raised by the MEC for Cogta

HARRY GWALA 2020/2021 OCTOBER/ NOVEMBER IDP ROADSHOWS ISSUES PER LOCAL MUNICIPALITIES

MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
UBuhlebezwe	Request water	Ward 1 at Mahafana	Handpump supplying the area. Water tanker is sent on request.	Ncakubana Water Scheme under construction.	Water & Infrastructure
	Requests water and Jojo tanks Requests water at Mahehle	Ward 1 at Ncakubana & Mahehle	There is spring that was protected. 1xborehole dried out. 1xborehole vandalised.	Ncakubana Water Scheme under construction.	Water & Infrastructure
	Requests water at Hopewell Requesting a Water Monitor LED Assistance	Ward 2 at Hopewell	Water tanker is sent on request. There is a Water Monitor at Hopewell.	Additional boreholes to be drilled and reticulation will be extended.	Water & Infrastructure
	They have water challenges, water monitor do not open water to all standpipes Requests standpipes	Ward 3	Scheme is still under construction and water is opened per section.	Scheme under construction	Water & Infrastructure
	Water supply to be increased as they plough. They request trucks to deliver water	Chibini	Trucks are sent every Wednesday.	Trucks are sent every Wednesday.	Water & Infrastructure

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MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Splenzer, Malamula and Mandilini areas requests water truck to deliver water. They also request spring protections while waiting for water project. At the Slums, they request addition of standpipes	Ward 4	Water trucks sent on Wednesday There are spring around the area that needs to be protected. Water shortages due to demand and adding standpipes will be impossible.	Water trucks sent on Wednesday. Springs prioritised on draught program.	Water & Infrastructure
	They recommend the municipality to do monitoring on projects	Ward 5			Water & Infrastructure
	Request a ward committee They have water but they are interrupted in most cases.	Ward 5 at Mkhunya	Project was under construction during the IDP.	Project was finished and its operational.	Water Services
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	They request a status quo on	Ward 5 at Nkweletsheni	Project is under construction. No toilets	Project under construction.	Infrastructure

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	the water project. Requests toilets			Prioritised in the next allocation.	
	Bhengu village requests water Requests toilets requests spring protection	Ward 6	Water tanker is sent every Friday. There are unprotected springs around the area.	Water tanker is supplying the area. It is prioritised under drought funding.	Water & Infrastructure
	Requests Toilets	Ward 7 at Dayimane	No toilets	Prioritised in the next allocation.	Water Services
	Water scheme do not supply the entire area.	Ward 8 at Hlokozi	The scheme is not functional due to boreholes dried out.	Augmentation of water supply under WSIG.	Infrastructure
	Request a borehole next to kwaSithole	Ward 8 at Nkawini	Waiting for electrical supply.	Standby generator to be installed.	Water & Infrastructure
	Requests water tanks They have a challenge of water interruptions	Ward 8 at Gudlucingo	Water tanks were delivered. No water due to borehole dried out.	Water tanks were delivered. Water tankers are supplying the area.	Water Services
<b>MUNICIPAL AREA</b>	<b>ISSUE RAISED</b>	<b>WARD NO AREA</b>	<b>CONFIRMED CURRENT STATUS</b>	<b>PROGRESS TO DATE</b>	<b>RESPONSIBLE DPT</b>
	Requests VIP toilets	Ward 9 at KoShange	Noted	Prioritised in the next allocation.	Water Services
	Requests water (to fill Jojo tanks)	Ward 10 at Sikhunyana	Water tanker is sent every Saturday.	Water tanker is sent every Saturday.	Water Services
	Requests addition of standpipes	Ward 10	Insufficient supply. Water tanker is sent aver Saturday.	Source has to be augmented.	Infrastructure



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	Masomini and Bhayi area request water				
	Request water	Ward 11	Water supply was restored.	Water supply restored.	Water & Infrastructure
	The community is faced with water challenge yet water monitor sprinkle his/her garden with water every day. EPWP Programmes do not cater for the entire ward	Ward 12	Issue was reported to the ward councillor.	Issue was reported to the ward councillor.	Water & Infrastructure
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Standpipes have no water at Madungeni	Ward 12	Water was restored.	Water was restored.	Water Services
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
Greater Kokstad					
	Water and Sanitation at Chocolate City	Ward 1	The honey-sucking project was approved for 1500 V.I.P units.  Conversion of V.I.P to waterborne system. Repairs to the pump	About 1190 V.I.P units have been completed.	Water & Infrastructure

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			stations 1 and 2. (Infrastructure)		
	Water at Horseshoe	Ward 1	Water restrictions currently implemented.	Water carting provided when requested.	Water & Infrastructure
	Water pump	Ward 2	Hand-pumps repaired at Nyanisweni and New Market.	Completed	Water Services
	Sanitation at Makoba- Springfontein	Ward 2	In-house conservancy tanks are in place in the already build houses. Some of these units are about to fill up.	Honey-sucker has already been assigned to the Kokstad Satellite. It will assist the Makhoba community.	Water Services
	Water reservoir	Ward 3	Repairs to the leaking Granswag Reservoir.	Completed	Water & Infrastructure
<b>MUNICIPAL AREA</b>	<b>ISSUE RAISED</b>	<b>WARD NO AREA</b>	<b>CONFIRMED CURRENT STATUS</b>	<b>PROGRESS TO DATE</b>	<b>RESPONSIBLE DPT</b>
	Water Reservoir	Ward 3	Repairs to the leaking Granswag Reservoir.	Completed	Water & Infrastructure
	Water Challenges	Ward 4	224 households have yard connections restored.	About 50 households are still outstanding.	Water Services
	Sanitation at Mphela	Ward 5	Old sewer line was replaced.	Phase 1 of the project completed.	Water Services
	Sanitation at Kraansdraai	Ward 6	Not yet done	Assessment to be conducted.	Water Services

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	Water at Thuthukani	Ward 6	Water carting is provided when required (i.e. drying up of spring)	Assessment for drilling of borehole to be conducted.	Infrastructure
	Sanitation at New Market	Ward 6	Not yet done	Assessment to be conducted.	Water & Infrastructure
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
UMzimkhulu	Requests addition of tanks	Ward 1	Tanks required to cover areas where there is no water supply	Tanks have been procured and awaiting distribution to the areas	Water Services
	Request tanks to be fixed they were leaking Request a new source next to new houses Gqwetheni area request a spring protection. Diesel engine to be converted to an electric one. Old Nyanisweni requests another reservoir.	Ward 2 at Nyanisweni	Reservoirs are leaking thus causes water losses There are newly developed houses that require water supply Constant breakdowns of diesel engines is experienced The reservoir is in a good condition, though it has less capacity to cover the current demand	Sealing of reservoirs will be done Extension of pipelines will be done. Planned refurbishment Conversion of diesel engine to electricity is under planning  Additional tanks to be provided to increase the storage capacity. Area will be supplied with 4 x tanks	Water & Infrastructure
	Requests fencing of Oxidation Ponds Fencing of Phase 2 pump station	Ward 2 at Riverside	The fencing of the ponds and pump station was vandalised resulting easy access	Fencing of the ponds and pump station is under planning	Water & Infrastructure

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	<p>Reservoir was leaking and not locked Luphongolo, Mzintlanga and Corinth water Scheme: they request extension of scheme as the number of households has increased. Also to change broken valves on this scheme.</p>		<p>thus causing danger to the community. Luphongolo scheme is has a newly developed area that requires water supply The broken valve have been repaired</p>	<p>Extension of pipeline will be done to supply thee area  The broken valve have been repaired</p>	
	<p>Honey sucking of sanitation at Swaartberg</p>	<p>Ward 2</p>			<p>Water Services</p>
	<p>Mncweba and Bomvini requests completion of the scheme Malenge, Matshitshi and Deda requests an electric engine Nozingili area requests water and water truck supply Malenge water scheme, community requests</p>	<p>Ward 3</p>	<p>Constant breakdowns of diesel engines is experienced  There is no water supply in the area  There is no consistent water supply</p>	<p>Conversion of diesel engine to electricity is under planning  Water supply will be provided  Refurbishment of the scheme is planned</p>	<p>Infrastructure  Water Services  Water Services  Infrastructure Department</p>

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	refurbishment of the scheme. The whole ward requests addition of toilets and standpipes				
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Requests water trucks to supply water at schools as well Nozingili requests water Material for toilets was left on site by the contractor Requests status quo on Bomvini water scheme Addition of toilets Diesel engine to be converted to electric one.	Ward 3	No water supply to schools  There is no water supply  Constant breakdowns of diesel engines is experienced	Assessment is done to qualify free water delivery 10 Static tanks were provided to supply water on a regular basis  Conversion of diesel engine to electricity is under planning	Water Services
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Magcakini has a contractor but they left the site they request a status quo.	Ward 6 Diphini			Infrastructure  Water Services

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	<p>Diesel engine to be converted to electric one.</p> <p>They request a road to scheme to be built.</p>		<p>Constant breakdowns of diesel engines is experienced</p>	<p>Conversion of diesel engine to electricity is under planning</p>	<p>Infrastructure</p>
	<p>The contractor was handed over but nothing has happened. Njunga and Rhaloti requests toilets.</p>	<p>Ward 10 at Njunga</p>			<p>Infrastructure</p>
	<p>Incomplete toilets, material was left at school at Meyi.</p>	<p>Ward 11 at Meyi</p>			<p>Infrastructure</p>
<p>MUNICIPAL AREA</p>	<p>ISSUE RAISED</p>	<p>WARD NO AREA</p>	<p>CONFIRMED CURRENT STATUS</p>	<p>PROGRESS TO DATE</p>	<p>RESPONSIBLE DPT</p>
	<p>Requests addition of toilets at Sihlonhlweni Filling of water tanks at James village Meyi toilets were not completed and some in bad condition.</p>	<p>Ward 11at Sihlonhlweni</p>	<p>No water supply in the area</p> <p>No water supply, static tanks supplied</p>	<p>Pipeline unblocked, water supply is now reaching the area</p> <p>Water tankers are supplying the area on a regular basis.</p>	<p>Infrastructure</p> <p>Water Services</p> <p>Water services Infrastructure</p>

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	Request water truck to supply water Sewerage at Ibisi has spilled to the river		Construction of water scheme is on progress	Costruction of water scheme is ongoing	
	Requests toilets They requested water three years ago and a borehole was promised but nothing has happened thus far.	Ward 12 at Nxaphanxaphe ni	The existing borehole collapsed, water tankers are supplying water	Refurbishment is planned to establish an alternative water source	Water & Infrastructure Water Services
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Requests extension of Koki scheme due to increase of Kokshill households. They requests spring protections to assist in water shortages.	Ward 13 at Koki	No enough water supply to cover the area. High volume of illegal connections.	Refurbishment is planned to augment water resource	Water & Infrastructure
	Dayi area do not have water yet it is sourced from their area In Clydesdale water is opened once a week	Ward 16	Inadequate water supply due to constant breakages of pumps at the river pumpstation. Water restrictions engaged in the area	Rehabilitation of an existing river pump station by installing of flexible suction hose is underway Relocation of the abstraction has started	Water & Infrastructure

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MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Requests toilets at Nhlanguwini, Bon drand and Mvolozana Request a damaged bridge to be fixed Gcwensa toilets not complete Requests 6 Jojo tanks at Lukhalweni Two Jojo tanks at Paninkukhu	Ward 8	No water supply in the area	Stastic tanks have been procured, distribution will be done	Water & Infrastructure
	Refurbishment of Braemar scheme to be fixed. Requests Jojo tanks and Disabled toilets.	Ward 20 at Thafeni	No water supply in the area	Water supply is planned for the area. Tanks will be supplied	Water Services
	Requests truck to supply water they have tanks	Mankofu	No water supply in the area	Water tanker delivery is done on a regular basis There is a planned water supply scheme (Borehole)	Water Services
	Requests addition of toilets and the material was left on site. Madakeni requests fencing	Ward 20 at Thembeni	Inadequate water to supply the area		Water Services



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	and extension of the scheme			Refurbishment of Waschbank WTW is planned	
	Requests toilets Replacement of Waschbank pump was stolen Moyeni borehole was not working and require fencing		Inadequate water to supply the area	Refurbishment of Waschbank WTW is planned	Water Services

MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRES S TO DATE	RESPONSIBLE DPT
Dr Nkosazana Dlamini Zuma	± 20 toilet infills	Ward 1at Mkhomazana		Infrastru cture	Water & Infrastructure
	3 lines of standpipes outstanding Water in eMqatsheni clinic EPWP to eradicate alien plants in the whole ward- Phonsimpi, Mhlangeni, Mqatsheni	Ward 1 at Mqatsheni	Additional standpipes to be installed The area has communal standpipes	Contract or on site Departm ent of Health informed to submit applicati on	Water & Infrastructure
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRES S TO DATE	RESPONSIBLE DPT
	Lightning conductors in entire ward Requests water at Thunzi	Ward 1	Water tanker are used to supply water on weekly basis.	On going	Water & Infrastructure

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	Handing over of Water Scheme between Impendle and Dr NDZ local Municipality's Requests Water at Ntwasahlobo	Ward 1 Ngqiya	Water tanker are used to supply water on weekly basis.	On going	Water & Infrastructure
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRES S TO DATE	RESPONSIBLE DPT
	in Goxhill Youth funding – Business Plans available in order to create job opportunities	Ward 2			Water & Infrastructure
	Assistance with scholar transport	Ward 3 at Underberg			Water & Infrastructure
	Toilets at Mashayilanga Learner transport 4 Boreholes at eMazizini and weir at Ngwagwane	Ward 4 at Mashayilanga	Toilets prioritized for next allocation? ?	Toilets prioritize d for next allocatio n?	Water & Infrastructure
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRES S TO DATE	RESPONSIBLE DPT
	Toilet infills Water at Mlindeli	Ward 5	Toilets infills prioritized	A project to augment water	Water & Infrastructure

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	<p>Jojo tanks per household and schools</p> <p>Completion of water scheme at Khukhuleka</p> <p>Lightning conductors at Skoffil Spring protection at Nomagaga</p>		<p>for next allocation</p> <p>Khukhulela water Scheme is operational with limited source. Nomagaga is the name of the school in Mpumulwana, the area is supplied with water tanker on weekly basis.</p>	<p>supply in the area is at the planning stage expected to start construction in 2021 to 2024. Mpumulwana will benefit on the above project together with Khukhulela.</p>	
	<p>Lightning conductors at Lookout Grade R-7 school</p> <p>Disaster department to visit and provide assistance to homes that were affected by lightning</p> <p>Addition of water tanks</p> <p>Completion of water scheme at Ndodeni village</p> <p>RDP houses at Ngcesheni</p>	<p>Ward 6</p>	<p>Additional tanks have</p>	<p>Delivery from Cogta</p>	<p>SSDP and Water Services</p>

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	<p>RDP houses and Water Toilet infills in new homes at Ndumakude</p> <p>Fix water to supply all households at Qulashe</p> <p>Provide lightning conductors to all households entire ward</p> <p>Water to be closer to homes</p> <p>Electricity infills</p> <p>Toilet infills at Sbonelo, Mission Farm and Makholweni</p>		<p>been ordered. Ndodeni to benefit from Khukhulele project. Additional tanks to be supplied. Ndumakude to benefit from Gala Gqumeni project. Qulashe project</p>	<p>started on 3 February 2020</p> <p>Gala Gqumeni project T Frame</p> <p>Qulashe T Frame</p>	
			<p>Toilets infills</p> <p>Prioritized for next allocation</p>	<p>Prioritized for next allocation</p>	
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	<p>Toilet infills at Sibomvini</p>	<p>Ward 6</p>	<p>Toilet infills prioritized</p>	<p>Prioritized for next</p>	<p>Water &amp; Infrastructure</p>

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	Water at Magqubeni Jojo tanks that were stolen they request replacements		for next allocation Magqubeni water is delivered on request. Additional tanks have been ordered.	allocation Ongoing. Delivery from Cogta started on 3 February 2020	
	<p>Toilets at Tarrs' Valley- beneficiaries were register but they were not constructed</p> <p>We requested for Jojo tanks for Mlaba area that have no water</p> <p>School dropouts due to transport problem</p> <p>Thank Harry Gwala for water from eNginini though it does not supply the whole area. The truck that delivers water doesn't come sometimes</p> <p>Killing of women in the ward</p> <p>People affected by disasters that were promised assistance but nothing is happening</p>	Ward 7 at Mqundekweni	<p>Tanks have been ordered for Mlaba.</p> <p>Water delivery is done, but there is a shortage of water tankers.</p>	<p>Delivery from Cogta started on 3 February 2020</p> <p>Ongoing</p>	Water & Infrastructure

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MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Imbabazane Project request water pipe Water tanks at eMfenyeni	Ward 8 at Bazini	Pipes and tank delivered to Bazini	Done	Water & Infrastructure
	<p>Firstly we like to thank the municipality for the water tanks delivered to our Ward however we request for more water tanks since our ward is vast and all VDs are experiencing the same problem with water and the tanks are assisting in that regard.</p> <p>Water to households Toilets at Khenana Spring protection to be fixed X 8 Water drains and 8 water tanks at Vusindaba VD</p>	Ward 9	<p>Tanks have been ordered for to fill the gaps.</p> <p>Toilets infills Prioritized for next allocation</p>	<p>Delivery from Cogta started on 3 February 2020</p> <p>Toilets infills Prioritized for next</p>	Water Services

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

			Drilling of boreholes have been prioritized	allocation  Project of drilling and equipping of boreholes through MISA was handed to contractor on 14 January 2020	
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Fixing of septic tanks/soak pit Toilets at Khenana VD Toilets and Spring protection at Mphephetha Toilets Khenana Water at Mphephetha Water and Toilets at Dingeka Water in whole Ngwagwane area Toilets infills in new homes and Water at Gobhogobho	Ward 10	Septic tanks are privately owned.  Toilets infills prioritized for next allocation  Water tanker is used to supply areas with no water.	N/A  Toilets infills prioritized for next allocation.	Water Services

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

			Reticulation projects prioritized	Reticulation projects are on the awarding stage	
	Water for the entire ward Toilets in entire ward Job opportunities for the youth Completion of Macabazini water scheme	Ward 11	Some areas of ward 11 have water supply. Where there is no infrastructure water tanker is used to deliver water.	Project of drilling and equipping of boreholes through MISA was handed to contractor on 14 January 2020	Infrastructure and HGDA
	Toilet infills at Mnywaneni	Ward 12 Mnywaneni	Toilets infills prioritized for next allocation	Toilets infills prioritized for next allocation	Water Services
	Water at Phosane need speed intervention Borehole or spring protection	Ward 12 at Zashuke	Drilling of boreholes have been prioritized	Project of drilling and equipping of boreholes through MISA was handed	Water & Infrastructure



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

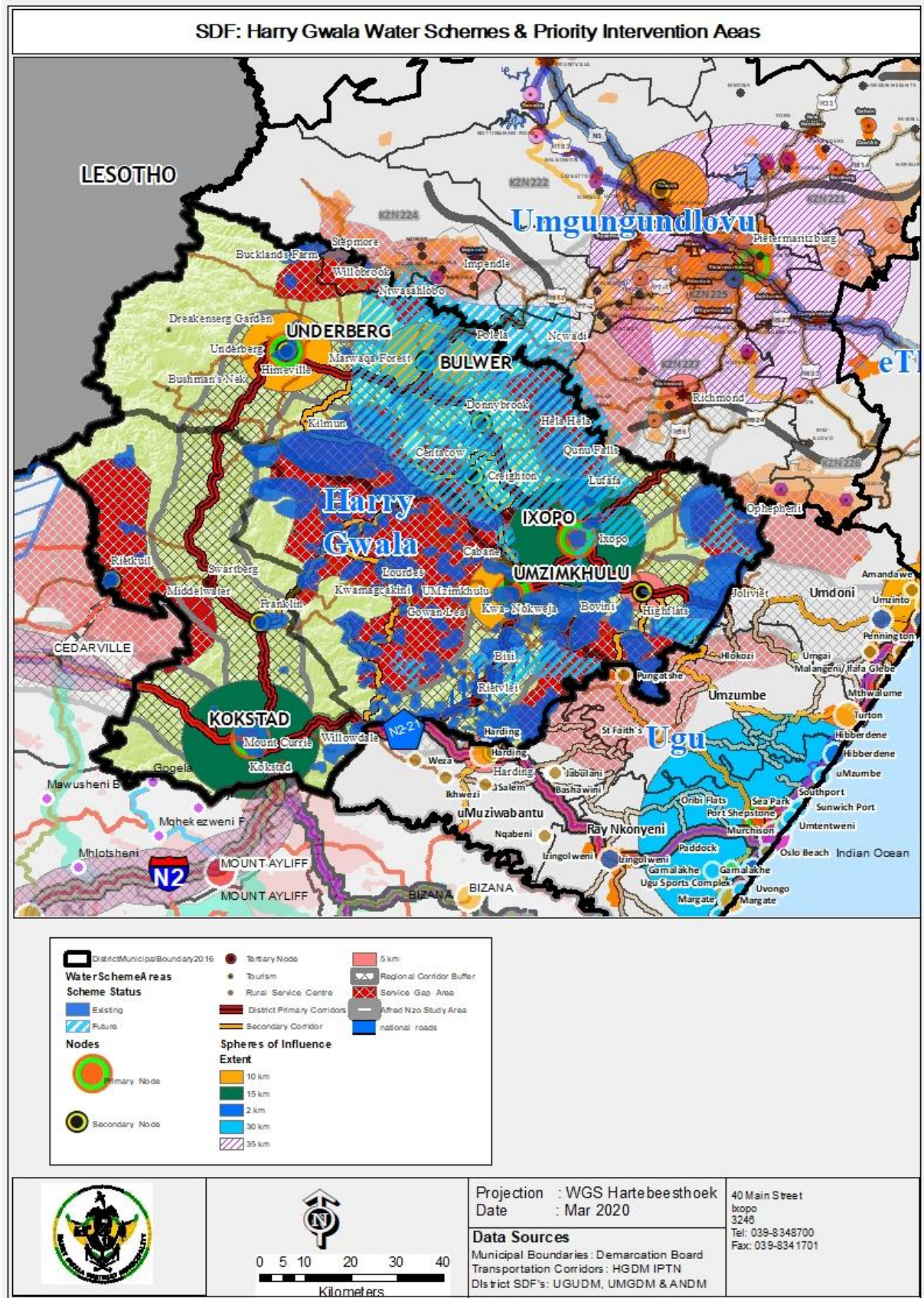
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRES S TO DATE	RESPONSIBLE DPT
	Spring protection - ngakoNgubane More water tanks Spring protection and check water quality at Diphini ngakaZaca Fix pipes and install water tanks ngakaNcube Connect water from kwaMbelu to koSithole	Ward 12 at Bethlehem			Water Services
	Fix pipes to restore water and connect to others	Ward 12 at Sphahleni			Water Services
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRES S TO DATE	RESPONSIBLE DPT
	Fix water near kwaMchunu to supply the whole area 2 water tanks and pipes at Sindawonye/Mqulela Fix water and do quality check at Mgwempisi	Ward 12 at Lubovana VD	Tanks have been ordered to fill all the gaps of the ward.	Delivery from Cogta started on 3 February 2020	Water Services

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

	<p>Jojo tanks at Memela area 28 toilets Water pipes and 1 water tank at Ndabakazibuzwa Water by Lushaba and 3 water tanks and pipes at Mahohoho Water tanks and pipes 2 water tanks and pipes at KwaMnyamana Voyizane – thank HGDM for water tanks and requested them to contact the community in order to identify when the tanks are needed most</p>		<p>Drilling of boreholes have been prioritized to cover Mgwempisi</p> <p>Drilling of boreholes have been prioritized to cover KwaMnyamana</p>	<p>Project of drilling and equipping of boreholes through MISA was handed to contractor on 14 January 2020</p> <p>Project of drilling and equipping of boreholes through MISA was handed to contractor on 14</p>	
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

				January 2020	
MUNICIPAL AREA	ISSUE RAISED	WARD NO AREA	CONFIRMED CURRENT STATUS	PROGRESS TO DATE	RESPONSIBLE DPT
	Toilets for the whole ward	Ward 13	Toilets infills prioritized for next allocation	Toilets infills prioritized for next allocation	Water Services
	Water (some people are too far from water) Youth summit 3 boreholes Water problem at Mjila	Ward 14 at Nomandlovu	Additional standpipes prioritized for infills  Water delivery is done on weekly basis in the areas with no water at all	Additional standpipes prioritized for infills  Ongoing	Water Services and SSDP
	the toilets In ward 15 we have problem with Water Monitors need clarification from Harry Gwala District Municipality	Ward 15	Toilets infills prioritized for next allocation	Toilets infills prioritized for next allocation	Water Services



## **CHAPTER 3: SITUATIONAL ANALYSIS**

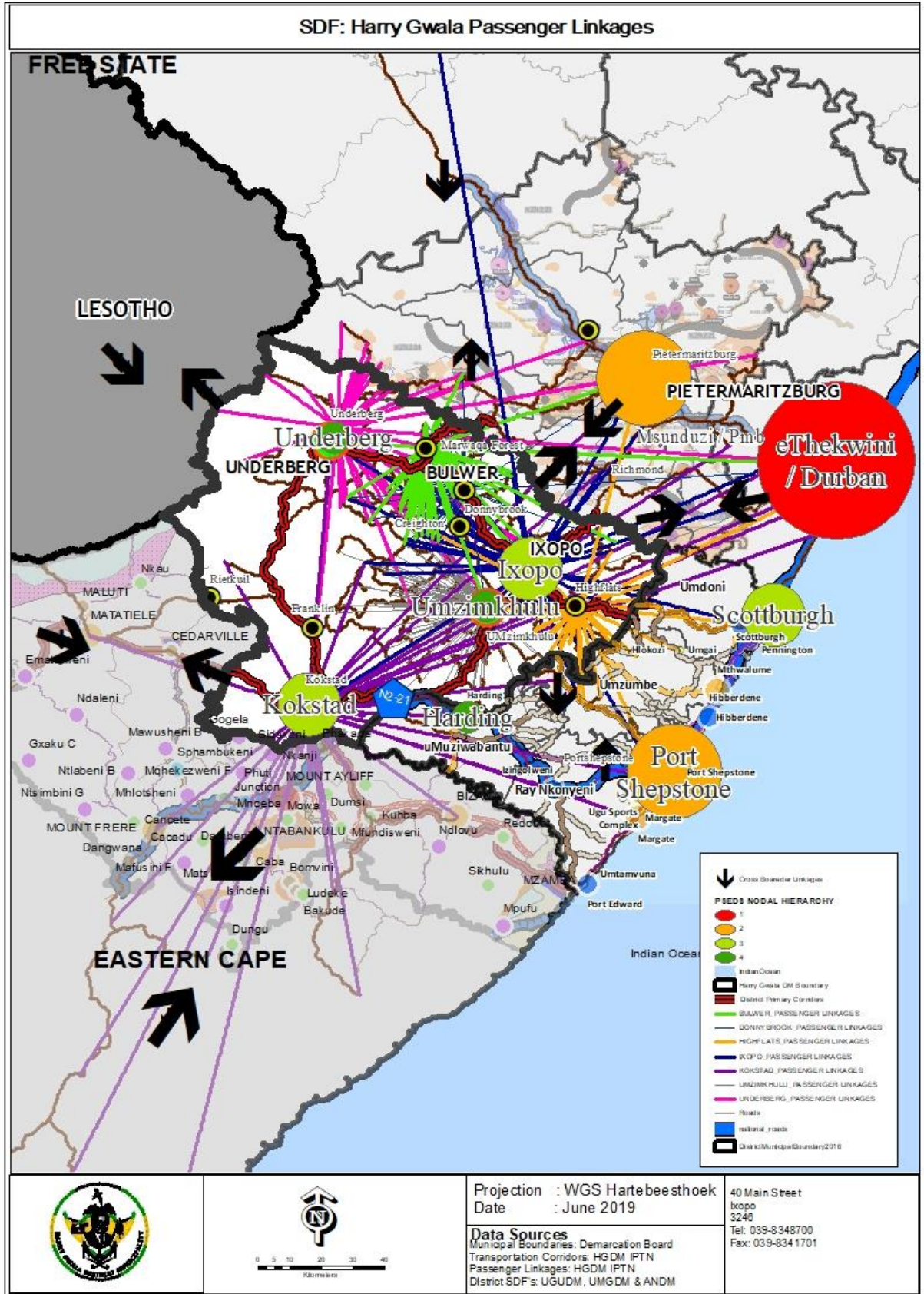
### **SECTION C**

***A Summary of the HGDM SDF Document: See IDP Annexures for a full SDF Document***

#### **REGIONAL CONTEXT**

The Harry Gwala District Municipality (DC43) is one of the ten District Municipalities in KwaZulu-Natal Province and is located South-West of the province. The Harry Gwala District Municipality is located in KwaZulu-Natal, approximately 250 kilometres south of the major metropolitan area of eThekweni and it forms part of the border between KwaZulu-Natal and Eastern Cape Province. The District Management Area (DMA) is located to the West of the District and it forms part of the border between the KwaZulu-Natal Province and Lesotho (Harry Gwala IDP).

Harry Gwala District Municipality includes the southernmost part of the UKhahlamba Drakensberg National Park adjacent to Lesotho and borders Eastern Cape Province in the west. The municipality area size is 11 127. 89997 km<sup>2</sup> (COGTA). Key rivers in the district are the UMzimkhulu, Umkomaas, Ibisi and Umzimvubu rivers which run from the mountains of Drakensberg to the coastal shores of KwaZulu-Natal and Eastern Cape respectively. At approximately 1,054,700 hectares, this district has a population density of approximately 0.5 persons per hectare.



The Harry Gwala District Municipality (HGDM) is comprised of four Local Municipalities which are:  
Greater Kokstad Municipality  
Dr. Nkosazane Dlamini Zuma Municipality  
UBuhlebezwe Municipality  
UMzimkhulu Municipality

Harry Gwala is well known for high agro-ecological potential due to an abundance of high quality soils, high altitude, and abundant water. Commercial farms and to large extent commercial plantations form the bedrock of the economy of the region. Climatic extremes make the area suitable for a variety of products including crops and vegetables, livestock and sugar cane around Ixopo/ Highflats area.

### **1.2 ADMINISTRATIVE ENTITIES**

The HGDM is predominantly rural characterized by small urban centers with larger agricultural, plantations, natural vegetation and traditional authority land. These small urban centers serve as economic hubs for these sub-regions and as administrative areas. According to the municipal demarcation, these administrative areas have been arranged to form four Local Municipalities as depicted in (Map ....)

### **3.2 STRUCTURAL ELEMENTS**

See 1.4 below

#### **EXISTING NODES AND CORRIDORS**

Harry Gwala District Municipality is in the process of preparing its comprehensive Integrated Development Plan (IDP) in 2017/22 which includes a Spatial Development Framework (SDF). The elements of the IDP have been reviewed during annual reviews as required by legislation and so does the Spatial Development Framework has to be reviewed. This IDP/SDF preparation will consider a five year plan and the requirements as set out by Spatial Planning and Land Use Management Act. A Review of the Spatial Development Framework is now required to take into account some of the changes that have occurred within the district as well as those that are of regional, national and also those of global significance. The attached SDF is currently in draft process and the final document will be finalised together with this IDP.

#### **Development Nodes**

The SDF that forms part of this IDP provides the spatial dimension of economic trends and objectives, and on this basis it present a hierarchy of nodes consisting of primary nodes, secondary nodes, tertiary nodes, rural service nodes and tourism and recreation nodes.

#### **Primary Nodes**

The Primary Nodes are proposed to be the urban centres of Kokstad, Umzimkulu, Ixopo and Underberg /Himeville as having potential high levels of economic development, growth and expansion. These proposed nodes serve the sub-regional economy of the district. There is however a need for these nodes to undertake detailed master-planning for infrastructural and services requirement for expansion. Typical services that are expected in these centres including Agri industrial development, large scale tourism projects, housing development, shopping centers, wide range of retail services, police services, primary, secondary and tertiary high level of education centers, hospitals, clinics, government departments, satellite offices (especially land affairs, social welfare).

#### **Secondary Nodes**

Secondary Nodes, these are the urban centres of Franklin, Creighton, Donnybrooke, Bulwer and Highflats which have potential for growth and good existing levels of economic development. Typical services that can be expected at these nodes can include police stations, low level retail services, low levels of housing development (less than 1000 lots), small scale tourism, education facilities (primary and secondary), clinics, pension payout points, community halls etc. Although Bulwer is categorized as Secondary Node, it is being treated as a primary node considering the potential posed by its strategic location once planned properly.

#### Tertiary Nodes

Tertiary Nodes, urban areas of Swartberg, Riverside, Ibisi and Rietvlei are tertiary nodes with lower potential for economic potential providing services mainly to the local communities. Proper formalization in terms of planning and development control is required in these areas to enhance their development potential. Typical services to be expected in these centres can include low level retail services, police stations, education (primary and secondary), clinics, pension payout points, community halls and taxi ranks.

#### Rural Nodes

Rural Service Nodes represent the lowest order of locality, where a range of service and economic activities could be concentrated in a sustainable way. These are the most accessible locations within an acceptable distance of communities.

The level of service that are normally found at these nodes are:

Clinic / Mobile Service

Post Boxes

Shops

Secondary and Primary School

Weekly Service

Weekly / Mobile Service

Pension Payout Point

Taxi Rank; and

Traditional Authority Court

These were identified in Ntsikeni, Lourdes, Gowan Lea, Centacow, Kilmon, Ncwadi, Stepmore, Ntwasahlobo, Makhoba, Nokweja and Jolivet.

#### Tourism and Recreation Nodes

Tourism and Recreation Nodes: These nodes comprising Garden Castle, Sani Pass and Bushman's Nek are located within areas which are attractive, provide good views, a feeling of "being in the mountains" and have potential for resource orientated activities. These have ready access to the wilderness / natural areas through controlled points". All these nodes are on private land, adjacent to the UDP, and are accessible to the public entry points leading to the Park.

In Kokstad urban fringe on the N2, Ntsikeni Nature Reserve, Nazareth, Ophepheni (P68), Indlovu Clan (Ubuhlebezwe to west of R46) Qunu falls, Umzimkulu and Creighton have potential for tourism development.

Greater diversity of tourism in the district could be achieved through wider range of facilities and attractions including historical (eg. Mission tourism), cultural events and eco -tourism adventures (Avi tourism, River rafting (in Umzimkulu, Ngwagwane, Pholela, Ndawane Rivers) 4 X 4 trail, Mountain biking trails (berg to Coast) etc.

#### Development Corridors

The corridors suggested in this SDF are based on the recommendations in the PGDS, the various development informants identified in the earlier phase of the study and the goals and objectives of the SDF, with specific reference to the need to integrate district space and link the various nodes and opportunities into a meaningful whole; improve or extend access to areas with economic potential within areas of high poverty; maximise interest opportunities and potentials within the district in way which promotes growth and investment, and ensure the sustained growth of existing centres and corridors of economic development.

#### Provincial Priority Corridors (SC2 and SC6)

SC 2: Kokstad – Umzimkulu – Msunduzi (Secondary Corridor), and

SC6: Port Shepstone – St Faiths – Ixopo (Secondary Corridor)



**Primary Corridors:**

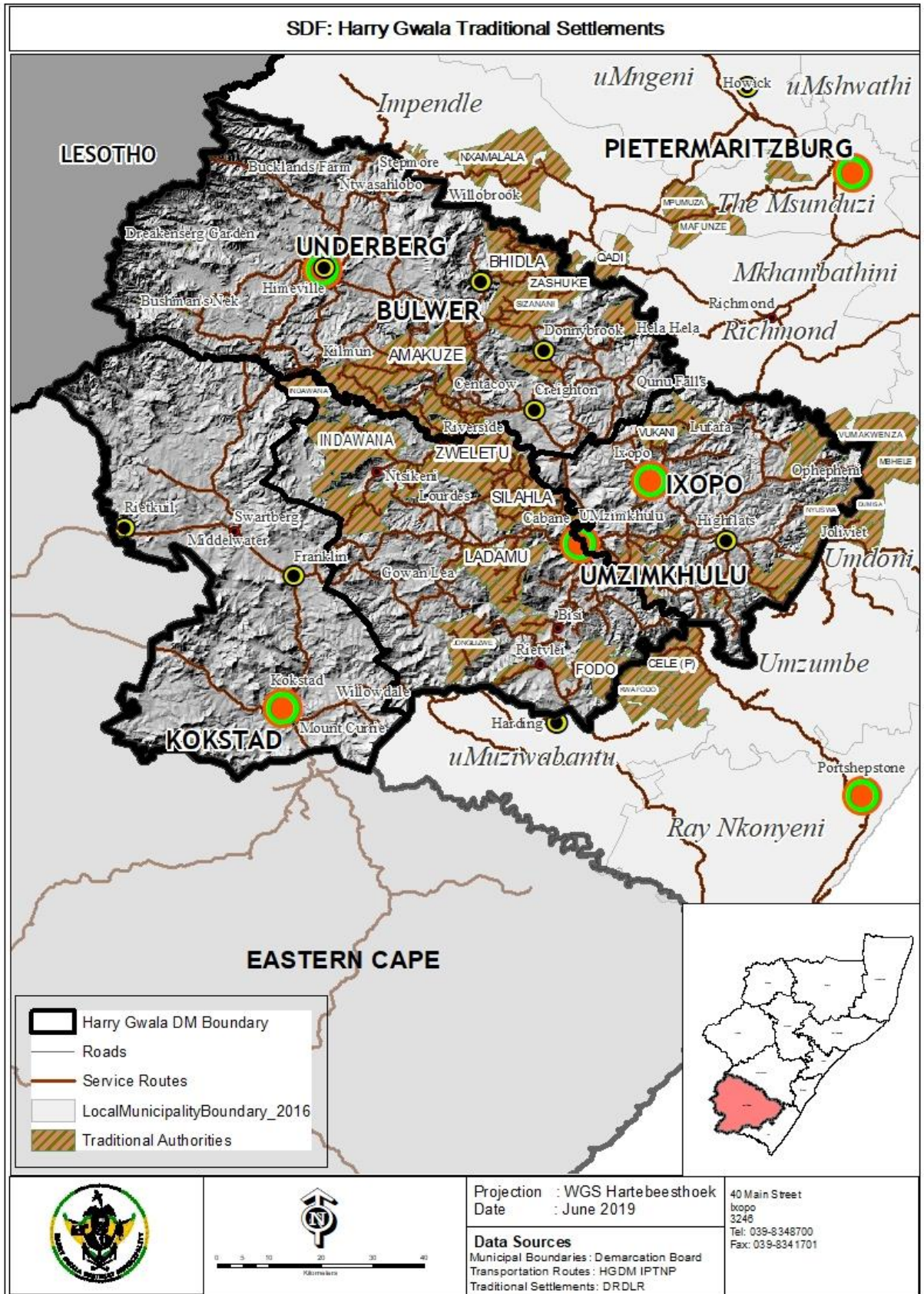
The rationale for these corridors is provided by the PGDS, and although their primary function is long distance traffic movement, development should be encouraged at appropriate locations along the corridors. More detailed planning will be required as part of the local SDF's. The proposed primary corridors are detailed in the main SDF document.

**Secondary Corridors:**

These corridors link nodes inside the District, and also provide linkages with external nodes. The proposed secondary corridors are detailed in the main SDF document. It must be emphasized that the identification of corridors does not imply that development should be allowed to occur on an ad-hoc basis along the length of such a corridor, a phased approach is encouraged along these corridors which must conform to the development vision of the corridor. As part of the local SDF's, more detailed planning of the corridors will be required.

**3.4 BROAD LAND USE**

The greater part of the land within the HGDM is covered by commercial agricultural land (grazing, crop farming and sugar cane) plantation, and natural vegetation and traditional human settlement areas. Map (map of land categorization) reflects the broad land use at a District level so as to give guidance to the entire district whilst the local municipalities concentrate their efforts to the finer details of each land parcel. In as far as the Ukhahlamba Drakensberg Park World Heritage Site, a different set of land uses have been developed by Ezemvelo KZN Wildlife in partnership with local and district municipalities affected by the world heritage site.

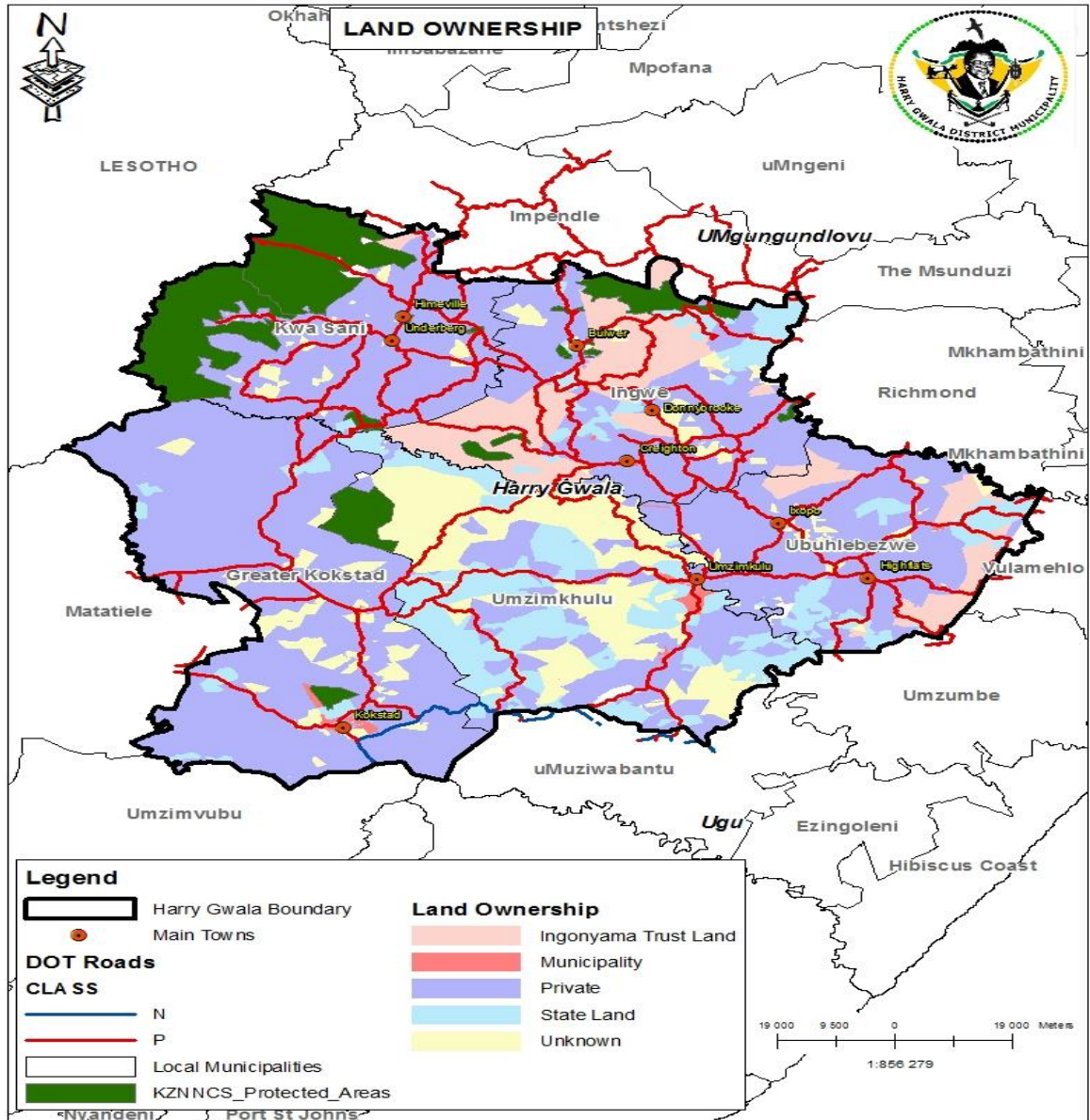


Settlement Patterns

UMzimkhulu has the largest area that is covered by traditional areas in the district, followed by Dr Nkosazana Dlamini-Zuma and then UBuhlebezwe. Greater Kokstad does not have any traditional areas within its jurisdiction (refer to Figure 30: Traditional Areas).

There has been an expansion of traditional boundaries and encroachment of both privately owned land and state land over the years. This has created new dialogue whereby COGTA has to establish new traditional boundaries as well as provide guidelines that should be followed when a settlement has encroached privately or state owned land.

LAND OWNERSHIP



The protection of productive agricultural land from unplanned residential / urban development is essential to maintain the future productivity and efficiency of rural farming communities. Good quality agricultural land is a finite resource that must be protected and managed for the long term.

As a general scale plans should aim at protecting productive agricultural land from development that leads to its diminished productivity.

Residential development should be planned with a view to abide by these principles in the spirit of integrated and sustainable development as these will be a need to develop land for this purpose. It is against this background that HDGM is planning in undertaking a settlement and densification study that will also be linked with transportation linkages study. The main objective of this study is ensure that there is orderly and well planned human settlements in order to improve the provision of infrastructure services.

#### **Loss of land with agricultural potential in poor rural areas**

The survival of South Africa's rural communities and the health of the rural economy depends upon the condition and availability of natural resources. The traditional and widespread view that land is almost a limitless resource is a myth.

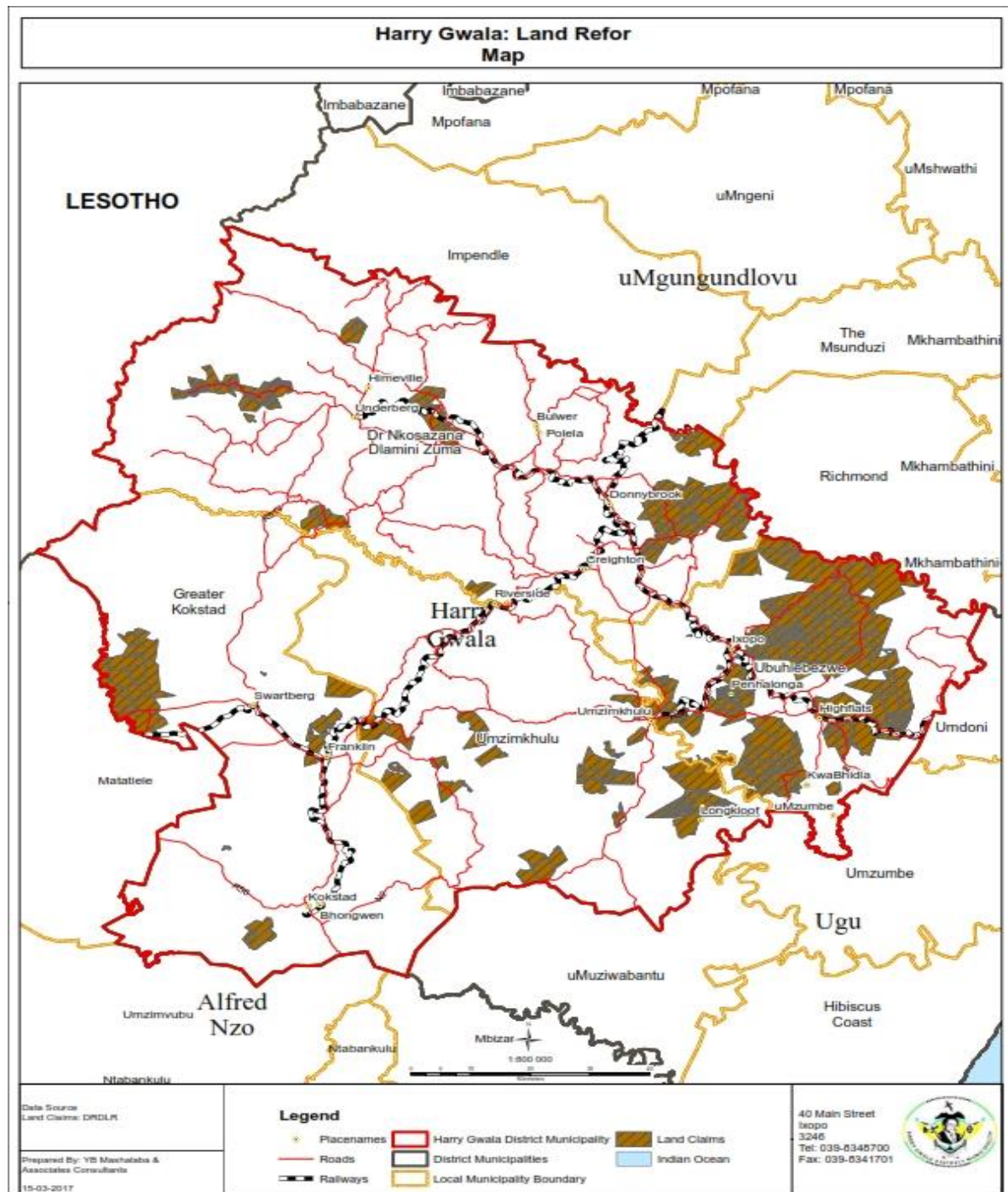
Over-crowding, poverty and poor farming methods amongst other reasons have led to loss of significant areas of good agricultural and land degradation is now widely regarded as one of the greatest challenges facing rural areas.

#### **LAND REFORM**

Land reform resulting in a loss of productive commercial agriculture

Land reform encompasses three distinct components which are restitution, tenure reform, and the redistribution Programs. Land reform should not necessarily equate in a loss of products agricultural land. The Land Redistribution for Agricultural Development sub –Program (LRAD) amongst others recognises the need to provide grants for agricultural projects. Amongst types of projects that can be catered for include: Food safety nets, equity schemes, production for markets.

With respect to agriculture in communal areas it is evident that many people already have secure access to agricultural land but may not have the means to make productive use of that land. LRAD assists in the process of minimising the loss of good potential agricultural land by providing schemes to make productive investments in communal land such as infrastructure or land improvements through the Department of Land Affairs.



### Land Reform

#### Description of habitats and vegetation communities

The Harry Gwala District contains a variety of different vegetation types and distributions (Figure 12), grouped into five biomes, namely, Forest, Grassland, Savanna and Azonal Vegetation (Table 1). These biomes provide the basic template for defining the extent of species-specific habitat that potentially supports a wide variety of biodiversity.

The Savanna biome is categorized as being Endangered and Critically Endangered; The Forest biome in the District is Near Threatened; the Grassland biomes are Near Threatened with the Midlands Mistbelt Grassland being Critically Endangered and the Southern KwaZulu Natal Moist Grassland having an endangered status.

### **Savannah**

Pockets of savannah occur throughout the drier north-western areas of the Midlands. These grasslands are characterized by patches of woodland, consisting mainly of tall “thatch (*Themeda triandra*, *Hyparrhenia .sp*, *Cymbopogon.sp*) grass” with Paperbark Acacia (*Acacia sieberiana*) as the dominant tree.

The Natal Mistbelt

Ngongoni Veld, also known as Natal Misbelt includes grasslands and forests. Although originally high in both species-richness and plant-endemism, tragically very little is conserved, or in its natural state. The Blue Swallow is typically a Mistbelt grassland species.

IUCN Red List of Threatened Species

The IUCN Red List of Threatened Species (also known as the IUCN Red List or Red Data List) is the world's most comprehensive inventory of the global conservation status of plant and animal species. The International Union for Conservation of Nature (IUCN) is the world's main authority on the conservation status of species. The status of the all species is determined using the categories determined by IUCN ICUN categories:

Critically Endangered (CR) - species are considered to be facing an extremely high risk of extinction in the wild

Endangered (EN) – species considered to be facing a very high risk of extinction in the wild

Vulnerable (VU) - species considered to be facing a high risk of extinction in the wild

Near Threatened (NT) – species do not qualify for the threatened category but is close to be classified under one of the categories in the near future

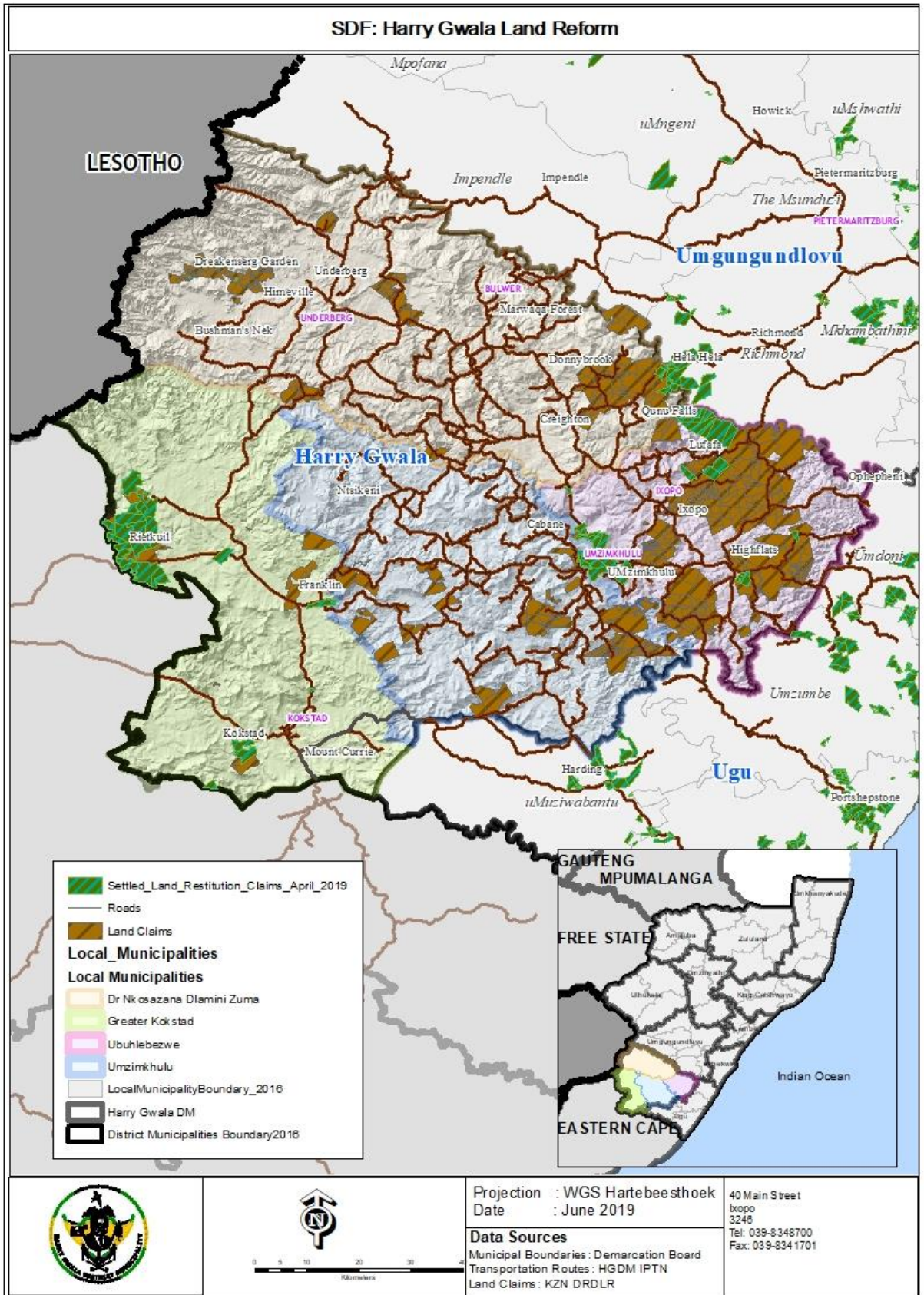
Data Deficient (DD) - the data are inadequate to determine the degree of threat faced by a taxon to determine the appropriate listing

Flora

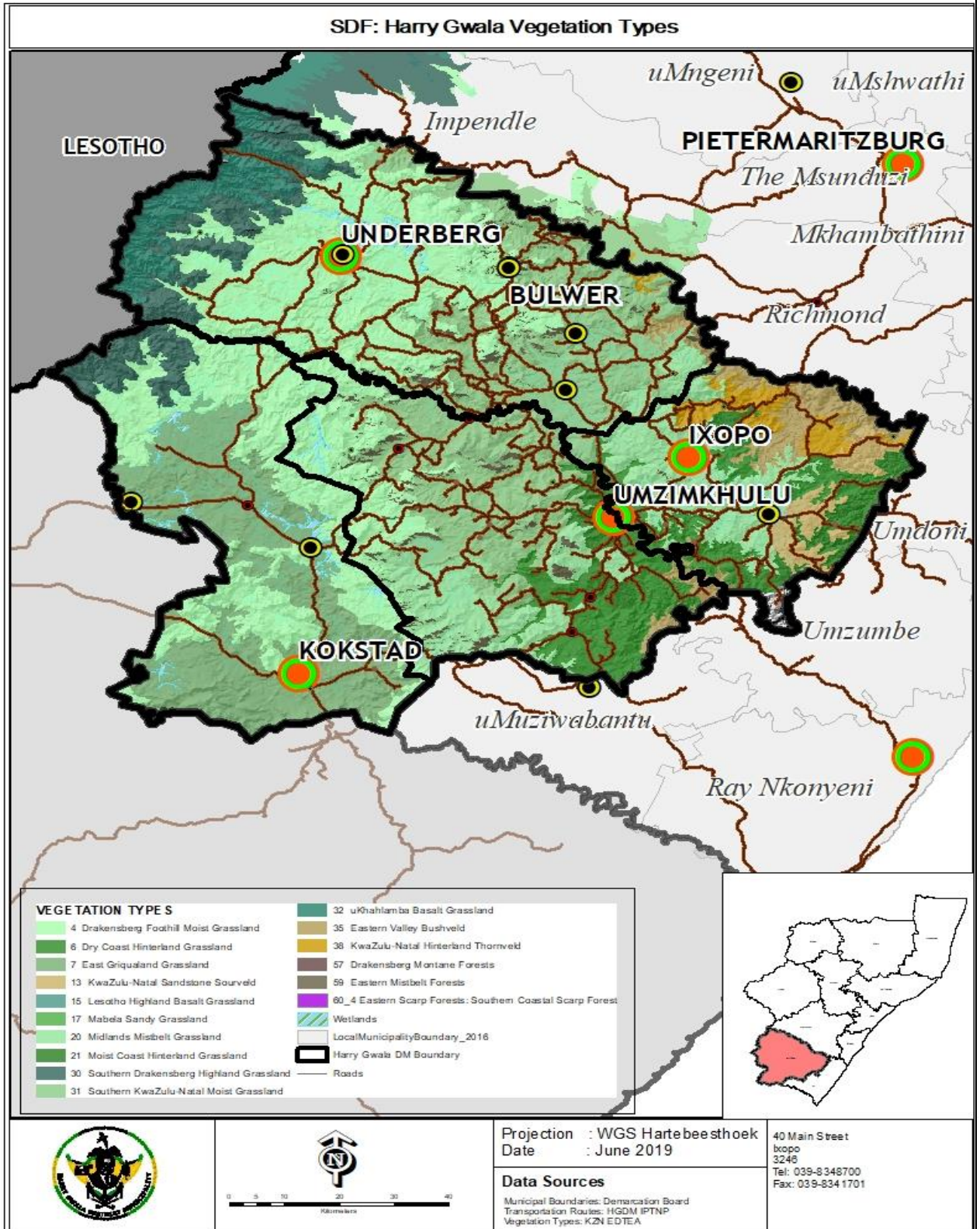
The Harry Gwala District is known to support a number of Red Data species, including Critically Endangered, Endangered, Vulnerable and Near Threatened. A detailed list of Red Data plant species provided in Appendix1.

Fauna

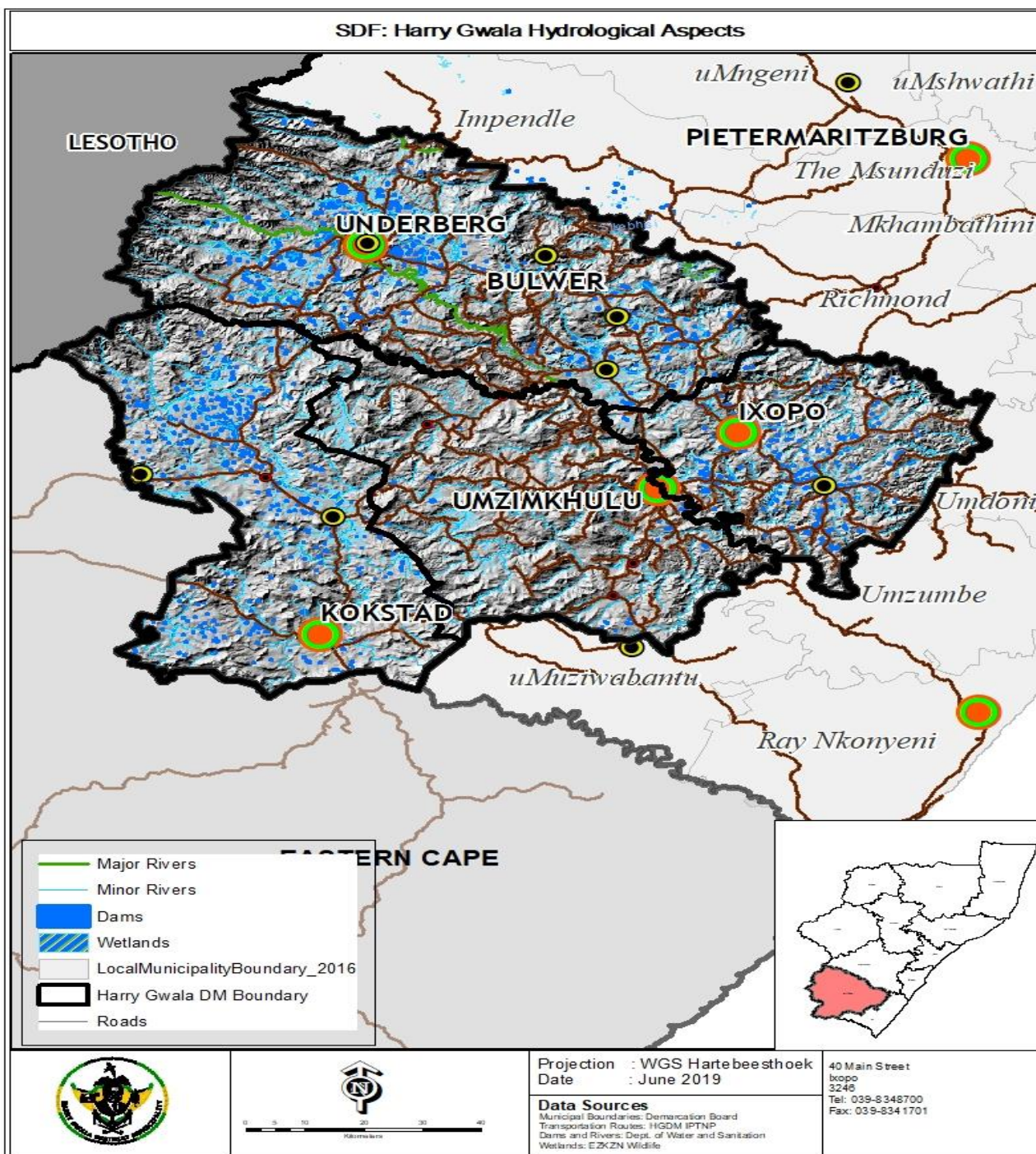
In terms of Red Data fauna, there are Critically Endangered, Endangered, Vulnerable, Near Threatened, Data Deficient and rare species are found within Harry Gwala District Municipality. A detailed list of Red Data fauna is provided in





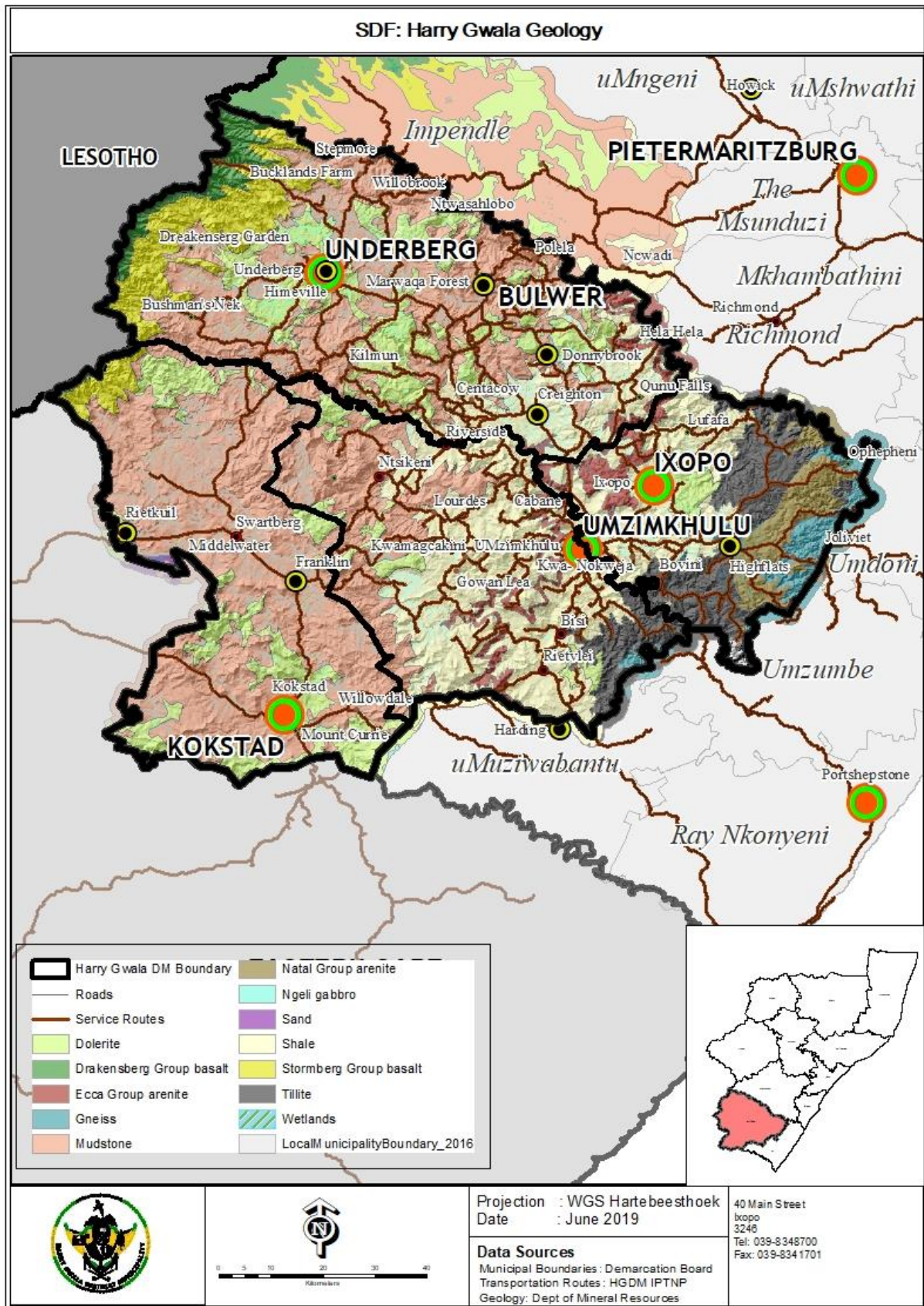


Vegetation types of the Harry Gwala District Municipality



**Hydrology**

The rivers of KZN are fed by water from the Drakensberg, the highlands of the Free State and the grasslands further north. Much of the river water in KZN is used for irrigation and storage dams, which supply local needs as well as those of the industrial heartland of Gauteng, The Mkomazi River has its source at an elevation of approximately 3000 m above sea level in the Drakensberg Mountains. The river flows in a south-easterly direction and enters the Indian Ocean near the town of Umkomaas about 40 km south of Durban. Several large tributaries, including the Loteni, Nzinga, Mkomazane, Elands and Xobho rivers flow into the Mkomazi River. The region includes the small towns of Bulwer, Impendle, Ixopo, Mkomazi, Craigieburn and Magabheni which have small water requirements. The main land use activities in the catchment are large industry (Sappi Saiccor) located at the mouth of the catchment, irrigation and afforestation. The Ngwagwane catchment in the Harry Gwala district municipality is important from a conservation point of view, due to the abundance of important natural forest and wetland areas. (Camp, 1999).

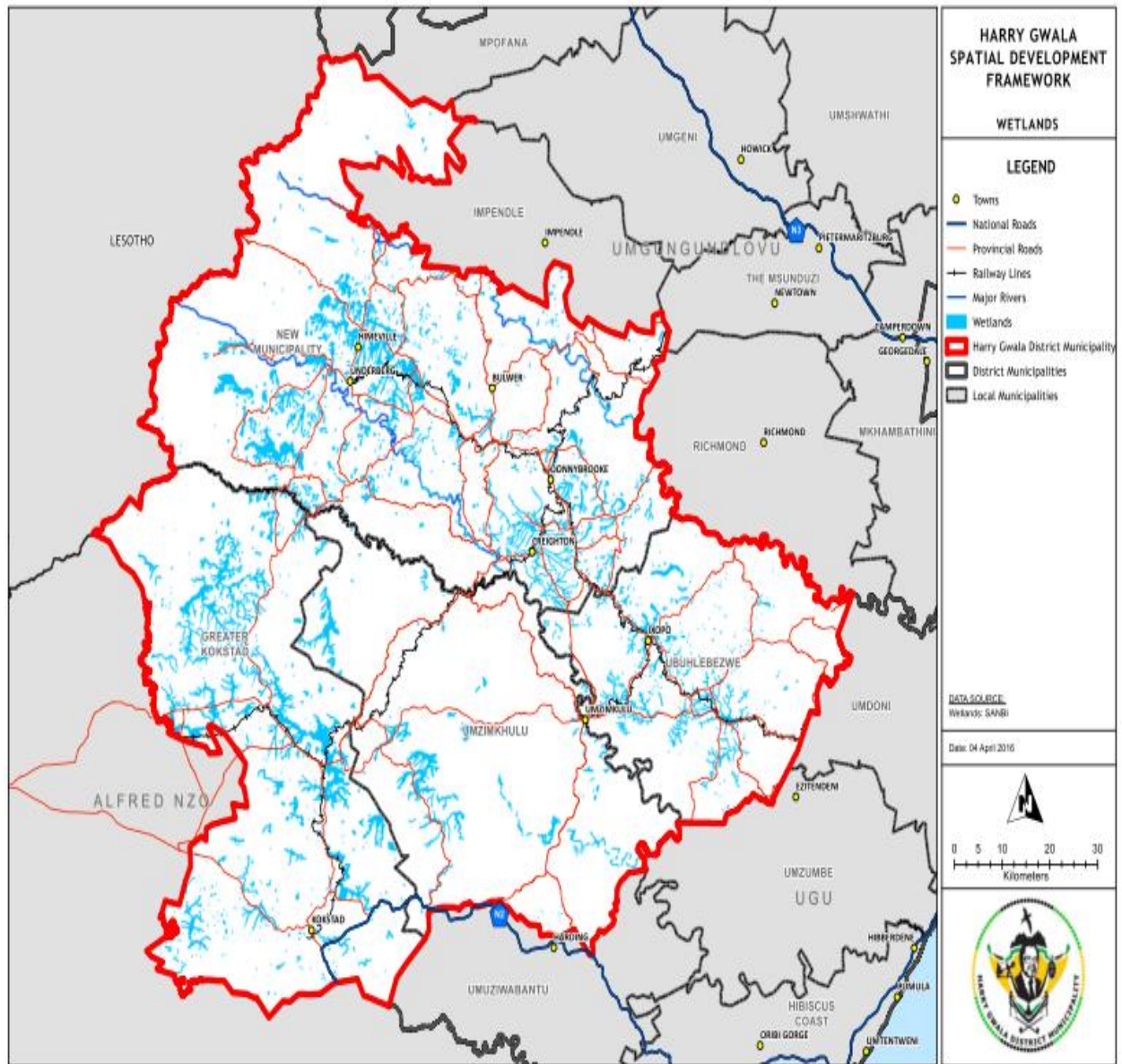


**Geohydrology**

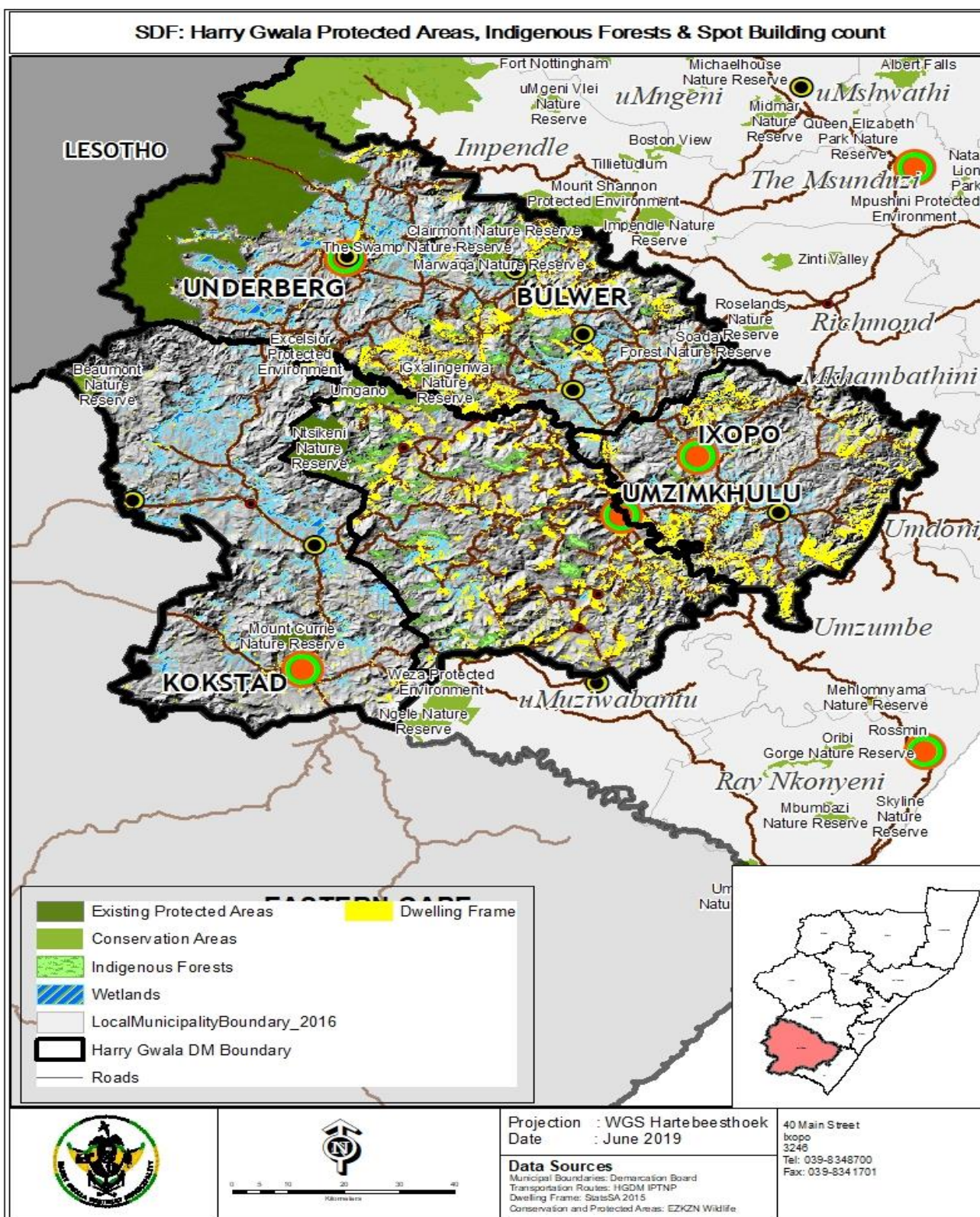
The Dwyka Tillite formation has the smallest coverage in comparison to the other lithological units in the catchment. It occurs just south of Richmond where it lies exposed in the river banks of the Mkomazi. The Ecca Group is represented by the mudstones/shale of the Pietermaritzburg, Vryheid and Volksrust Formation. The foothills of the

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Drakensberg Mountains at the head of the Mkhomazi River and the central areas of the catchment are dominated by these lithologies. These lithologies support marginal to poor borehole yields. However the presence of extensive intrusive dolerite in the form of sheets and dykes has greatly enhanced the potential of the mudstones to store and yield groundwater.



Wetlands of the Harry Gwala District Municipality



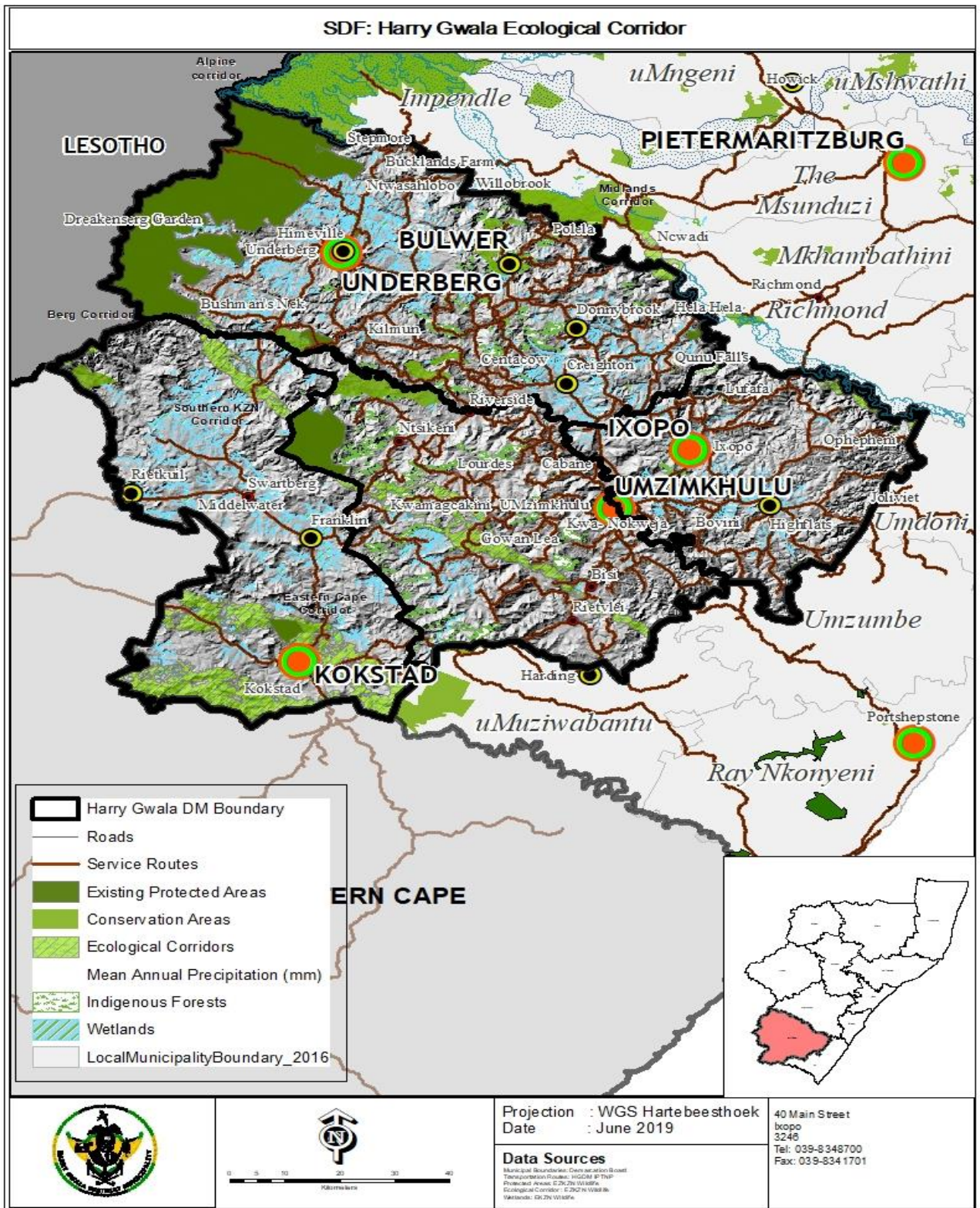
**PROTECTED AREAS AND CONSERVATION AREAS**

A Protected Area is defined as any area declared or proclaimed as such in terms of section or listed in the Second Schedule to the KwaZulu-Natal Nature Conservation Management Act No. 9 of 1997; or any of the protected areas referred to in section 9 of the National Environmental Management: Protected Areas Act No. 47 of 2003.

In terms of the Harry Gwala District Municipality Strategic Environmental Assessment 2013, the following areas within the Harry Gwala District Municipality are considered as protected areas;

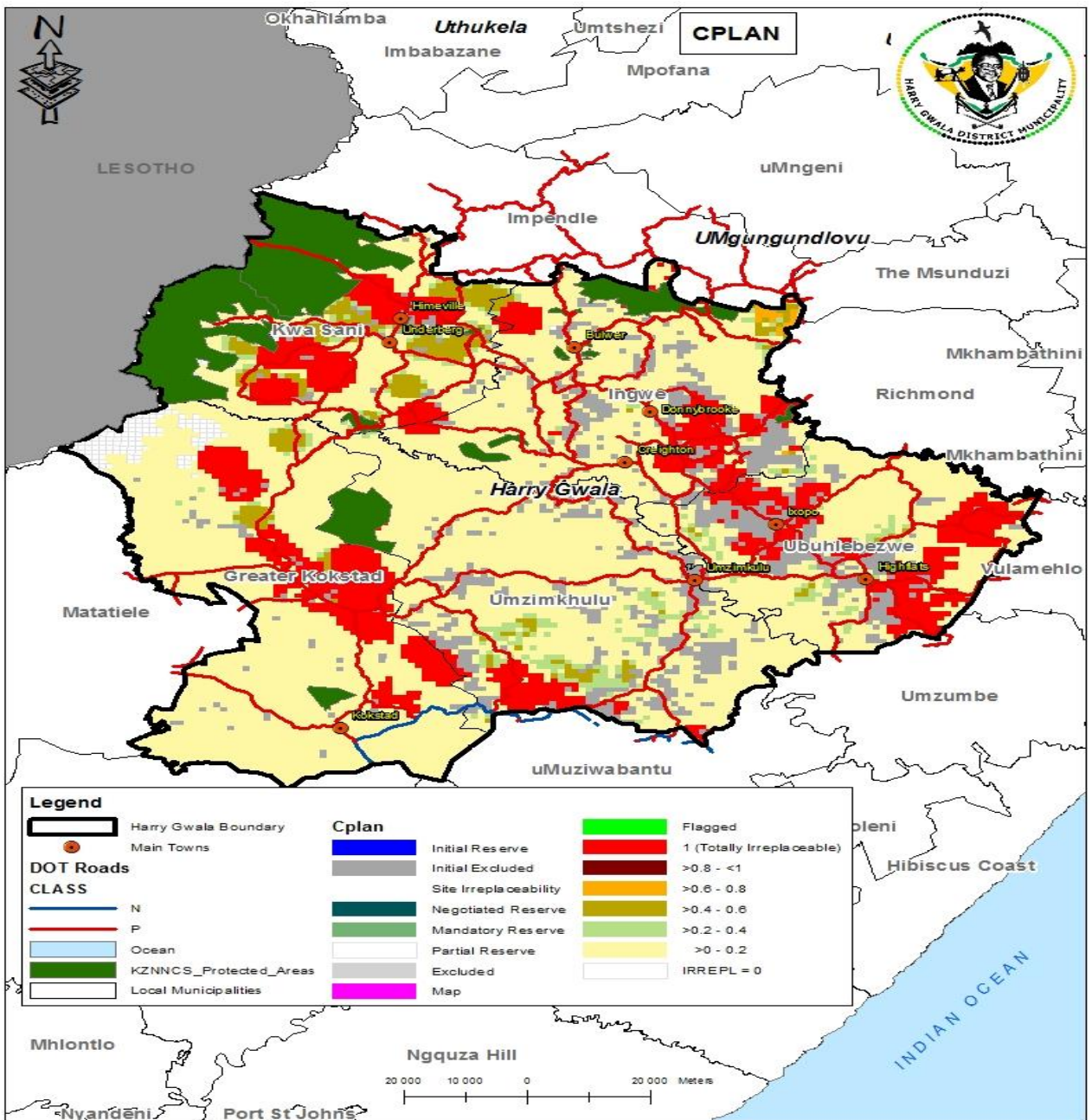
**EKZNW's PROVINCIAL BIODIVERSITY PLAN**

The Provincial Biodiversity Conservation Plan (also known as the C-Plan) forms the core focus of EKZNW's activities, identifying the province's to the national and International conservation portfolio. The Biodiversity Conservation Plan is the underlying plan for all the other types of conservation Plans in the province (such as Bioregional Plans for the districts, PA Expansion Plan, Stewardship Plans, and so on). It contains all the most up-to-date information regarding the terrestrial, coastal and aquatic environments, natural resources, species and transformation, and combines this spatially to produce the most effective and efficient plan to conserve a functional and representative sample of biodiversity in KZN.



Ecological Corridors within Harry Gwala District Municipality

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN





SITES OF CONSERVATION SIGNIFICANCE

Conservation Category	Area	Name	Area (ha)	
Conservancies		Mahwaqa Mountain Oribi	19484	
		Two Rivers	27964	
		Kokstad Research Farm	2267	
		Hlabeni Mondi	5761	
		Comrie/Sappi	5485	
		Donnybrook Mondi	3412	
		Glenbain/Sappi	8530	
		Ka Hele	1287	
		Maxwell/Sappi	1563	
		Mahelle/Mondi	1563	
		Ixopo/Sappi	14170	
		The Valley	9578	
		Nhlavini Game Ranches	14361	
		Ngwempisi	12632	
		Masonite	1424	
		Mondi Ngulu	2764	
		Sappi Highflats	10557	
		Sappi	2344	
		Tendeni	2136	
		Masonite Rockvale	1579	
		Sappi	1266	
	Nature Reserves and Game Ranches		Mahwaqa Mountain Oribi	19484
			Two Rivers	27964
			Kokstad Research Farm	2267
		Hlabeni Mondi	5761	
		Comrie/Sappi	5485	
		Highover Nature Reserve	1501	
		Highover Nature Reserve	1501	
		Penwan Country Lodge	1134	
		Duma Manzi	4914	

Sites of Conservation Significance	Name
	Two Rivers (Mt Currie)
	Hebron Wetland
	Epsom Vlei
	Highlands
	Lammermoor
	Sangwana Mountain
	Mzimkulwana Gorge
	Giants Cup Wilderness
	Faraway
	The Duffryn Oribi
	Citeaux
	Dublin Wetland
	Scaffel Dam Wetland
	Clouds
	Nafika Catchment

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	Cycad Colony
	Springfield Catchment
	Mingay's Valley
	Tatton Forest
	Clairmont Bulwer
	Mount Shannon Nature Reserve
	Corrie Bottle Brush
	Donny Brook Vlei
	Epsom Indigenous Forest
	Epsom Wetland 2
	Corrie Bottle Brush
	Donny Brook Vlei
	Epsom Indigenous Forest
	Epsom Wetland 2
	Mosbank Wetland
	Soada Falls
	Imfne Forest
	Lilydale
	Carlslogie Bush
	Gaunu Falls
	Sculcoates Valley
	Cragie Lee
	Linford valley
	Crystal Manor Valley
	Sutton Wetland
	Echo Valley
	Wolseley
	Longlands
	Lonely Dell
	Gloria
	Kia Ora
	Dawn Valley
	Ponderosa
	Downside
	Rockvale Mountain Wetland
	Flufftail Valley
	Mgodi Valley
	Oribi Valley
	Avonmore Wetland
	Erskine Wetland
	Aloe Valley
	Freeland Grassland Site
	Crotton Dam and Wetland
	Masonite Rockvale

Source: Sisonke District Municipality Strategic Environmental Assessment 2013

The following Projects forms part of the protected areas in Harry Gwala District Municipality

**MALOTI –DRAKENSBERG TRANSFRONTIER PROJECT**

The Maloti Drakensberg Mountains comprises of approximately 300km long alpine and montane zone along the southern, eastern and northern Lesotho and South Africa. This area is characterised by internationally important plants and animal biodiversity with a unique habitats and high level of endemism. Maloti Drakensberg consists of the greatest gallery of rock art with hundreds of sites and many thousands of images painted by the Bushmen. The Maloti Drakensberg deals with conservation and community development matters and portion of this area falls under Harry Gwala District Municipality.

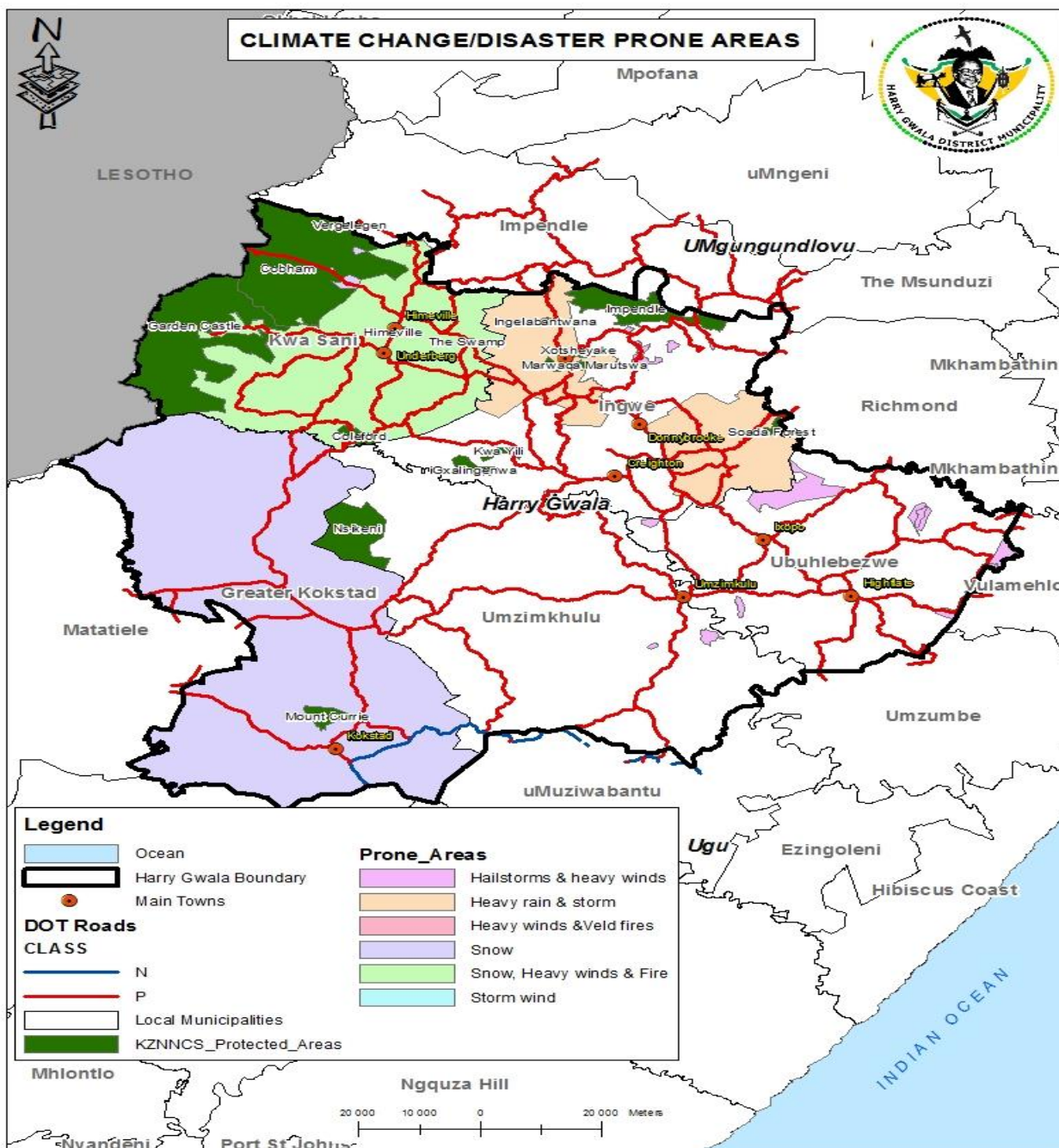
**UKHAHLAMBA –DRAKENSBERG PARK WORLD HERITAGE SITE**

The uKhahlamba-Drakensberg Park World Heritage Site operated by Harry Gwala and the EKZNW. It comprises of natural landscapes of the Drakensberg Park which consist of many caves and rock shelters with paintings made by the San people approximately over 400 years ago.

**THE NGWANGWANE CATCHMENT**

The Ngwagwane catchment has been initiated by the Ezemvelo KwaZulu-Natal Wildlife due to threatened natural environment. The Ngwagwane catchment comprises of important grasslands, wetlands and indigenous forest and provides opportunity for biodiversity conservation. The Ngwagwane catchment consists of important reserves of natural ecological assets.

The development of power lines, human settlements and commercial timber within the area results in natural environment disturbance whereby vegetation and species composition is altered. Map 6 shows protected areas within Harry Gwala District Municipality.

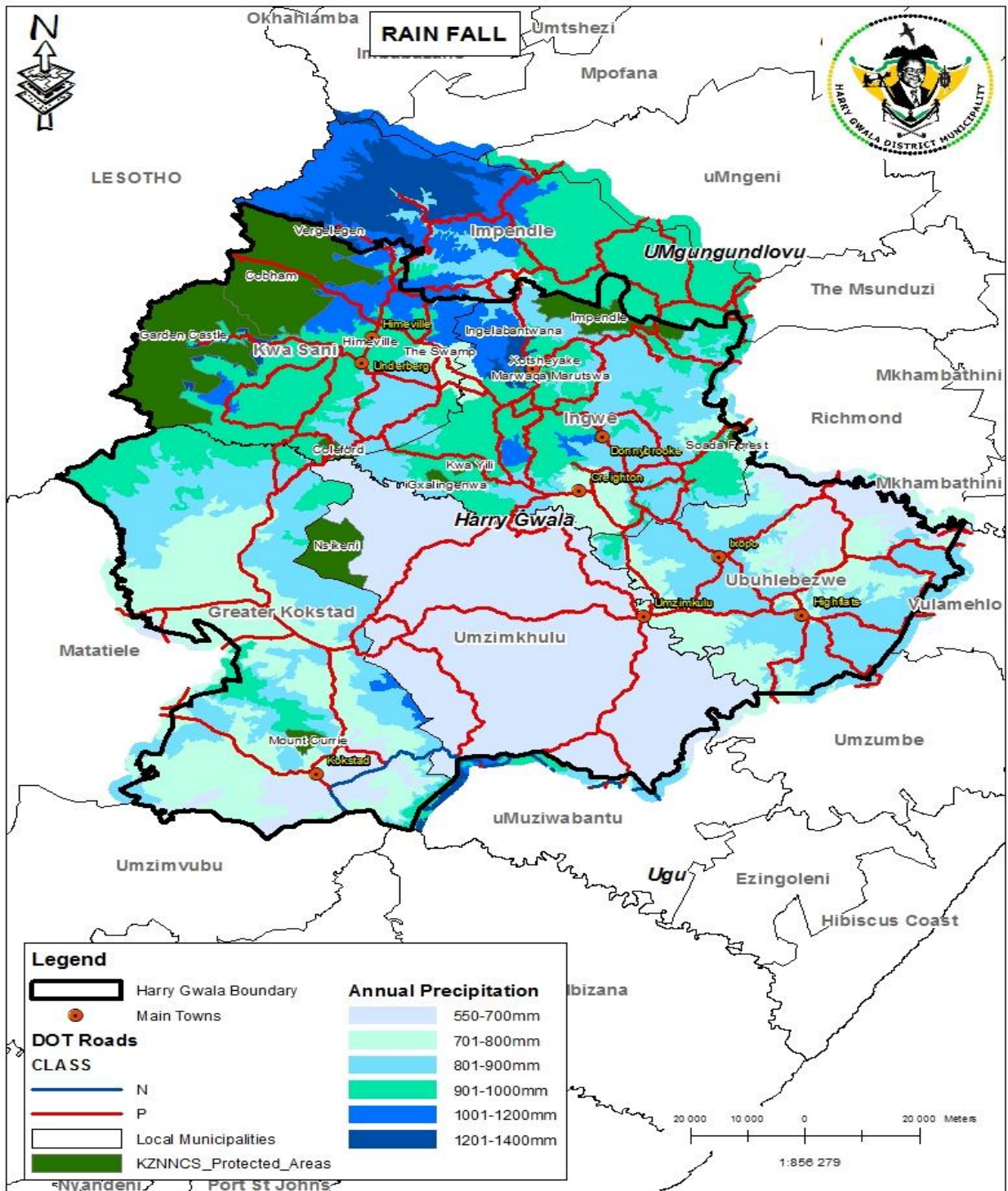


**CLIMATE AND CLIMATE CHANGE**

The climate of Harry Gwala is influenced by the cool Drakensberg Mountains to the west. Temperatures vary with altitude, so in KZN we have a range from warm and humid conditions at sea level, contrasting with very hot and often dry in the bushveld, to very cold at 2000-3000 m above sea level in the Drakensberg. The highest rainfall areas are in the Drakensburg, in winter, spring and early summer most of the rain is caused by cold fronts, moving in from the south-west. These are often preceded by hot, desiccating, dry “Berg” winds from the north and north-west. Snowfalls are common mainly in the Drakensberg, where snow usually melts within a few days, though heavy snowfalls can blanket the summit for weeks. Many species of plants are adapted to the harsh conditions, and thrive in areas prone to frost and snow.

During this IDP process HGDM has noted the need to develop the Climate Response Strategy that will help in unpacking the impact of climate change within the District. The focus areas that this Climate Response Strategy should focus on include economic impact in the agricultural sector, tourism and environmental related, disaster management and engineering infrastructure standards.

This Response Strategy is expected to come up with proposed adaptations and mitigation strategies in order to minimise the negative impact of climate change and also change in behaviour to minimise human contribution towards climate change. However, the HGDM has mapped out the areas that are considered to be prone to flood and any other climate change impact.



Annual Rainfall for the Harry Gwala District

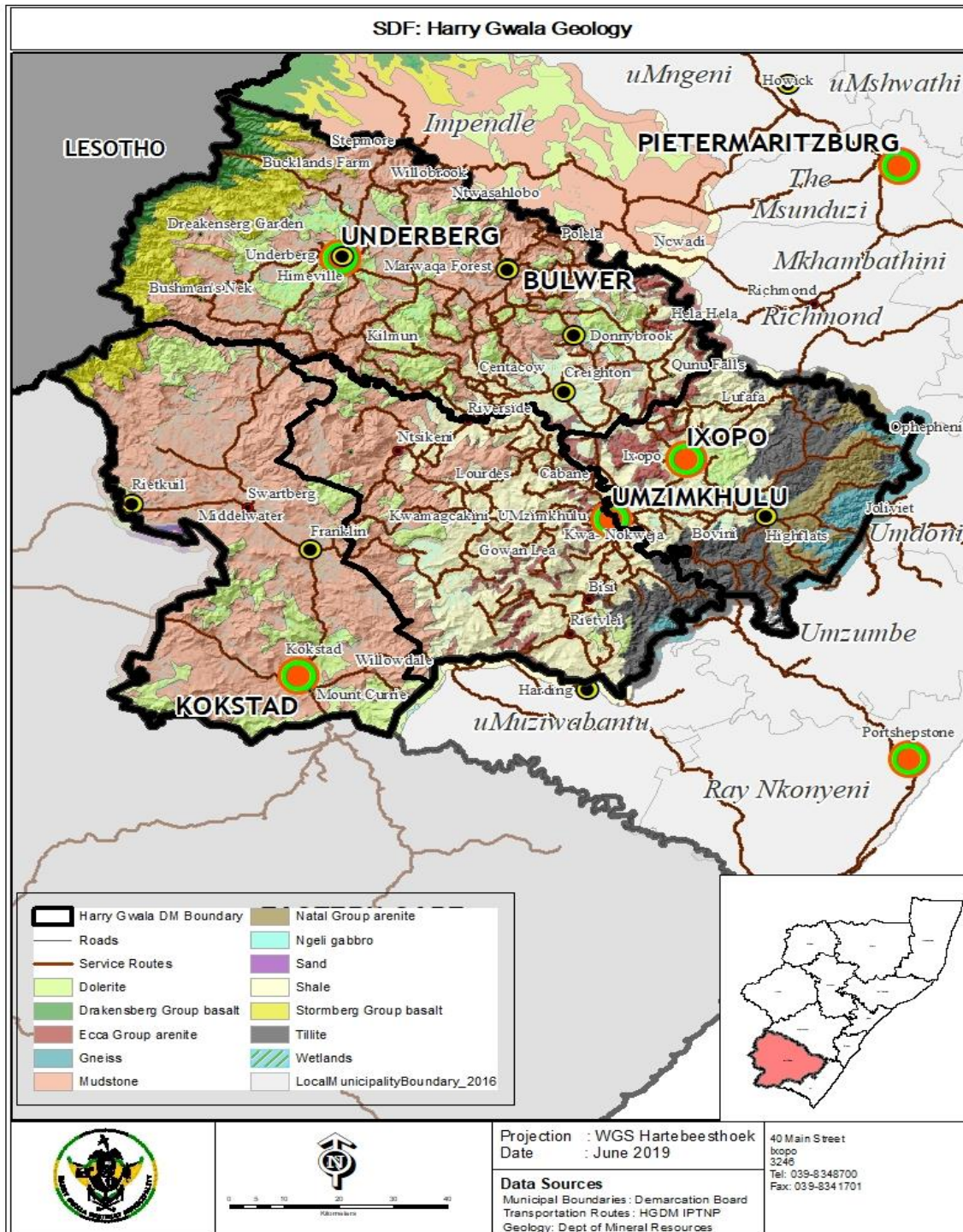


Indigenous Forest

**INDIGENOUS FORESTS**

Indigenous forests refer to the forests that are exclusively native to the biota of a specific place. The Kwa Zulu-Natal Mistbelt (Ngongoni) is rich in species and plant endemism. It includes grasslands and forests and the blue swallow. Map 4 shows indigenous forests within Harry Gwala District Municipality.

As illustrated in the figure below, indigenous forests are prevalent in the centre of the municipality and can also be found near Bulwer, Polela, Donnybrook and Creighton. Areas around the north-western border of the municipality, in areas prone to disasters (indicated a high level of snow) do not have any indigenous forests. Indigenous forests hold potential that can be harnessed from the growing trend towards nature tourism.



*Geology*

**GEOLOGY**

Harry Gwala District Municipality is characterised by various geological material. The Geological material is comprised of the following groups;

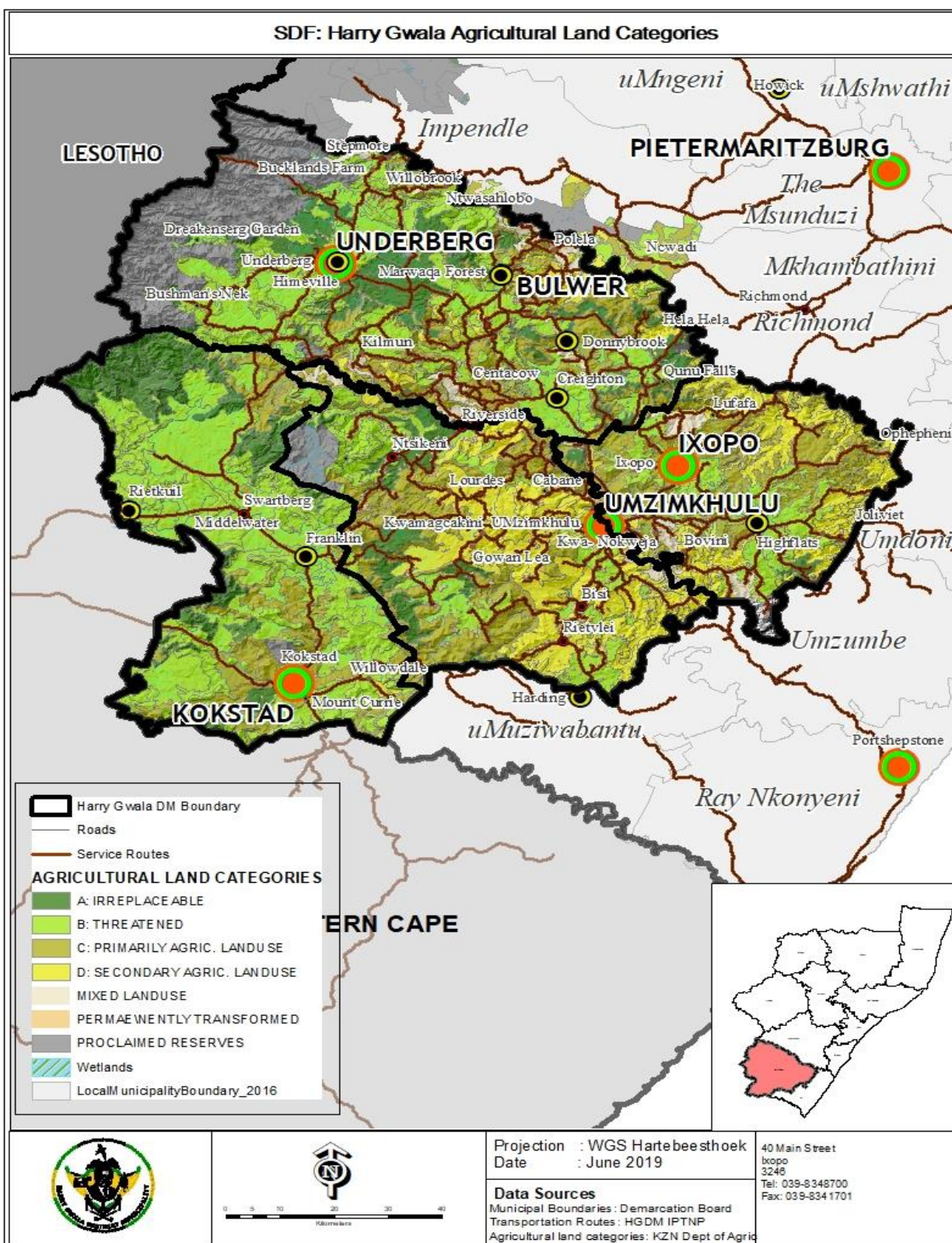
- The Natal Group Sandstone
- The Dwyka Group Tillite
- The Drakensburg

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The Natal Group Sandstone forms the most beautiful appearance of the vertical cliff in the central and Southern part of the province. The Eastern part of the Harry Gwala District Municipality comprises of granites, gneisses and schists and it is characterised by minerals such as feldspar, hornblende and mica. The older weathered granite and quartzites produced the basal layers and the sandy material which produced these strata was laid down as sediments and it differs from layer to layer. The upper part of the Natal Group Sandstone comprises of micaceous, sandy beds of different grain sizes (Biodiversity Plan Sector, 2014).

The Dwyka Group Tillite on the Eastern part comprises of rock types which are granite, gneiss, quartzite, sandstone and orthoquartzite. Above the Dwyka lies the Eccca shale and sandstone in extensive bodies of fresh water during cold temperatures. This vital sandstone of Eccca group extends from the Thukela River to the west of the Greytown, Pietermaritzburg and Ixopolo as far as the Umzimkhulu River (Biodiversity Plan Sector, 2014). The Drakensburg comprises of the Molteno, Red beds, and Caves Stone and basalt formations. Figure 5 shows the geological characteristics within Harry Gwala District Municipality.





Agricultural Land Use Categories

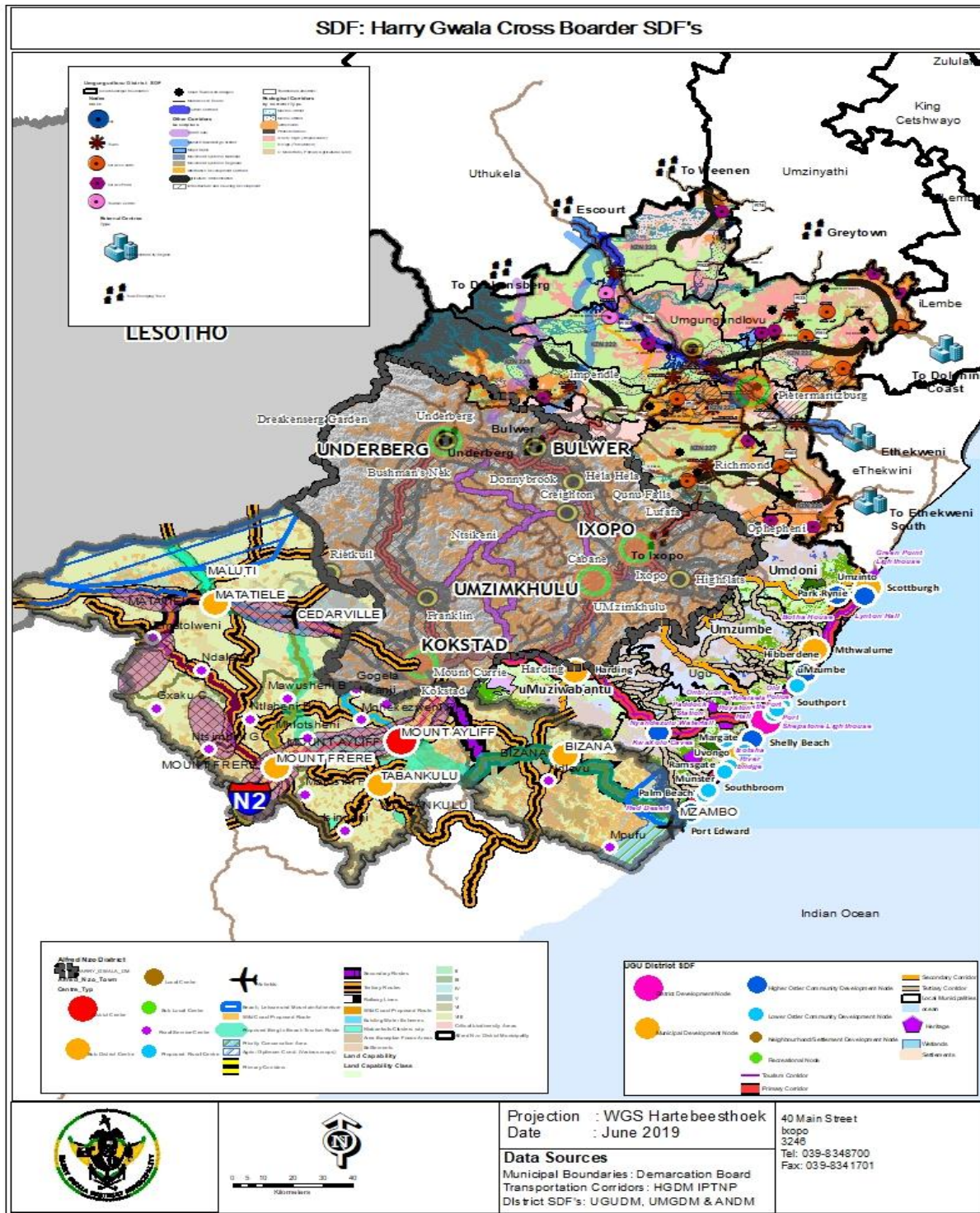
**AGRICULTURAL LAND**

Harry Gwala District Municipality has a high agro-ecological potential because of the abundance of high quality soils, high altitude as well as abundant water. The economy of Harry Gwala is largely characterised by commercial farming and commercial forestry plantations (see Map 9). The district also enjoys suitable conditions for a wide array of agricultural products including field crops (maize, soybean) and vegetables, livestock (beef and milk) as well as sugarcane around the Ixopo/Highflats area. Some of the key issues relating to agricultural assessment are highlighted below:

Recently, there has been a slight decline in the agricultural output within the district;

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This may have been caused by uncertainties surrounding land reform; There is also an issue of lack of skills from the land reform beneficiaries; and Poor infrastructure and underdevelopment of Traditional Authority areas has also played a role in the decline of agricultural output.



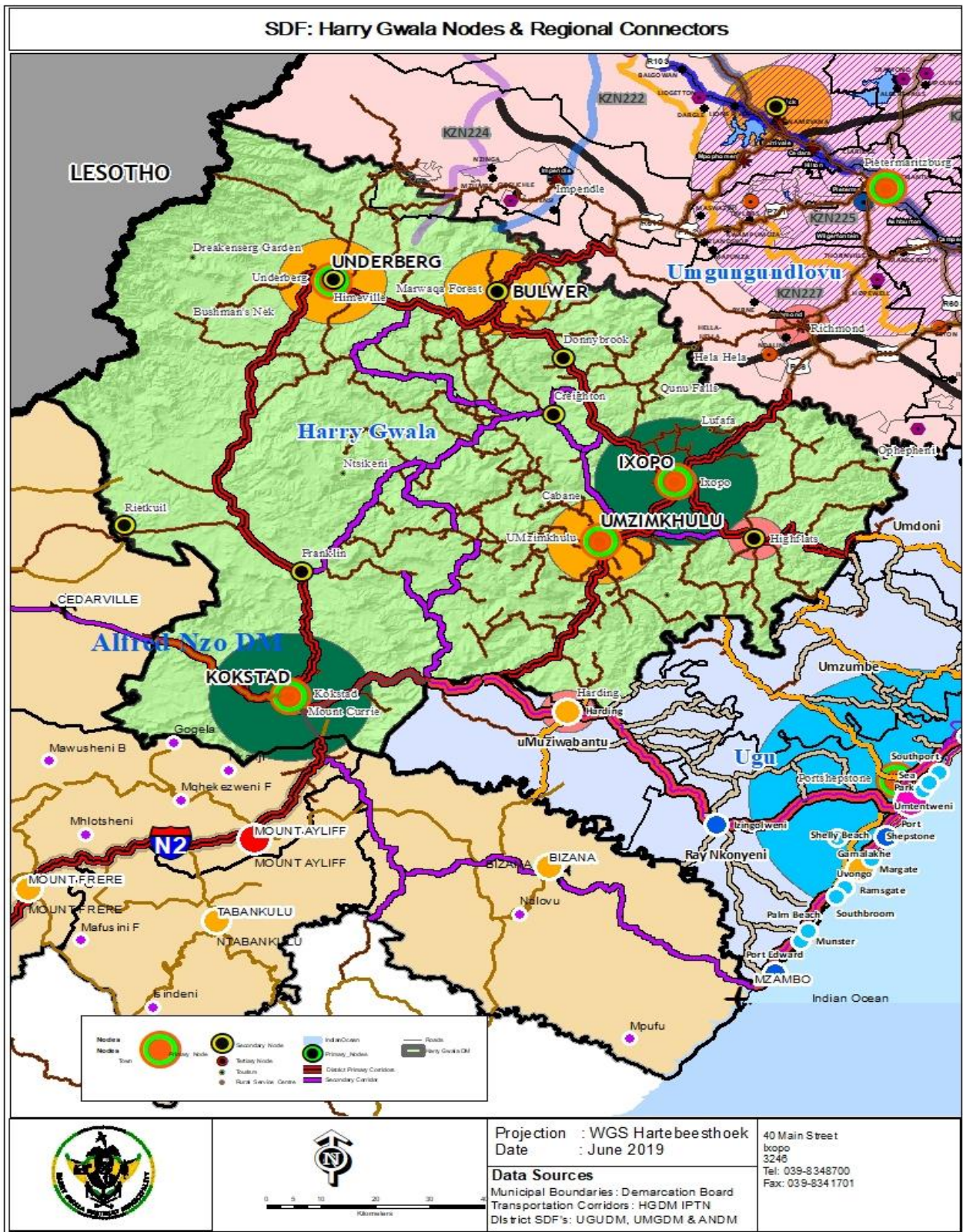
Cross Border Alignment

Within the peripheral of Dr Nkosazana Dlamini Local Municipality, cross border linkage encompasses local and international linkage. On the north, P27-2 links the Dr Nkosazana Dlamini Local Municipality to Impendle Municipality while on the south western side, P318-2 provides a link to Lesotho. Ukhahlamba Drakensburg Park lies on along Lesotho border where the formal border gate of Sani pass is present. Issues concerning cross-border planning in this municipality includes the following economic aspects; The establishment of connectivity in terms of tourism sector with neighbouring municipalities Mobilizing support for the retail sector with commuters from Mokhotlong area, which links up with Lesotho through trade.

Enhancing support for cross border trade through supporting Mokhotlong Mohair/wool trade  
Strengthening cross border tourism development (Trans-Maloti integration)

Within the Jurisdiction of the Greater Kokstad Local Municipality, R617, N2 and R56 plays a fundamental role in terms of providing a linkage between this municipality and other neighbouring municipalities. These roads have been identified as primary corridors within this municipality and thus facilitate strong cross border economic opportunities within the municipal area.

UBuhlebezwe identified P612 and the R52 as primary corridors which plays a fundamental role in connecting this municipality with other neighbouring municipalities and economic nodes. Agricultural activities and businesses have been identified on the R56 route along Richmond down to Ixopo. This route links this municipality with Pietermaritzburg and Kokstad. As a result, a strong economic development along this corridor should be embodied. The R56 and P612 also provides access to Creighton and the South Coast and connects N2 with the Eastern Cape Province. Agro-tourism should therefore be facilitated along these borders in order to increase trade between Ixopo, Creighton, Bulwer, Underberg as well as Umzinto.



Nodes and Regional connectors

**REGIONAL CONNECTOR**

Transportation and movement networks are mainly reinforced through activity spines, more particularly the road network of nodes. Activity spines are therefore linked to major routes to support public transports. Activity spines are mainly characterised by; high density residential and mixed land use developments, near public transportation, encompass high degree of infrastructure and investment, promotes accessibility, pedestrian movement and accommodate mobility.

Public transportation assists commuters to travel across the district to access various economic and social amenities. There are major public transport corridors which have been identified in the district.

### **HARRY GWALA RURAL COMMUNITIES**

Rural communities in different parts of South Africa are still characterised by poverty, inequality, limited access to basic social infrastructure, underdevelopment, and lack of economic opportunities, fragmented spatial patterns and environmental degradation. As a result, this has compromised the ability of these rural communities to rely on agriculture and subsistence farming for food and income/exchange benefits.

Given the past planning practices in South Africa, inequality is most prevalent in rural areas since spatial planning never prioritised these areas. Proper land use practices in these areas were in most cases done in unsustainable manner. There were no proper plans in place to manage and guide development to maximise improvement of livelihoods of these rural communities. Consequently, these areas have been left displaced, segregated, underdeveloped and impoverished.

The Department of Rural Development and Land Reform has published the Comprehensive Rural Development Programme (CRDP) to deal with various challenges with delivery from identification, initiation, planning and implementation.

As a tool to address these challenges and to achieve the goals of the CRDP, the Department of Rural Development & Land Reform (DRDLR) has developed Rural Development Plans for all the District Municipalities in the country. These plans are well integrated and aligned with different spheres of government developmental activities. The purpose of the plans is to assist in identifying the development potential of the rural areas of and also ensure that the District's full development potential is achieved. The overall objective of the rural development plan for Harry Gwala District Municipality is to establish and grow economic development within the rural areas of the district. The more specific objectives are:

Unlocking rural economy through agriculture and tourism

Linking rural areas to opportunities through services

Linking rural population to opportunities

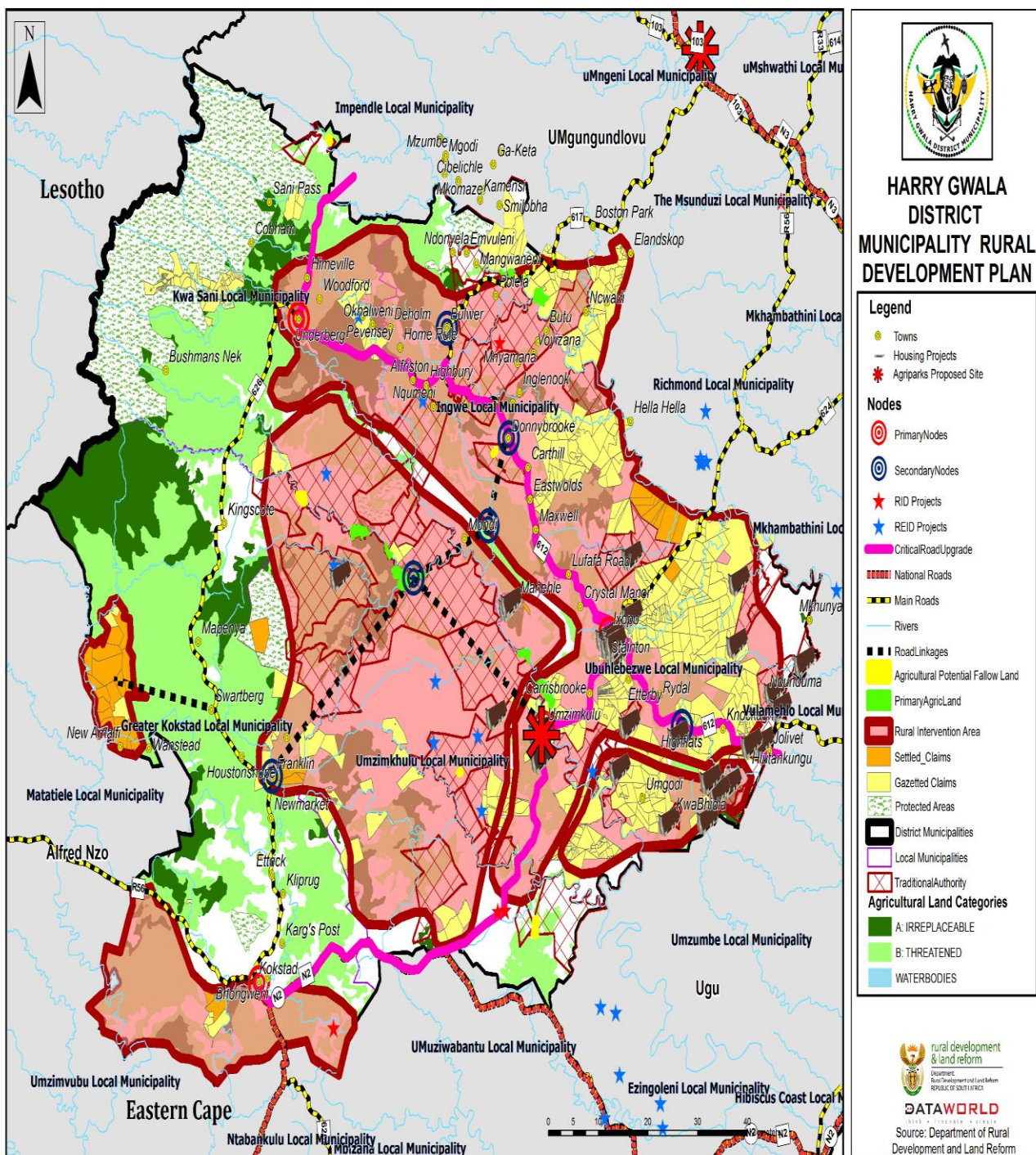
Harnessing and promoting natural assets

The plan is a practical working document with programs and projects reflected within the implementation plan, indicating priority programmes and projects in a phased manner, with the relevant monitoring and evaluation tools to measure progress of implementation. The rural plans aim at unlocking rural economy through agriculture and tourism, linking rural areas to opportunities through services and harnessing and promoting natural assets.

The Department of Rural Development and Land Reform have committed catalytic projects from the various branches within the KwaZulu-Natal provincial office for the 2017/18 financial year that will be aligned and give effect to the implementation of the Harry Gwala District Municipality Rural Development Plan.

As the plan is not a static document, it will need to be reviewed regularly. Great emphasis are been placed on Rural Development in the Spatial Planning and Land Use Management Act and the objective is to incorporate the DRDP into the IDP.

The Harry Gwala District Rural Development projects have therefore been attached as Annexure under Sector Department Projects.



**Climate Change/Disaster Prone Areas Strategic Environmental Assessment**

The Environmental Management Framework (EMF) acts as the principal environmental management tool within the District. Any other environmental management tools that will be developed by HGDM such as the Climate Response Strategy will be developed using this Framework as the principal informer for environmental management. It is important to gauge Implications of development that is proposed within Harry Gwala in terms of its environmental impact. This is the reason why the EMF has been prepared by the District family of municipalities funded by the Department of Economic Development, Tourism and Environmental Affairs.

We therefore have been able to close the gap in approach to development within the district family of municipalities because the EMF has become one of the critical documents within which the HDGM screens all developments (i.e. public and private, small scale and large scale).

Below, the Disaster management section of this IDP provides a detailed analysis of the linkage of the environment, climate change and disaster management within the District. The currently being revised Disaster Management Plan will also detail the disaster prone areas and the proposed strategies to mitigate the impact of such disaster.

## **GLOBAL PANDEMIC**

From the time Global Pandemic struck the shores of South Africa, the manner in which business is conducted has had to change. To make matters worse, the COVID 19 pandemic came at the time where the South Africa was experiencing a decline in the performance of its economy with unemployment levels at their peak. The Harry Gwala District Municipality was no exception, as a district that is predominantly rural and with an economy that depends on the performance of the economies of Metropolitan as well as bigger municipalities, this district was largely affected.

The impact of this pandemic was felt largely on:

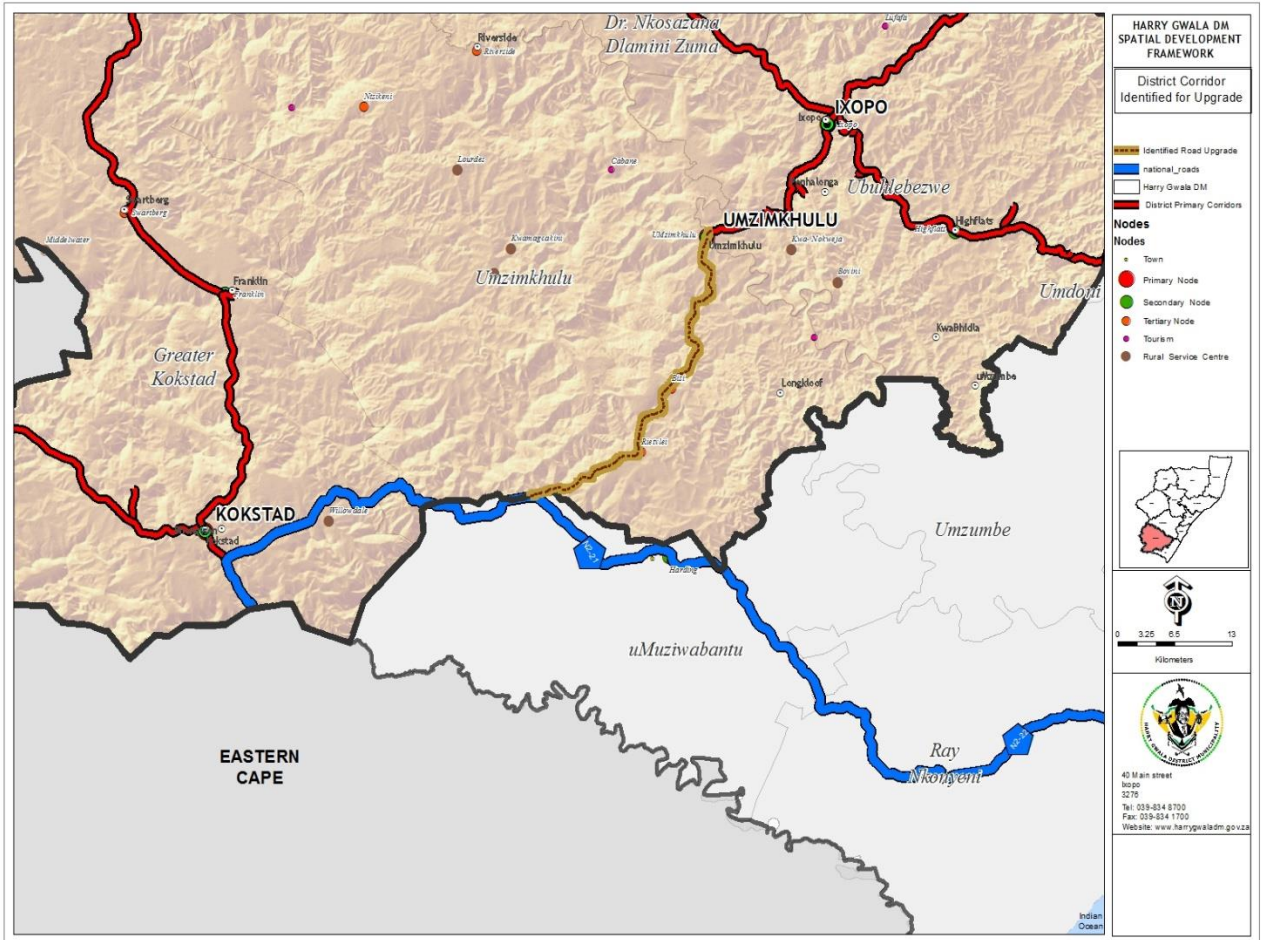
- Environmental Management
- Economic Development
- Service Delivery of both the District and its Local Municipalities
- Public Spaces and Public Gathering
- Health and Education
- Burial and Cemeteries
- Public Transport

As schools across the district, province and the country closed during the Alert Level 5 and 4 of the country's lockdown and parents returned home either because of the resultant loss of jobs, working from home principle, closing of certain institutions or a combination of some sort, domestic violence also came to the spotlight. The ban of the sale of alcohol, tobacco, places of public amusement and many other social and cultural activities brought may have contributed negatively or, in some instances, positively to the family life and its quality time.

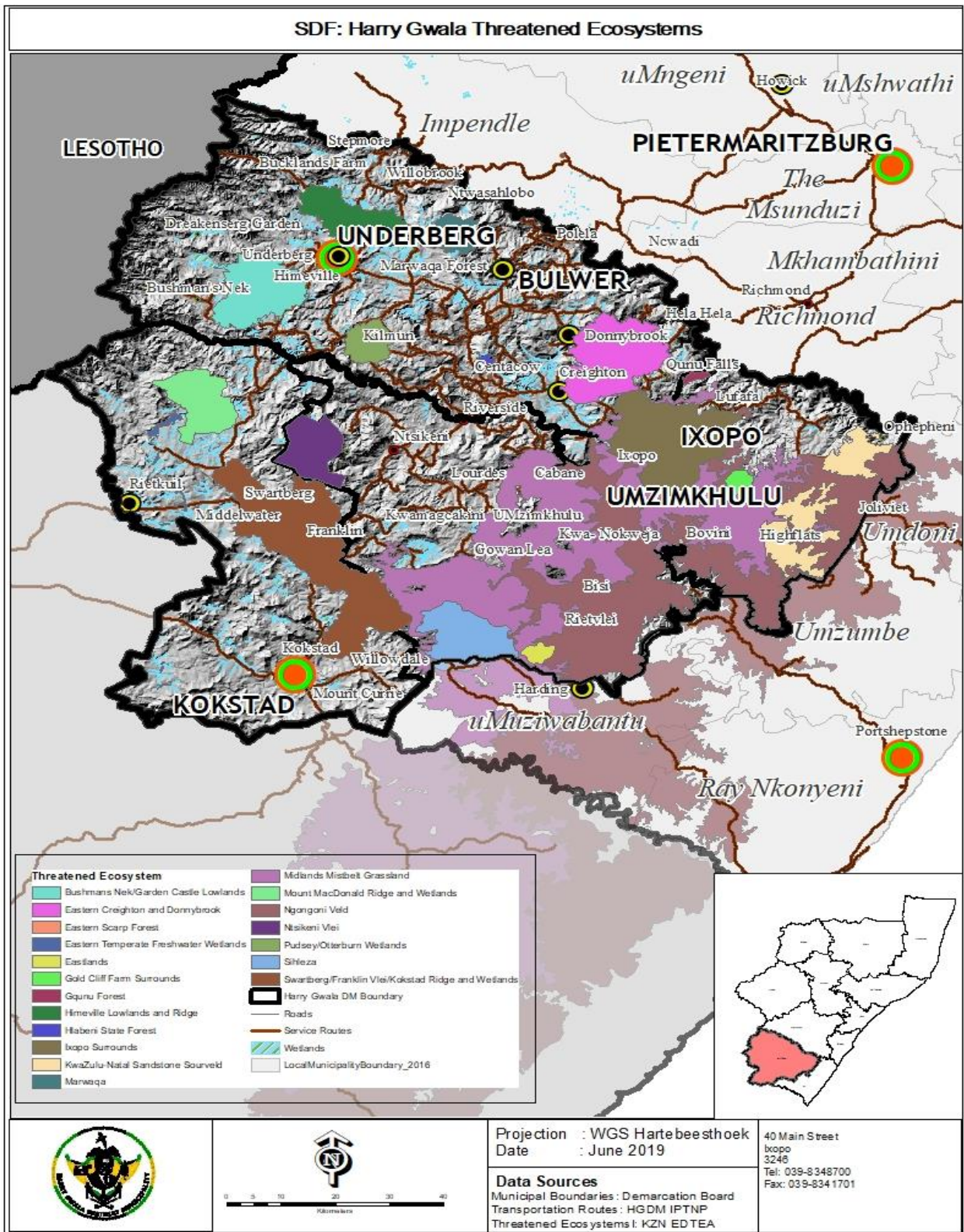
The abovementioned areas require a paradigm shift to the manner in which municipalities approach them. Some of these issues require a high level of sensitivity when addressing them because they are connected to people's cultures and the different religions that are found within the Harry Gwala geography. The way in which funerals are/were conducted from the time the Disaster Management Restrictions began left many family members and extended relatives somewhat aggrieved. On the same score, the challenge of the lack of available space for burial escalate as most cemeteries within the district moved closer to full capacity.

The densification approach to planning is one of the critical aspect of planning that is currently under review in the spatial planning of the district as we learn more and more from this pandemic and the manner in which the district community is responding to it. What has proven to be important during the current times is the fact that the basic services provided by the district in terms of water and sanitation is crucial in the health and hygiene of the Harry Gwala District citizens.

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**







**Spatial and Environment: SWOT Analysis**

<p><b>Strength</b></p> <p>The Municipality comprise of diverse natural attraction, areas of scenic beauty, rail tourism and rare bird species which have the capacity to enhance the tourism sector of the municipality.</p> <p>The Agricultural industry is more labour intensive and is located strategically along the R612 and R56.</p> <p>A fairly developed institutional arrangement has been created for emerging farmers to provide support in terms of education though public and private enterprises.</p> <p>Nodal Development and Precinct Plan Studies have been undertaken for areas which require urban regeneration.</p>	<p><b>Weakness</b></p> <p>The most effective tourism strategy has not been established to unlock development opportunities in this regard.</p> <p>Although the Agricultural sector provides employment opportunities, especially in Ixopo; lack of housing opportunities provides constraints with regards to productivity as employees travel far to access workplace.</p> <p>Roads within the municipality are in poor condition. This also hinders flexible transportation of people and trade of goods.</p> <p>There is lack of proper maintenance and rehabilitation of infrastructure</p> <p>There is lack of capital for emerging farmers and limited funding for development projects outlined for prioritization in Urban Regeneration Plans for Noda Developments</p> <p>Dispersed settlements patterns increasing costs for basic service maintenance and rehabilitation</p>
<p><b>Opportunity</b></p> <p>The rail tourism industry can be expanded to unlock opportunities to enhance tourism attraction through a variety of natural and diverse bird species to provide a unique experience of tourism within the municipality.</p> <p>Ixopo is strategically located where development opportunities for industries, commercial and other economic activities can be unlocked.</p> <p>Opportunities which can be explored to enhance the economy of the municipality includes:</p> <ul style="list-style-type: none"> <li>Organic Farming</li> <li>Fresh Produce Market</li> <li>Chicken Abattoir</li> </ul>	<p><b>Threats</b></p> <p>The implementation of strategic projects for tourism depends on the buy-in of all stakeholders and availability of funding. Without these, the process of enhancing the tourism industry may be in stalemate.</p> <p>External factors such as HIV/AIDS and climate conditions influencing the supply and demand of the market force can hinder success of production within the agricultural sector.</p> <p>Unsettled Land claims impacting on sustainability of agricultural production</p> <p>Lack of interest in agriculture by the youth</p> <p>Stock theft which may lead to demotivation of emerging farmers</p> <p>Continues lack of proper maintenance and rehabilitation of roads</p> <p>The emergence of uncoordinated land uses and urbanizations may pose a threat to the environmental land scape of the district.</p>

## **DISASTER MANAGEMENT**

### **Disaster Management**

Disaster management is primarily responsible for coordination and management of local disasters that occurred or may occur within its area of jurisdiction.

Municipal Systems Act (Act no 32 of 2000) section 26 (g) require each municipal entity to develop a disaster management plan and sector plan as an integral part of the IDP.

In line with specific provisions of the Act and its policy Framework, the Harry Gwala District Municipality Disaster Management Centre is amended to develop and implement a district disaster management plan for dealing with the prevailing risks and hazards within the district. Thus, this document outlines the district disaster risk management plan that focuses on known risk, contingency plans well as roles and responsibilities of all stakeholders’.

### **The Disaster Management Act requires the Municipality to take the following actions:**

Prepare a disaster risk management plan for its area according to the circumstances prevailing in the area. Co-ordinate and align the implementation of its plan with those of other organs of state and institutional role players, and regularly review and update its plan (Section 48).

The Municipality must submit a copy of its disaster management plan and of any amendment to the plan, to the District Disaster Management Centre and the plan must:

Form an integral part of the IDP.

Anticipate the likely types of disasters that might occur in the Municipalities area and their possible effects.

Identify the communities at risk.

Provide for appropriate prevention and mitigation strategies.

Identify and address weaknesses in capacity to deal with possible disasters.

Facilitate maximum emergency preparedness/prevention/ mitigation

Establish the emergency management policy framework and organization that will be utilized to mitigate any significant emergency or disaster affecting the Harry Gwala District Municipality.

Establish the operational concepts & procedures associated with day-to-day operational response to emergencies by local municipalities.

Contain contingency plans and emergency procedures in the event of a disaster, providing for-

The allocation and co-ordination of responsibilities allocated to the various role players.

Prompt disaster response and relief,

Disaster recovery and rehabilitation focused on risk elimination/mitigation

The procurement of essential goods and services,

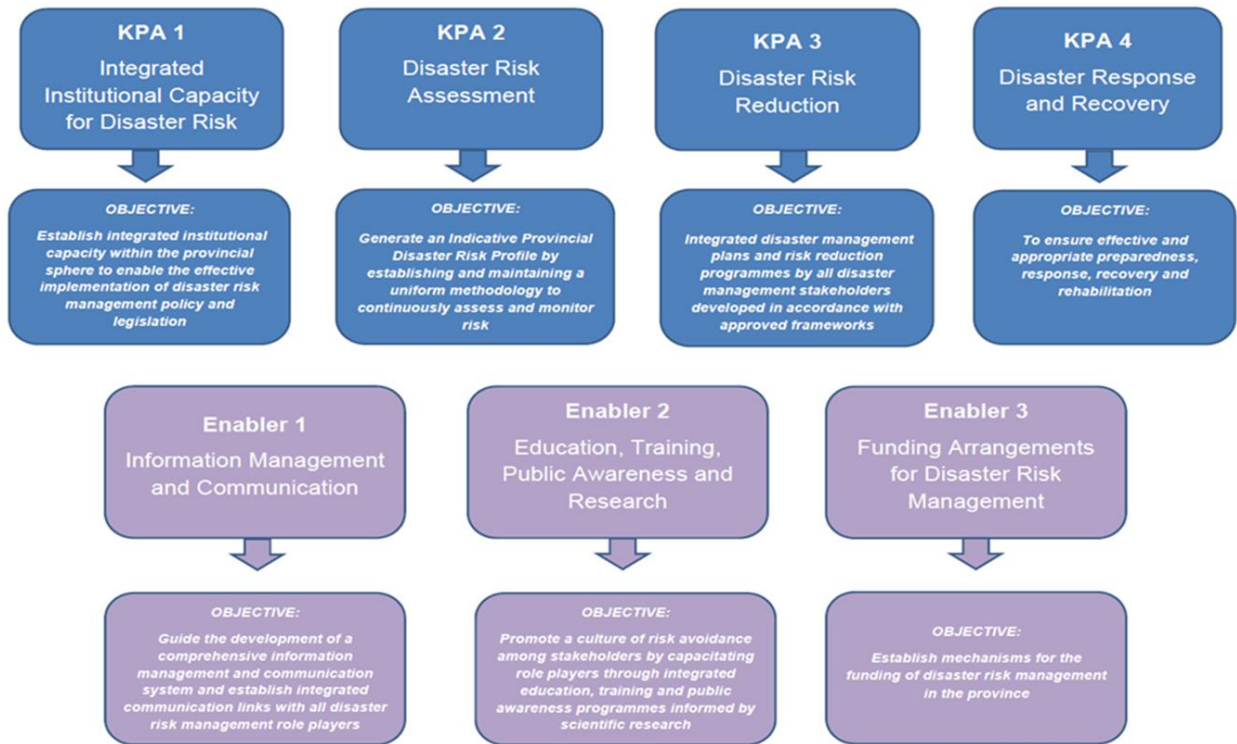
The establishment of strategic communication links.

The dissemination of information.

This plan is designed to establish the framework for implementation of the provisions of the Disaster Management Act as well as the related provisions of the Municipal Systems Act, 2000 (Act 32 of 2000). The purpose of this plan is to outline policy and procedures for both the proactive disaster prevention and the reactive disaster response and recovery phases of Disaster Management.

The following is the approach of ensuring implementation of the above as outlined in the Disaster Management Framework:

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**



The Harry Gwala District Municipality shall endeavor to ensure compliance with the above statutory documents for the purposes of creating a safe environment for its citizens as stipulated in the Constitution, further strives to promote continuous and integrated multi-sectoral, multi-disciplinary processes of planning and implementation of measures aimed at:

- Preventing or reducing the risk of disasters within the district.
- Mitigating the severity or consequences of disasters.
- Ensuring emergency preparedness at all times
- Ensuring a rapid and effective response to disasters and
- Ensuring post-disaster recovery and rehabilitation.

**Disaster Management Sector Plan**

This plan has been developed in order to provide key officials, role players and departments in the Harry Gwala District Municipality as a general guideline for the expected initial response to an emergency and an overview of their responsibilities during an emergency or disaster.

For this plan to be effective, it is important that all concerned parties be made aware of its provisions and that official, role player, department and personnel be prepared to carry out their assigned functions and responsibilities before, during and after emergencies. The following paragraphs provide an overview of the background and some of the highlights of this plan.

This plan serves to confirm the arrangements in the Harry Gwala District Municipality Disaster Management approach to effectively prevent disasters from occurring and to lessen the impact of those hazards that cannot be avoided. Disaster Management is a continuous and integrated multi-sectoral and multi-disciplinary process of planning and implementation of measures aimed at disaster prevention, mitigation, preparedness, response, recovery, and rehabilitation (Disaster Management Act 57 of 2002). The preventative elements of this plan must be implemented and maintained on a continuous basis. The emergency or reactive elements of this plan will be implemented in the Harry Gwala District Municipality whenever a major incident or disaster occurs or is threatening in its area of jurisdiction. The responsibility for the coordination of the overall implementation of the plan is that of the Head of Disaster Management.

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN  
SITUATION ANALYSIS**

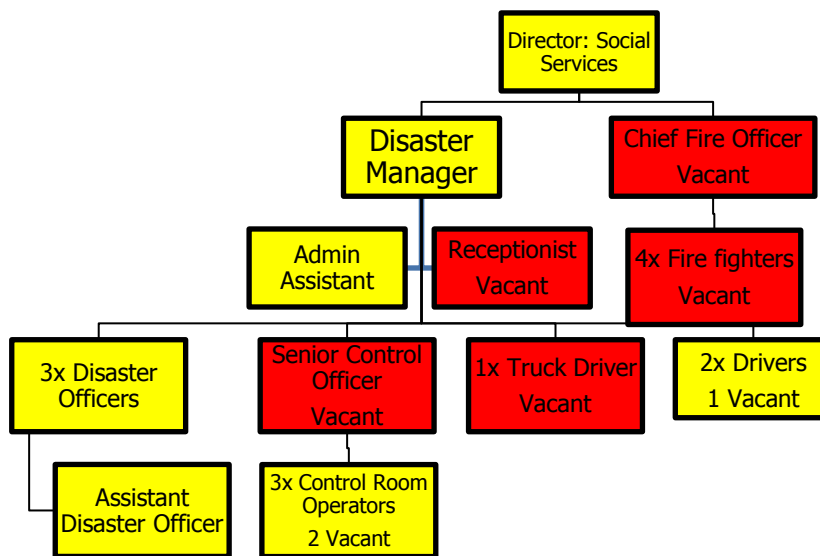
***Establishment of a Disaster Management Centre***

Section 43 sub-section 1 of the Disaster Management Act No 47 of 2002 clearly states that Metro and District Municipality is to establish Disaster Management Centre’s within their areas of jurisdiction and this is done subsequent to consultations with Local Municipalities within a particular District.

In compliance with the above act, Harry Gwala District Municipality has completed its disaster management center located in sub 4 of Lot 419 situated in Morningside Ixopo along the R56 route from Pietermaritzburg to Kokstad, under Ubuhlebezwe Local Municipality.

This is one of the most important projects that, the District Municipality has seen being realized in a short space of time and it has given allowance for the Disaster Management Unit to operate efficiently.

**Institutional arrangement**



***Establishment of volunteer’s unit***

Furthermore as part of Disaster Management strategy in ensuring compliance and effective provision the Harry Gwala District Municipality requires a minimum of fifty (50) to assist in the disaster management unit. In order to maximize the capacity for the disaster management Centre the HGDM and its LM’s must collaborate with other Departments.

The most important aspect about the volunteer unit is to ensure that, the profile is updated on regular basis to be in a position to sustain the number of volunteers in the program.

The volunteer program has liabilities in terms of paying stipends, uniforms and training. The municipality must train its volunteers on a detailed disaster management program, basic fire- fighting and first aid to allow them to fit in the unit and be able to discharge their duties in a satisfactory manner. The presence of volunteers augments the available disaster management human resources and ensuring improvement turnaround time of conducting assessments efficiently and effectively.

**Risk assessment**

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**


The Harry Gwala District Municipality just like most municipalities in the Province is prone to a number of natural and man-made hazards. The vulnerability varies, which mainly depends on socio-economic status as well as the exposure of a particular household or community to a specific hazard. Table 1 outline the list of priority hazards that are affecting the District. The spatiotemporal characteristics of these hazards are well known since they have been observed and recorded continuously. Although the municipality is currently reviewing the Disaster Management Plan and part of that review will be to establish the current risks in all wards. The process is also informed by the climate change experience that have major impact on the response strategy in place.

The declaration of a state of the Covid19 National state of disaster affects the response plan for all disasters in the district. There is a need to assess the infection prevention and outbreak control principles for Covid19 and other pandemics. The Corona Virus and other outbreak preparedness response will always be part of the Disaster management plan. During the Covid-19 state of Disaster, the country may be moved to different levels of the risk-adjusted strategy in certain provinces or municipalities. Disaster management in Harry Gwala district will ensure that the municipality adheres to the set level of the risk-adjusted strategy. The following activities are carried out according to set level of the risk-adjusted strategy:

- Awareness activities through loud hailing in towns are being carried out
- All funeral service providers have been informed of the new regulations.
- All night vigils have been banned within the District and communication has been sent to all funeral service providers.
- Road blocks are carried out with other law enforcement stakeholders.
- Shops and business premises are being visited to check and ensure compliance with the regulations.

**Risk Profile (risk prioritization)**

The Harry Gwala District Municipality’s risk profile is as follows:

Harry Gwala District Municipality		
No.	Prevalent Hazards and Threats	Risk High Priority
1	Pandemic: COVID-19	
2	Structural Fires	
3	Drought	
4	Severe Storms (Strong Winds)	
5	Veld/ Forest Fires	
6	Severe storms (Lightning)	
7	Communicable Diseases: Rabies and cholera.	
8	Food poisoning	
9.	Illegal connections	
10.	Floods	
11.	Road accidents	
12	Snowfall	

2021
Covid-19 PANDEMIC
Communicable Diseases; Cholera, Rabies, food poisoning, typhoid
Fire
Thunderstorm and Lightning
Floods
Motor vehicle accidents (MVA)
Drought
Snow

Risks requiring risk reduction plans

## **RISK REDUCTION, PREVENTION AND MITIGATION**

### **Alignment / Integration between the IDP and DMP**

In terms of Section 26 (g) of the Municipal Systems Act, 200, Act 32 of 2000, a Municipality’s IDP must contain a disaster risk management plan. A development project in the Municipality, as contained in the Municipality’s IDP, is thus interlinked with disaster risk management planning and activities. Risk reduction projects identified as part of disaster risk management planning, such as those identified in this plan and the contingency plans to be developed and risk assessments should be included into the District and local Municipal IDPs.

### **The impact of Covid 19 on Disaster Management**

The Harry Gwala District Municipality has developed a Covid 19 response plan in response to the Disaster Management Act, 2002: Regulations issued in terms of Section 27(2) of the Act on the 15<sup>th</sup> of March 2020. The regulation puts the country in a national state of Disaster and Harry Gwala District Municipality had to develop a response plan to ensure that the Covid 19 regulations are implemented and adhered to.

An integrated approach has been implemented to ensure District preparedness for the corona virus pandemic, working closely with Environmental Health Services, Disaster Management from Harry Gwala District Municipality, four Local Municipalities under the district, Department of Health from Harry Gwala District, Pharmaceutical Services, Waste Management , Medical Doctors , Private Sector and NGO’s.

### **A response plan will assist the Harry Gwala district Municipality:**

- To conduct outbreak investigation in all suspected cases in order to determine the causative agent for the outbreak.
- To identify suspected case/s that meet the case definition.
- To ensure that the suspected case/s isolated and managed.
- To ensure that the specimens are collected so that diagnosis are timeously completed.
- All persons possibly infected with COVID-19 are timeously identified and monitored appropriately for the wellbeing of the South African communities.
- All persons at risk of contracting COVID-19 are monitored to ensure that symptoms are identified timeously and isolated accordingly.

### **The impact of climate change on Disaster Management**

The Harry Gwala District Municipality has developed a climate change response strategy which according to the Disaster Management amendment Act No. 16 of 2015 the strategy must incorporate the climate change issues with Disaster Management activities. Mechanism for implementation of the disaster risk reduction programs and projects can be achieved through alignment of disaster management plans with the municipal integrated development plan.

## **HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

The Harry Gwala District Municipality is prone to different types of disasters such as Fires, Heavy rains and floods, drought, snow, thunderstorms and lightning.

Indicator no. 24 Increased waterborne and communicable diseases (e.g. Typhoid fever, Cholera and hepatitis). The change in climate creates favorable conditions for water borne diseases and impacts on environment and personal hygiene.

Indicator no. 29 of Climate Change Response Plan: The increased impacts on strategic infrastructure. Flood plain areas to be mapped and zoned accordingly. Submission of plans to disaster management, engagement of Traditional Leaders in allocation of land.

Indicator no. 31 of Climate Change Response Plan: The isolation of rural communities due to soil erosion and road slippery as a result of heavy rains - Poor road maintenance and construction of roads. The vulnerability of communities to climate change impact should not be determined by the location of their settlements, but also how their settlements are serviced, how effective and capable the municipality is and to what extent communities are able to cope with the impact of climate change. This indicates that municipalities where communities live have to be effective and well serviced in order to assist communities in their challenges to adapt and mitigate climate change.

Indicator no. 32 of CCRP: The increase migration to urban and Peri-urban areas. The migration of people from rural settlements to urban and Peri-urban areas must be monitored and by relevant stakeholders such as Development Planning, Environmental Affairs, Human Settlements and Disaster Management to ensure avoidance of illegal occupation of land and fast track the housing backlog.

Indicator no. 36 of CCRP: Decreased water quality in ecosystem due to floods and droughts. Protection of water sources to ensure infrastructure available enables the environment to retain water in the event of heavy rains and flooding.

Indicator no. 38 of CCRP: The increased impacts of flooding from blocking storm water and sewer systems. Cleaning of storm water drainages and maintenance to ensure capacity of the flow of water due to weather patterns influenced by climate change. Upgrading of sewer pipes.

### **Ward based Disaster Risk Assessment**

The District Municipality together with the four local municipalities has conducted its ward based disaster management risk assessment to identify areas that are prone to disasters. This will assist disaster management and all stakeholders in planning for projects and programs that need to be implemented. The Disaster Management Volunteers form part of the disaster management Centre strategy to prevent and mitigate the occurrence of disasters e.g. removal of alien plants, clearing of storm water drains, river banks and educational awareness's. The GIS will transfer data collected from the ward based risk assessment and map risk areas identified.

### **Risk Reduction Capacity**

The organizational structure for risk reduction within the municipality includes Disaster Management, the Disaster Management Advisory Forum, the interdepartmental Disaster Management Committee and local municipalities. The total structure of the municipality, with every member of personnel and every resource is also committed to disaster risk reduction. On-going capacity building is conducted continuously to assure the availability of adequate capacity for risk reduction.

### **Disaster Management Advisory Forum**

The Disaster management Advisory Forum was established in 2006 is fully functional. The forum sits on quarterly basis. All relevant stakeholders participate to deal with all Disaster Management issues that affect the District.

### **Cross Border Cooperation**

In accordance with the Disaster Management Amendment Section 7 (2) and a Policy Framework for Disaster Risk management Section 1.4.3, municipalities must establish their level of capacity to deal with disaster risk reduction, response and recovery. Where necessary, and to strengthen this capacity, they must enter into mutual assistance agreements with their neighbouring districts. At Municipal level, cooperation and co-ordination efforts must be supported by cross-boundary mutual assistance agreements between provinces, districts and municipalities by creating partnerships within each other through memorandum of understanding.



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

The Harry Gwala and Alfred Nzo District Municipality mutually signed an official memorandum of understanding in 2014 to give effect to the above as Disasters knows no boundaries.

**Indigenous Knowledge and Community Participation**

The Disaster Management Framework is reviewed internally every year to ensure that there is alignment with the current financial year’s implementation plan. Among other things it discusses the objectives and significance of including indigenous knowledge in disaster management. The local communities have insightful traditional indigenous knowledge for environmental change. Communities can easily identify with this knowledge as it facilitates their understanding of certain modern scientific concepts for environmental management including disaster prevention and mitigation.

Such indigenous methods discussed previously relate mainly to thunderstorms and lightning.

**SUMMARY OF PROJECTS FOR THE FINANCIAL YEAR 2021/2022**

NAME OF PROJECT	PRIORITY	SOURCE OF FUNDING
Disaster Management Awareness Campaigns	High	Internal
Convene Disaster Management Advisory Forum	High	Internal
Effective Response to Disaster Incidents and/ or Disasters	High	Internal
Procurement of Disaster Management Relief	High	Internal
Review of the Disaster Management Plan	High	Internal

**DISASTER RISK REDUCTION**

After the risk profile of the municipality was done, it then informed the disaster risk reduction projects that must be implemented to reduce the vulnerabilities of the communities and are as follows:

HAZARD	PROJECTS
Covid-19 pandemic	Ongoing awareness campaigns Inspection of business premises for covid-19 compliance Joint Operations Province, DM, & LM Monitoring of premises for compliance with Covid-19 regulations. Monitoring of movement of the public to ensure compliance with the Covid- 19 regulations Supporting the Department of Health with Vaccinations through awareness’s Ongoing awareness Procurement of personal protective equipment Monitoring of compliance with Covid-19 regulations
Fire	Procurement of fire beaters & knap sack tanks Awareness campaigns Burning of fire brakes Procurement of firefighting equipment
Droughts	Awareness Campaigns Water Harvesting Installation of boreholes and spring protections
Floods	Construction of dams Construction according to building standards Awareness Campaigns Early Warning Systems Building Bridges

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

	Flood plane
Lightning	Procurement & Installation of Lightning Conductors Conduct Awareness Campaigns Early Warnings
Storms	Awareness Campaigns Early Warnings Indigenous knowledge
Strong Winds	Planting of trees Awareness Campaigns Encourage communities not to build on valleys
Snow	Early warning Relevant Departments to assist with equipment to remove snow Snow protocol
Motor Vehicle Accidents	Upgrading of roads and maintenance Visibility of Road Traffic Officers Awareness Campaigns
Hazardous Accidents	Upgrading and road maintenance Visibility of Road Traffic Officers Ongoing Awareness Campaigns Implementation of Municipal By-Laws
Food poisoning	Ongoing awareness

**RESPONSE AND RECOVERY**

The municipality has developed disaster risk management preparedness and/ or response plans in terms of the relevant prioritized risks that are imminent within the jurisdiction of the municipality. The response plan includes a response strategy to the Covid 19 pandemic to ensure that the regulations put in place to curb the spread of the corona virus are implemented.

**Preparedness Capacity**

As part of preparedness, the Harry Gwala District Municipality's Disaster risk Management, Disaster risk Management Advisory Forum, Local Municipalities within the district, Preparedness Planning Groups, Joint Response and Relief Management Teams, Disaster risk Management Volunteers, Rehabilitation & Recovery Project Teams, Covid-19 Joint Operation Committees and Harry Gwala Emergency Control Group are always on alert for action.

It is therefore very important to understand that, during response and recovery operations the relevant disaster preparedness and/ or response plans of the municipality will be executed by the disaster management structures.

As and when disaster incidents and/ or disasters occur, the response teams are immediately activated to assist those affected, conduct assessment and also provide disaster management relief.

Some of the response plans available in the disaster management plan are as follows:

- Covid-19 Response Plan
- Cholera Incident Response Plan
- Drought Incident Response Plan
- Fire Incident Response Plan
- Floods Incident Response Plan
- Hazardous Materials Accidents by road Response Plan
- Snow Incident Response Plan
- Tornados Incident Response Plan
- Climate Change Response Strategy
- Festive Season Contingency Plan
- Emergency Evacuation Plan
- Ward Based Disaster Risk Assessment

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**  
**DECLARATION OF A STATE OF A DISASTER**

The Disaster Risk Management Act (Act 47 of 2002) provides for the declaration of a disaster and it is indicated therein that, there are three states of disasters namely:

- Local State of a Disaster
- Provincial State of a Disaster
- National State of a Disaster

Harry Gwala District Municipality has mechanisms in place i.e. the disaster management advisory forum through Joint Operations Centers in consultation with local municipalities within the district ensure that, whenever necessary the Council represented by the Mayor can declare a local state of a disaster by notice through the provincial gazette. Where the local state of a disaster proves to be more than the resources available to deal with it, the municipality reports the matter to the provincial disaster management center to assist. The same applies to the provincial disaster management center to national disaster centre.

**TRAINING AND AWARENESS**

Disaster Risk Management training and awareness is taken very seriously by the municipality since it has been proven that, people who are aware of disasters register less mortality rate as compared to those that have no knowledge of disaster management.

The Disaster Risk Management Act 47 of 2002 emphasizes the issue of capacity building on disaster risk management. The Municipality has a program on disaster management awareness that encourages risk avoidance behaviors within the community whilst on the other hand increasing capacity on information sharing. Schools and communities are the main target group and once a year a Provincial Disaster Management awareness campaign is held which brings together broader communities within the area of jurisdiction.

It is a known fact that, where communities understand what to do in case of a disaster, the extent of mortalities becomes minimal as compared to a community that does not have disaster management information at all.

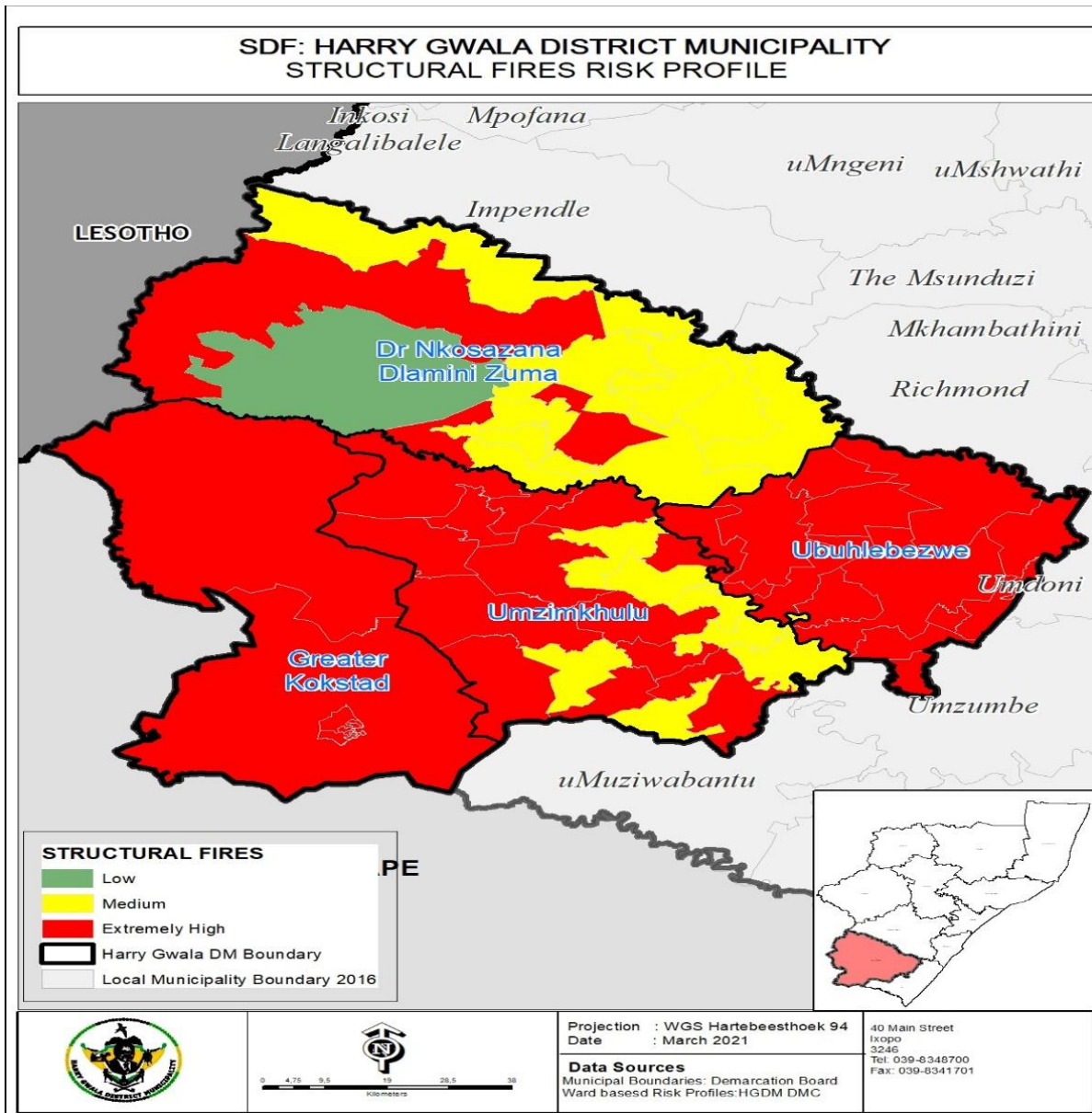
Disaster Management Volunteers are also trained accordingly by the municipality to ensure that, they discharge their duties in an effective manner.

**FUNDING ARRANGMENT**

NAME OF THE PROJECT	BUDGET ESTIMATE	TARGETED AREAS	YEAR
Procurement of Fire Beaters and Knap Sack Sprayers	R 300 000	Disaster Management Centre	2021/2022
Procurement of Disaster Management Truck	R1 000 000	Disaster Management Centre	2021/2022
District Disaster Management Advisory Forum	R0.00	All Local Municipalities	2021/2022
Procurement of Disaster Management Relief Material	R1 000 000	To support all LM's	2021/2022
Installation of Lightning Conductors to areas prone to lightning	R1 000 000	All Local Municipalities	2021/2022
Maintenance of DM Information & Communication System	R1 000 000	Disaster Management Centre	2021/2022
Conduct Awareness campaigns & Distribution of educational equipment	R0.00	All Local Municipalities	2021/2022
Training of disaster management volunteers in	R0.00	All affected areas within the district	2021/2022

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

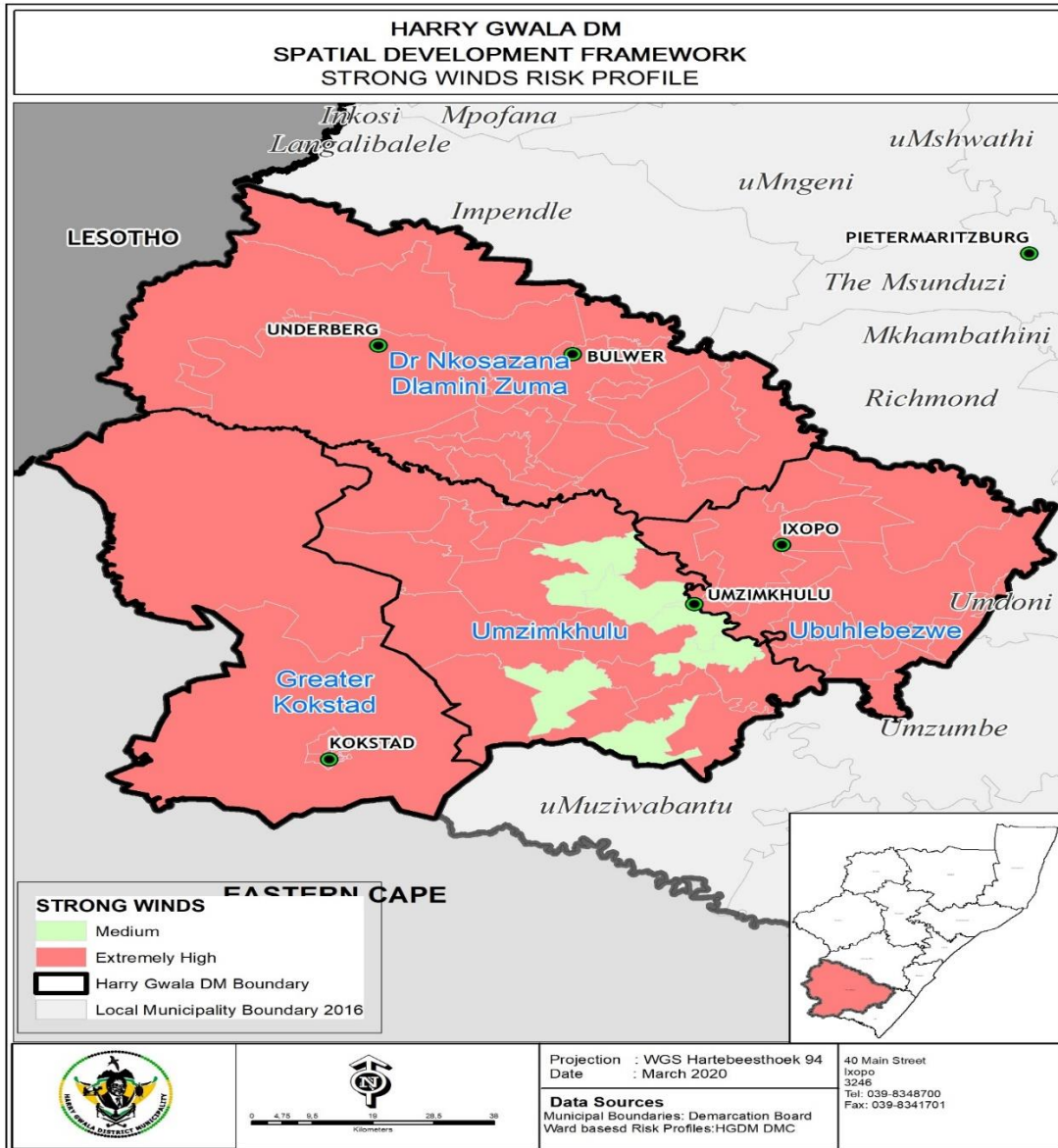
order to Respond effectively to disasters/incidents			
Procurement of Disaster Management Awareness Pamphlets	R 30 000	All wards within the districts	2021/2022



**Below are the Maps depicting hazards at HGDM**

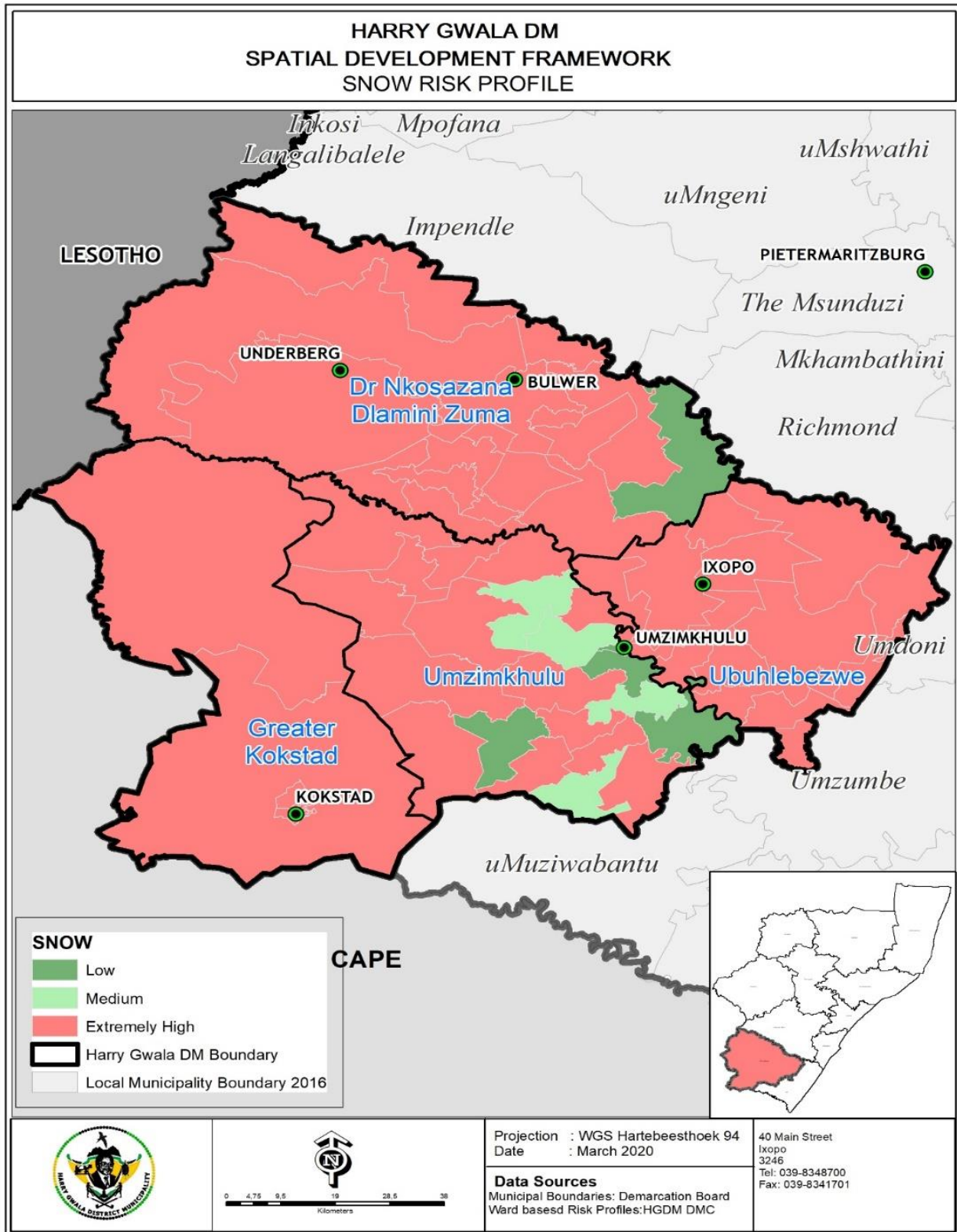
Map depicting Structural Fires within Harry Gwala District Municipality

A structural fire is a fire involving the structural components of various types of residential, commercial or industrial buildings. Residential buildings range from single-family detached homes and townhouses to apartments and tower blocks, or various commercial buildings ranging from offices to shopping malls. This is in contrast to "room and contents" fires, chimney fires, vehicle fires, wildfires or other outdoor fires.



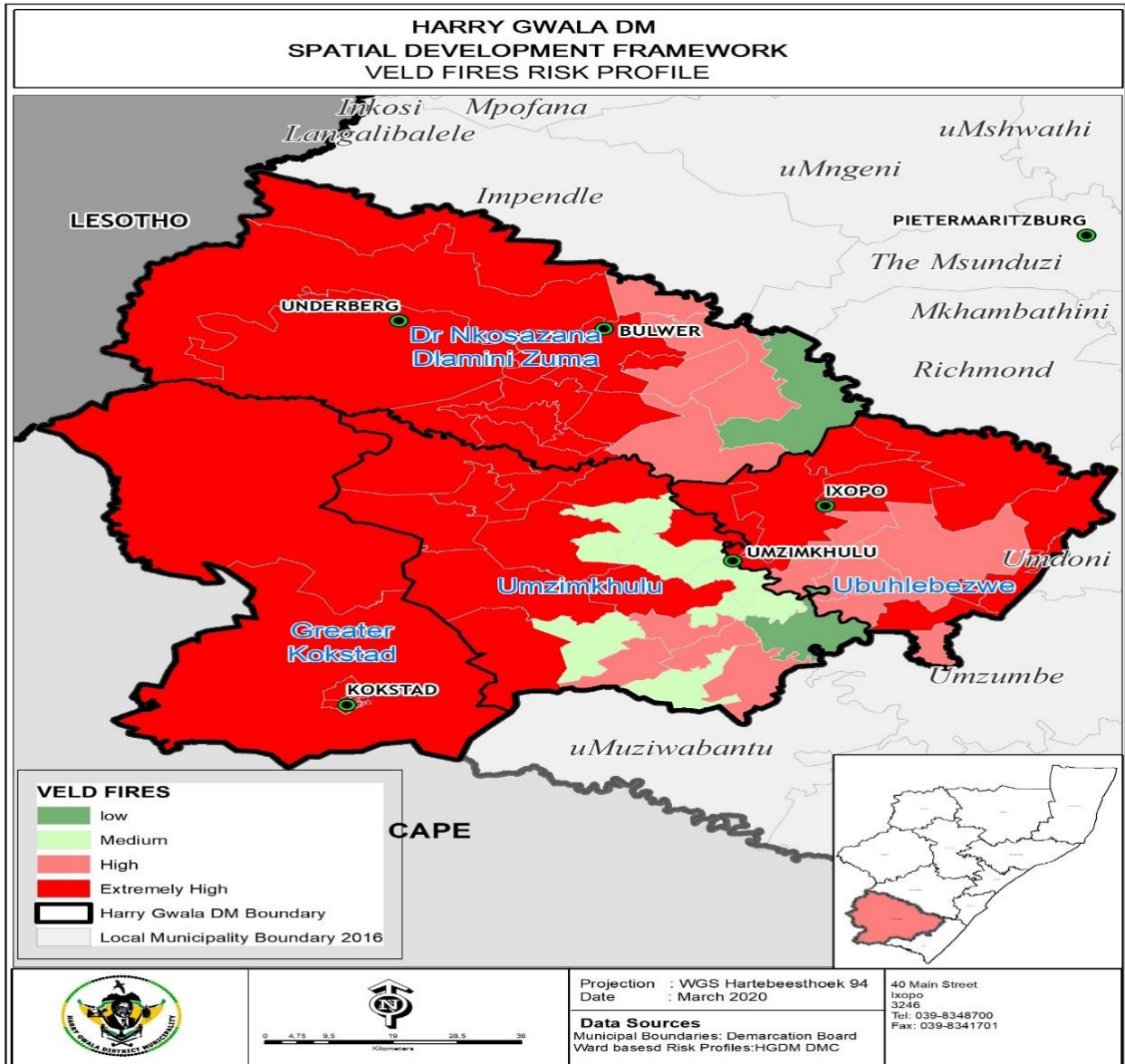
Map depicting Strong winds within Harry Gwala District Municipality

Strong Winds: determines the intensity of a hurricane. Strong winds are the most common means of destruction associated with hurricanes. Their sometimes continuous barrage can uproot trees, knock over buildings and homes, fling potentially deadly debris around and flip cars.



Map depicting Snow within Harry Gwala District Municipality

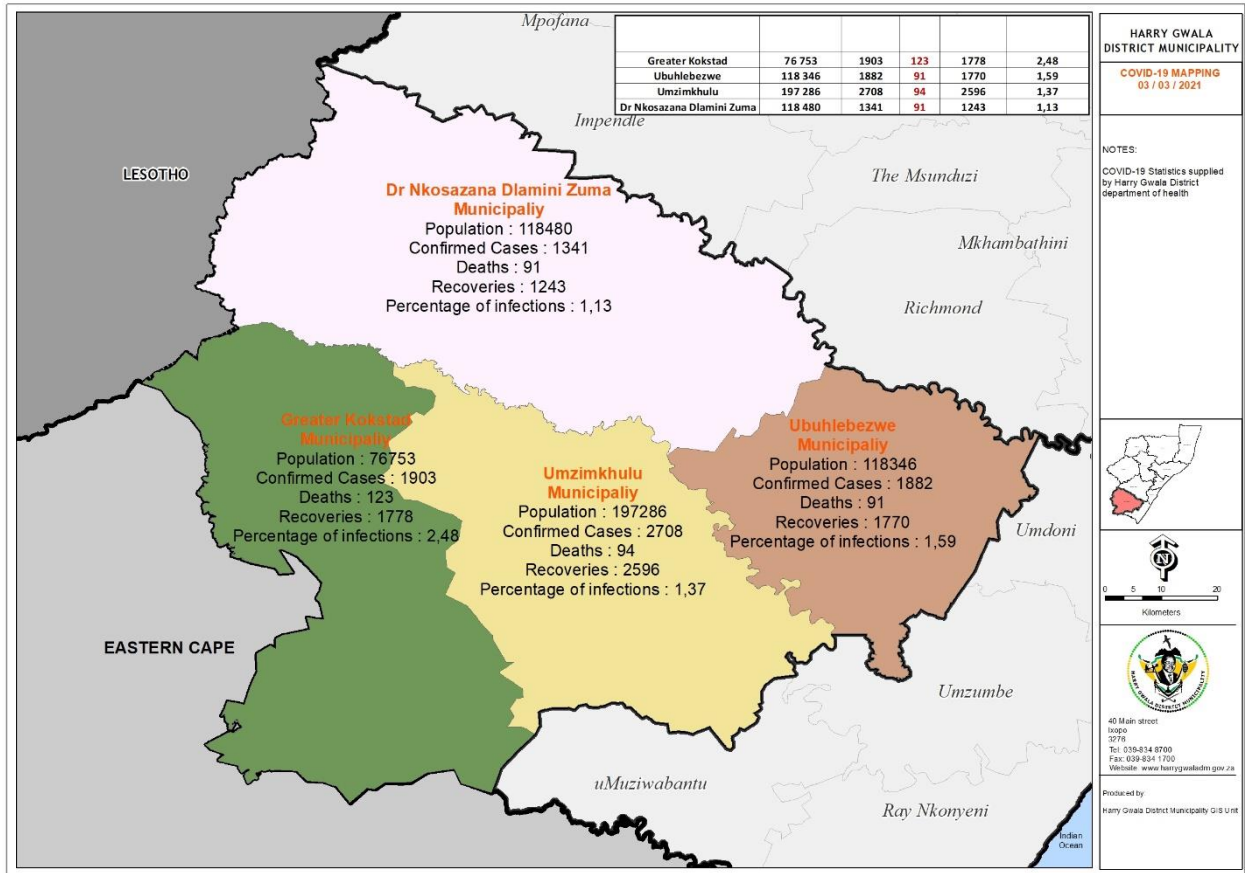
Snow affects such human activities as transportation: creating the need for keeping roadways, wings, and windows clear; agriculture: providing water to crops and safeguarding livestock; Snow affects ecosystems as well.



Map depicting Veld Fires within Harry Gwala District Municipality

These are blazes that get out of control, become wild, and destroy extensive tracts of forests, grasslands, animals, people and their properties in the process. Fire, as part of natural process has a positive role in the vegetation structure and composition, and helps recycle nutrients contained in old and dead trees.

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

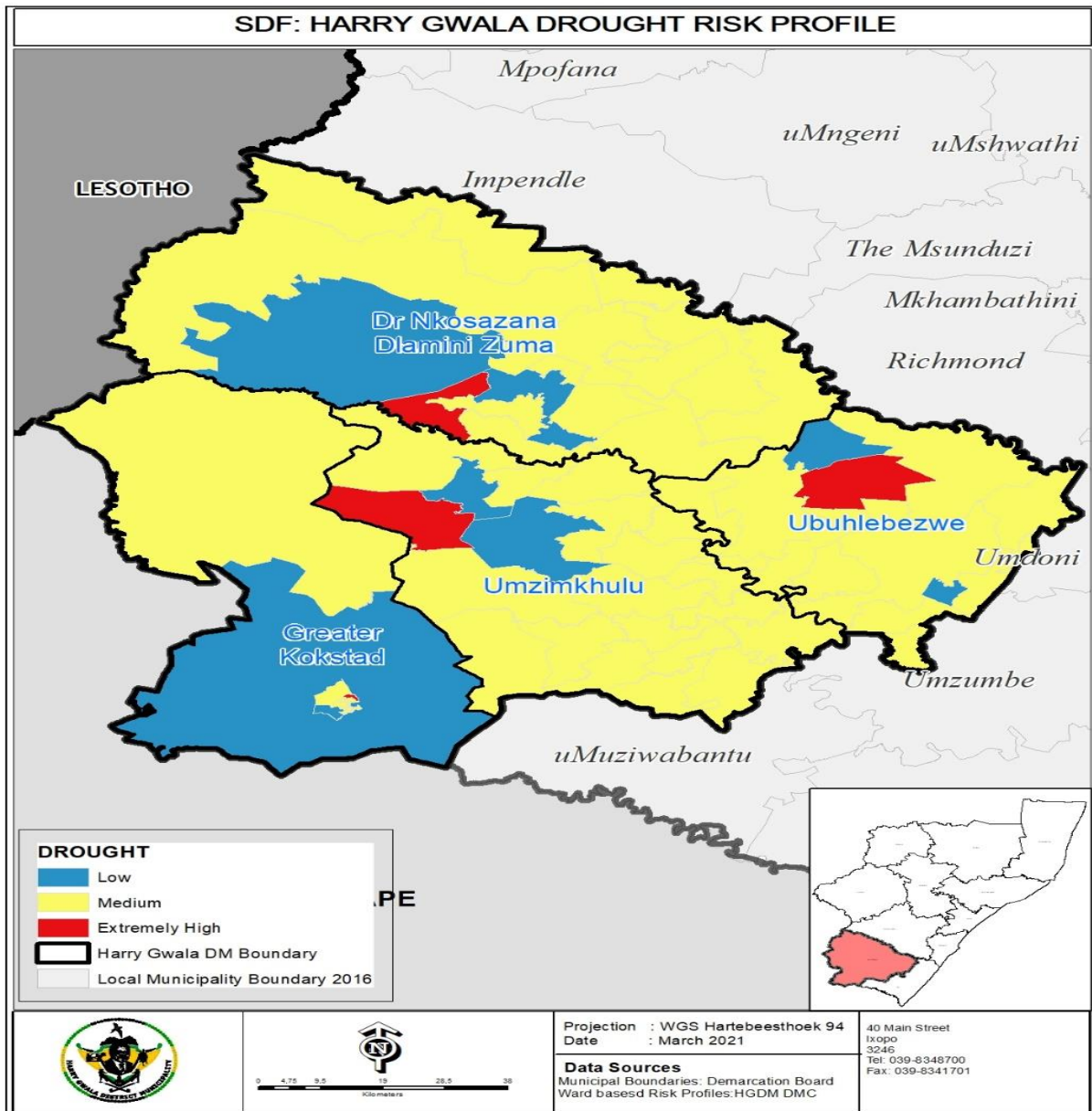


**Map depicting COVID 19 cases within Harry Gwala District Municipality**

This map shows the local Municipalities affected by the COVID 19 in terms of population, confirmed cases, deaths, recoveries and the percentage of infections the information is however updated on a weekly basis with data from the Department of Health

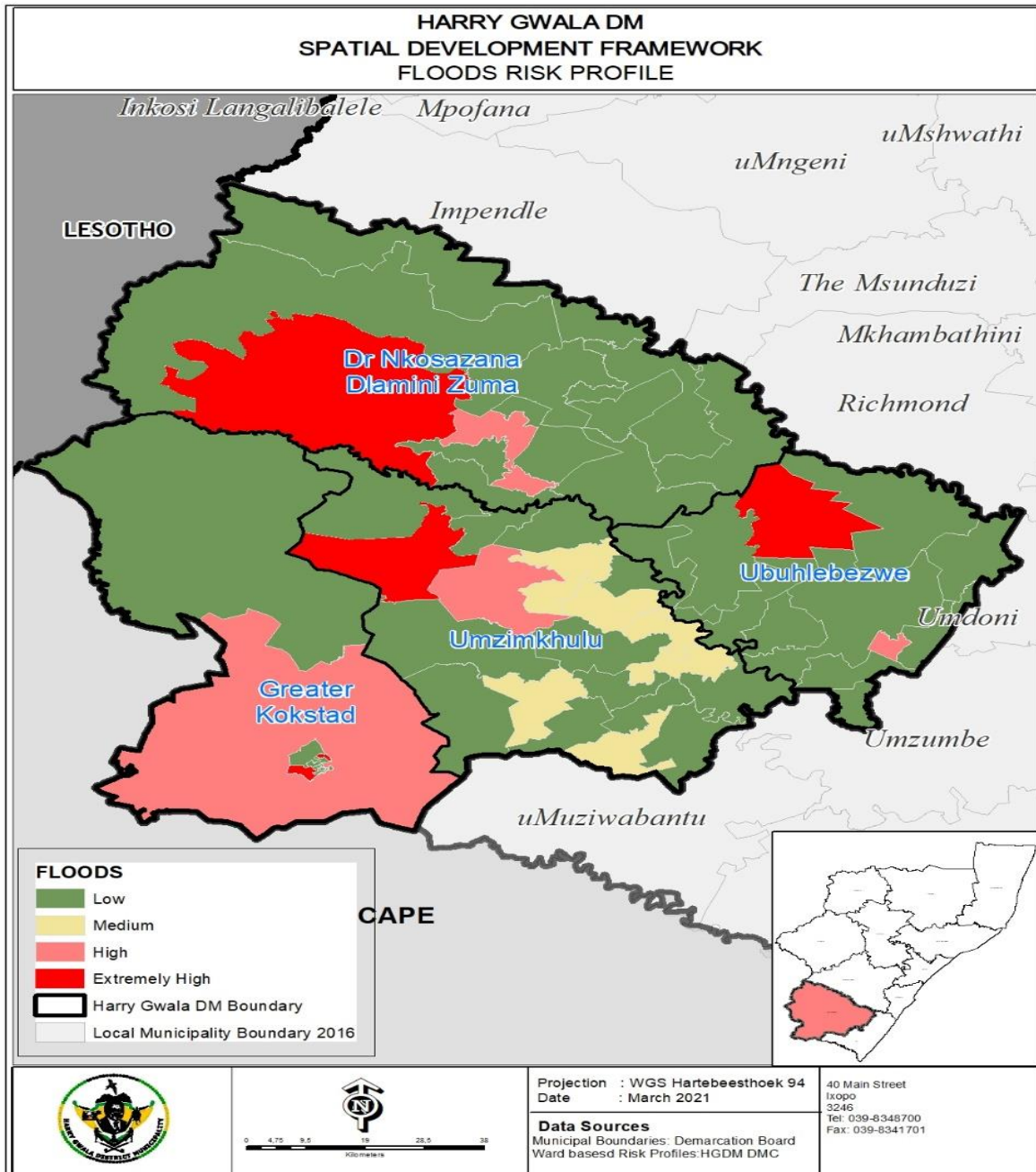


VULNERABILITY MAPS



Map depicting Drought within Harry Gwala District Municipality

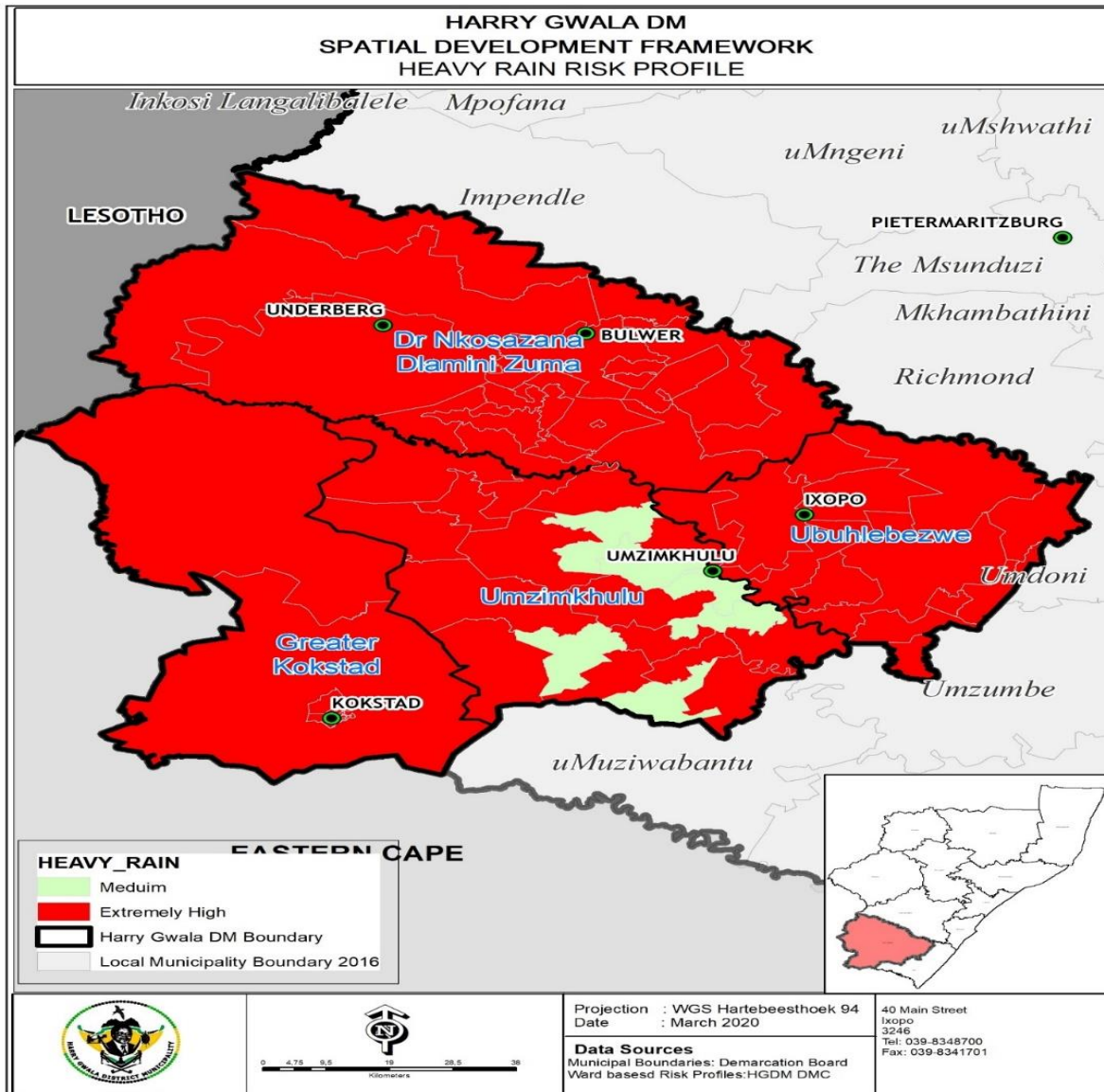
A drought is a period of below-average precipitation in a given region; resulting in prolonged shortages in the water supply, whether atmospheric, surface water or ground water. A drought can last for months or years, or may be declared after as few as 15 days in occurrence. It can have a substantial impact on the ecosystem and agriculture of the affected region and harm to the local economy.



**Map depicting Floods within Harry Gwala District Municipality**

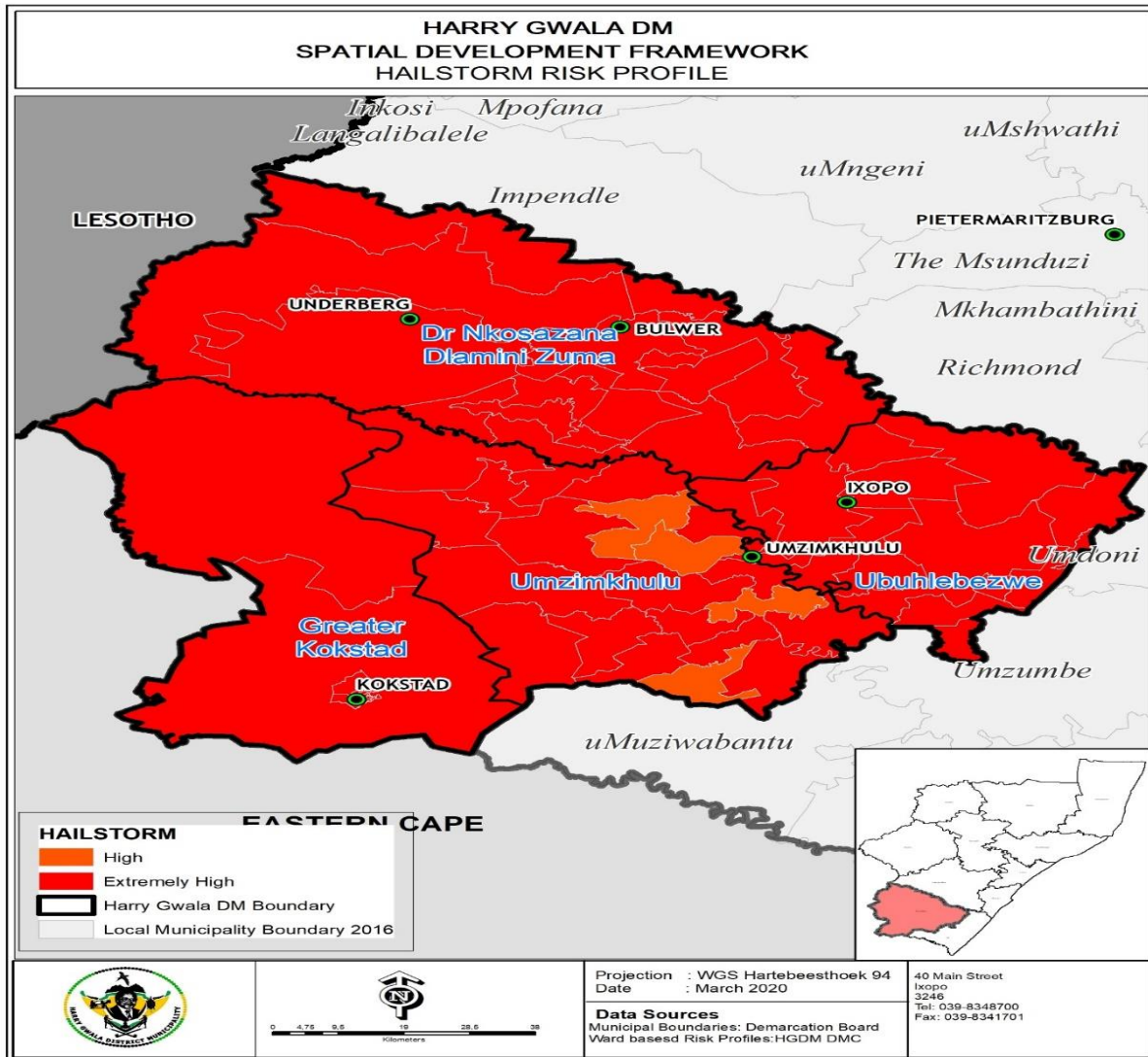
Floods are natural occurrences where an area or land that is normally dry abruptly becomes submerged in water. In simple terms, flood can be defined as an overflow of large quantities of water onto a normally dry land. Flooding happens in many ways due to overflow of streams, rivers, lakes or oceans or as a result of excessive rain.

Whenever flooding takes place, there is the possibility of loss of life, hardship to people, and extensive damage to property. This is because flooding can carry bridges, cars, houses, and even people. Flooding also destroys crops and can wipe away trees and other important structures on land. Some floods occur abruptly and recede quickly whereas others take several days or even months to form and to recede because of variation in size, duration, and the area affected.



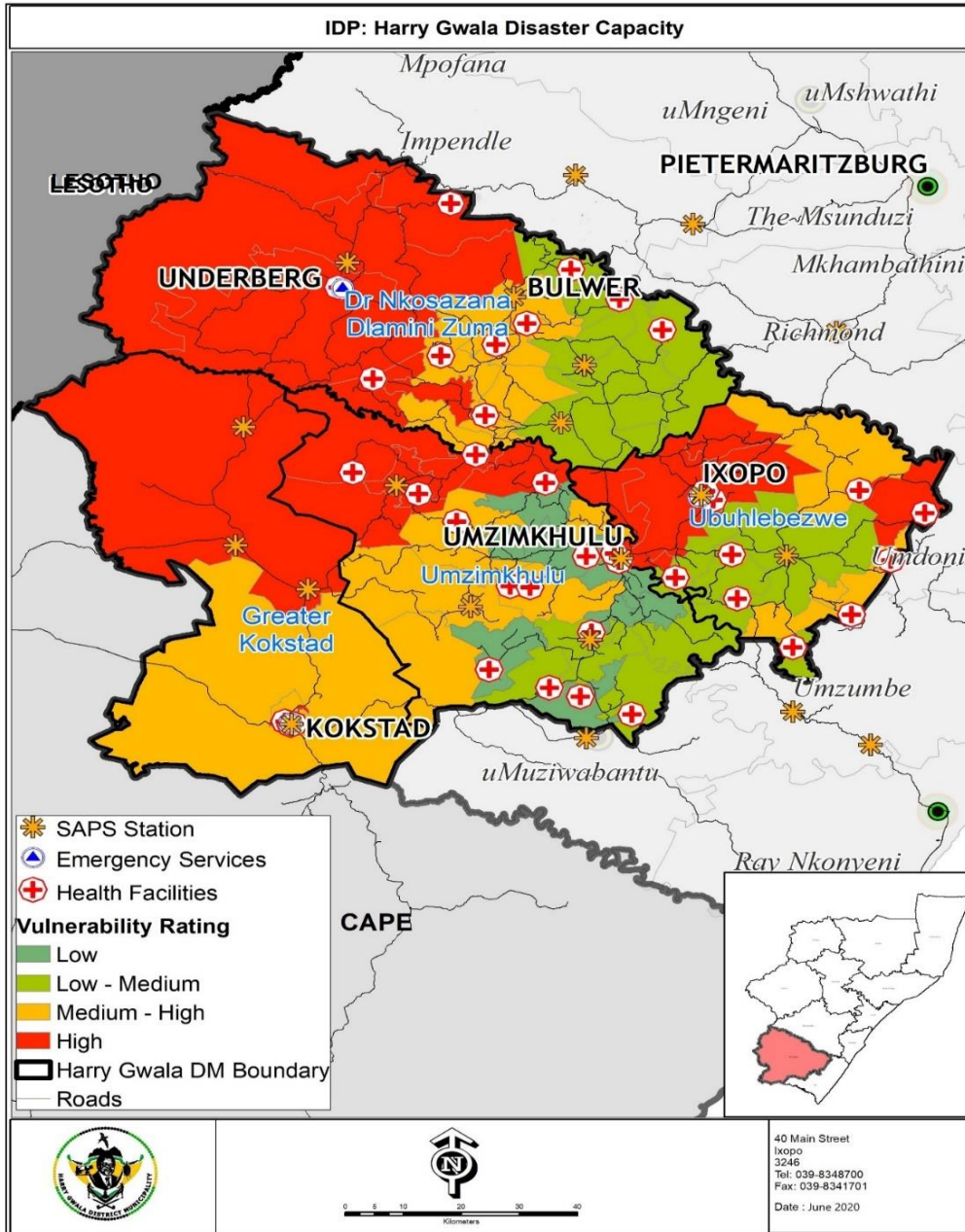
Map depicting Heavy rain within Harry Gwala District Municipality

Heavy rainfall is one of the most frequent and widespread severe weather hazards. It is defined as rainfall greater than 100 mm in 24 hours, Often, a significant amount of precipitation occurs in only a few hours, leading to severe flooding and landslide risk.

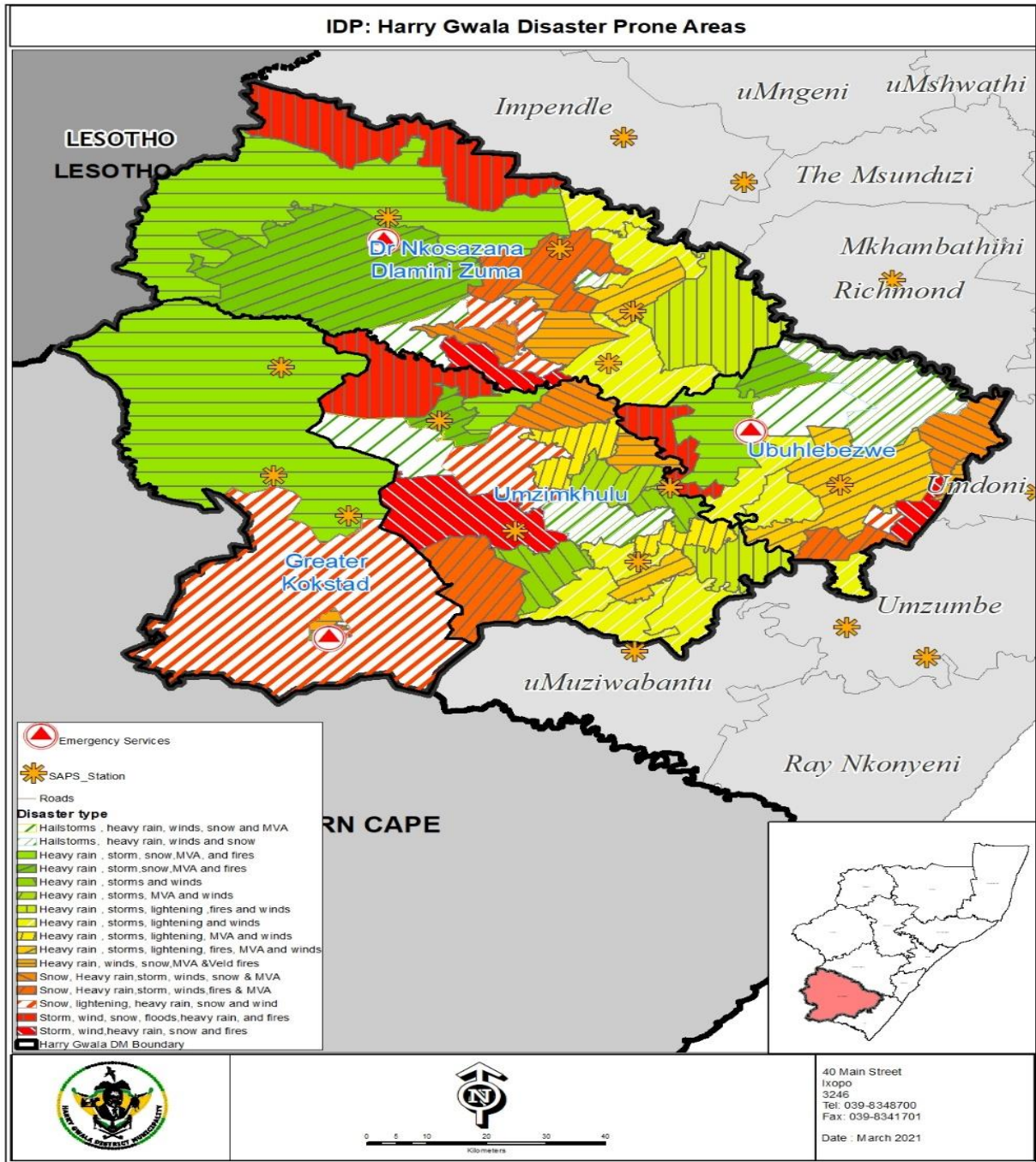


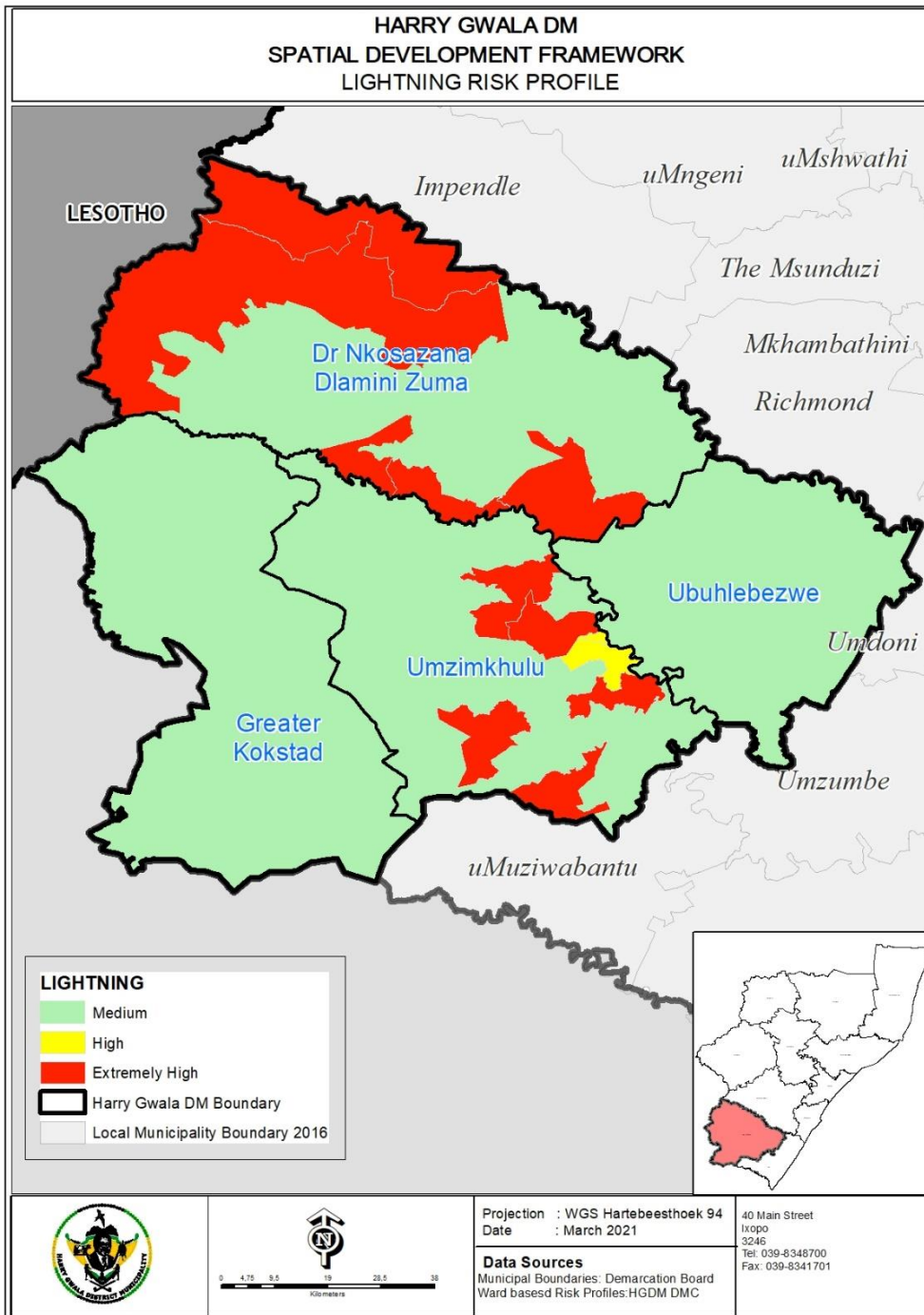
A Map depicting Hail storm within Harry Gwala District Municipality

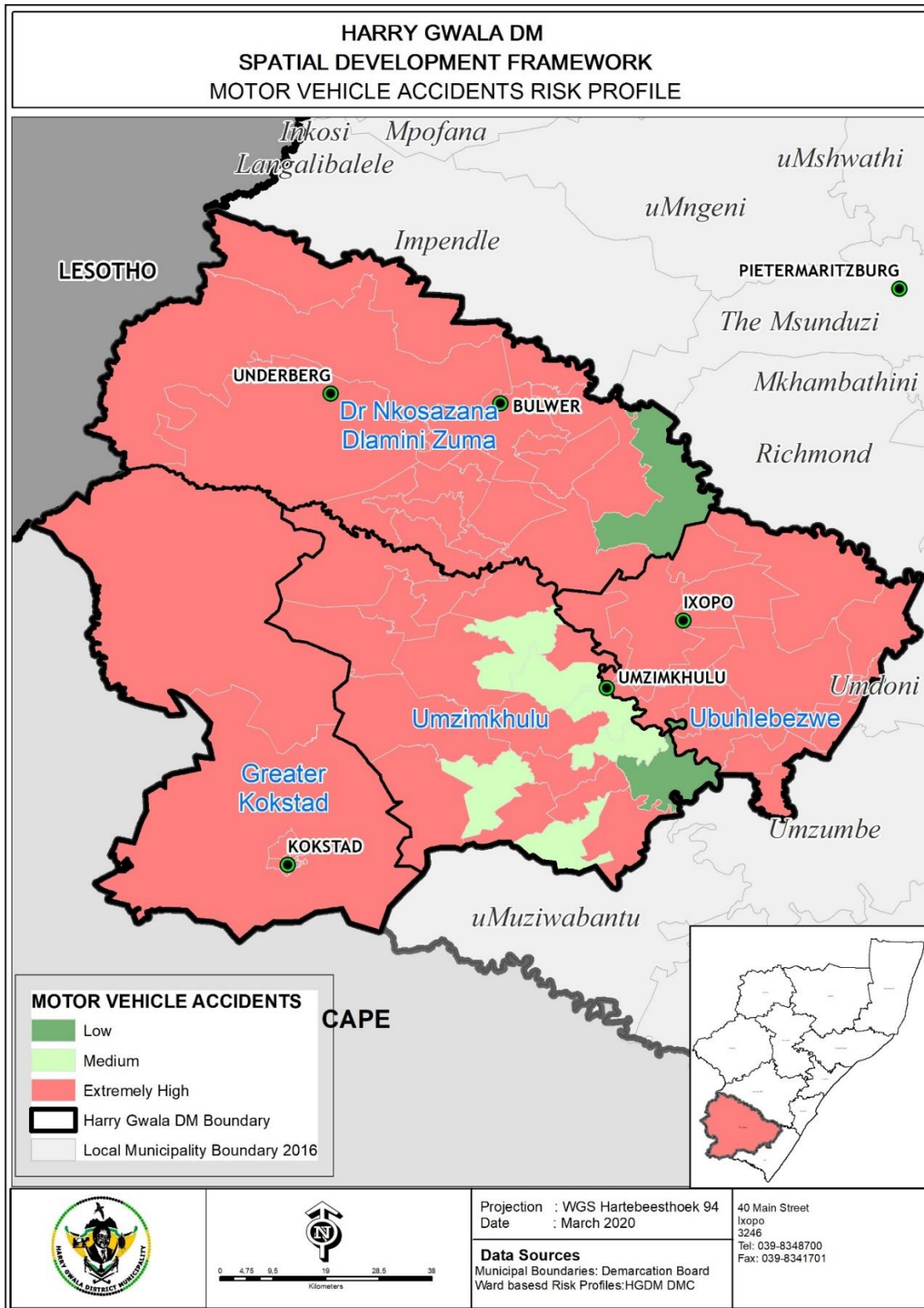
Hail is large, layered ice particles, often spherical in shape, which are produced by thunderstorms having strong, tilted updrafts. Hail is one of four types of precipitation that falls from the sky. It's also the most dangerous, damaging type, occurring during severe storms, which sometimes results in cracked car windshields and dents in the siding of houses.



Disaster Risk Rating Map (Disaster risk evaluation map)







**FIRE & RESCUE SERVICES (Emergency Services)**

**BACKGROUND**

The functions of the Fire and Rescue services is to respond to, all fire incidents, rescue incidents, medical emergency, vehicle entrapments, hazmat incidents and humanitarian services. The Fire and Rescue services is as well responsible for fire prevention and mitigation through public fire and safety awareness’s, fire safety inspections, evacuation drills, provision of fire safety compliance certificates to institutions, provision of firefighting training to institutions, communities and the development of fire bylaws in their area of jurisdiction.



## **HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

In terms of the Powers and Functions of the Municipalities as legislated in the Constitution; have executive authority in respect of, and has the right to administer – the Local Government matters listed in Part B of schedule 4 and Part B of schedule 4 entail, the function of Fire and Rescue services is Municipal competence.

Furthermore the Municipal structures Act Chapter 4 section 84 (1) states the division of functions and powers between the District and Local Municipalities;

(J) One of the functions of the District is to provide for the Fire Fighting services serving the area of the District as a whole which will include;-

Planning and co-ordination and regulation of fire services;

Specialized firefighting services such as mountain, veldt and chemical fire services;

Co-ordination of the standardization of infrastructure, vehicles, equipment and procedures;

Firefighting training

The National Fire Brigade Services Act No 99 of 1987 provides for the establishment of a Fire Service. SANS 10090 provide for community protection against fire. However Harry Gwala District Municipality is not compliant with any of these fire legislations as it does not have a Fire Services.

### **ROLE OF STAKE HOLDERS IN FIRE SERVICES**

#### ***Provincial Government regarding Fire Services***

Provincial Government also has a role in Fire Services as outlined in Chapter 6 of the Constitution. Legislation which refers to Local Government, also allocates the following roles to Provincial Governments:

A developmental role: Province should ensure municipal integrated development plans are co-ordinated across the province in order to create a co-ordinated development strategy. Provincial government also processes grants to Municipalities for services.

An intergovernmental role: Province should establish forums so that local government can be involved in the decision making processes that affect it.

A regulatory role: The Constitution, section 144 (7), gives National and Provincial government executive and legislative authority to ensure effective governance by local authorities with regard to matters listed in Schedule 4 and 4 with particular emphasis on Part B of these schedules.

An institutional development and capacity building role: Provincial government establishes Municipalities and section 144 (6) of the Constitution tasks Province with building Local Government capacity so they can manage their own affairs.

Fiscal role: Provincial governments have a critical role in building financial management capacity of municipalities.

A monitoring role: Province must monitor Local Government to ensure high standards of governance are maintained.

An intervention role: Section 139 of the Constitution gives province the power to intervene when a municipality cannot perform executive functions as required by Legislation.

In terms of Section 13 of the Fire Brigade Services Act, a Category of Authorised Persons (CAPS) must be appointed by the MEC to ensure the objectives of the Act are achieved. Such a person oversees Fire Services and carries out the following functions:

Undertakes investigations of Local Authority fire services to see they are being maintained as prescribed under Section 3 (1) of the Fire Brigade Services Act. The CAPS then advises the Administrator (Premier) and the Fire Brigade Board.

Advises the above on whether a local authority must establish and maintain a service.

Investigates whether a service should be recognized as a designated service under section 4(1) of the Fire Brigade Services Act.

Investigates whether a Chief Fire Officer of a local authority fire service possesses the prescribed qualifications and experience mentioned in Section 4 of the Fire Brigade Services Act.

It is proposed that provincial fire services inspectorates (Provincial Fire Services Directorate) will replace CAPS and deal with the new legislation. Annual reports by Municipal Fire Services are of extreme importance.

#### **Local Municipalities**

Local Government has a critical role to play in Fire Services and the traditional role of the Fire Service-to prevent, confine and extinguish fires- has developed further and the service now deals with rescue, dangerous goods and even emergency medical care and indeed, the Fire Brigade Services Act says the following: '*e) Subject to the provisions of the Health Act, 1977 (Act 63 of 1977) the rendering of an ambulance service as an integral part of the fire brigade service.*'

Fire Prevention and Safety is now the main focus of Fire Services internationally. Fire Prevention involves educating the public about fires as well as taking precautions so that fires do not occur, and sometimes even enforcing those precautions. Building Regulations in South Africa have reduced fire risk in formal structures but it is in informal structures that the risk still exists. A minimum spacing should be applied to informal structures so that fires cannot spread in these settlements. Education in Fire Prevention matters is another strategy to prevent fires in these settlements. Projects in Fire Prevention education should be developed and should be delivered by selected and competent people.

Local Authorities must ensure that water supplies and fire hydrants are adequate for fire fighting purposes throughout their area of jurisdiction. Volunteer fire fighters are used in fire services all over the world and they take the form of part-time volunteers, retained fire fighters and seasonal fire fighters. Projects should be aimed at utilising such resources. The Powers of a member of a fire service in terms of the Fire Brigade Services Act are general and are basically to ensure that an official can take any measure that may be necessary in the circumstances for the protection of life and property. Local Authorities must also ensure that Fire Services have adequate communications facilities. This should be shared with ambulances, SAPS, and other emergency services but this is seldom the case and infrastructure is duplicated ad infinitum. Local Authorities must ensure that CFO's and members of a service are appointed appropriately (Section 4 and 6 of the Fire Brigade Services Act) but National Government must ensure the qualifications and experience required is prescribed appropriately. Also adequate mechanisms must be put in place by Municipalities to ensure that a state of fire emergency can be declared and this includes Disaster Management.

*'Fire Services must establish their level of capacity to discharge their legal mandate and to ensure that where necessary, and to strengthen this capacity; they enter into mutual aid agreements with neighbouring fire services, the private sector and any other agency involved in the provision of fire services.'*

#### **LEGISLATIVE BACKGROUND**

National Veld and Forest Fire Act, No.101 of 1998

The purpose of this Act is to prevent and combat veld, forest and mountain fires throughout the Republic. The Act provides for a variety of institutions, methods and practices for achieving the purpose.

The Fire Brigade Services Act, No. 99 of 1987

The Fire Brigade Services Act provides for the establishment, co-ordination and standardization of fire brigade services. Local authorities, that is, municipalities, are empowered to establish and maintain a fire brigade service, intended to be employed for the following purposes;

Preventing the outbreak or spread of a fire.

Fighting or extinguishing a fire.

The protection of life or property against a fire or other threatening danger.

The rescue of life or property from a fire or other danger.

Subject to the provisions of the Health Act, the rendering of an ambulance service as an integral part of the fire brigade service.

The performance of any function connected with any of the matters referred to in paragraphs (a) to (e).

Each fire brigade service must only be employed inside the area of jurisdiction of the municipality concerned, unless the municipality is requested or in terms of a co-operation agreement has agreed to perform those services outside its area.

Section 12 deals with entering into mutual co-operation agreements between controlling authorities, in terms of which the parties co-operate on conditions agreed upon, including the rendering of its service inside or outside its area or inside or outside the province in which its area is situated. A controlling authority may also enter into an agreement with other persons in terms of which the controlling authority undertakes to make available its service to that person, or in terms of which that person undertakes to make available material or equipment to the controlling authority.

This Act enables local authorities, after consultation with the Board, to make by-laws or regulations for its area of jurisdiction regarding any matter that the local authority deems necessary or expedient to the effective employment of its service.

The Local Government: Municipal Structures Act, No. 117 of 1998,

Assigns specialised firefighting services to district municipalities, though a local municipality may provide the service as an agent of the district. Thus, while this Act applied previously largely to cities and towns, it now applies to whole country.

## **HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

The Disaster Management Act, No. 57 of 2002

The Disaster Management Act establishes a National Disaster Management Centre (NDMC), with the objective of promoting an integrated and coordinated system of disaster management, with special emphasis on prevention and mitigation, by organs of state in different spheres, statutory functionaries, and other role-players involved in disaster management, and communities. Other relevant duties and requirements are that it:

Must operate within the national disaster management framework.

Guide disaster management plans and strategies.

Manage the co-ordination and management of national disasters.

The Act requires sectorial departments to develop strategies and plans for disaster management within their spheres of competence.

It establishes provincial and local disaster management centres, (the latter in districts), whose purpose and function are similar to those of the NDMC, but with the obvious difference of geographical scope. They are to develop disaster management frameworks, as well as strategies and plans, on the same lines as those of the national centre, and consistent with the national disaster management framework.

The Act defines 'disaster management' to mean a continuous and integrated multi-sectoral, multi-disciplinary process of planning and implementation of measures aimed at—Preventing or reducing the risk of disasters. mitigating the severity or consequence of disasters Emergency preparedness. A rapid and effective response to disasters; and Post-disaster recovery and rehabilitation.

This means that disaster management is the integrated management of the whole emergency cycle, from prevention to recovery.

The National Environmental Management, Act No. 107 of 1998

The National Environmental Management Act (NEMA) lays down 20 principles and eight constituents of the principle of sustainable development which must be considered by an organ of state (and therefore any official) when making any decision concerning the protection of the environment and must guide the interpretation, administration and implementation of any law concerned with the protection and management of the environment (section 2 of NEMA). Clearly, this includes the National Veld and Forest Fire Act. These principles, those requiring special attention in hellfire management include those that:

Require avoiding, minimising or remedying (i) disturbance to ecosystems or loss of biodiversity, (ii) pollution or degradation of the environment, (iii) disturbance of landscapes and sites that constitute the nation's cultural heritage and (iv) require caution when negative impacts on the environment and on people's environmental rights are possible.

Require integrated management of the environment.

Require responsibility for the environmental health and safety consequences of a policy, Program or project.

Require participation by stakeholders in environmental governance and.

Require special attention to sensitive, vulnerable highly dynamic or stressed ecosystems.

Section 30 of NEMA deals with emergency incidents, which are defined as 'an unexpected sudden occurrence including a fire leading to serious danger to the public' The Act imposes certain obligations on the person responsible for an incident and he/she is strictly liable for taking measures to contain or minimise the effects of the incident, undertaking clean-up procedures and remedying the effects of the incident.

Occupational Health and Safety Act, No. 84 of 1993

The Occupational Health and Safety Act requires employers to meet minimum standards of occupational health and safety, including safety procedures and safety clothes and equipment.

### **SITUATION ANALYSIS**

Harry Gwala District has four Local Municipalities out of the four only three are providing fire and rescue services. Although some LM has made provisions to provide the service however it is not up to the required standard as per the legislation. Those Municipalities are;

UMzimkhulu Local Municipality

Ubuhlebezwe Local Municipality

Greater Kokstad Local Municipality

Dr Nkosazana Dlamini Zuma Local Municipality

In terms of the District capacity in fire and rescue services the district has got Jaws of Life that is being used by uMzimkhulu LM. The district has established the disaster management Centre which includes a fire station and a communication Centre.

**3.28 DISASTER MANAGEMENT SWOT ANALYSIS**

	Helpful to achieving the objective	Harmful to achieving the objective
Internal origin (attributes of the system)	<p><i>Strengths</i></p> <ul style="list-style-type: none"> <li>Institutional arrangement</li> <li>The Disaster Risk Management Plan</li> <li>Disaster Management Framework</li> <li>Improved coordination during disasters</li> <li>Cross-border cooperation between Harry Gwala and Alfred Nzo District Municipality</li> <li>Developed comprehensive programmes</li> <li>Establishment of Disaster / fire emergency services for all 4 Local Municipalities</li> <li>Developed Climate change response strategy</li> </ul>	<p><i>Weaknesses</i></p> <ul style="list-style-type: none"> <li>Inadequate personnel</li> <li>Inadequate funds</li> <li>Lack of specialized vehicles for disaster (fire engine)</li> </ul>
External origin (attributes of the environment)	<p><i>Opportunities</i></p> <ul style="list-style-type: none"> <li>Employment of more staff.</li> <li>Sharing of best practices and capacity building obtained from other municipalities, National Disaster Management Centre, Provincial Disaster Management</li> <li>Securing of political buy-in particularly at Local Municipality level</li> <li>Develop or and update review of disaster risk management plans for local municipalities</li> </ul>	<p><i>Threats</i></p> <ul style="list-style-type: none"> <li>Unexpected disasters that far exceeds our state of readiness.</li> <li>Lack of comprehensive understanding of disaster risk management amongst other stakeholders</li> <li>Climate change impact (severe weather events)</li> </ul>

## DEMOGRAPHIC CHARACTERISTICS ANALYSIS

### DEMOGRAPHIC INDICATORS

This section looks at overall District demographic makeup. The population projection were worked on two growth scenarios in line with generic growth parameters being applied across the country as well as taking into cognizance the effect of AIDS in population growth.

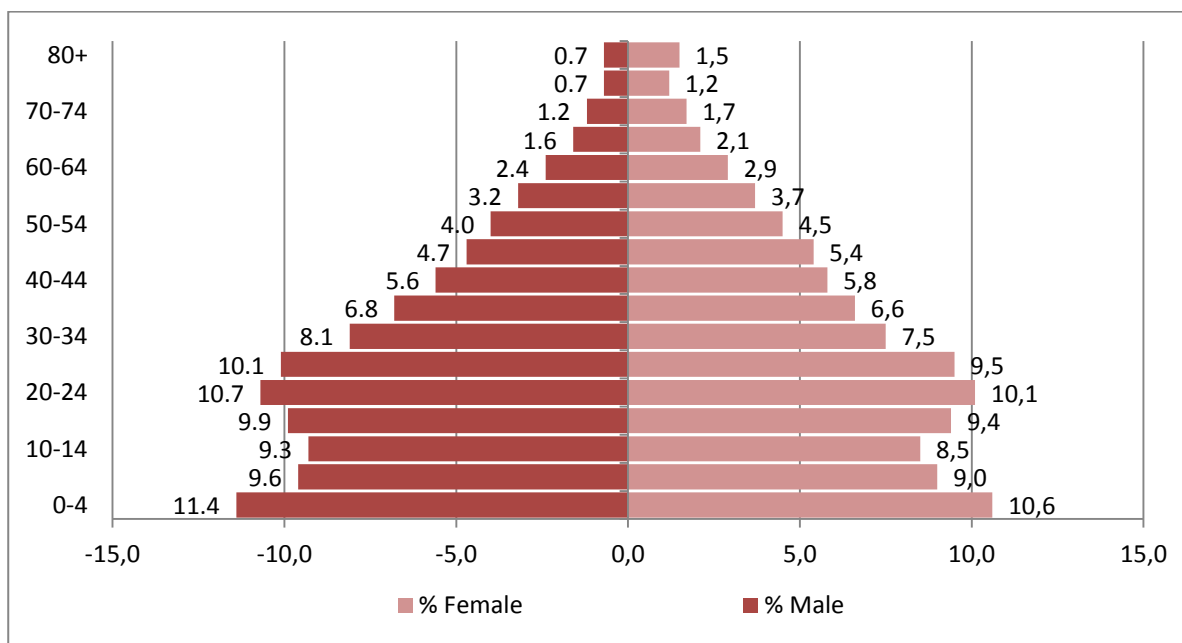
### DEMOGRAPHIC PROFILE

The KwaZulu-Natal Province has a growing and maturing population, presenting opportunities and challenges to the province. On average between 2002 and 2016, the KwaZulu Natal population was estimated at just over 10 million people. The largest number of these people lived in eThekweni Metro (32.8 percent of the provincial population), followed by uMgungundlovu (9.4 percent), and uThungulu district (9.4 percent). Harry Gwala contributed 4.8 percent to the provincial population, the district with the lowest population number.

The total population of Harry Gwala is 510 865 and the District has 4 Local Municipalities; Dr. Nkosazane Dlamini; Greater Kokstad; UMzimkhulu and UBuhlebezwe.

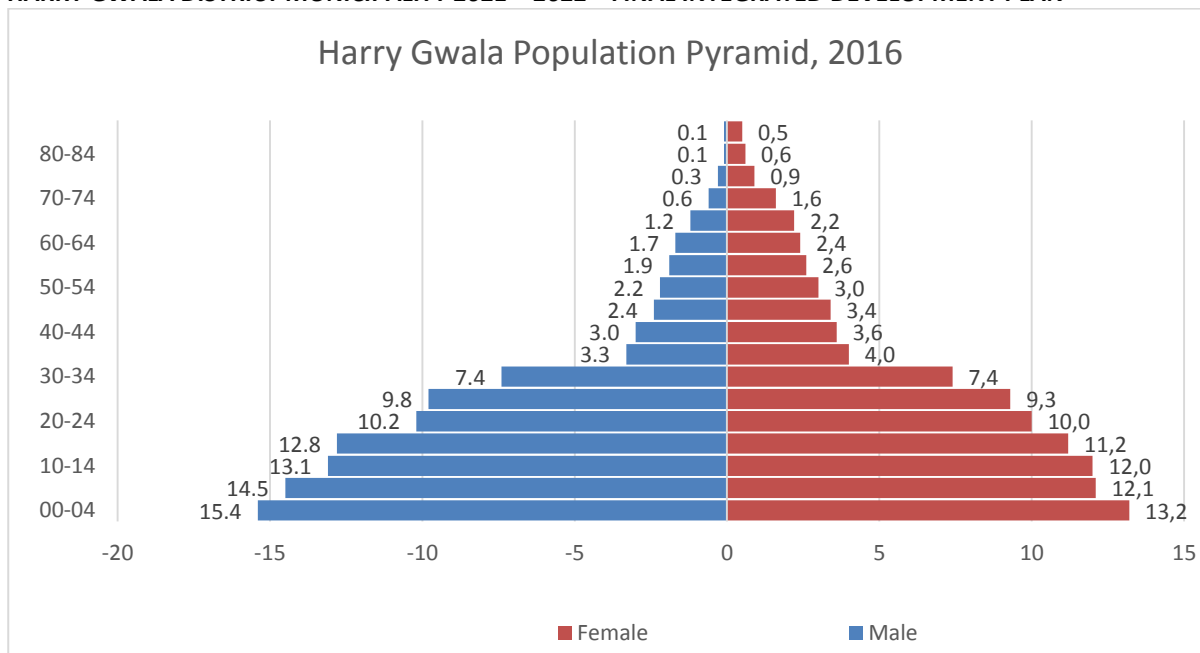
The KZN The population distribution indicates that the largest population in 2016 ranges between the ages of 00-04 to 25 -29, which is approximately 63.7 percent of the total population. Approximately 34.8 percent of the population age group are children between 00 and 14, and approximately 36.6 percent is the youth that is economically active (15-34), thus indicating that the province is predominantly youth. It can be seen in the diagram that the male population decreased at a faster pace than their female counterparts. This could be a result of factors such as migration patterns and social behavior of both genders.

The implication of these estimates is a high dependency ratio of 65.4 percent. It is noted that the dependency ratio is not totally reflective of the situation in the economy, since some of the people in the economically active population are not actively involved in the labour market.



2011 Stats SA

In 2011 the population pyramid above for Harry Gwala District indicates two broad bands that of a youthful district and a 0-4 population. But it further indicates a rather aging community.



2016 Stats SA CS

### 2011 2016 Comparative Analysis

In the 2016 Community Survey the population of 0-9 has significantly increased to 27% as compared to 2011 census. It eventually decreases as over years. Such a decreased is prevalent between the ages of 20-34. In 2011 these ages were higher as compared to the 2016 Community Survey. However our district remains youthful. Furthermore it is also noticeable that the aging community is decreasing 80+ sits at 1% as opposed to 1.5% in 2011. Therefore in terms of the 2016 Community Survey our broad base has become bigger at the base and thinner at the top.

### Age analysis

The age group between 14 and 34 years is categorized as youth and is the most dominant in all the local municipalities. This is the same group that forms part of the active labour group, which is also sexually active. This is the most vulnerable group to the social ills including unemployment, prone to HIV/ Aids and other infections, involvement in crime and drugs etc. Improper handling of this group may result to negative social challenges. The huge numbers of this age group call for a need for creation of employment opportunities, provision of educational facilities to cater for their needs. Failure to do so will result to a huge influx of youthful members of Harry Gwala to other major towns for better employment (brain-drain) and education opportunities. As a district we have put money aside to assist this group of our population.

### Male and Female Analysis

The pyramid above further reflects the Gender distribution in the District. This therefore assists the government at all levels to focus investment especially to vulnerable groups like women. The gender figures also help the government to provide appropriate facilities and social investments in line with gender demographics. Other programs can be seen in our Strategic Matrix in section D of this document. As highlighted in the table above, municipality does have Programs in place that are addressing gender issues and have a gender focal person for the structure to be more functional within the DM.

**Population Distribution per Local Municipality**

Municipality	Number of Wards	Population size
Dr. Nkosazane Dlamini Zuma Local Municipality	15	118 480
Greater Kokstad Local Municipality	10	76 753
UBuhlebezwe Local Municipality	14	118 346
UMzimkhulu Local Municipality	22	197 286
Total	61	510 865

Stats SA CS 2016

**Population Group**

Black Africans	Colourds	Indian/Asians	Whites
97%	1%	0%	1%

Stats SA CS 2016

Year	Population
2011	461 419
2016	510 865
2021	564 865
2026	624 574
2031	690 595
2036	763 595
2041	844 311
2046	933 560

Source: Stats SA

**Access to water**

Municipality	Number of Households	Water Served Households	Water Backlogs Households	Percentage of Water Backlogs
uBuhlebezwe Local Municipality	26 801	16 898	9 903	36.95%
UMzimkhulu Local Municipality	49 616	38 522	11 094	22.36%

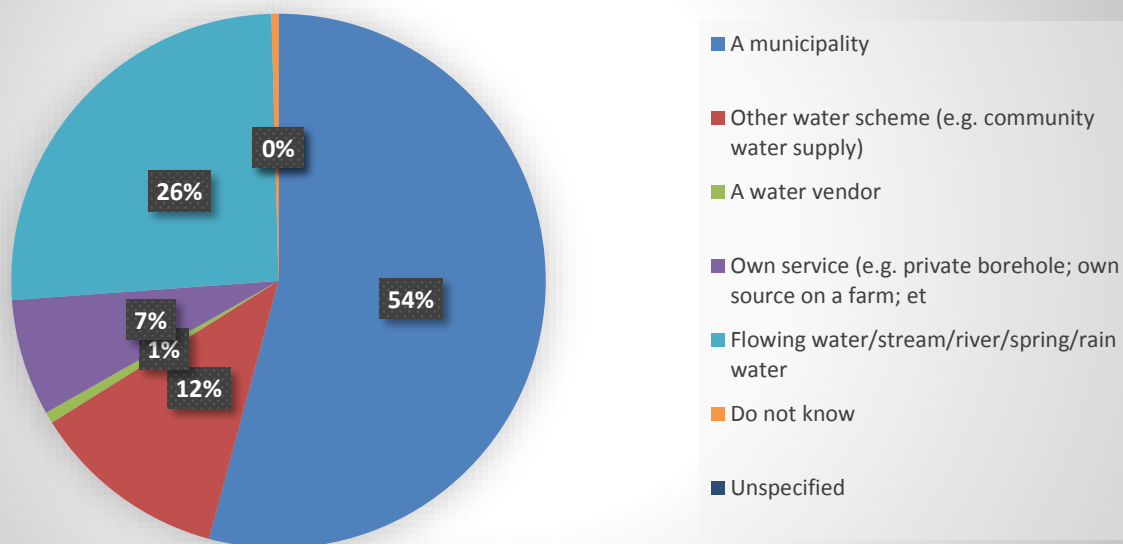
**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Greater Kokstad Local Municipality	17 842	17 813	29	0.16%
Dr. Nkosazana Dlamini Zuma Local Municipality	28 714	15 453	13 261	46.18%
Harry Gwala District Municipality	122 973	88 686	34 287	26.41%

**Access to sanitation**

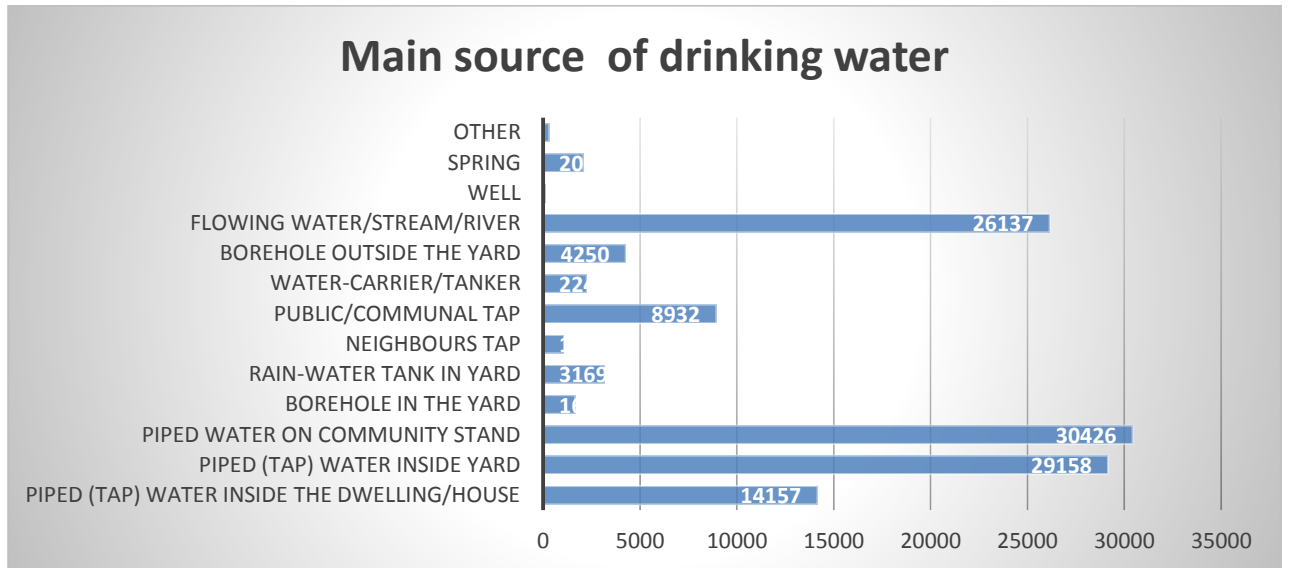
Municipality	Households	Backlog	Percentage Backlog
uBuhlebezwe Local Municipality	26 801	3201	13.20%
UMzimkhulu Local Municipality	49 616	19866	40.80%
Greater Kokstad Local Municipality	17 842	0	0
Dr Nkosazana Dlamini Zuma Local Municipality	28 714	6183	22%
Harry Gwala District Municipality	122 973	29250	22.8%

**Supplier of the main source of drinking water**

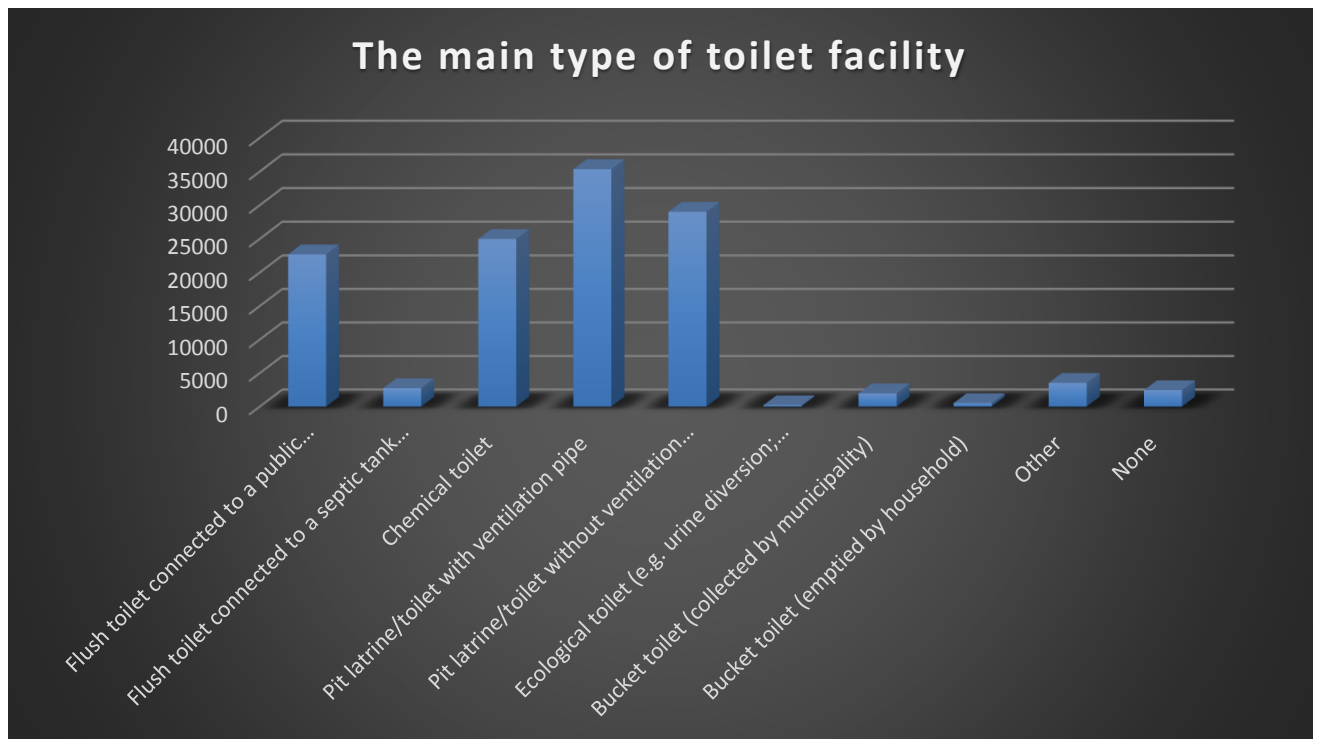


Community Survey 2016

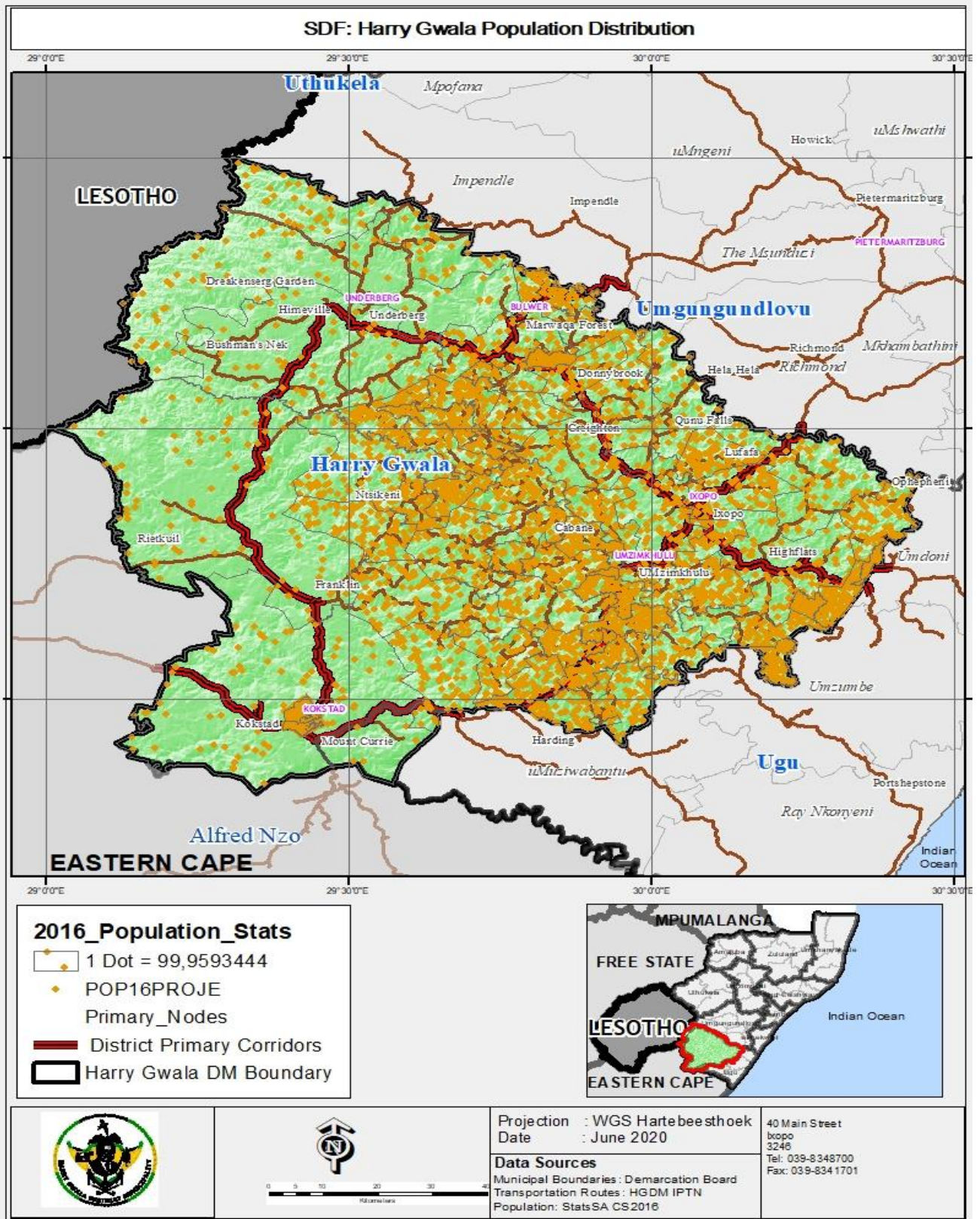




Community Survey 2016

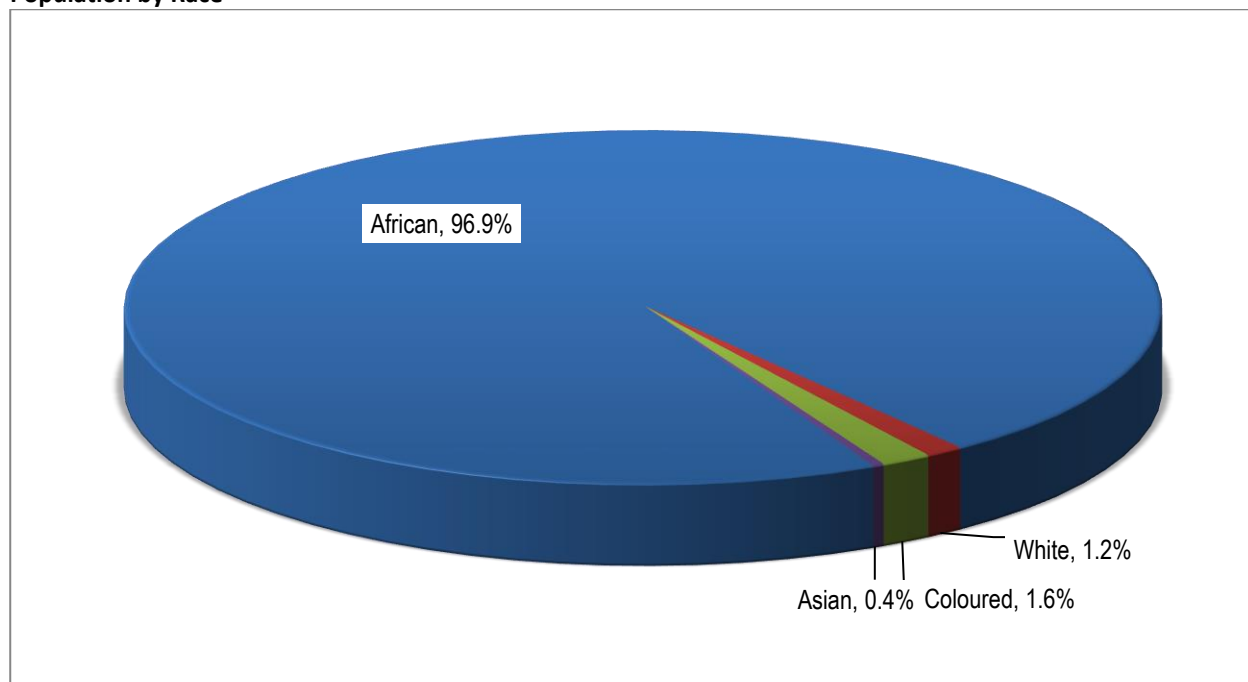


Community Survey 2016



The rural settlements are spatially disintegrated and mono-functional in nature. The District Municipality has prepared a Spatial Development Framework which aims at integrating rural settlements to the regional economy. The Spatial Development Framework outlines hierarchy of nodes in terms of primary, secondary, tertiary nodes and hubs. The above figure indicates that UMzimkhulu, Ingwe and UBuhlebezwe Local Municipalities are the most populated respectively, within the District. Greater Kokstad is the fourth populated after the mentioned three local municipalities followed by Dr. Nkosazane Dlamini Zuma.

**Population by Race**



**Global insight 2016**

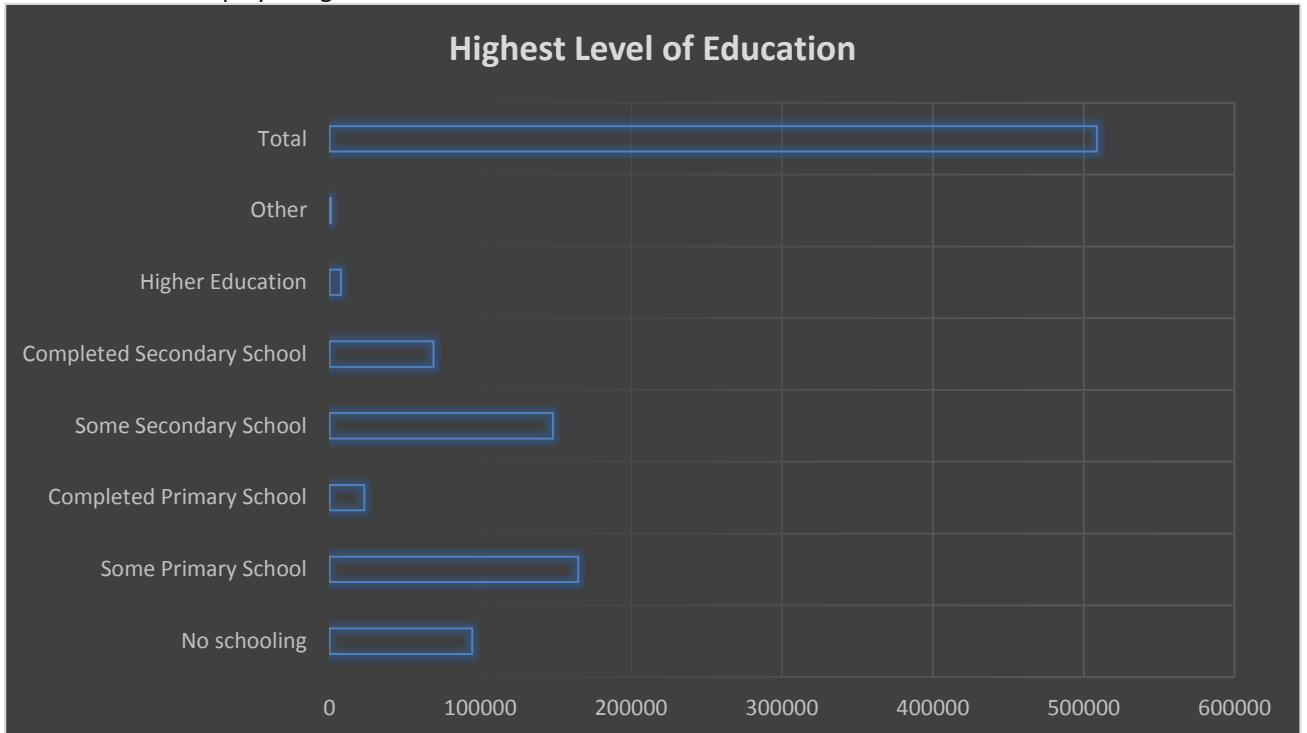
The above figure reflects the Black African dominance across all the Municipalities. This is an indication or confirmation of the racial demographics across the District. One notices the second dominant group of Whites across the entire district except in Greater Kokstad where the Coloured population is the second dominant within the Municipality. The rural nature of the District and the dominance of Black Africans may indicate the plight of all rural communities that are characterised by huge service backlogs, abject poverty, unemployment and other social development challenges. The implementation plan in Section E 2 attempts to deal with these challenges at length.

**Percentage of the population with no schooling, 2005 to 2016**

years	Harry Gwala	Greater Kokstad	UBuhlebezwe	UMzimkhulu	Dr Nkosazana Dlamini-Zuma
2005	7.3	4	10.9	5.1	8.8
2006	6.8	3.6	10.7	4.6	8.2
2007	6.4	3.3	10.3	4.2	7.6
2008	5.8	3	9.4	3.7	7.1
2009	5.3	2.7	8.7	3.3	6.6
2010	4.9	2.5	8	3.0	6.2
2011	4.5	2.3	7.4	2.7	5.8
2012	4.3	2.1	7.1	2.6	5.8
2013	4.2	2.1	6.7	2.6	5.8
2014	4.2	2.1	6.3	2.6	5.9
2015	4.1	2.1	6	2.7	6

**Global insight 2016**

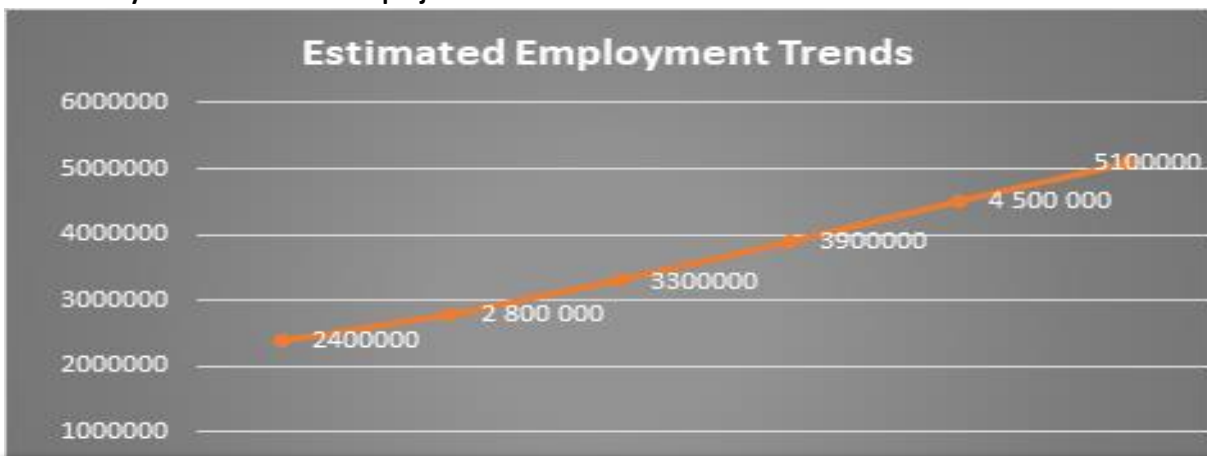
The bar table above show a significant drop in population with no schooling from 7.3% in 2005 to 4.1% in 2015. This is a clear sign that more and more people are getting educated. This becomes a challenge for district if there are limited places of work that will employ this generation.



**Community Survey 2016**

The actual interventions to achieve the growth and development envisaged are tabulated in the HGDM DGDP. These interventions are largely based on the HGDM DGDP template as well as other economic documents of the District which are championed by the Harry Gwala Development Agency. Contained therein are the key economic drivers of the district which have been outlined and also where strong attempts have been made to address and advance the economy of the district. It must be indicated, at this juncture, that two issues are being outlined herein with the aim of presenting a longer term picture of could be achieved should the engine of intervention fire from all cylinders.

**Harry Gwala DM Economic projections**

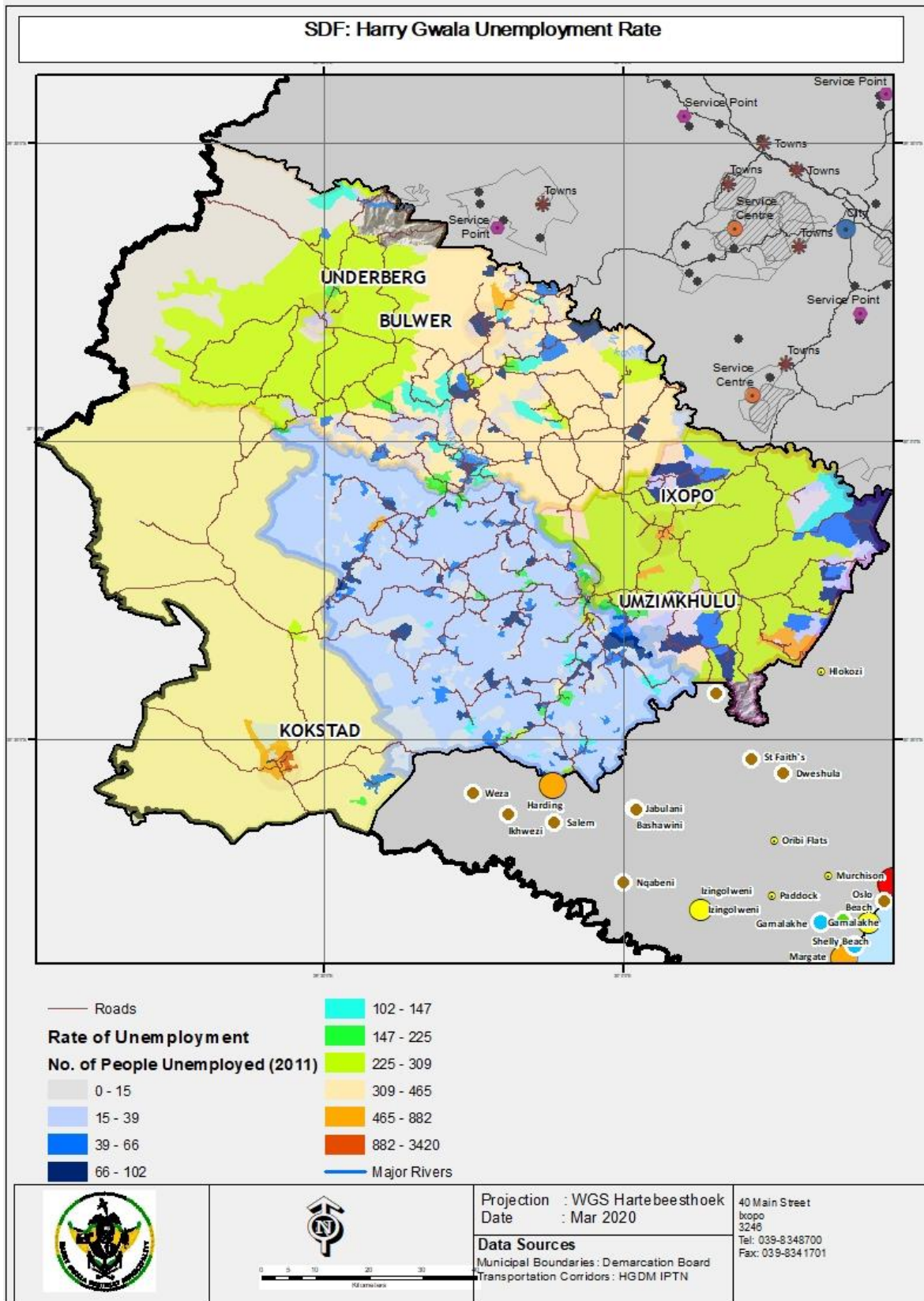


Source: Harry Gwala GDDP 2018

A steady economic growth is envisaged within the district over the next few decades, slower than most municipalities with vibrant economy characterised by industrial developments. As with any developmental related project, partnerships between numerous agencies or institutions (such as the District, various Government Departments or Parastatals) are critical with several playing a role in implementation. Thus, the institutional mechanism or structure responsible for the implementation of the plan is key, must include partnering with relevant stakeholders. Each stakeholder is expected to play a significant role towards implementing the key drivers of the economy of the District. Working together in partnerships and/or in strong alignment with each other will enable an integrated and coordinated development.

The understanding of the drivers of growth and key objectives in the Municipality as repeated below should be used to prioritise the interventions listed in this section of the plan.

DRIVERS	OBJECTIVES
<ul style="list-style-type: none"><li>• Agriculture and agro-industry</li></ul>	<ul style="list-style-type: none"><li>• Skills Development</li></ul>
<ul style="list-style-type: none"><li>• Tourism</li></ul>	<ul style="list-style-type: none"><li>• SMME Development</li></ul>
<ul style="list-style-type: none"><li>• Public Sector</li></ul>	<ul style="list-style-type: none"><li>• Spatial Restructuring</li></ul>
<ul style="list-style-type: none"><li>• Strategic Infrastructure Delivery</li></ul>	<ul style="list-style-type: none"><li>• Research and Innovation</li></ul>



**Official unemployment rate in KZN and Harry Gwala, 2016**

AREA	PERCENTAGE
KwaZulu-Natal	21.9%
Harry Gwala	25.4%
Greater Kokstad	18.7%
UBuhlebezwe	25.2%
UMzimkhulu	34.9%
Nkosazana Dlamini-Zuma	22.6%

**Community Survey 2016**

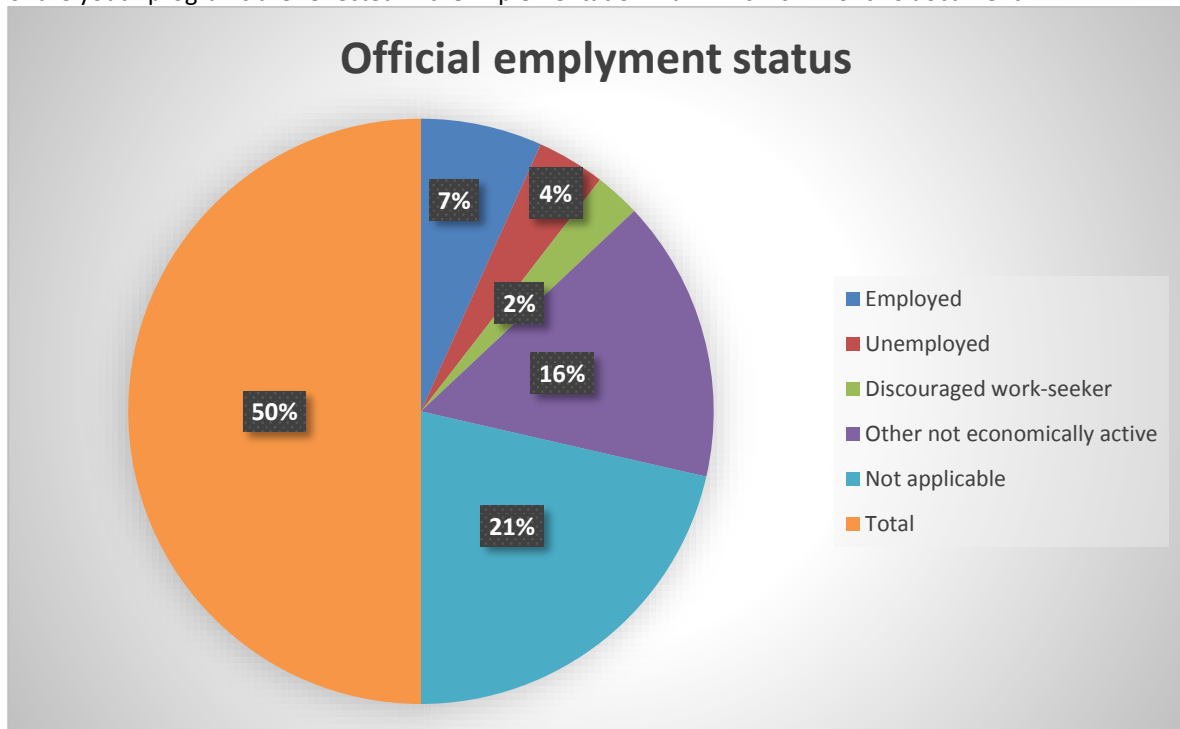
Unemployment in Harry Gwala is higher by 4% from that of the Province. KwaZulu Natal is at 21.9% and Harry Gwala DM is at 25.4%. This is an indication that more work still needs to be done in terms of working together will private businesses to create employment, but of critical importance to create a conducive environment where business can flourish. More money over the next five years will be been invested in infrastructure development as one critical factor that will boost economic development in the district.

**Labour force and the percentage of the labour force to population, 2016**

Area	No. of unemployed people	Total employment	Labour force	Population	Percentage of the labour force to population
KwaZulu-Natal	731 128	2 615 869	3 346 998	10 864 049	30.8
Harry Gwala	28 721	81 381	110 102	480 313	22.9
Greater Kokstad	5 864	24 673	30 537	71 961	42.4
Ubuhebezwe	5 956	14 359	20 315	112 199	18.1
uMzimkhulu	10 836	19 907	30 743	185 406	16.6
Nkosazana Dlamini-Zuma	6 065	22 441	28 506	110 747	25.7

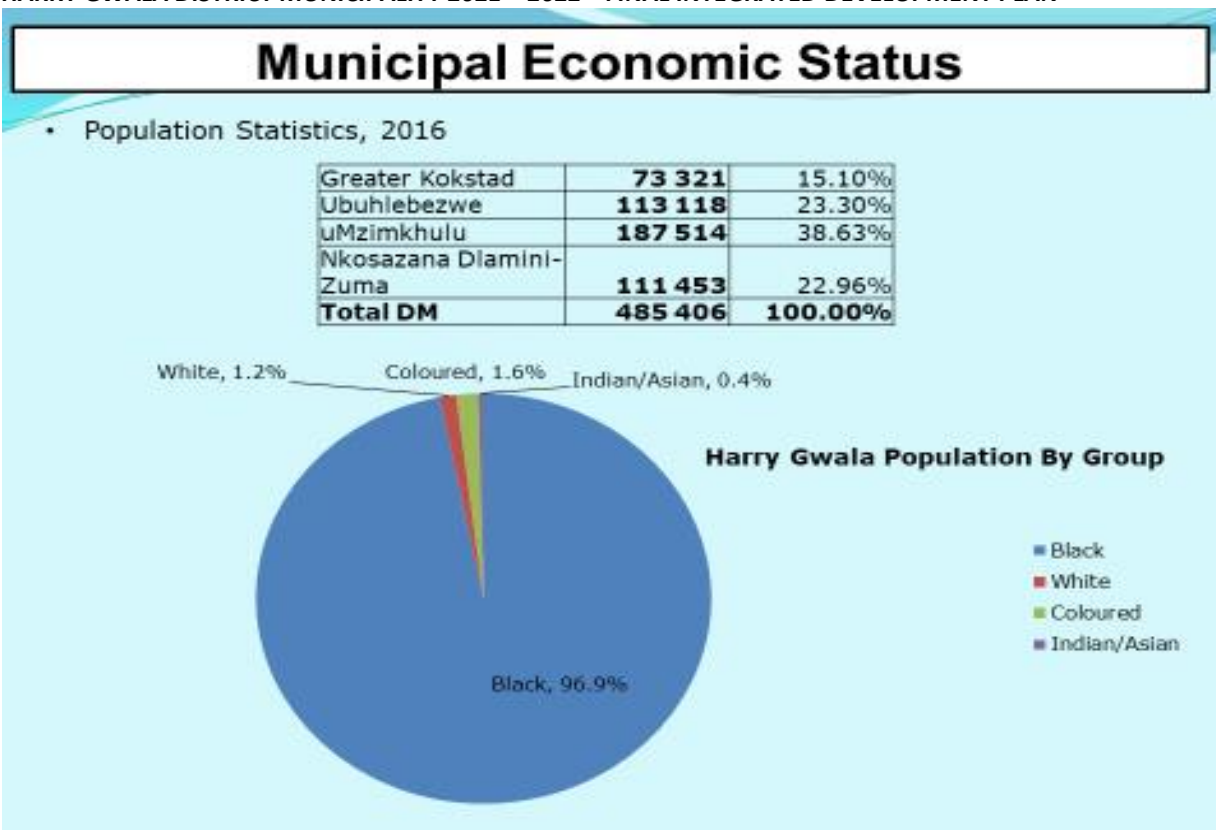
Community Survey 2016

The labor force table above reveals that out of over 500 000 population that resides in Harry Gwala approximately 81 381 is employed by either formally or informally. And the majority of those that are unemployed as depicted in the graphs above is the youth between the ages of 14 and 34. This indeed is a worrying factor for the District, but as mentioned in the paragraphs above the District has embarked on a number of programs to assist in this situation, from offering bursaries to needy students to go study at various institutions and has encouraged learners to pay more attention on rare skills like engineering and recently in 2013 a significant number of medical students have been sent to Cuba to study medicine. Most of the youth programs are reflected in the Implementation Plan which is E 2 of this document



Community Survey 2016





Source:

Global insight, 2016

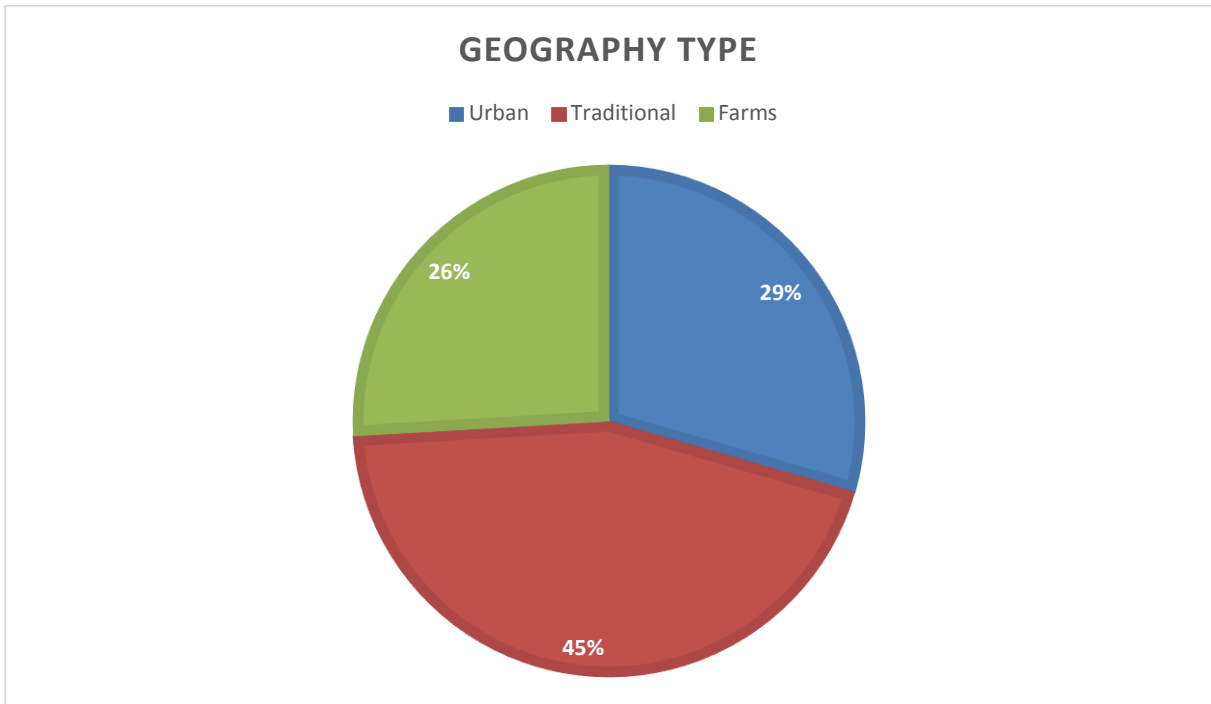
KZN is the second largest contributor to the South African economy in terms of regional gross domestic product (GDP-R). The estimated real GDP-R generated by the province amounted to approximately R488.1 billion in 2015, making KZN the second largest contributor to the national output (16 percent), after Gauteng with 36.1 percent and slightly above Western Cape at 13.8 percent.

Given the economic activities that take place within eThekweni Metro, it is therefore not surprising that the total provincial output is predominantly concentrated in the metro at 57.7 percent. This is followed by uMgungundlovu District at 10.5 percent and uThungulu at 7.8 percent. The least contributing districts are Umzinyathi, Harry Gwala and Umkhanyakude Districts at the estimated rates of 1.5 percent respectively.

#### HOUSEHOLDS INVOLVED IN AGRICULTURE BY GEOGRAPHY HIERARCHY

	Greater Kokstad LM	UBuhlebezwe LM	UMzimkhulu LM	Dr. Nkosazane Dlamini Zuma LM
Yes	25836	67911	96278	60928
No	50917	50435	101008	57552

Source: Stats SA Survey 2016



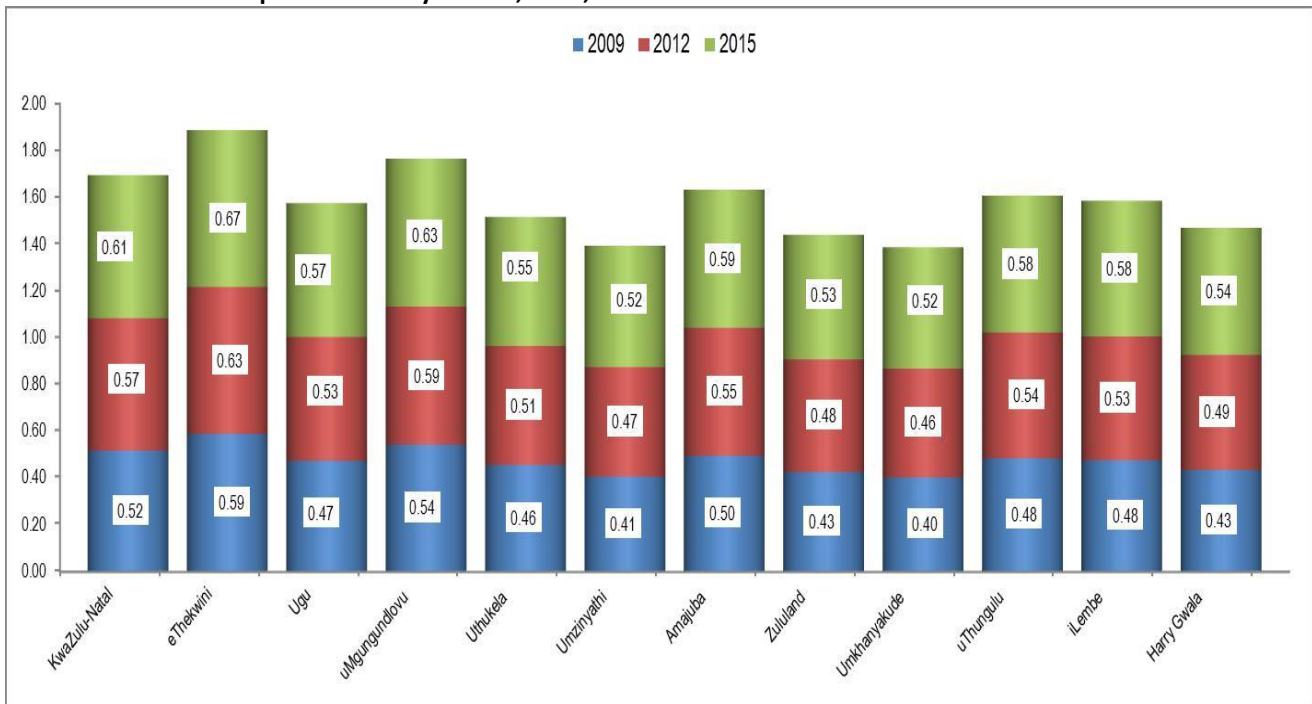
**HUMAN DEVELOPMENT INDEX (HDI)**

The HDI is an average measure of basic human development achievements in a country. It focuses on average achievement based on key dimensions of human development; namely, a long and healthy life, being knowledgeable and a decent standard of living. The aforementioned dimensions have certain indicators usually applied to assess progress made by the country with respect to each and every dimension. Firstly, the health dimension is assessed by life expectancy at birth. It is followed by the education dimension which is easily measured by mean of years of schooling for adults aged 25 years and above, and expected years of schooling for children of school entering age. Lastly, the standard of living dimension is measured by gross national income per capita.

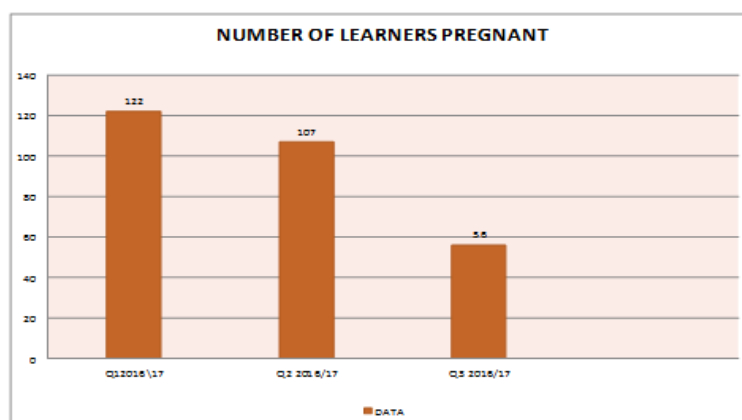
It is categorized into three phases, that is, regions with an HDI value of 0.80 or more are classified as having high human development status. Those with HDI values between 0.50 and 0.80 are classified as having medium human development. An HDI of less than 0.50 indicates low human development.

The figure indicates that there have been some changes in the human development from the year 2009, 2012 and 2015 in KZN. The HDI value has increased from 0.52 in 2009 to 0.61 in 2015. It can also be noted that most of the districts in 2009 were underdeveloped when compared to 2015. They were all below an HDI value of 0.50 except eThekweni Metro, uMgungundlovu and Amajuba Districts. However, in 2015 all the Districts were abo

**Human Development Index by district; 2009, 2012 and 2015**



Strategic Objective 1: Addressing Social & Structural Drivers of HIV & AIDS, STI & TB Prevention Care & Impact



Teenage pregnancy remains a challenge in the District, delivery statistics for under 18yrs (April -Dec ) 2016 above provincial target 9%.

Ingwe is at 12.1% which is the highest followed by UBuhlebezwe at 11.7% and greater Kokstad at 10.7%, all above the target. UMzikhulu is the only sub-district which is within the norm of 8.8% probable because they have peer educators from red cross NGO which visit schools to engage them on youth issues , social ills and how to deal with such issues.

February is reproductive health month, various clinics in the sub-district will be conducting outreach awareness in school and community on pregnancy /teenage pregnancy STI, HIV/AIDS family planning methods and introduction of HAPPY HOUR service that is available facilities which is part of youth friendly services.

**RECOMMENDATIONS**

All stakeholders to partake in activities that will empower youth.

Collaboration of all government departments in fighting against teenage pregnancy.

Availability of recreational facilities will also assist to occupy youth with healthy activities to avoid boredom that lead to unacceptable entertainment and behavior.

Support from all stakeholders to rollout and sustain Zazi camps in all sub-districts as a strategy to encourage positive thinking and behavior change, independency with the aim to have an empowered youth that can overcome the challenges that they face and be able to resist peer pressure and prevent unplanned and unwanted pregnancy.

**Crime**

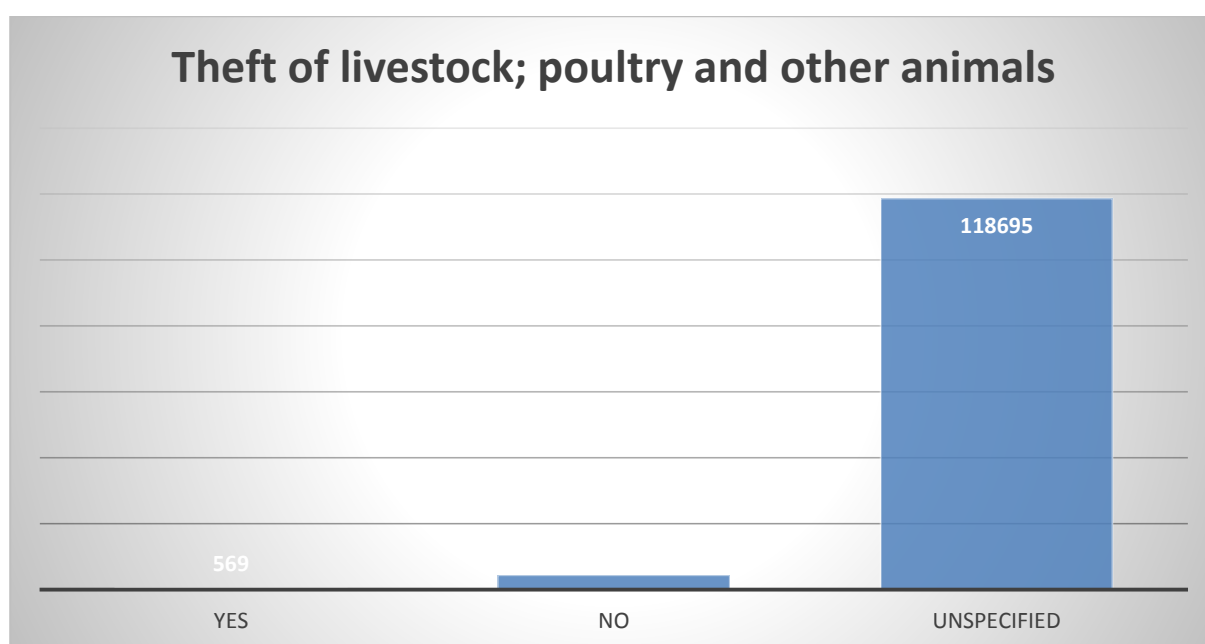
Area	Common assault	Common robbery	Burglary at residential premises	Burglary at business premises	Stock-theft	Drug-related crime
KwaZulu-Natal	34 743	12 812	43 860	10 722	8 447	18 410
Dr. Nkosazane Dlamini Zuma Local Municipality	181	43	397	68	387	226
	174	124	429	83	178	196

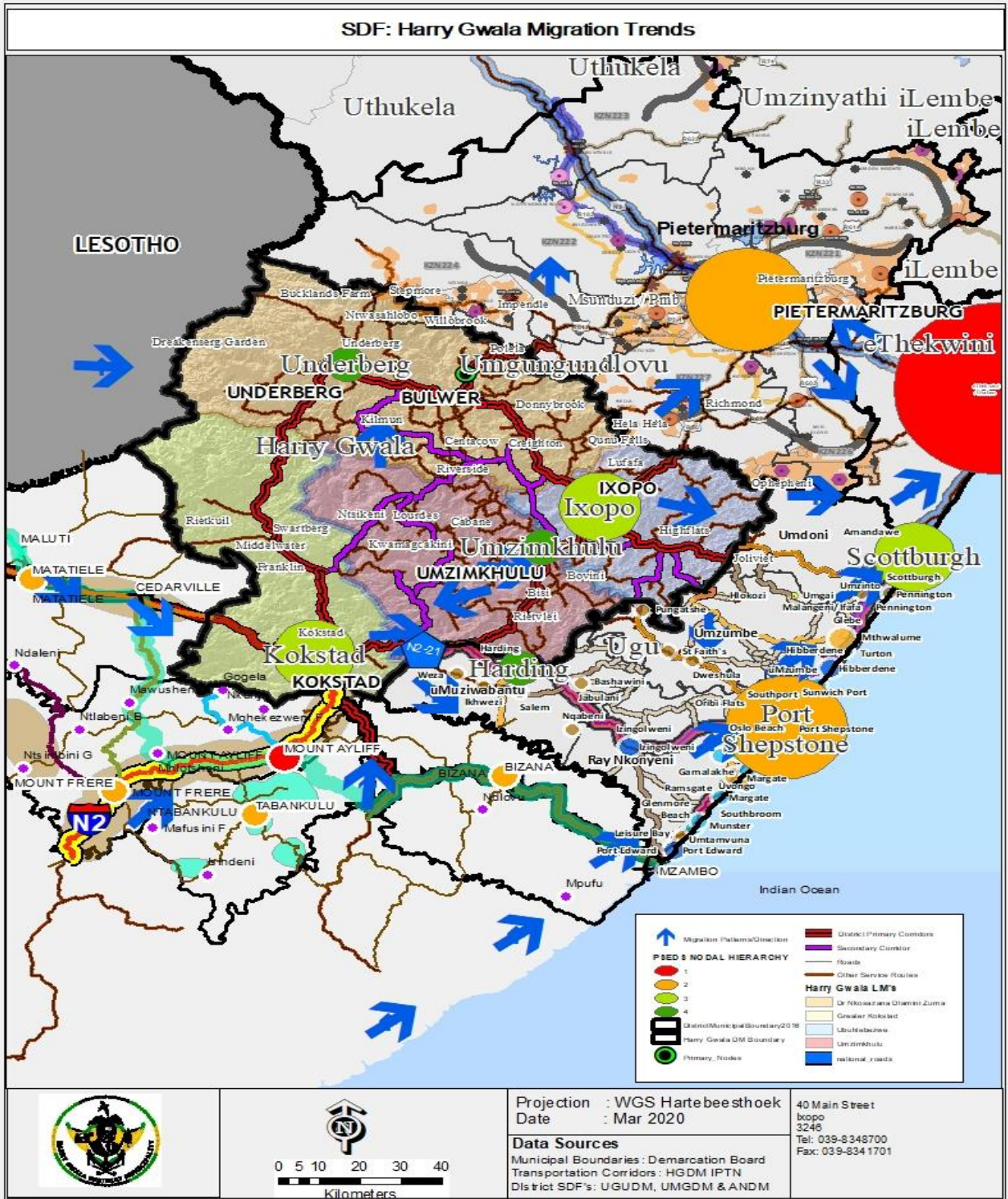
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Greater Kokstad Local Municipality						
Ubuhlebezwe Local Municipality	163	40	279	76	127	333
Umzimkhulu Local Municipality	374	79	442	33	289	88
Harry Gwala District Municipality	894	294	1 446	263	982	843

Source: Stats SA Survey 2016

The table above indicates that common assault, burglary at residential premises and stock theft are a three measure crime activities in the District. This is a call to all the stakeholders to critically analyze these findings and come up with remedial interventions to address the situation. The district municipalities will have to work closely with SAPS and its sister municipalities to combat the scourge of crime in the district.





**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**MIGRATION BY PROVINCE OF BIRTH**

Province of birth by Geography	DC43: Harry Gwala DM	KZN431: Ingwe	KZN432: Kwa Sani	KZN433: Greater Kokstad	KZN434 : UBuhle bezwe	KZN434: UMzimkhulu
Western Cape	960	126	48	443	123	207
Eastern Cape	41820	708	408	16920	1442	22332
Northern Cape	2082	446	93	242	404	684
Free State	612	72	44	168	90	231
KwaZulu-Natal	396224	96072	11073	43602	94842	140636
North West	714	162	27	108	149	248
Gauteng	2414	242	189	681	213	1080
Mpumalanga	914	207	36	140	224	291
Limpopo	681	138	14	111	143	264
Outside South Africa	2747	396	402	963	423	476
Unspecified	9344	1692	149	1623	2904	2964
Not applicable	2901	177	402	944	603	774

Source: census 2011

**Gender of head of household**

Geography by Gender of head of Household	Male	Female
Harry Gwala District Municipality	40344	61926
Dr. Nkosazane Dlamini Zuma Local Municipality	12092	14646
Greater Kokstad Local Municipality	11178	7962
UBuhlebezwe Local Municipality	10043	13434
UMzimkhulu Local Municipality	17022	24884

**Source: Stats SA Survey 2016**

**Child Headed Households**

Geography by Gender of head of household and Age of household head	Male		Female	
	10 - 14	14 - 18	10 - 14	14 - 18
Harry Gwala District Municipality	192	1046	186	837
Dr. Nkosazane Dlamini Zuma Local Municipality	45	221	48	180
Greater Kokstad Local Municipality	14	104	6	81
UBuhlebezwe Local Municipality	33	201	42	146
UMzimkhulu Local Municipality	93	431	90	423

**Source: Stats SA Survey 2016**



3.1.4 DISABILITY STATUS

Communication

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
No difficulty	66249	98430	161787	100754
Some difficulty	651	1749	4041	1598
A lot of difficulty	141	661	1069	295
Cannot do at all	29	232	356	222
Do not know	-	-	-	13
Unspecified	-	28	-	30
Not applicabl	9682	17247	30032	15568

Source: Stats SA Survey 2016

Use of eye glasses

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
Yes	3658	3151	4268	2911
No	63401	97869	162914	99971
Do not known	12	53	72	-
Unspecified	-	28	-	30
Not Applicable	9682	17247	30032	15568

Source: Stats SA Survey 2016

Use of hearing aids

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
Yes	57	398	1020	344
No	67014	100629	166136	102495
Do not know	-	45	86	43
Unspecified	-	28	11	30
Not applicable	9682	17247	30032	15568

Source: Stats SA Survey 2016

**Difficulty hearing by geography hierarchy**

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
No difficulty	65438	95837	159634	97909
Some difficulty	1413	3976	6237	3857
A lot of difficulty	220	1088	1226	956
Cannot do at all	-	138	144	138
Do not know	-	39	12	22
Unspecified	-	22	-	30
Not applicable	9682	17247	30032	15568

Source: Stats SA Survey 2016

**Difficulty remembering by geography hierarchy**

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
No difficulty	65173	93125	152025	95934
Some difficulty	1374	5509	12704	5246
A lot of difficulty	445	2176	2311	1398
Cannot do at all	19	235	214	153
Do not know	59	28	-	150
Unspecified	-	28	-	30
Not applicable	9682	17247	30032	

Source: Stats SA Survey 2016

**Difficulty seeing by geography hierarchy**

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
No difficulty	62691	91906	156523	95092
Some difficulty	3879	7122	8788	6364
A lot of difficulty	453	1945	1814	1360
Can not do at all	47	104	104	24
Do not know	-	-	24	42
Not applicable	9682	17247	30032	15568
Unspecified	-	22	-	30

Source: Stats SA Survey 2016

**Use of any other assistance device/ aid by geography hierarchy**

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
Yes	21	72	1140	97
No	67050	101000	166042	102714
Do not know	-	-	72	71
Unspecified	-	28	-	30
Not applicable	9682	17247	30032	15568

Source: Stats SA Survey 2016

**Use of walking stick; walking frame or crutches by geography hierarchy**

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
Yes	697	1879	2364	2034
No	66374	99178	164824	100833
Do not know	-	15	54	15
Unspecified	-	28	11	30
Not applicable	9682	17247	30032	15568

Source: Stats SA Survey 2016

**Difficulty walking by geography hierarchy**

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr. Nkosazane Dlamini Zuma Local Municipality
No difficulty	64873	93164	157282	94835
Some difficulty	1459	4923	7091	5693
A lot of difficulty	507	2579	2309	1960
Cannot do at all	216	378	562	363
Do not know	16	28	10	32
Unspecified	-	28	-	30
Not applicable	9682	17247	30032	15568

Source: Stats SA Survey 2016

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**Use of wheelchair**

	Greater Kokstad Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Dr.Nkosazane Dlamini Zuma Local Municipality
Yes	119	416	624	346
No	66952	100621	166549	102524
Do not know	-	35	81	12
Unspecified	-	28	-	30
Not applicable	9682	17247	30032	15568

Source: Stats SA Survey 2016

**KEY FINDINGS OF THE ABOVE ANALYSIS**

Sparsely populated community.

The greater majority of the population is youth.

High teenage pregnancy

Significant number of households who still do not have access to clean drinkable water supply.

Unemployment at 36% which is higher than that of the Province at 34%.

Youth unemployment at 44%.

29% of those that are employed earn between R1-R400 and 44.1% have no income at all.

A huge number of gender and child headed households characterises our community.

A significant number of disabled individuals are found in the district.

HIV/ AIDS prevalent

Sustainable Local Economic Development initiatives

Prone to disasters, especial snow and heavy winds

Development of Harry Gwala Town

**PROGRAMMES AND PROJECT TO ADDRESS POVERTY**

Findings	KPA (Responsible Department)	High Level Projects	Budget estimate
Water and Sanitation backlogs	Water and Infrastructure Department	Please see the three year financial plan at the end of this IDP	Please see the three year financial plan at the end of this IDP
Gender and Child Headed Households	Social Services and Development Planning	Operation Sukuma Sakhe and Operation Mbo Program	This program is conducted in conjunction with other government Departments and as such there are no cost implications on the side of the District.
High Teenage pregnancy	Social Services and Development Planning	Operation Sukuma Sakhe and Operation Mbo Program	This program is conducted in conjunction with the Department of Health and there are no budget implications on

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

			the side of the District.
Disabled	Social Services and Development Planning	Disability Forums Disability Awareness Campaigns	R0.00
HIV/AIDS	Office of the Mayor (District Aids Council)	HIV/AIDS Awareness	R0.00
Sustainable LED initiatives	Harry Gwala Development Agency	.Emerging contractor skills training and development project SMME and Cooperative training SMME and Cooperative support programs	R20 000 000
Prone to Disasters	Social Services and Development Planning	Procurement of Fire and rescue equipment and provision of disaster Relief Material	R900 000 00
Development of Harry Gwala Towns	Social Services and Development Planning	IDP and SDF documents	R1 103 757 00

**Municipal Transformation and Organizational Development Analysis**

Municipal Transformation and Organizational Development  
FUNCTIONAL AREAS

Administration (Document Management, Council and Committee Support, Security Services, Cleaning services, Information and Communication Technology, Fleet Management, Facilities Management)  
Performance Management and Development (individual)  
Labour Relations  
Recruitment, Selection, Placement and Induction  
Training and Development  
Benefit Administration  
Leave Administration  
Employment Equity  
Occupational Health and Safety  
Employee Wellness  
Development of the Institutional Structure  
Communications and Public Relations  
Intergovernmental Relations  
Institutional Arrangements



**Institutional Structures**

The institutional structure of the Harry Gwala District Municipality is divided into two sections, namely Political and Administrative Structure. The Administrative Structure is responsible for implementation of the Council policies and other related matters and is accountable to the Political Structure.

**Political Structure**

The centre of the Harry Gwala District Municipality Political Structure is Council, which operates through a number of Committees. The Executive Committee (EXCO) is the Principal Committee of Council, which assists the Council in carrying out its political responsibilities and mandates. A list of the Portfolio Committees that exist in the municipality is listed below:

- Corporate Services Committee
- Budget and Treasury Committee
- Infrastructure Services Committee
- Social Services and Development Planning Committee
- Water Services Committee

**Political Structure Composition**

COUNCIL COMPOSITION	COUNCILLORS
Mayor	1
Deputy Mayor	1
Speaker	1
EXCO Members	3
Directly Elected Representatives	11
Other Councillors	9
Traditional Leaders	6
	26 Councillors 6 Traditional Leaders

It must be noted that out of the twenty-seven (27) Councillors, the Harry Gwala District Municipality has sworn-in twenty-five (26) Councillors since the inauguration in August 2016.

**Powers and Functions**

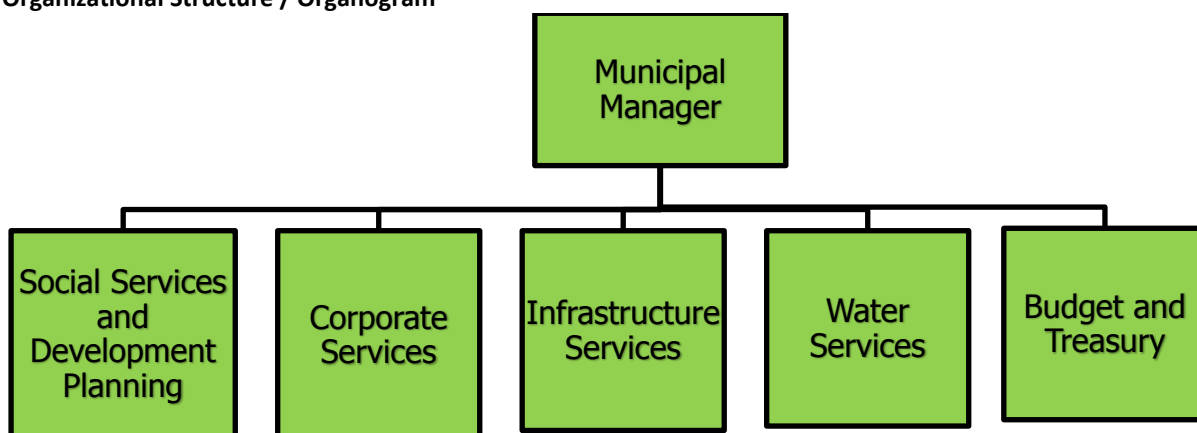
District Councils have to see to the development of their areas as a whole. They must build the capacity of local municipalities in their areas so that the local councils can carry out their functions. District Councils also have to make sure those resources and services are distributed fairly amongst the local municipalities.

**These are some of the powers and functions of District Councils:**

- To plan for development for the district municipality as a whole.
- Bulk supply of water that affects a large proportion of the municipalities in the district.
- Bulk supply of electricity that affects a large proportion of the municipalities in the district. Bulk sewage purification works and main sewage disposal.
- Waste disposal sites for the whole district council area.
- Municipal roads for the whole district council area.
- Regulating passenger transport services.
- Municipal health services for the whole area.
- Fire-fighting services for the whole area.
- Control of fresh produce markets.
- Control of cemeteries.
- Promoting local tourism for the whole area.

**Municipal public works.**

**Organizational Structure / Organogram**



**3.2.4 Municipal Institutional Capacity and status of critical posts**

The organizational structure was approved for the 2020/2021 financial year and it reflects that Harry Gwala DM has the following six (6) departments:

- Office of the Municipal Manager
- Budget and Treasury Department
- Corporate Services Department
- Social Services and Development Planning Department
- Infrastructure Services Department
- Water Services Department

Six (6) positions of Section 56 Managers and that of the Municipal Manager have been filled.

The full organizational structure has been attached for ease of reference.

Municipal Manager - Filled

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Chief Financial Officer - Filled

Executive Director: Social Services and Development Planning - Filled

Executive Director: Corporate Services - Filled

Executive Director: Infrastructure Services - Filled

Executive Director: Water Services - Filled

The total vacancy rate in the municipality is 9,09% (based on the total funded vacant positions)

Total number of staff	407
Vacant posts (funded)	75
Frozen posts (unfunded)	343
Total in structure	825

### Breakdown of positions per department:

DEPARTMENT	NUMBER OF POSITIONS FILLED	NUMBER OF POSITIONS VACANT	VACANCY RATE PER DEPARTMENT	VACANCY RATE (CALCULATED ON PRIORITIZED POSITIONS)
Office of the Municipal Manager	17	7 post prioritized	20,58%	20,58%
Budget and Treasury	62	12 posts prioritized	12,76%	12,76%
Corporate Services	44	5 posts prioritized	9,62%	9,62%
Social Services & Development Planning	39	7 posts prioritized	11,58%	11,58%
Infrastructure Services	20	2 post prioritized	5,88%	5,88%
Water Services	225	42 posts prioritized	9,03%	9,03%

## HUMAN RESOURCE DEVELOPMENT

### OVERVIEW

By 2030, South Africa needs an education system with the following attributes:

High-quality, universal early childhood education;

Quality school education, with globally competitive literacy and numeracy standards;

Further and higher education and training that enables people to fulfil their potential;

An expanding higher-education sector that can contribute to rising incomes, higher productivity and the shift to a more knowledge-intensive economy; and

A wider system of innovation that links universities, science councils and other research and development role players with priority areas of the economy

*(National Development Plan).*

Guided by this imperative, the Harry Gwala District Municipality's Skills Development Section is committed and working towards the realization of the ideals captured in the National Development Plan, the Provincial Growth and Development Strategy; and the Integrated Development Plan (IDP) of the Municipality.



## **REGULATORY FRAMEWORK**

The Constitution sets out the nature, structure, composition and areas of competence of municipalities. It also creates various rights, one of which is the right to “fair labour practices”. Part of the interpretation of “fair labour practices” includes fair treatment with regard to provision of training. This is captured in section 186 (2) (a) of the Labour Relations Act.

The Municipal Structures Act provides a framework for the establishment of different types of municipalities. It impacts on skills development in municipalities because skills development within municipalities takes place within the structures defined by the Act.

The Municipal Systems Act provides for core principles, mechanisms and processes that are necessary to enable municipalities to provide essential services that are affordable. It impacts on skills development in municipalities in the following ways:

It provides for Integrated Development Planning, which feeds into workplace skills planning;

It provides for performance management in municipalities, which will generate skills development needs;

It provides for human resource training and development in municipalities, which is the context of skills development; and

It provides for different service delivery mechanisms, which may generate skills development needs.

The Municipal Finance Management Act introduces provisions for the management of finances in local government institutions. It impacts on skills development in municipalities in that staff may require training in its provisions and implementation.

The Skills Development Act and regulations provide for a new approach to training and development, which aims to benefit both employers and employees. They impact on skills development in municipalities in that they set out provisions for:

Sector skills planning;

Workplace skills planning;

Funding of skills development;

Involvement of trade unions and employee representatives in the skills development processes;

Learnerships;

Skills programmes; and

Reporting on skills development implementation.

The Skills Development Levies Act provides for the levy payment to fund skills development and increase employer investment in skills development. It impacts on skills development in municipalities in that they are required to pay 1% of the monthly remuneration in the form of a levy and may claim back a percentage of this amount in the form of a grant.

The South African Qualifications Authority Act provides a national system for recognition of learning against set standards and the assurance of quality training against these standards. It impacts on skills development in the municipalities in that it creates the mechanisms for municipalities to:

Identify the standards of learning required in municipalities;

Participate in the standards-generation process;

Identify the standards against which employee competence should be measured;

Ensure that training providers are accredited; and

Ensure that assessors are registered.

The Human Resources Development Strategy for South Africa has two roles to play: firstly, to ensure that all parts of the state work together in a coordinated way to deliver opportunities for human development, and secondly, to ensure that those who have suffered discrimination in the past are given first place in terms of priorities.

The Co-operative Governance and Traditional Affairs’ Capacity Building Strategy commits to assisting local government to improve their capacity. The strategy integrates skills development into all other municipal processes.

**A SYSTEMATIC APPROACH TO SKILLS DEVELOPMENT**

An approved Workplace Skills Plan (WSP) 2020/2021 is in place and is being currently implemented. It was submitted to the Local Government Sector Education and Training Authority (LGSETA) and approved on 6 May 2020. A new Workplace Skills Plan for 2021/2022 and an Annual Training Report for 2020/2021 will be submitted on or before 30 April 2021 to the LGSETA. The Harry Gwala District Municipality has developed a programme to address the skills and competency needs of its Councillors, Traditional Leaders and employees. The programmes that have been included in the Workplace Skills Plan (WSP) are those that respond to the skills gaps identified in the Municipality during the skills audit process. However, the Municipality, will from time to time implement programmes that are not included in the WSP as and when necessary.

The Harry Gwala District Municipality is guided by the skills development legislation, which is based on the premise that organizations need to be encouraged to implement a good practice approach to education and training in the workplace if objectives of the legislation are to be met.

The Harry Gwala District Municipality approaches skills development guided by the following principles:

Building Commitment;  
Planning;  
Implementation; and  
Reporting and Evaluation.

### **Building Commitment**

The Harry Gwala District Municipality ensures that it secures the commitment of senior managers, Councillors, Traditional Leaders and employees to training and development in the workplace. This is done through communication with all stakeholders during the skills audit process and through continuous engagement on skills development with the Skills Development and Employment Equity Committee.

The Municipality has been utilised the Skills Development and Employment Equity Committee as the consultation platform on skills development. The Skills Development and Employment Equity Committee ensures the following in terms of skills development:

Assessing and monitoring training needs of the Employees/Councillors/Traditional Leaders and those of the Committee members;  
Assisting in prioritizing the identified training needs of their constituencies;  
Overseeing ongoing communication and feedback on all matters relating to training practices;  
Assessment and evaluation of the Workplace Skills Plan;  
Assessment and evaluation of the effectiveness of training;  
Making recommendations on allocation of training funds to the training programme;  
Reviewing and formulating training and development policies of the Municipality;  
Liaising with the Corporate Services Department on matters relating to skills development activities;  
All recommendations made by this sub-committee shall be submitted to the relevant Committee of the Municipality preferably to the Local Labour Forum; and

Reports to be submitted to the relevant committees of the Council.

### **Planning**

The skills planning process is locked into the municipal planning and budgeting cycle. A resolution by the South African Local Government Association (SALGA) requires that all municipalities conduct skills audit. The skills audit is a formal assessment of individual competences against organizational and job requirements. The information obtained from the skills audit is used to complete the Workplace Skills Plan, which is submitted annually by the Harry Gwala District Municipality to the LGSETA.

The Harry Gwala District Municipality annually conducts a skills audit involving the following steps:

Identifying skills needs;  
Identifying the skills employees have; and  
Identifying the skills gaps.

The Harry Gwala District Municipality prioritized the following skills areas for the next five years, which are in line with the LGSETA Sector Skills Plan:

Management/Leadership Skills  
Project Management/Planning Skills  
Client Service Skills  
Local Economic Development skills programme  
Financial Management Skills  
Support Services Skills  
Administration Skills  
Policy Development Skills

## **HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Information and Communication Technology Skills

Specialist Technical Skills

Life Skills and Basic Education Skills

Training Skills

Agricultural Skills

Tourism Skills

### **MUNICIPAL SKILLS GAPS 2020/21**

The municipality conducted a skills audit process in the year 2019/2020, it was to determine skills gaps in the municipality, which were addressed in the 2020/2021.

Technical Skills (Infrastructure Services and Water Services)

In order to be an effective Water Services Authority and Provider, the Municipality needs technical skills to develop and maintain infrastructure in the form of project management, water reticulation, and water and waste water process control. The following skills shortages were identified:

Further Education and Training Certificate in Water Purification Processes

National Certificate in Plumbing: FET Phase (Trade Test)

The following interventions are planned for the financial year 2020/2021:

Further Education and Training Certificate in Water Purification Processes

National Certificate in Plumbing: FET Phase (Trade Test)

Support Services Skills (Corporate Services)

In order to provide support services to all departments in the municipality; there is a need for skilled support services in the Corporate Services Department. The following skills gaps were identified:

Human Resources Skills Update

Skills Development

Labour Law

Contract Management

Human Resources Information and Communication Technology (PayDay)

Communication Skills

The following interventions were implemented successfully in the 2020/2021 municipal Financial Year:

Report Writing and Minute Taking

Protocol training

Revenue Summit

Supply Chain Management

Essentials of Digital Media Management

Leadership Development for Councillors

Labour Relations Symposium

Municipal Finance Management Programme

Payday Leave Module and report Writing

Performance Management Training

Talent Management

HR in the Changing World of Work

COBIT Foundation

Windows Server 2016

IIA Annual Training

The Safe Handling of Chlorine

Recognition of Prior Learning Plumbing Trade Test (Assessment)

Supervisory Training

The following interventions are planned for the 2020/2021 financial year:

Disaster Risk Management NQF Level 5  
Municipal Finance Management Programme  
Public Participation NQF Level 6  
Protocol training  
Internal Audit Training  
Supply Chain Management Training  
Executive Office Management  
Payday  
Advanced driving  
Post-Graduate Diploma in Labour Law/Relations  
COBIT 5  
Electronic Record Management  
Computer Literacy  
Contracts and Service Level Agreement Management  
Paralegal Studies  
Financial Management  
COVID-19 training

**Financial Skills (Budget and Treasury)**

In order for the municipality to provide effective and efficient financial assistance to the operations of the municipality, a skilled financial workforce is essential. The following skills shortages were identified:

Municipal Finance Management Skills  
Supply Chain Management Skills  
Payroll Management Skills  
Credit Management Skills  
Bank and Grants Reconciliation Skills  
Financial Information Systems Skills

The following interventions are planned for the 2020/2021 financial year:

Payroll Management  
Credit Management  
Supply Chain Management training  
Revenue training

**General and Office Management Skills (Office of the Municipal Manager)**

In order to ensure an effective strategic planning approach by senior management and legislators, there is a need for skills support services for the municipal leadership. The following skills shortages were identified:

Risk Management  
Advanced Driving  
Compliance Management  
Internal Audit Skills  
Municipal Governance  
Advanced Computer Literacy

The following interventions are planned for the 2021/2022 financial year:

IIA Training Intervention  
Diploma: Municipal Governance  
Information Record Keeping  
Office Administration

**Social Services Skills (Social Services and Development Planning)**

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Since our municipality is also tasked with environmental management, disaster management, strategic planning and town planning for the whole District; it becomes incumbent that employees need to be competent in these skills. The following skills shortages were identified during the skills audit process:

### Disaster Risk Management

The following interventions are planned for the 2020/2021 financial year:

### Disaster Risk Management

#### Implementation

The Harry Gwala District Municipality utilises the following learning programme options to skill Councillors, Traditional Leaders, management, employees, and unemployed people:

Learnerships

Skills Programmes

Credit-bearing Short Courses

Non-credit-bearing short courses

Apprenticeships

Bursaries

Internships

Then implementation involves scheduling training, keeping records, preparing monthly reports and other strategic and administrative tasks.

#### Reporting and evaluation

The Harry Gwala District Municipality reports skills development initiatives to the Office of the Premier (OTP), Co-operative Governance and Traditional Affairs (COGTA), SALGA, LGSETA, Council, Executive Committee, Portfolio Committee, Local Labour Forum, Skills Development and Employment Equity Committee, Management Committee; and the community through quarterly municipal newsletters.

Post-training evaluation procedures have been introduced to assist Line Managers and Sectional Heads to measure and comment on training effectiveness (ROI = Return on Investment). The process will be monitored closely.

### Scarce Skills

The LGSETA identified the following as the strategic focus areas in their Sector Skills Plan:

Infrastructure and service delivery

Financial viability

Community Based Participation and Planning

Management and Leadership

Workplace training systems

Adult Education and Training (AET) and foundational learning (remains a fundamental priority area as it defines the employee's ability to access further education and training and opportunities and career pathing) and Recognition of Prior Learning (RPL).

## **HUMAN RESOURCE STRATEGY**

The Harry Gwala District Municipality adopted its reviewed Human Resource Strategy on 26 June 2020 so as to consolidate the solid gains of the last five years and offer better quality services and performance such as exemplary political and administrative governance, it is crucial to build human resource capital to support the needs of the five-year IDP.

The strategy will ensure that the municipality has the right number of people, the right kinds of the people, in the right places, at the right time doing things that are economically most useful for the municipality. The Human Resource Strategy also deals with demands such as those posed by the implementation of the Skills Development Act, other labour legislation including programmes and policies related to the HIV/AIDS pandemic. The strategy is reviewed together with other

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municipal policies every financial year. The Harry Gwala District Municipality has managed to make solid gains in terms of its recommendations in the Human Resource Strategy by employing skilled individuals within the respective departments i.e. Water Services, Infrastructure Services, Budget and Treasury, etc. The plan to implement the strategy was also approved on 26 June 2020.

### **HUMAN RESOURCE PLAN**

The Implementation Plan contains *only* those interventions that were prioritised and budgeted for in the current annual budget. Progress against the plan and the performance indicators will need to be monitored. The impact and effectiveness of each of the interventions must be measured and if necessary corrective action taken and interventions made to direct human resource activities towards their objectives. The following monitoring and evaluation mechanisms will be utilised to measure effective implementation of the Human Resource Strategy roll-out plan:

- Organizational Structure;
- Recruitment and Selection;
- Workplace Skills Plan and Annual Training Report;
- Capacity Building of Councillors, Traditional Leaders and Employees;
- Monthly management reporting;
- Leave Reconciliation;
- Labour Forum;
- Integrated Health and Wellness Plan;
- Occupational Health and Safety;
- Employment Equity Reporting; and
- Skills Development and Annual Reporting.

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The LGSETA through its funding has offered training on wastewater and water treatment at lower NQF Levels at their own cost. As part of beneficiaries to the training, we have also included the unemployed so that they could benefit from the training programmes.

In addressing some of the recommendations in the Human Resource Strategy, the Municipality implemented these training interventions during 2020/2021:

Beneficiaries	Occupational Category	Name of intervention	Type of Intervention
20 Employees (Various Departments)	Directors, Managers, Technicians	Municipal Finance Management Programme	Learnership
10 Employees (Budget and Treasury Office)	Professionals, Clerical and Administration	Municipal Finance Management Programme	Learnership
20 Employees (Water Services)	Elementary Workers	RPL Plumbing Trade Test	Trade Test
2 Employees	Professional, Clerical and Administration	Payday Training (Tax Calculations )	Workshop
2 Employees	Clerical and Administration	Minute Taking and Report Writing Coordination of Virtual Meetings	Workshop
2 Employees and 4 Councillors	Directors, Legislators	Labour Relations Webinar	Workshop
16 Employees (Various Departments)	Clerical and Administration	Project Management Training	Skills Programme
48 Employees	Elementary Workers	Process Controller Training	Skills Programme
1 Employee	Professional	Government Media: Essential Tools for Editors and Journalists	Skills Programme
9 Employees	Elementary Workers	Cleaning and Hygiene Training	Skills Programme
3 Employees	Director, Professional, Clerical and Administration	Job Description Writing Workshop	Workshop
4 Employees and 4 Councillors	Director, Professionals and Legislators	HR Symposium	Workshop
1 Employee	Clerical and Administration	Arbitration and Conciliation Training	Workshop
34 Employees	Senior Managers, Directors, Managers, Professionals, Technicians	Local Government Toolkit	Workshop



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The following bursaries were awarded in the second semester of 2020 academic year:

Name of the programme	Number of beneficiaries	Department	Institution
Bachelor of Public Administration	2	Corporate Services	MANCOSA
Bachelor of Art in Public Governance	1	Office of the Municipal Manager	North West University
Post Graduate Diploma in Information Technology Management	1	Corporate Services	MANCOSA
Bachelor of Commerce in Supply Chain Management	1	Budget and Treasury Office	MANCOSA
Advanced Certificate in Management Studies	1	Budget and Treasury Office	MANCOSA
Bachelor of Arts Honours in Development Studies	1	Social Services and Development Planning	UNISA
Master of Philosophy in Internal Auditing	1	Office of the Municipal Manager	University of Pretoria

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

The following bursaries were awarded in the first semester of 2021 academic year:

Name of the programme	Number of beneficiaries	Department	Institution
Bachelor of Public Administration	1	Social Services and Development Planning	MANCOSA
Bachelor of Arts in Public Governance	1	Office of the Municipal Manager	North West University
Bachelor of Commerce in Information Technology Management	1	Corporate Services	MANCOSA
Master of Commerce in Development Finance	1	Budget and Treasury Office	University of Cape Town
Bachelor of Commerce in Financial Management	1	Budget and Treasury Office	MANCOSA

The Municipality experienced very low staff turnover rate. In its efforts to retain employees, the Municipality offered bursaries for both undergraduate and postgraduate studies to its employees including Senior Managers. Other retention strategies were those of providing training to employees; constant sitting of Management Committee, Departmental Management Committee and Departmental meetings in order to communicate goals and objectives as well as ensuring that the vision and mission of the Municipality is known to each and every employee of the Municipality; and offering tools of trade for better performance e.g. laptops with 3G cards, mini tablets, etc.

**Staff Retention rate**

Currently, the Harry Gwala District Municipality has a staff complement of 407 employees. In the past year, there were 17 employees that left the institution due to resignation, death, retirement and contract that expired.

**Retention Rate calculation**

Number of stayers	<i>Divided by</i>	Number of personnel at beginning of period	<i>Times 100</i>	<i>Equals</i>	Your retention rate
( 375	÷	392 )	X 100	=	96%

**Turnover Rate calculation**

Number of leavers	<i>Divided by</i>	Number of people employed	<i>Times 100</i>	<i>Equals</i>	Your turnover rate
( 17	÷	407 )	X 100	=	4,2%

**Staffing and Remuneration**

The Job Evaluation process has started in all regions in the KwaZulu-Natal Province. Job Evaluation seeks to address all staffing, grading and remuneration matters in municipalities. The Harry Gwala District Municipality (HGDM) falls under Region 2 (City of Umsunduzi), which has a Job Evaluation Committee that is functional. The Chairperson of the Job Evaluation Committee currently works for Umngeni Municipality. The Job Evaluation process for Harry Gwala District Municipality has been finalized and the Final Outcomes Report was presented to the Municipality in November 2019. The Municipality is currently in the process of consulting with the Local Labour Forum in order to implement the Final Outcomes Report and to officially publish the results to all employees.

**Succession Planning**

The Municipality views the development of succession and career management plans for employees as of critical importance, save to say that the successful implementation of such will need working hand-in-hand with both the Political and Administrative Structures. The aim is to prepare a pool of candidates within the municipality so that when there is a departure of management, the organization will not be left in a vacuum nor collapse as a result of that. As the contracts of senior management approach expiry, it is imperative that the Municipality engages meticulously in succession planning.

*Employment Equity*

The Employment Equity Act dictates that all work places promote equity in terms of gender, race and disability.

The Employment Equity Act stipulates that every employer should have an Employment Equity Plan in place, which must contain affirmative action measures, objectives for each year of the plan, and numerical goals for achieving equitable representation. The Employment Equity Plan of Harry Gwala District municipality was reviewed and was adopted by the Council on 26 June 2020.

The Employment Equity Plan broadly aims to:

Foster diversity in the workplace;  
Eliminate all forms of unfair discrimination;  
Ensure that all the people of South Africa are equitably represented in the HGDM environment;  
Prepare the ground for effective change through appropriate and ongoing investment in training and development;  
Prohibit and combat unfair discrimination and harassment among employees; and  
Provide reasonable facilities to designated groups, in particular people with disabilities.

*Planned targets for Council employment ratios that reflect the demographics of the HGDM community*

The Harry Gwala District Municipality reviewed and approved its Employment Equity Plan on 26 June 2020. The Employment Equity Report of HGDM was completed in the 2019/2020 reporting period, which started on 1 October 2019 to 30 September 2020. After completing the report, it was submitted to the Department of Labour on 12 January 2021.

Below is the current municipal employee profile in the HGDM:

African:	97,05%
Coloured:	2,21%
Indians:	0,25%
Whites	0,49%
People with Disabilities	0,74%

**Employee Wellness Programmes**

The Council of HGDM adopted an Integrated Health and Wellness Strategy, which aims to improve the quality of life of all employees by providing support and helping to alleviate the impact of everyday work and personal and family problems. Employee Wellness is a strategic approach that is workplace-based and directed at the improvement of the quality of life of employees and their families.

The Employee Wellness Programme recognizes that short-term personal and psychological related problems may adversely affect an employee's well-being and ability to effectively execute their functions. It is further imperative that involvement in the programmes does not jeopardize an employee's job security, compensation, promotional opportunities and / reputation, hence the need to have an integrated and well planned policy to govern implementation.

*HIV/AIDS*

The management of HIV/AIDS is an important challenge facing every organization in South Africa. The HGDM has determined that HIV/AIDS will have an impact on the following risk areas: operations, supplier risk, legal risk and health risk. While all these risks are under further investigation, the HGDM will have to adopt the following core principles as the primary basis for a HIV/AIDS policy and action plans:

- To continuously assess risks posed by HIV/AIDS;
- To limit the number of new infections amongst employees;
- To ensure that employees living with HIV/AIDS are aware of their rights and that their rights are respected and protected; and
- To provide care and support to employees living with HIV/AIDS.

Fulltime employees who are Peer Educators have shown passion and willingness to assist the HIV positive colleagues. The specific cost implications of the pandemic on the HGDM employees has not yet been determined but is estimated to have a severe impact that necessitates prompt action to limit the organizational risk linked to HIV/AIDS. Ongoing education programmes have been initiated to create awareness.

HIV/AIDS awareness and information kiosks have been embarked upon. Employees have been encouraged to go for HIV Testing Services (HTS) where the pre-test counselling, actual testing and post-test counselling are conducted.

### **Information and Communication Technology (ICT)**

The Municipality has a fully-fledged ICT Unit. ICT is a strategic and a business enabler of the Municipality. Currently, the Unit is composed of ICT Manager, Senior IT Officer, ICT Security Officer, 2x Desktop Technicians (1 vacant), Systems Administrator, and Network and Server Administrator. The municipality reviewed ICT Policies, Procedures and ICT Governance Framework in June 2019 and implementation commenced. The ICT Unit also conducts policy workshop to Councillors, Traditional Leader and employees and have established a network drive where all ICT policies are accessible.

In 2019/2020 financial year, the Municipality upgraded its backup capacity by increasing SAN in the main server and off-site backup server, upgraded telephone system into PABX, upgraded internet speed to 50 Mbps, and procured POE switches as part of telephone and internet upgrade. The fire suppression system was procured and installed to our back-up site (Disaster Recovery Site). The Municipality will continue to ensure that the back-up site complies with the necessary requirements.

The ICT Steering Committee is functional and sits every quarter to advise and apprise the Municipality on all ICT related issues. The audit action plan and Risk Register are updated regularly and presented to the ICT Steering Committee.

### **ARCHIVES AND RECORDS MANAGEMENT**

#### Harry Gwala Records Management

Records management is a process of ensuring the proper creation, maintenance, use and disposal of records to achieve efficient, transparent and accountable governance. Sound records management implies that records are managed in terms of an organizational records management programme (file plan) governed by an organizational records management policy.

According to the KwaZulu-Natal Archives Act, the Records Management Unit is responsible for the proper management and care of records whilst still in the custody of governmental bodies in KwaZulu-Natal. To facilitate this, this unit is responsible for:

- The design, approval and implementation of records classification systems;
- The disposal of records; and
- The inspection of records.

Section 13(2)(a) of National Archives and Records Service Act of 1996 states that no public record shall be transferred, destroyed or otherwise disposed of without prior authorization of the National Archivist. The Municipality has an approved Access to Information Manual, which was approved by Council and the South African Human Rights Council (SAHRC). The Manual indicates who the Chief Information Officer of the Municipality and delegation thereof, and processes to be followed when the community wants to access records, which are at the disposal of the Municipality.

#### Electronic Document Management System (EDMS)

Harry Gwala District Municipality is using Orbit Electronic Document Management System (EDMS) which is a module integrated in the eVenus system. The system is well-recognized as it used by most municipalities including Greater Kokstad and UMzimvubu Local Municipalities. The system has now been installed in other Units within the Harry Gwala District Municipality.

The municipality implements an electronic document management system, which will makes it easy to access information and ensure safe record keeping.

#### Objectives of Records Management

- Efficient and reliable management of information;
- Well managed records support sound decision making and good governance;
- Easy access to information; and
- Documenting significant events and preserving historically and culturally important records.

#### PROTECTION OF PERSONAL INFORMATION ACT (POPI ACT)

One of the most important pieces of legislation with regards to records management is Protection of Personal Information Act (POPI Act). The Municipality is in a process of incorporating the POPI Act into our Promotion of Access to Information Act (PAIA) Manual. The POPI Act was promulgated in order to promote the protection of personnel information processed by public and private bodies. The Act introduces certain conditions so as to establish minimum requirements in terms of processing of personal information. It also provides for the establishment of an information regulator to exercise certain powers, and to perform certain duties and functions in terms of this Act and the Promotion of Access to Information Act, 2000. It further provides for the issuing of codes of conduct and the regulation of flow of personnel information thereof.

#### AUDITOR GENERAL CONCERNS

The Harry Gwala District Municipality received its audit report for 2018/2019 financial year. The Municipality has developed an action plan, which seeks to address Auditor General's findings for 2018/2019. The action plan was submitted to the Executive Committee and Council. Progress on implementation will be submitted to the Executive Committee and Council throughout 2019/2020 until the Municipality receives another audit report.

Key challenges identified include the following:

- Project management deficiencies noted when implementing the Municipal Standard Chart of Accounts;
- Business Continuity and Disaster Recovery Plans not tested;
- Service Level Agreement approved after the start of the financial year;
- Encryption of files to the bank; and
- Anti-virus updates not done.

**MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT: SWOT ANALYSIS**

STRENGTHS	WEAKNESSES
<p>Functional Council and its Committees                      Functional IGR Forum                      Functional ICT Steering Committee                      Functional Municipal Public Accounts Committee (MPAC)                      Human Resource policies are in place                      Organizational structure approved                      Safety standards in place                      Training and development of Councillors, Traditional Leaders and employees                      Bursary for employees                      Employment Equity Plan in place                      Vehicle tracking system in place                      Council adopted retention and scarce skills policy                      Council adopted Integrated Health and Wellness Strategy                      Council adopted Human Resource Plan/Strategy                      Continuous upgrade of ICT infrastructure                      Publication of newsletters                      Business Continuity Plan (ICT)                      Disaster Recovery Plan                      Disaster Recovery site                      Backing-up of information</p>	<p>Maintaining sound and effective labour relations                      Employee benefits                      Retention of critical scarce skills                      Succession planning and career pathing                      Cascading performance management to levels just below s54A &amp; 57 Managers                      Inadequate office accommodation or space                      Shortage and abuse of vehicles                      Lack of technical skills                      Failure to fill in positions within a specified period                      Slow progress on job evaluation</p>
OPPORTUNITIES	THREATS
<p>Capacitation of community members through offering of bursaries and training in technical fields.</p>	<p>Private sector competitive salaries and wages                      Implementation of the Job Evaluation process                      Upper limits payable to Municipal Managers and Managers accountable to the Municipal Manager                      Amendment of legislation</p>

**HARRY GWALA DISTRICT MUNICIPALITY FULL ORGANOGRAM**

Positions that have been filled are indicated with the **Yellow** box.

Positions that have not been filled are indicated with the **Red** box

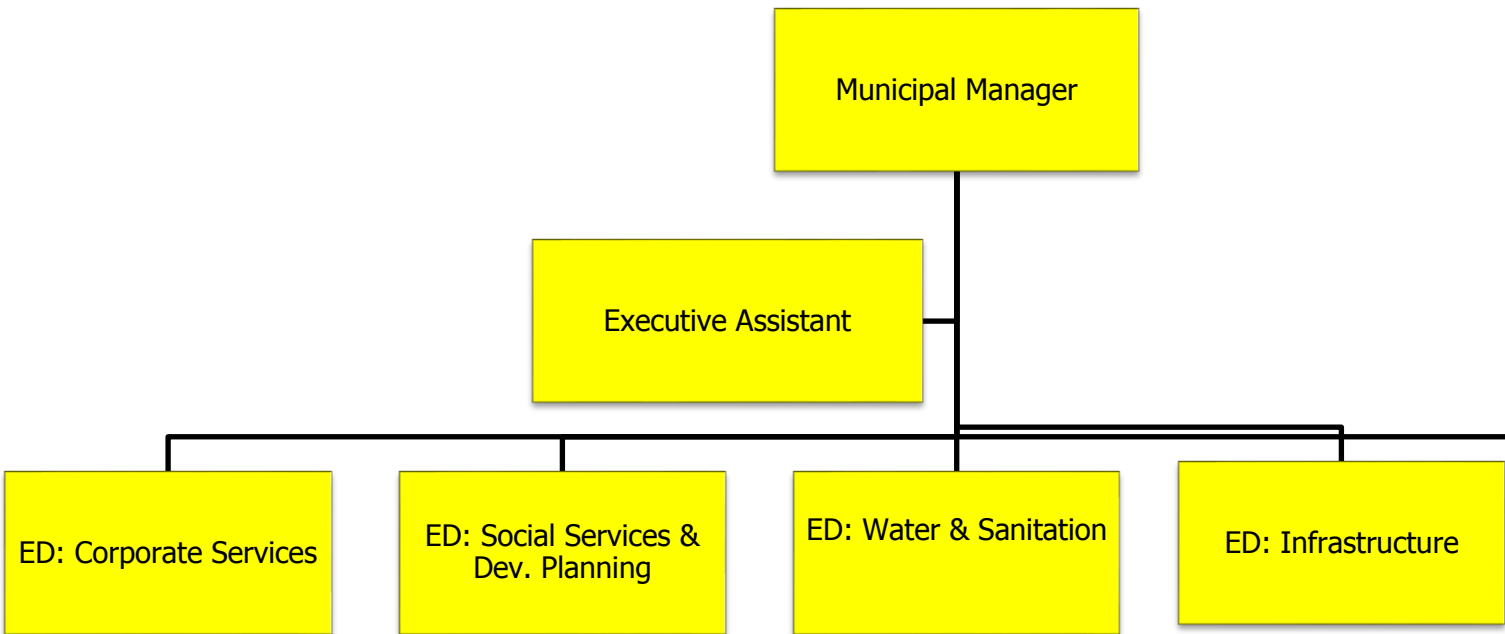
**HARRY GWALA DISTRICT MUNICIPALITY ORGANIZATIONAL STRUCTURE**

2021-2022



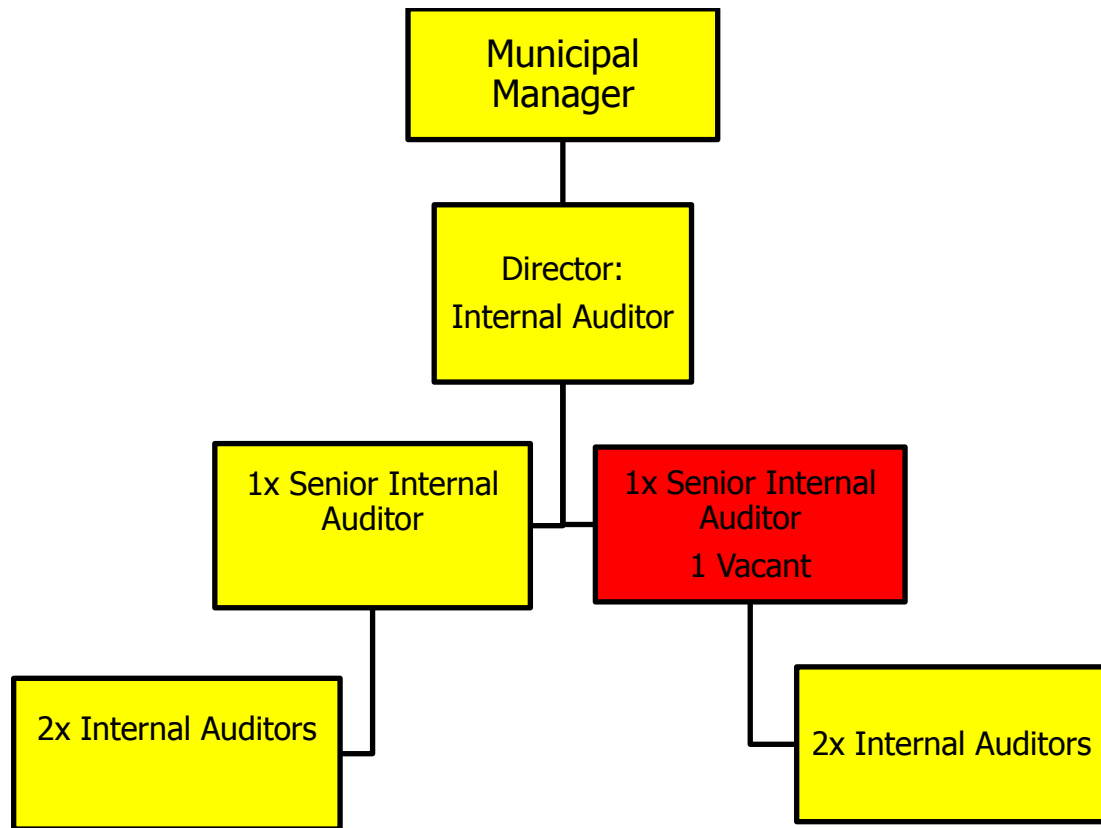
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**TOP STRUCTURE**



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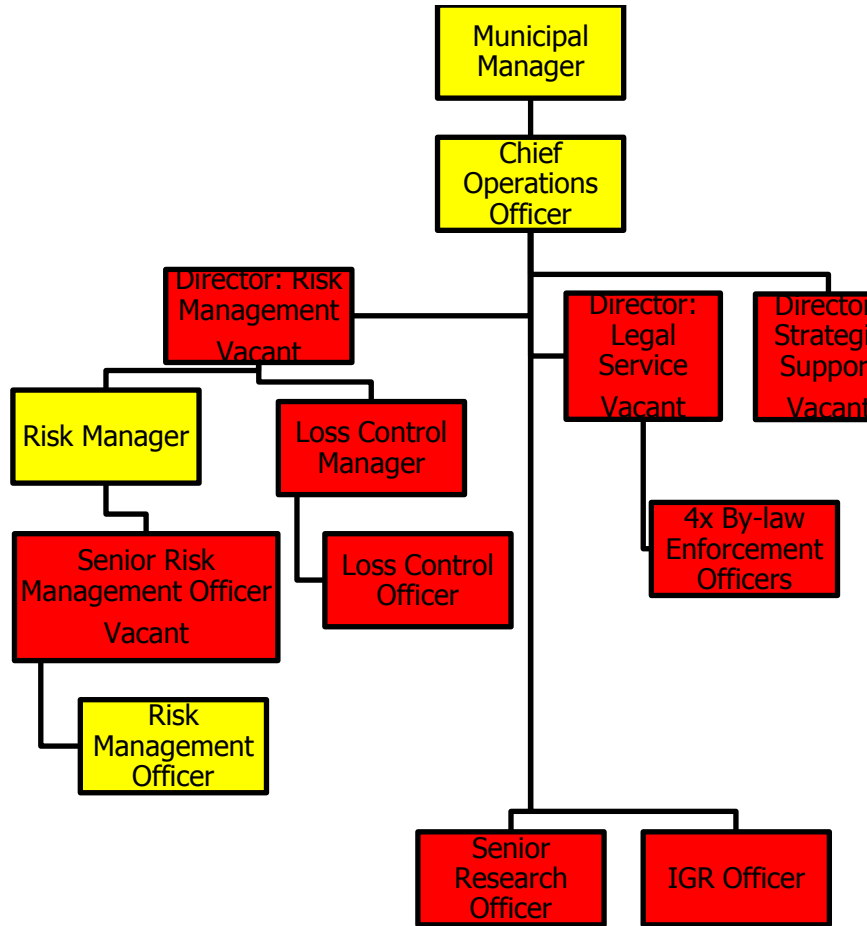
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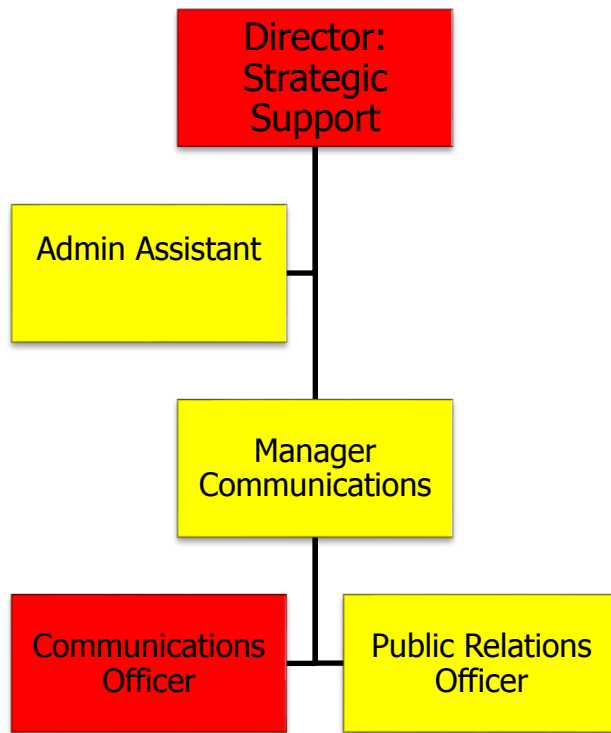
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12 Vacant

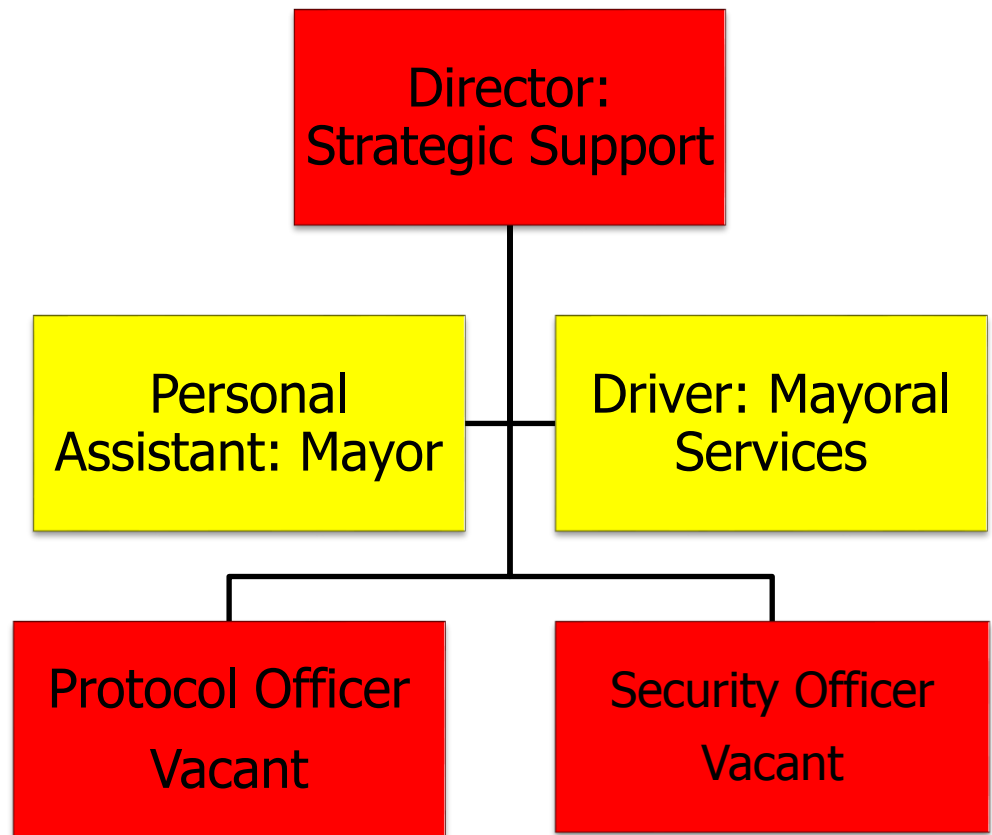
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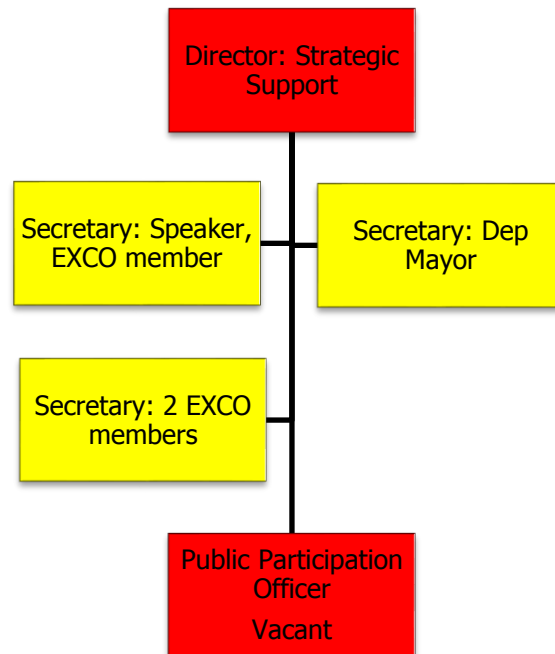
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# STRATEGIC SUPPORT SECTION: SPEAKER'S & EXCO'S OFFICES

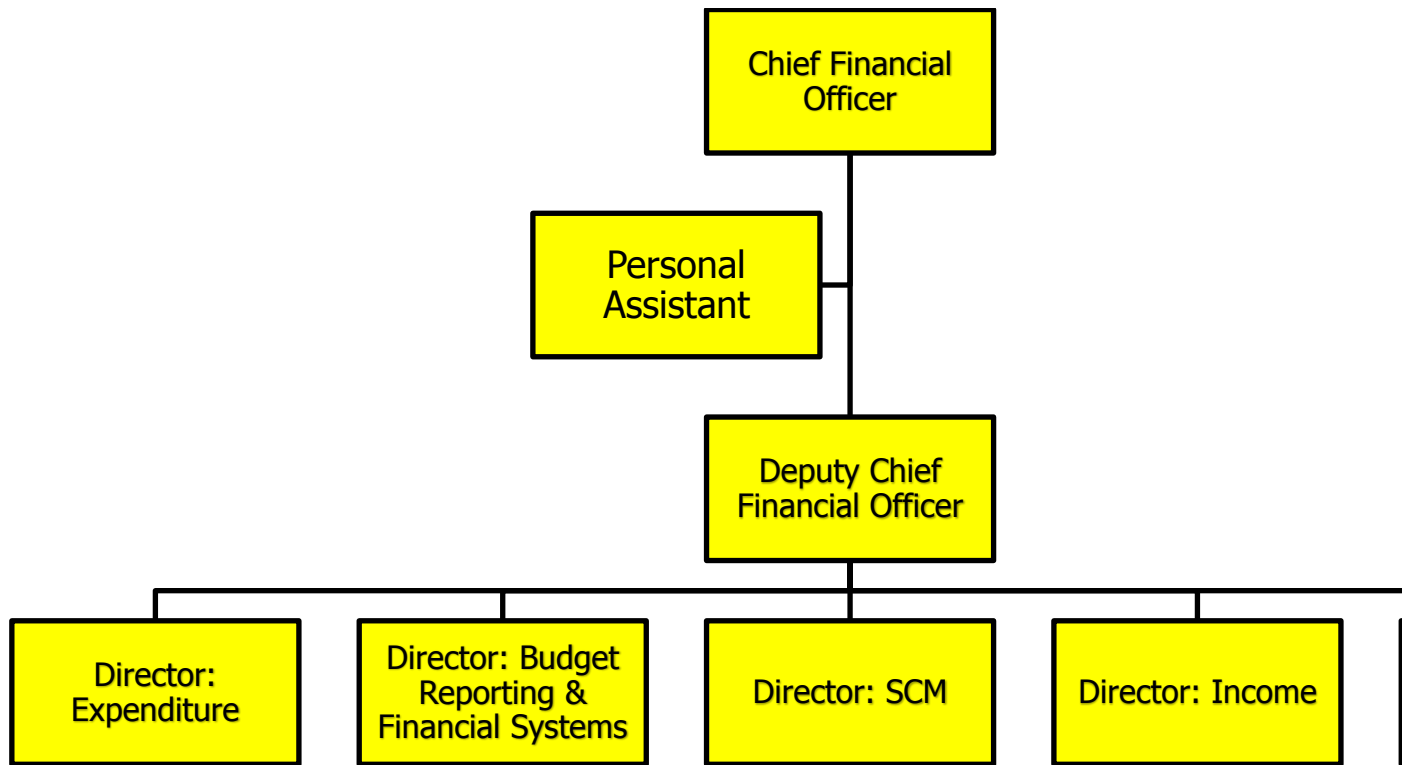


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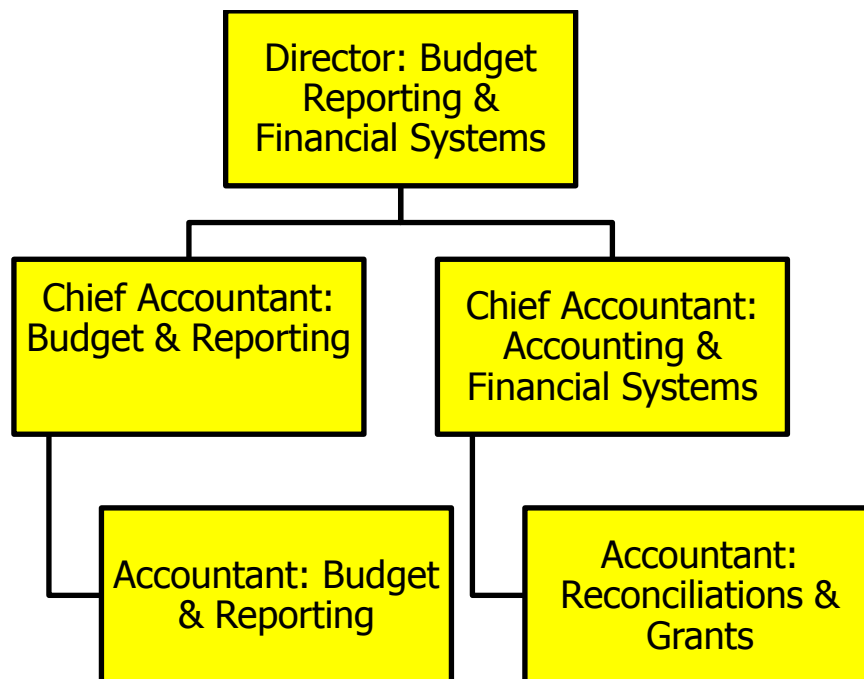
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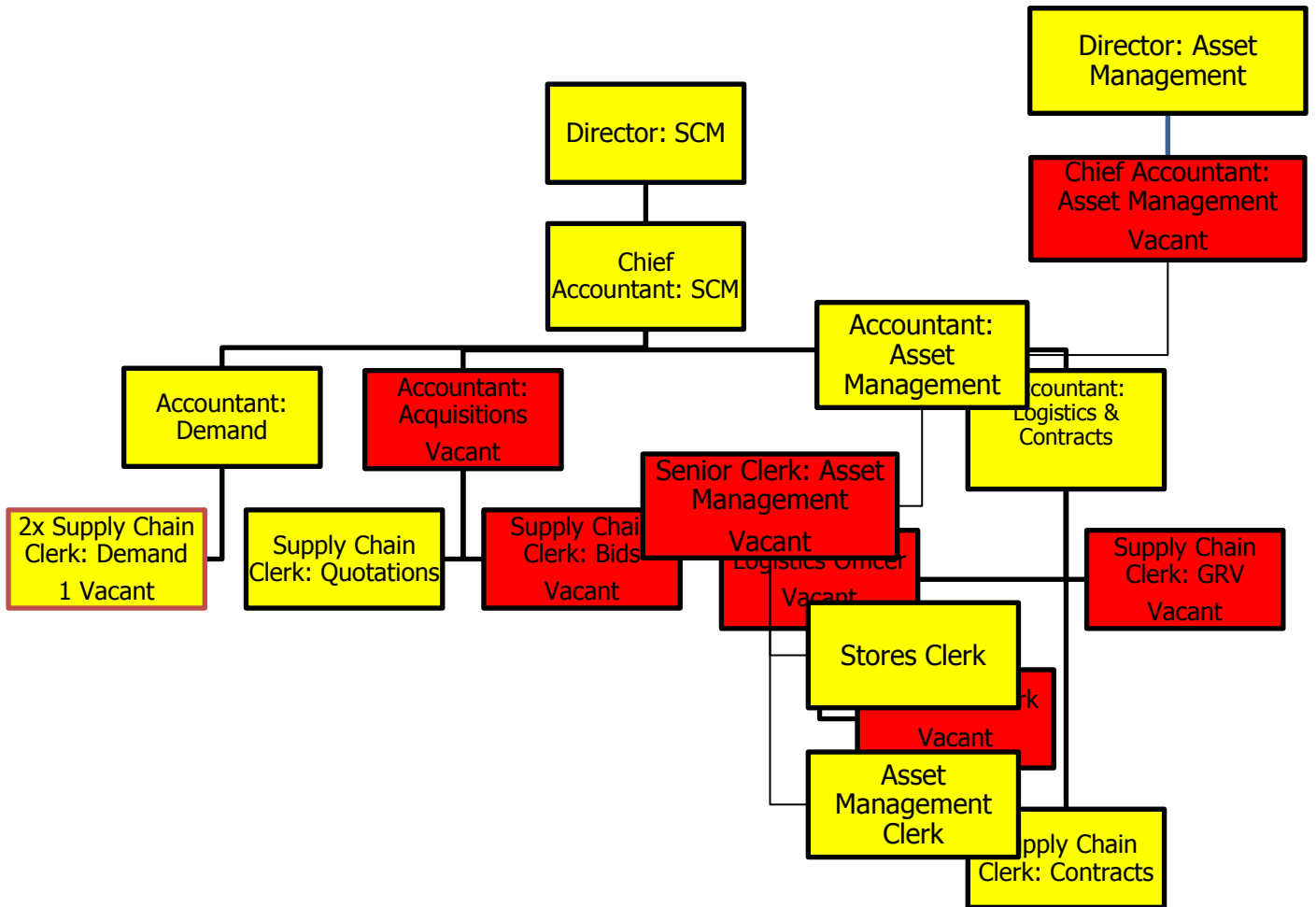


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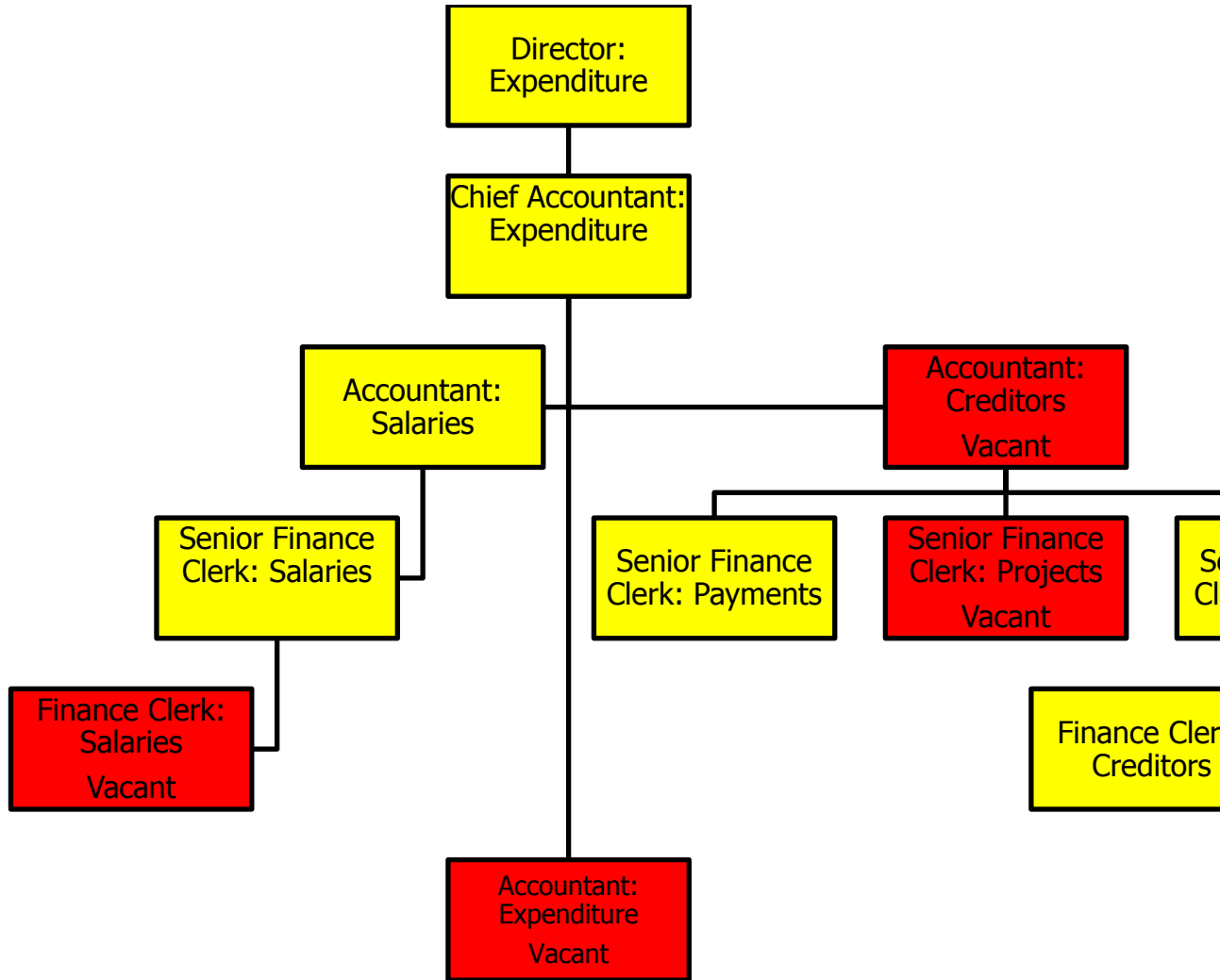
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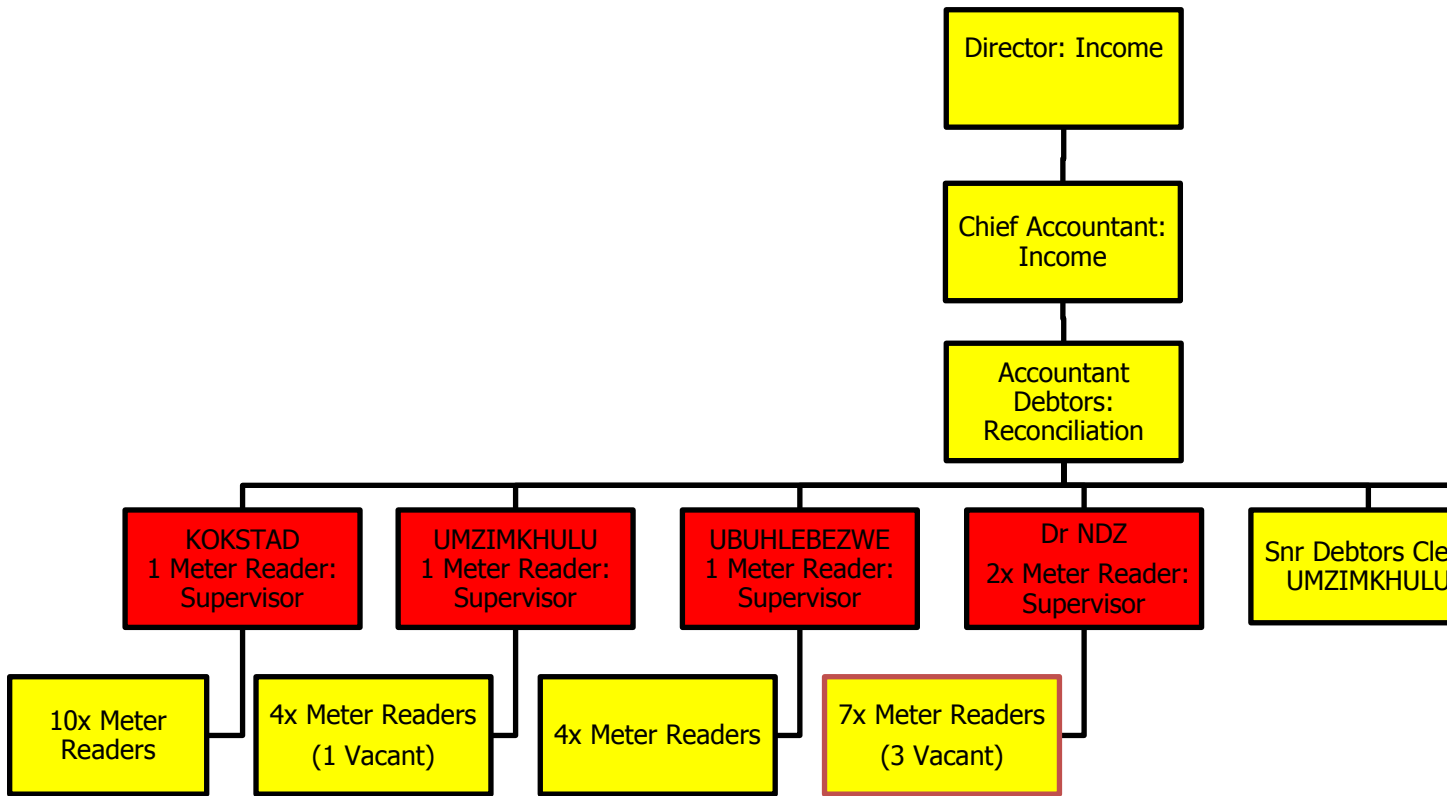
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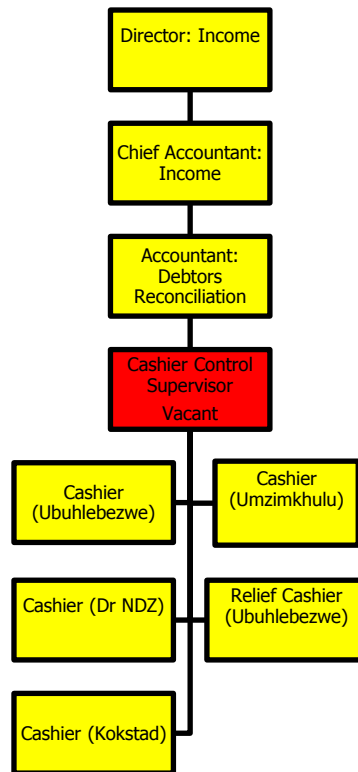
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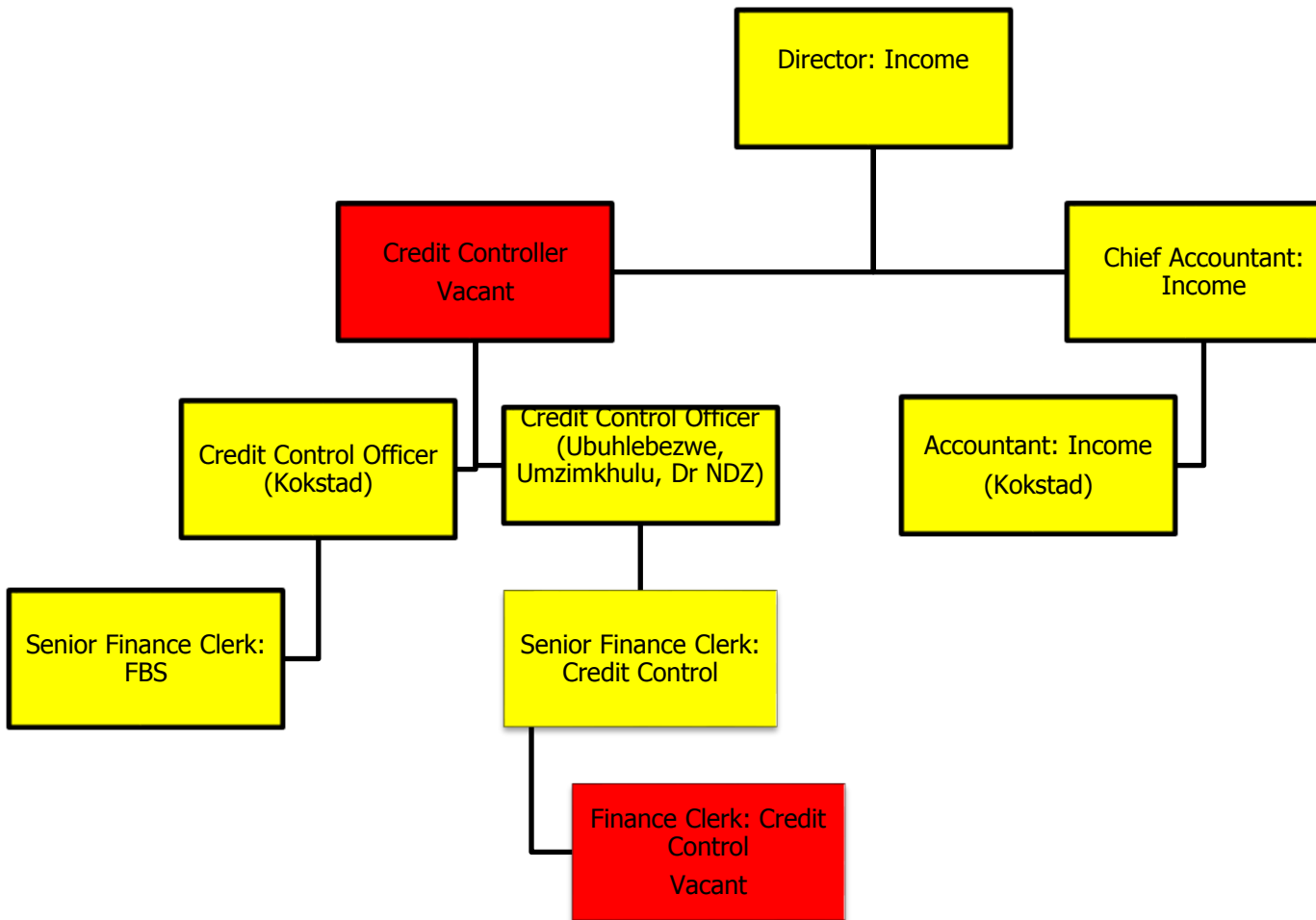
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## INCOME SECTION



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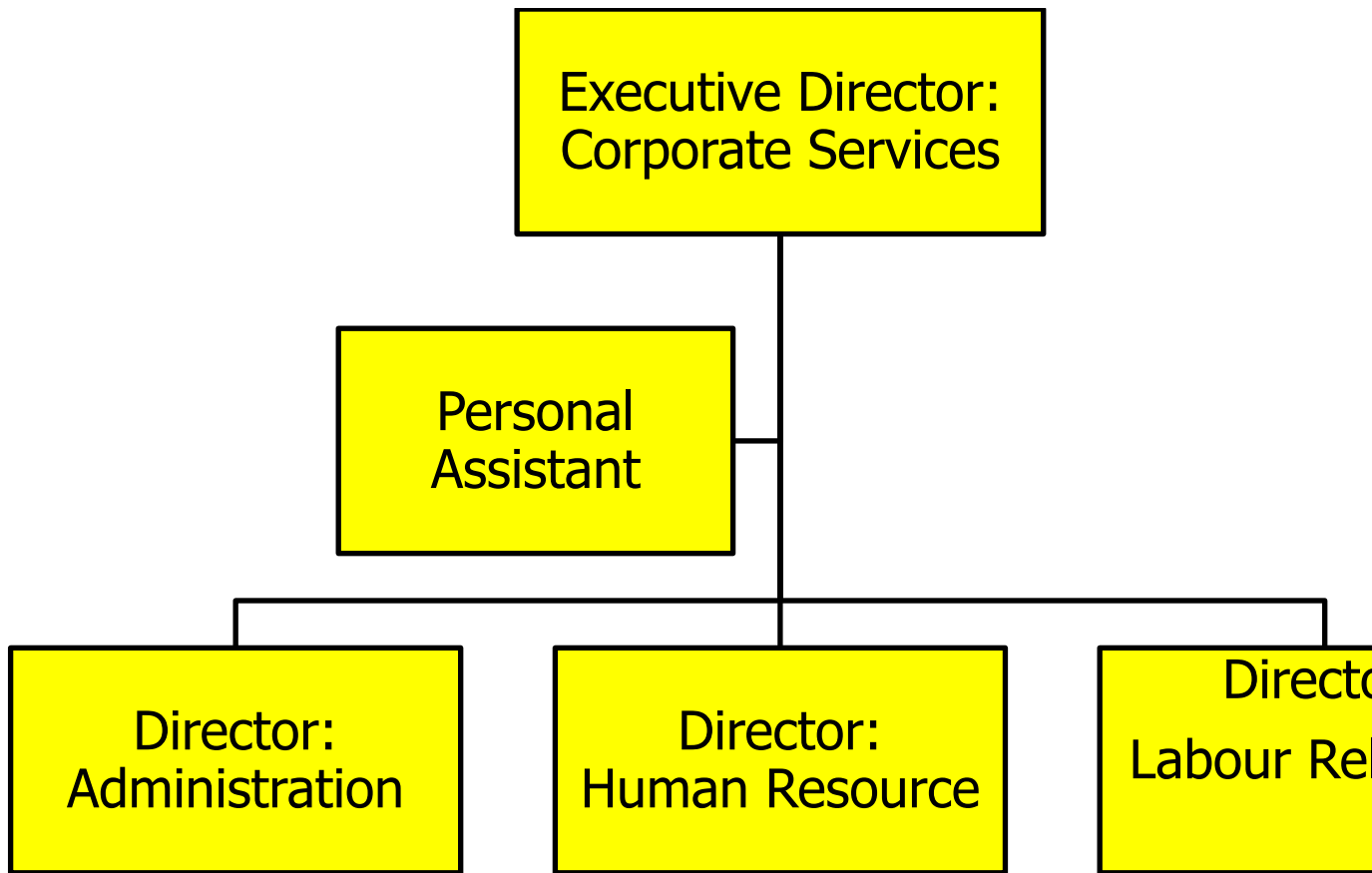
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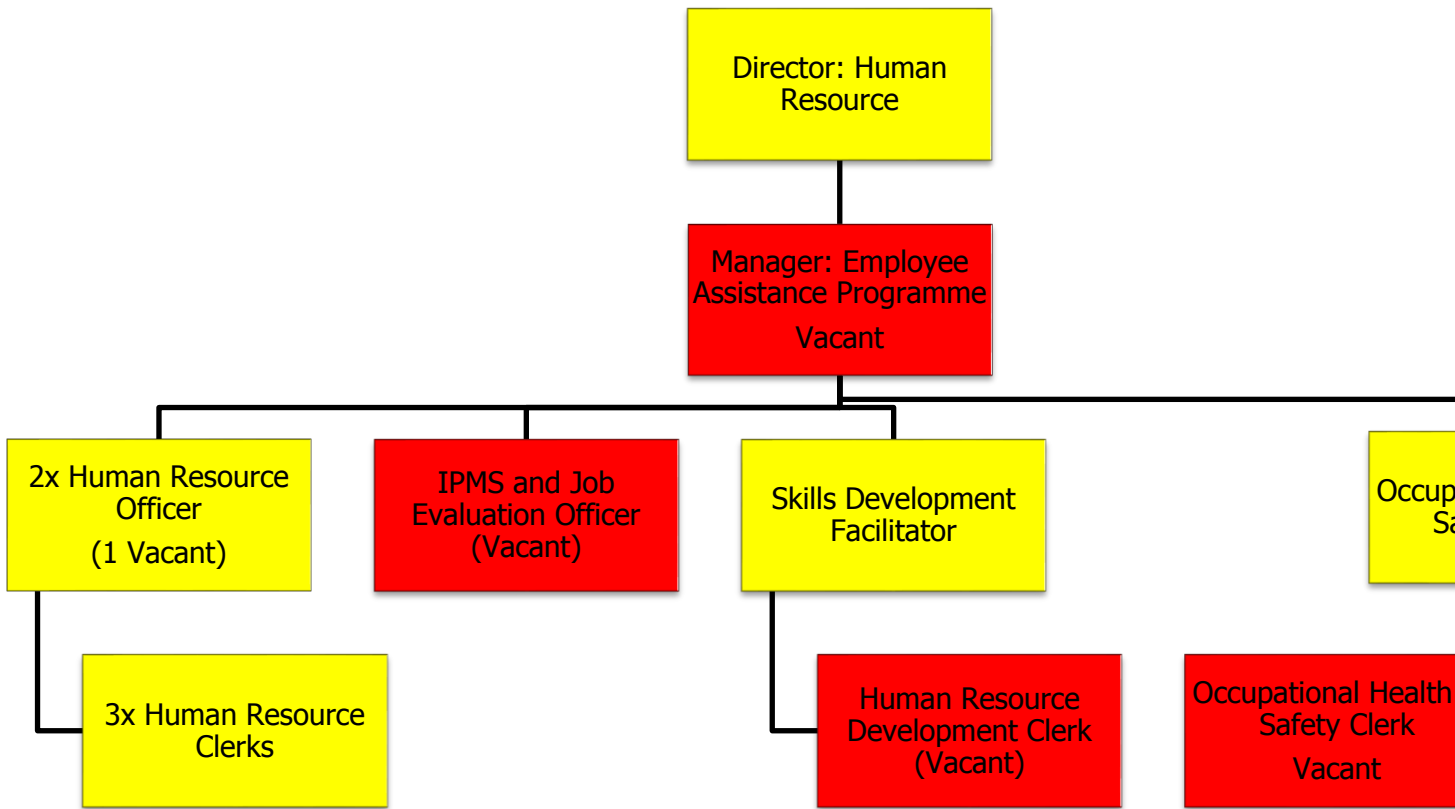
CORPORATE SERVICES 2021/2022

## TOP MANAGEMENT STRUCTURE



5 FILLED

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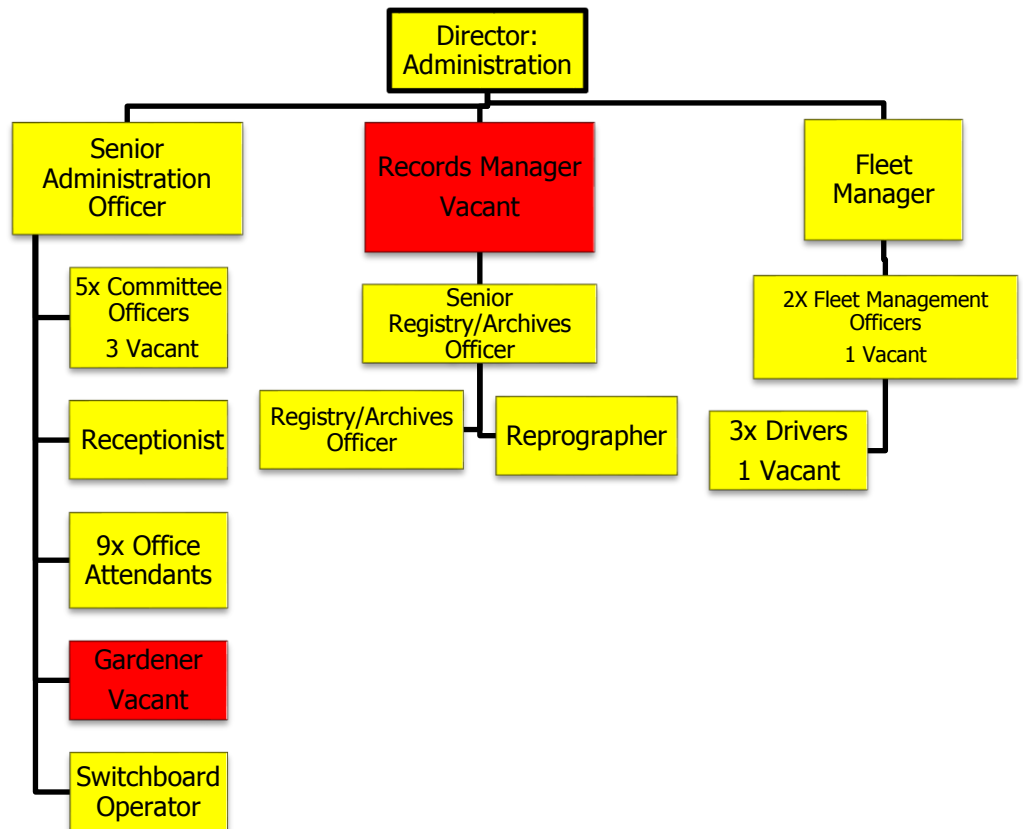


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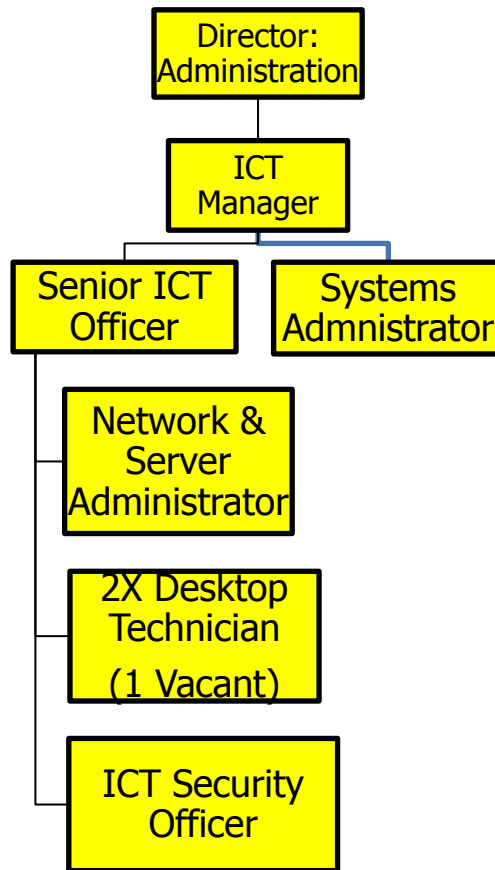
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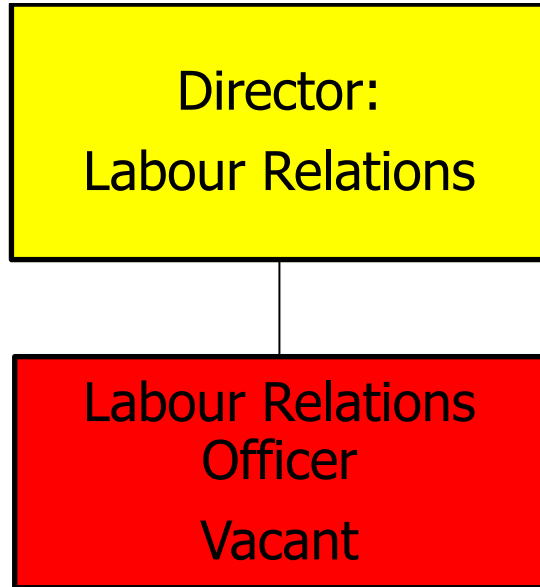
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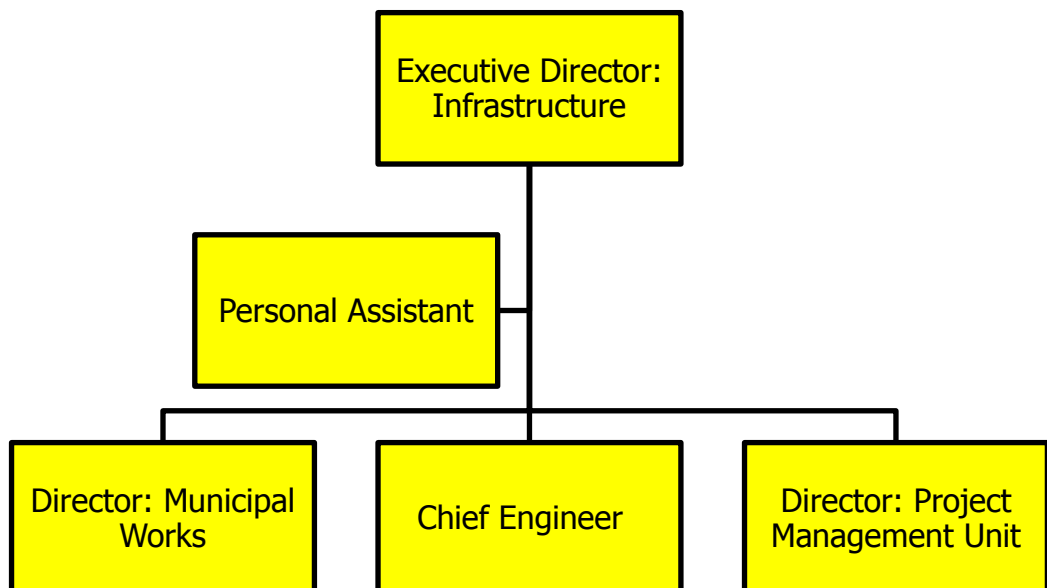
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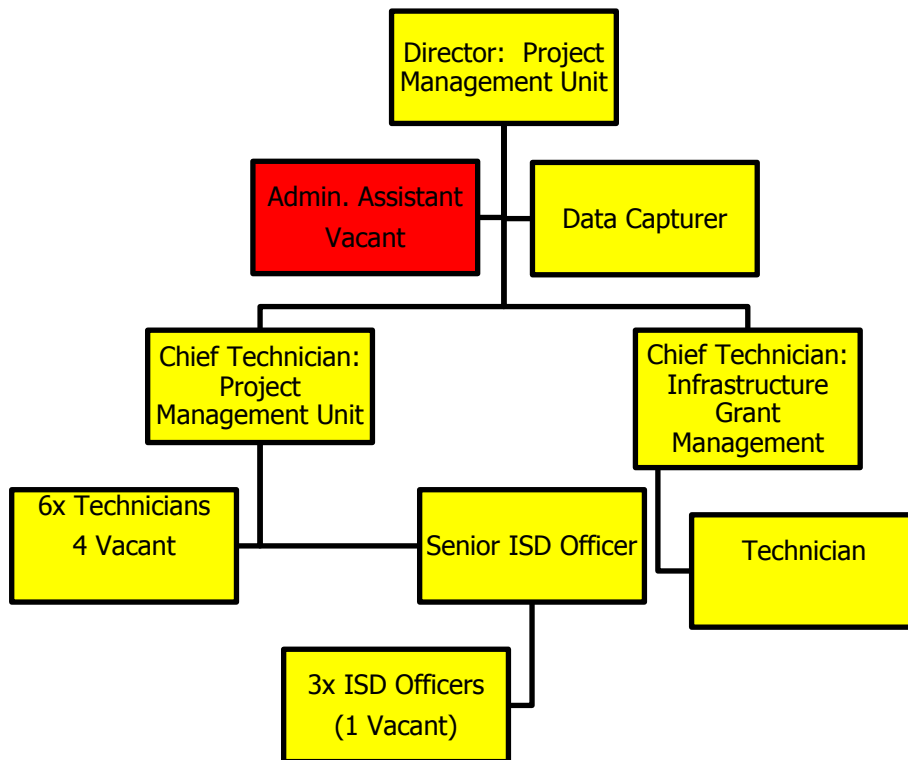
INFRASTRUCTURE SERVICES DEPARTMENT 2021/2022

## INFRASTRUCTURE



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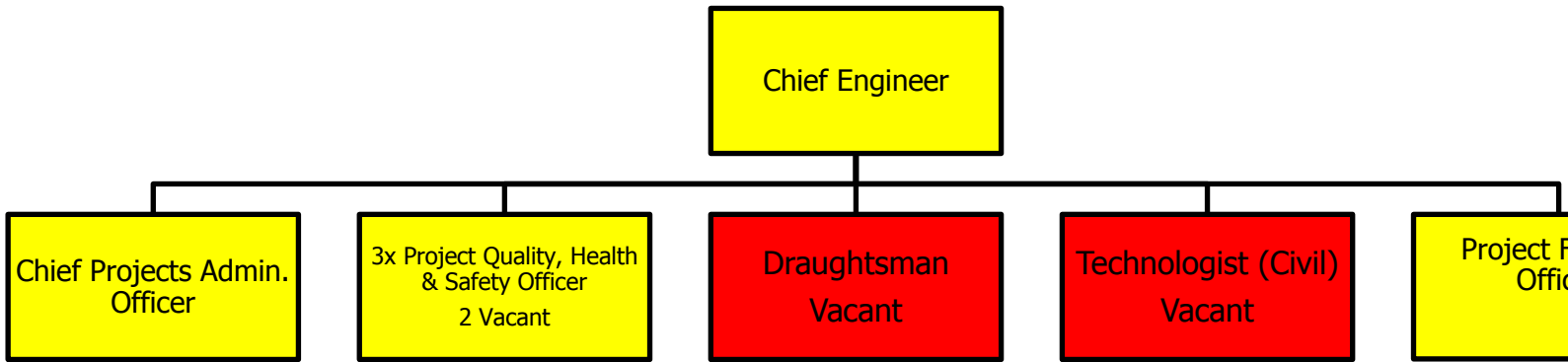
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6 vacant

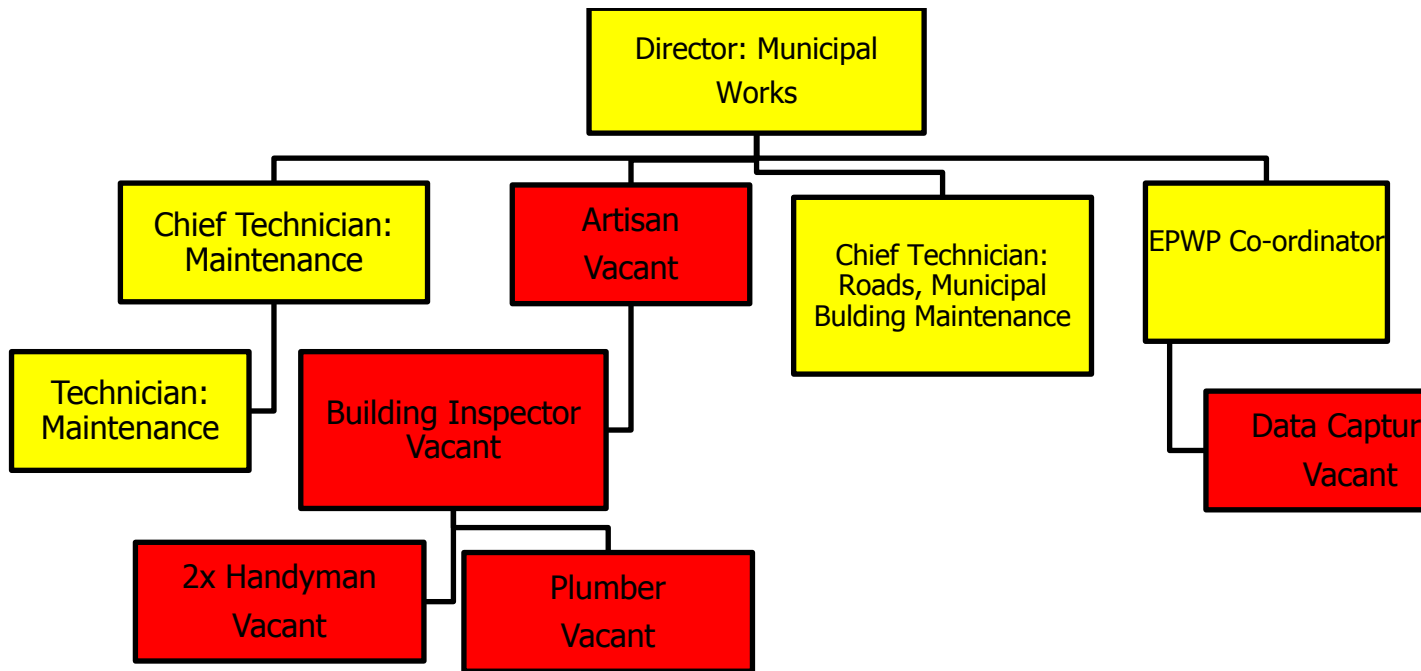
# PROFESSIONAL SERVICES



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4 vacant

# MUNICIPAL WORKS

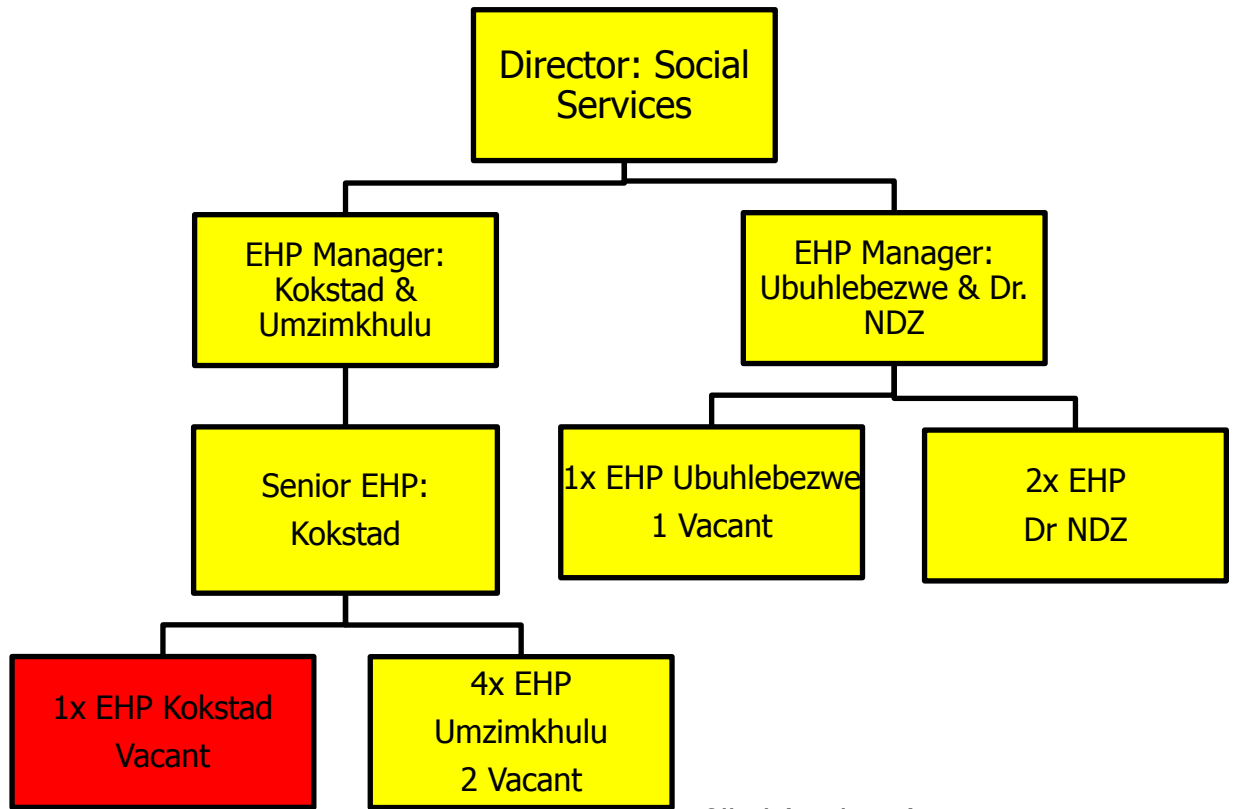


4 filled (excl. Dir)

6 vacant

SOCIAL SERVICES AND DEVELOPMENT PLANNING DEPARTMENT 2021/2022

## SOCIAL SERVICES – ENVIRONMENTAL HEALTH

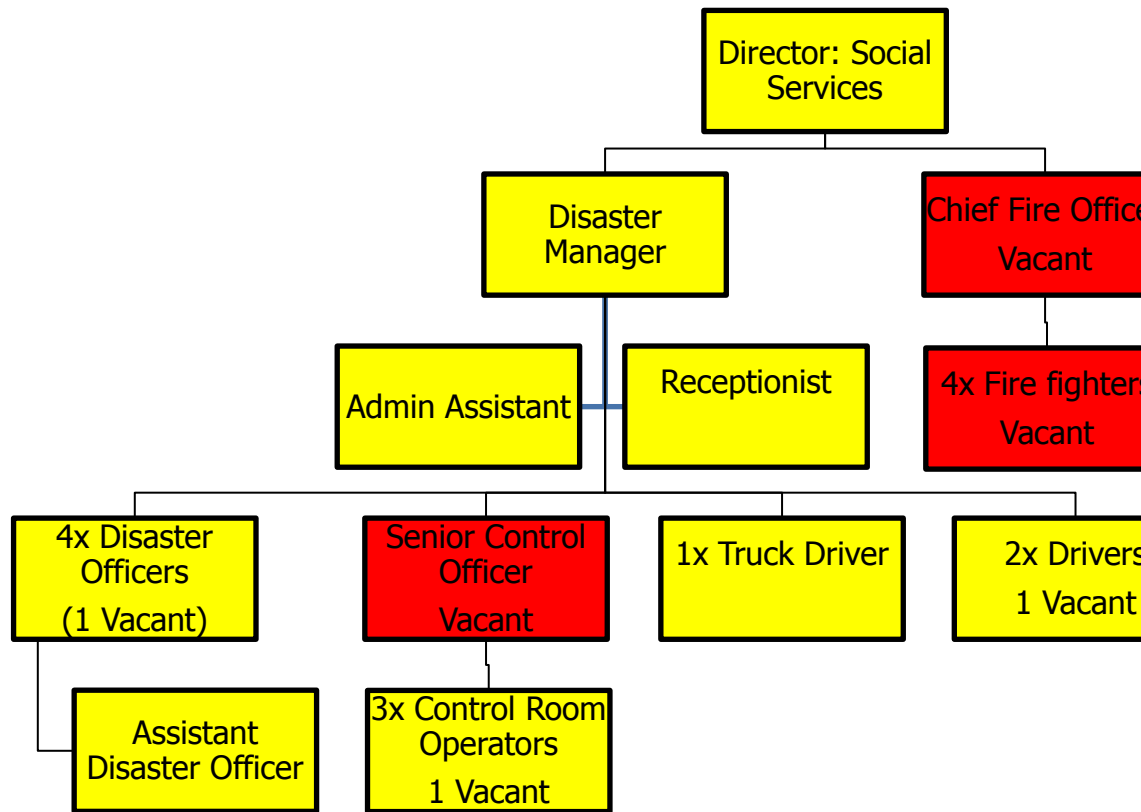


8

filled (excl. Dir)

4 vacant

# SOCIAL SERVICES - DISASTER MANAGEMENT

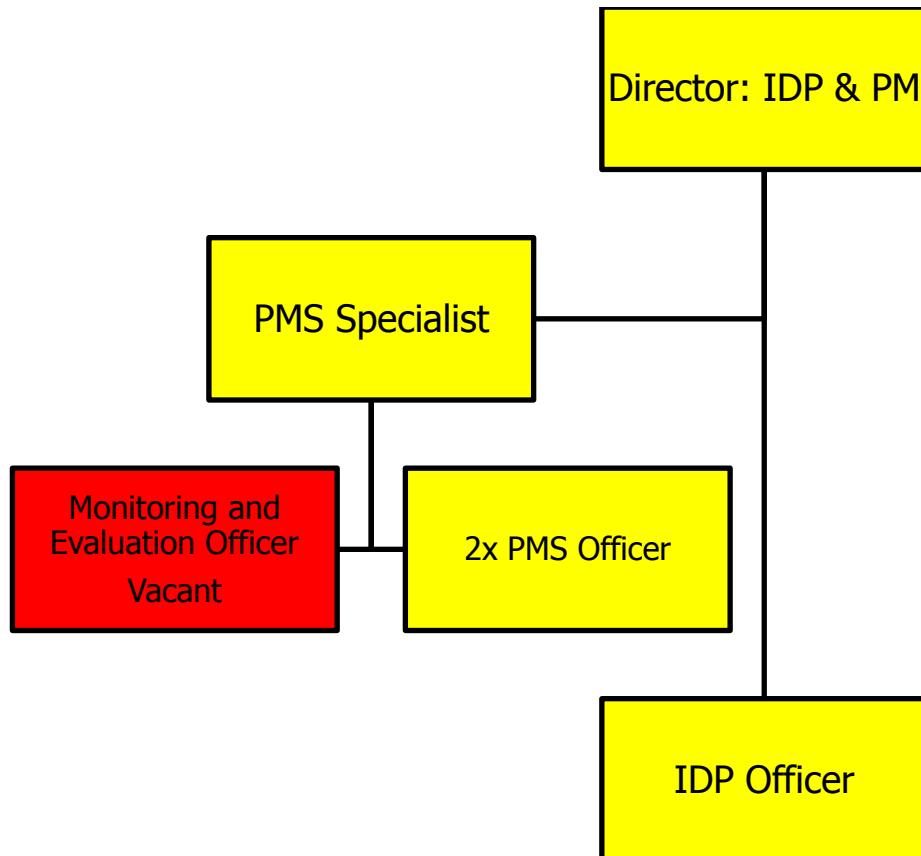


11 filled (excl. Dir)

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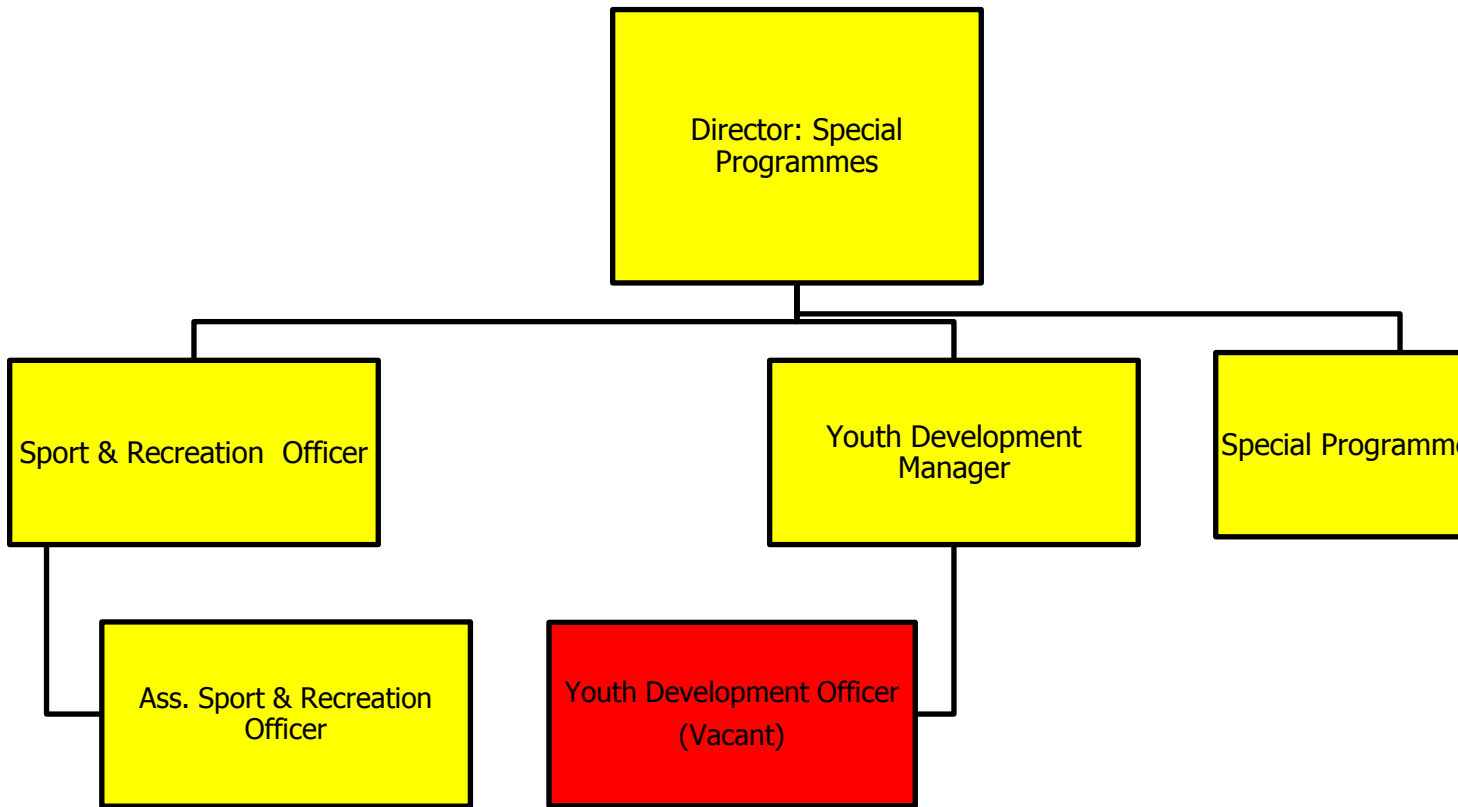
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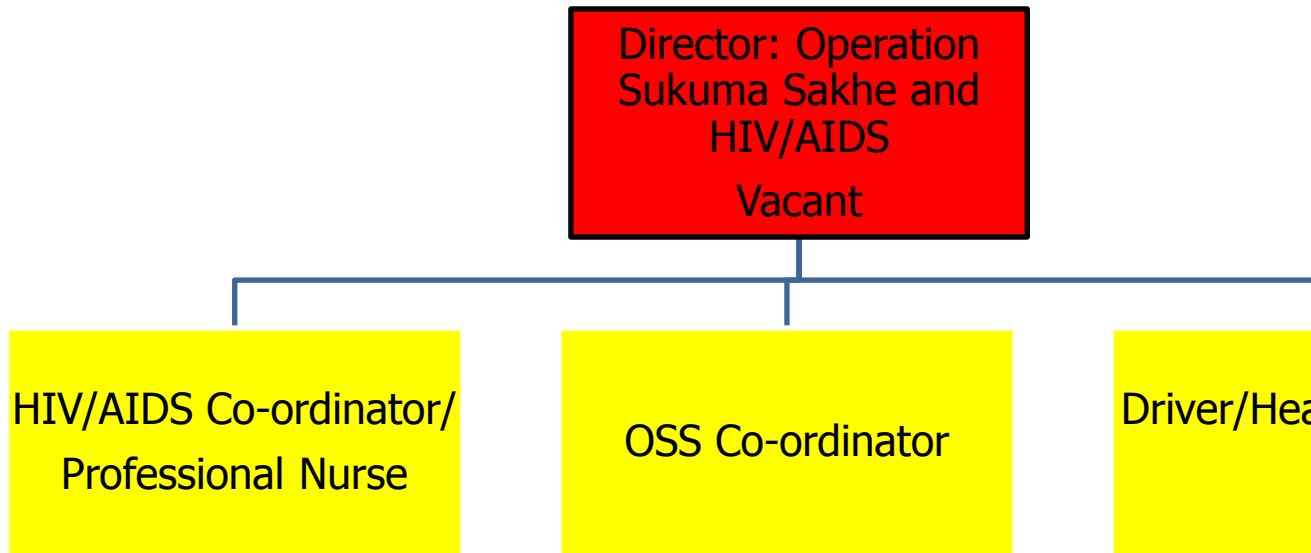
## SPECIAL PROGRAMMES



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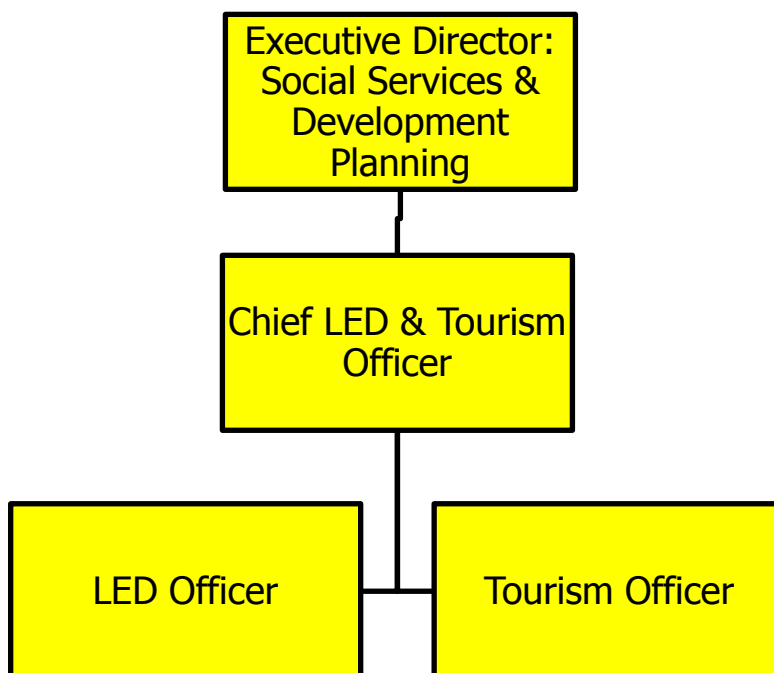
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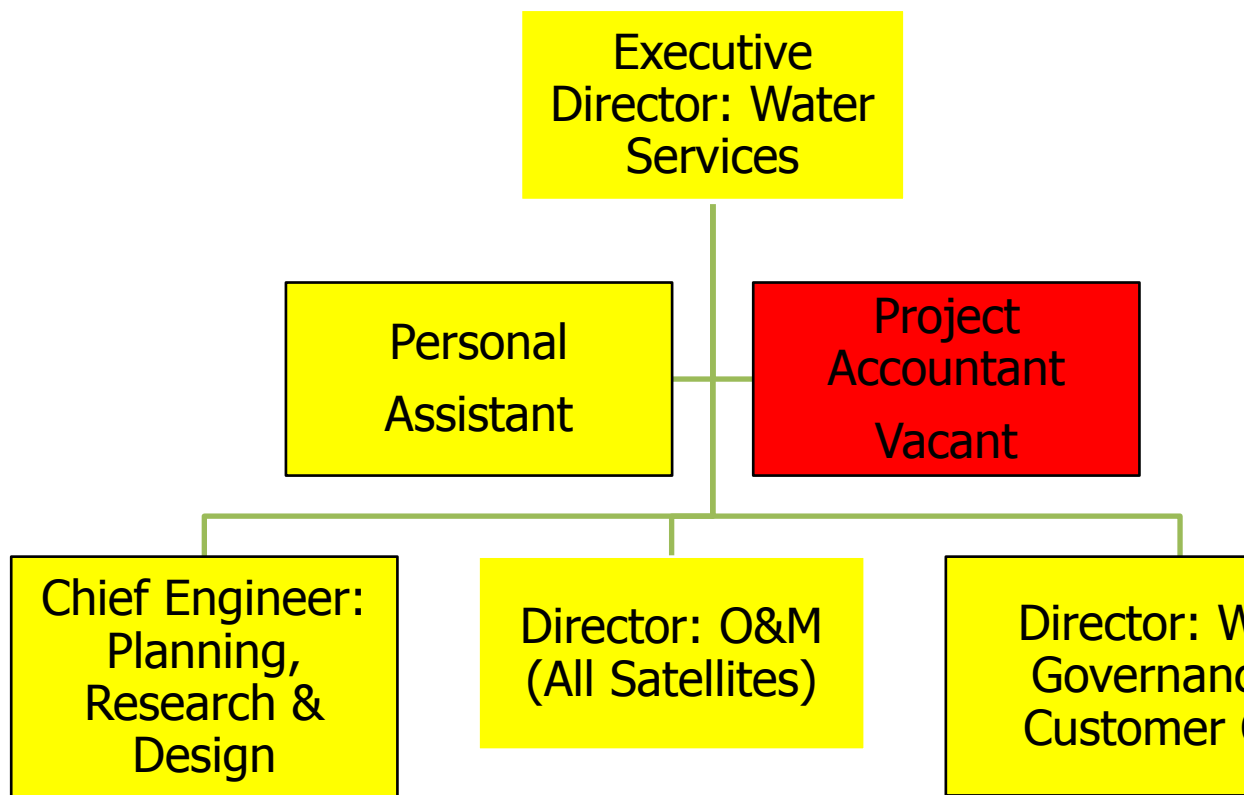
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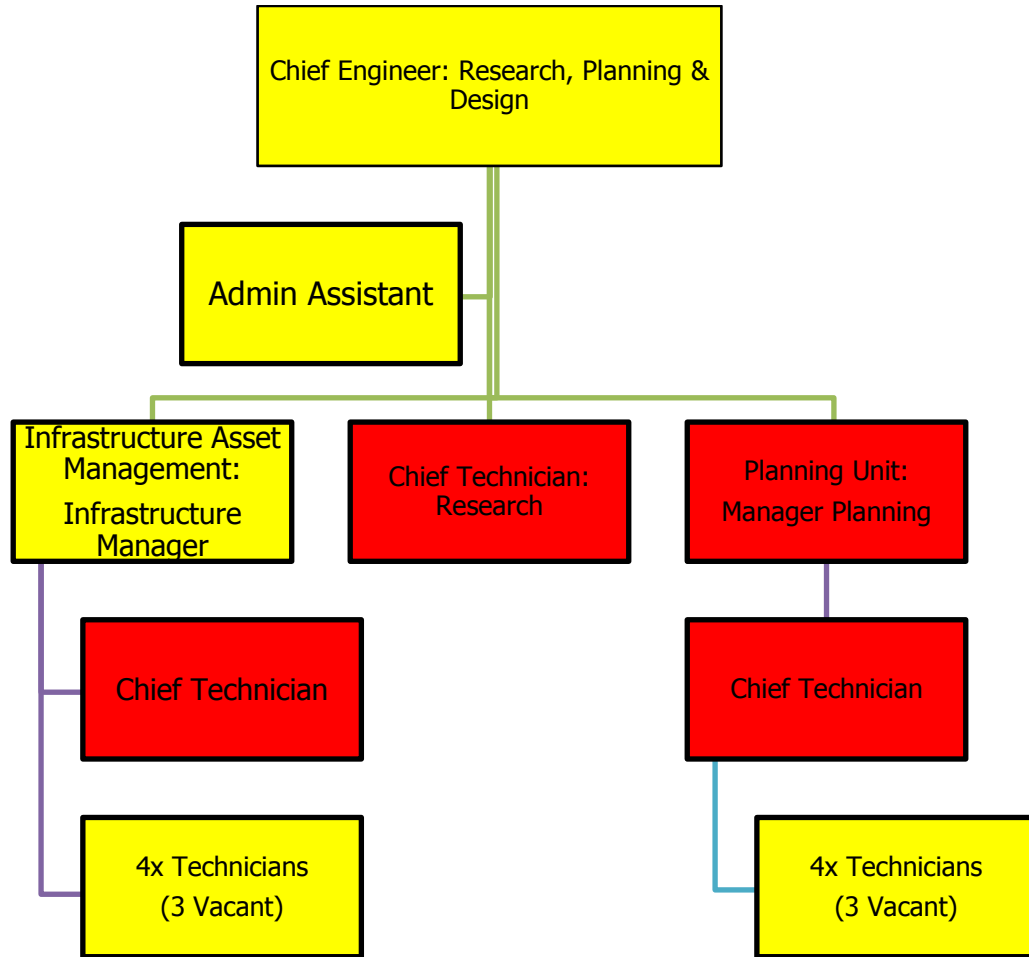
WATER SERVICES DEPARTMENT 2021/2022

## OFFICE OF THE EXECUTIVE DIRECTOR



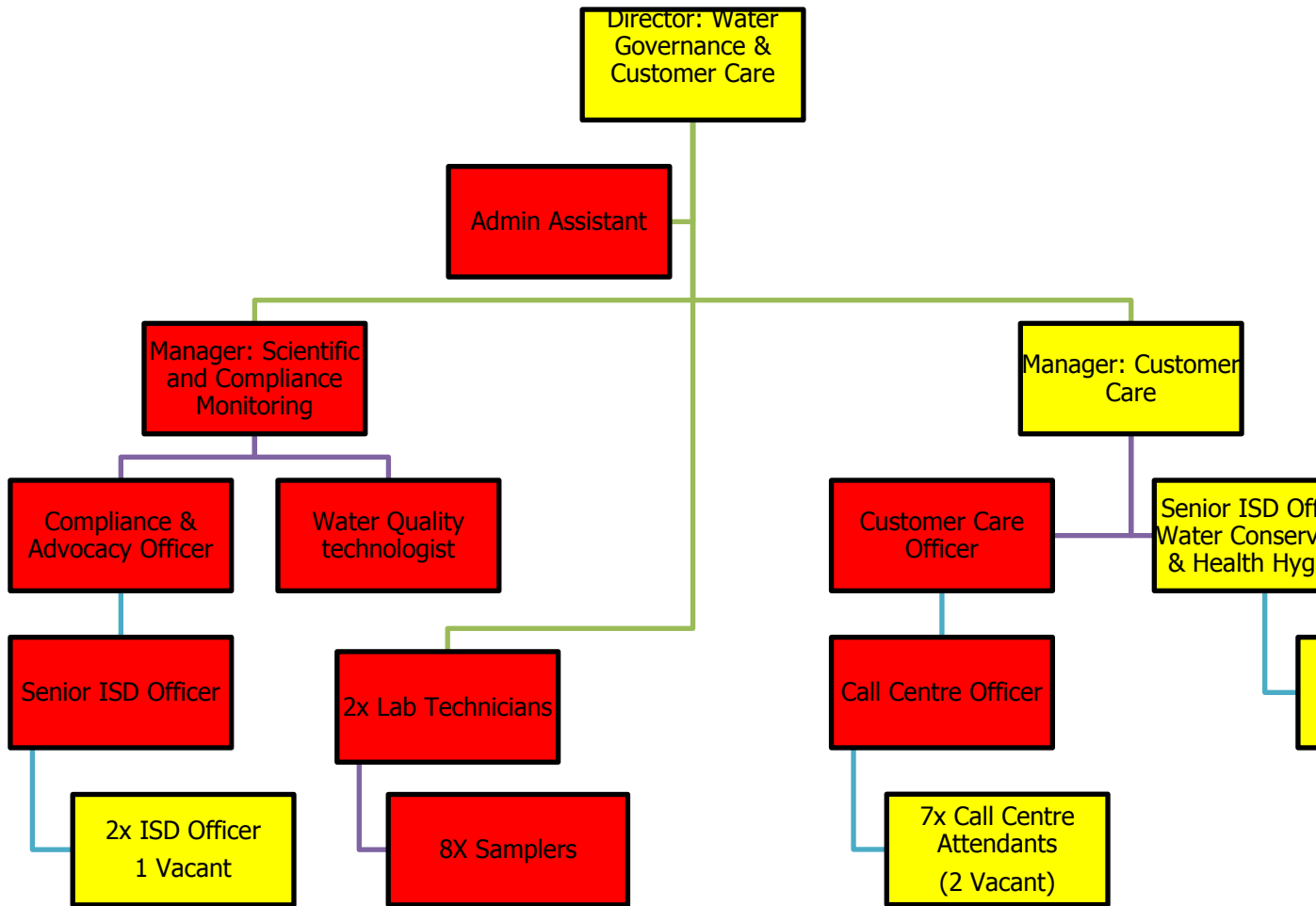
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## RESEARCH, PLANNING & DESIGN UNIT



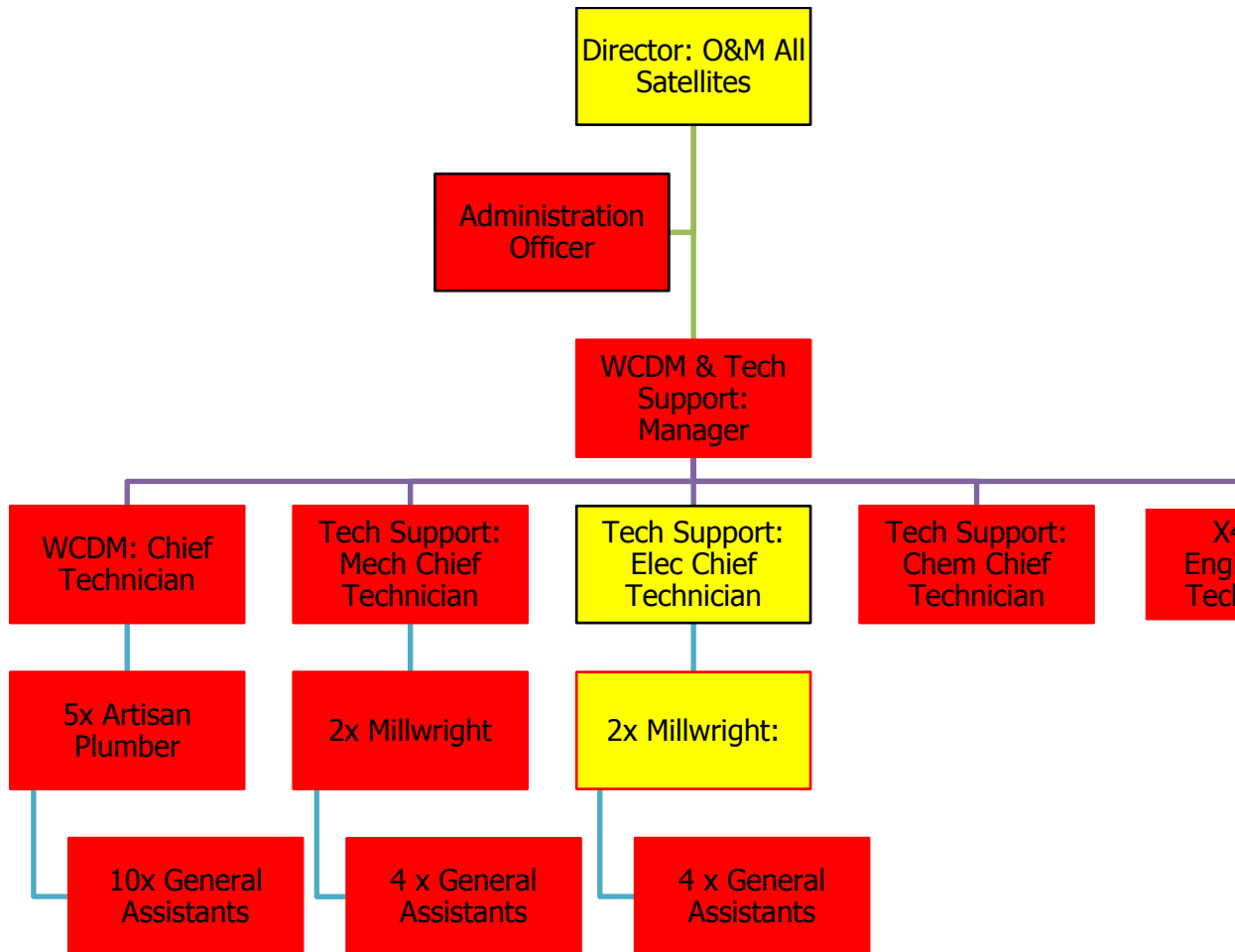
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## WATER GOVERNANCE & CUSTOMER CARE



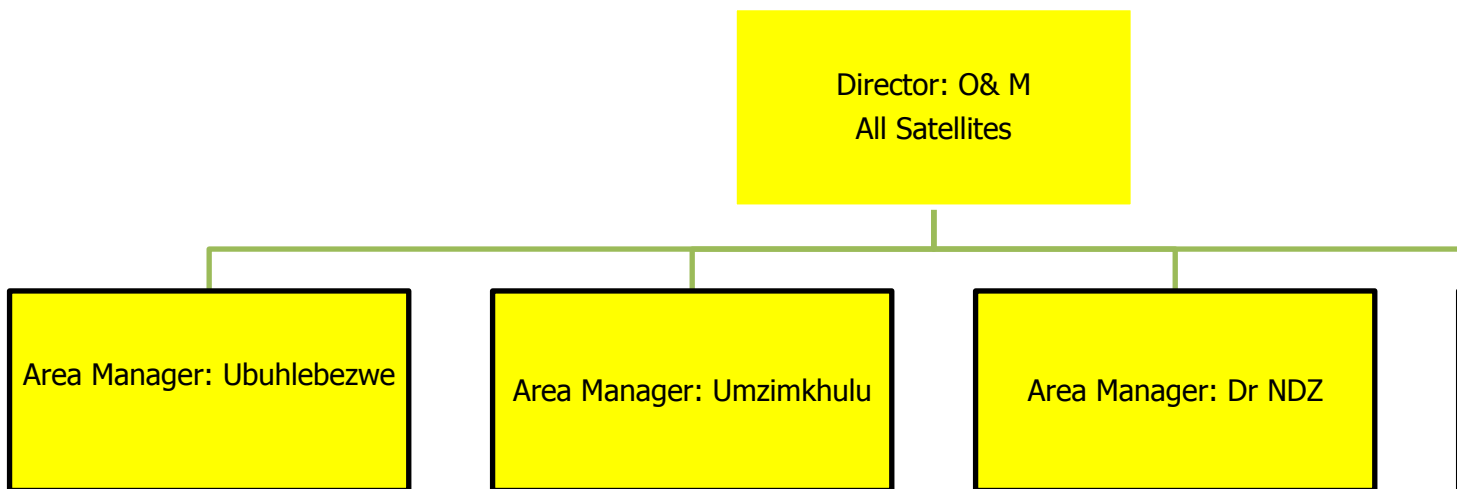
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23 Vacant

# WATER MANAGEMENT



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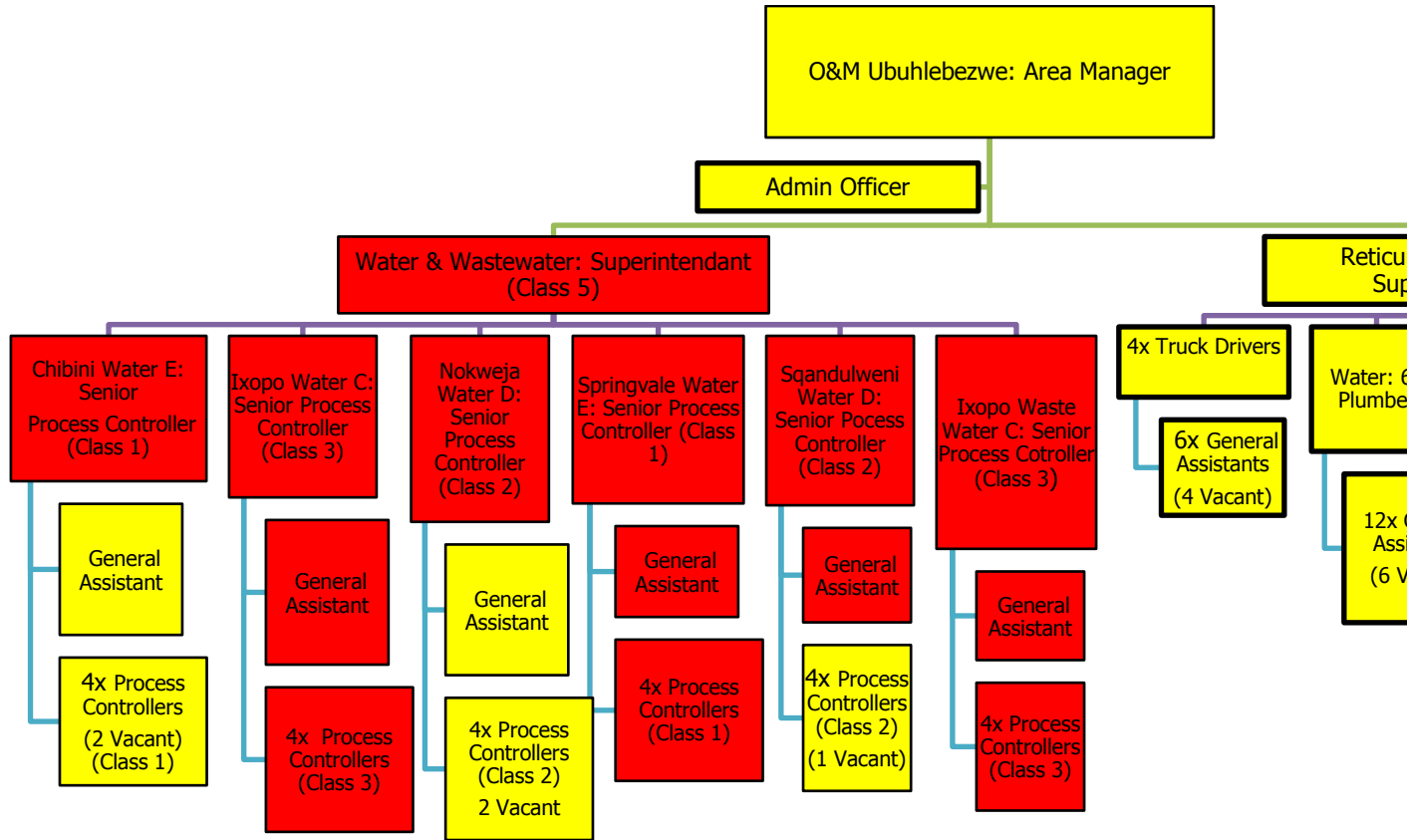
# OPERATIONS & MAINTENANCE



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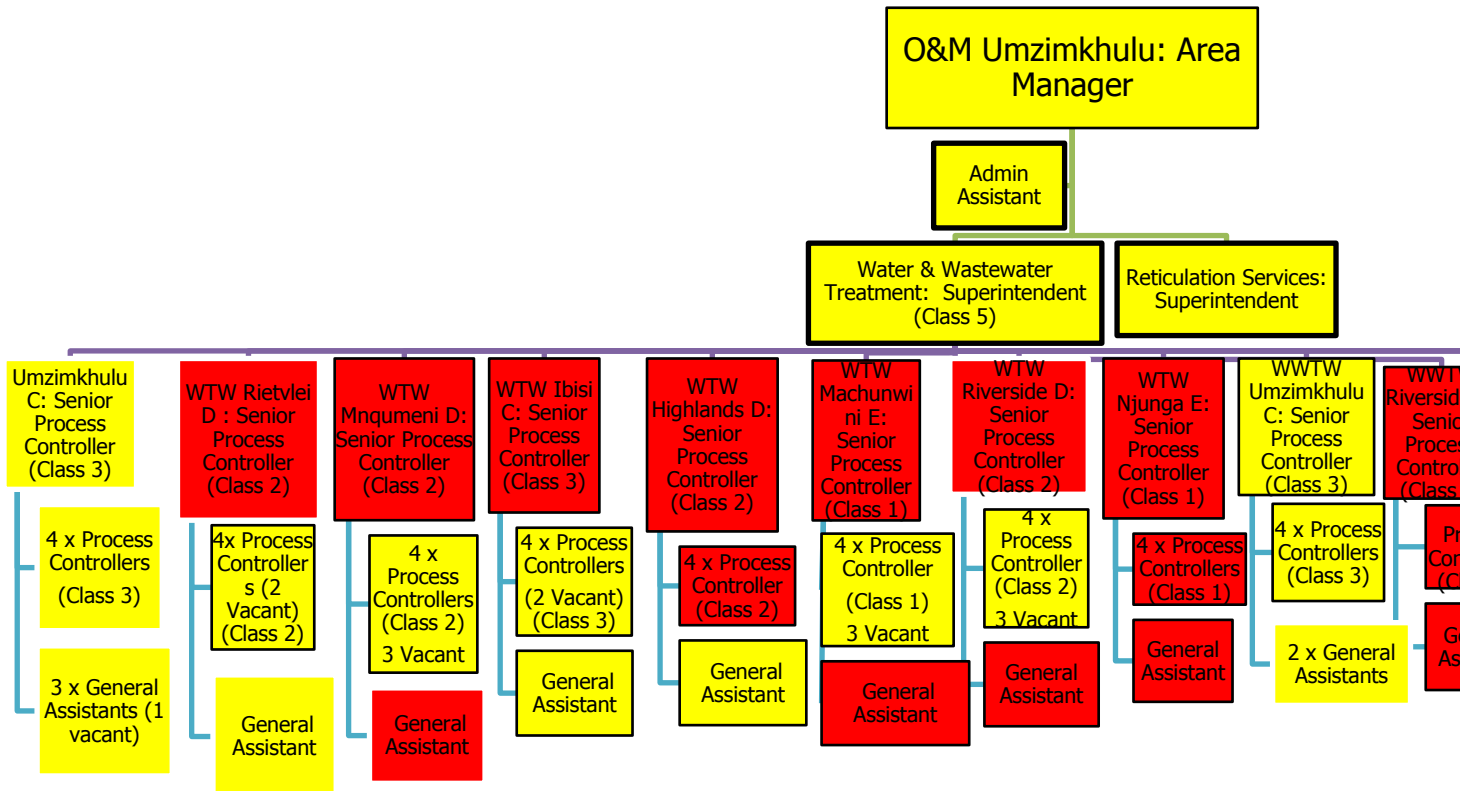
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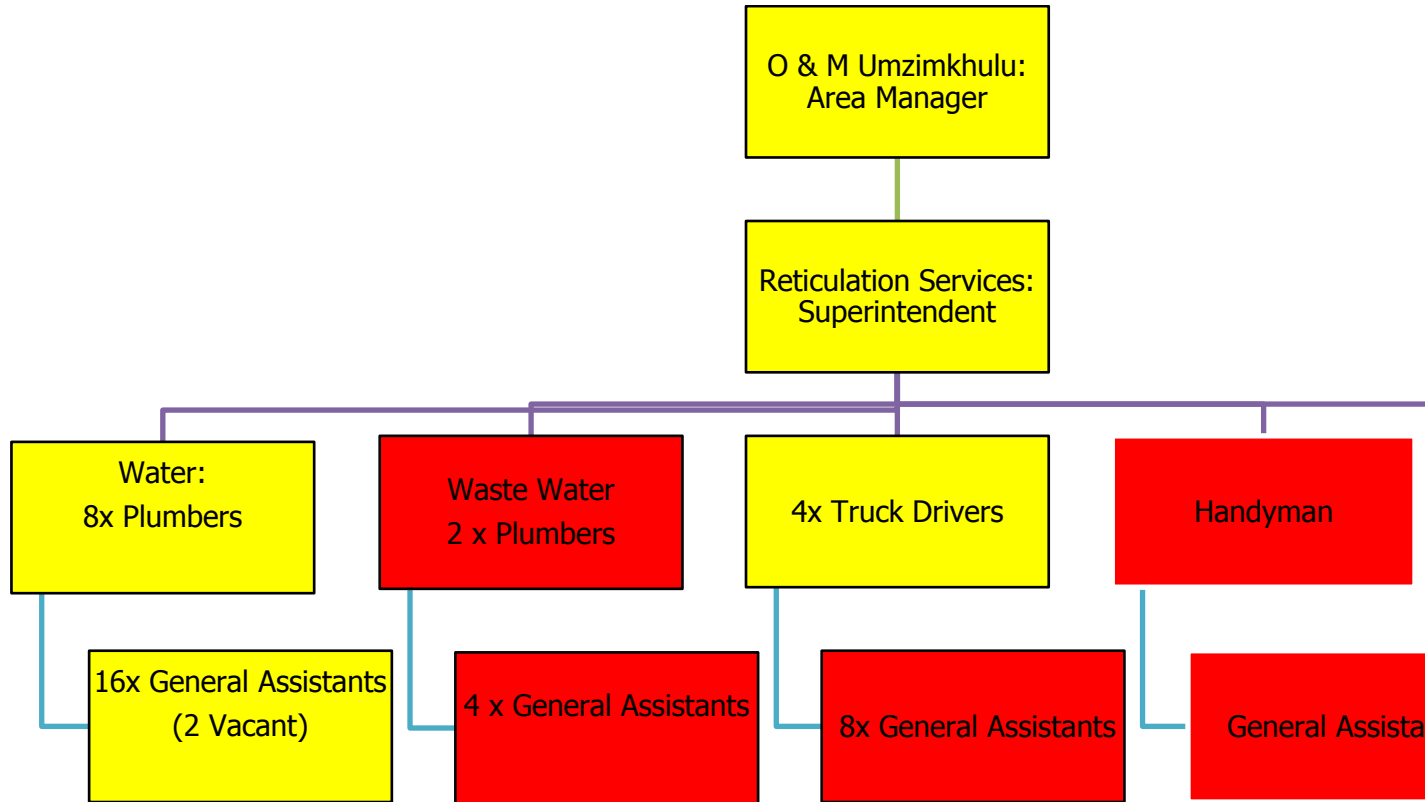
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45 Vacant

## OPERATIONS & MAINTENANCE: UMZIMKHULU



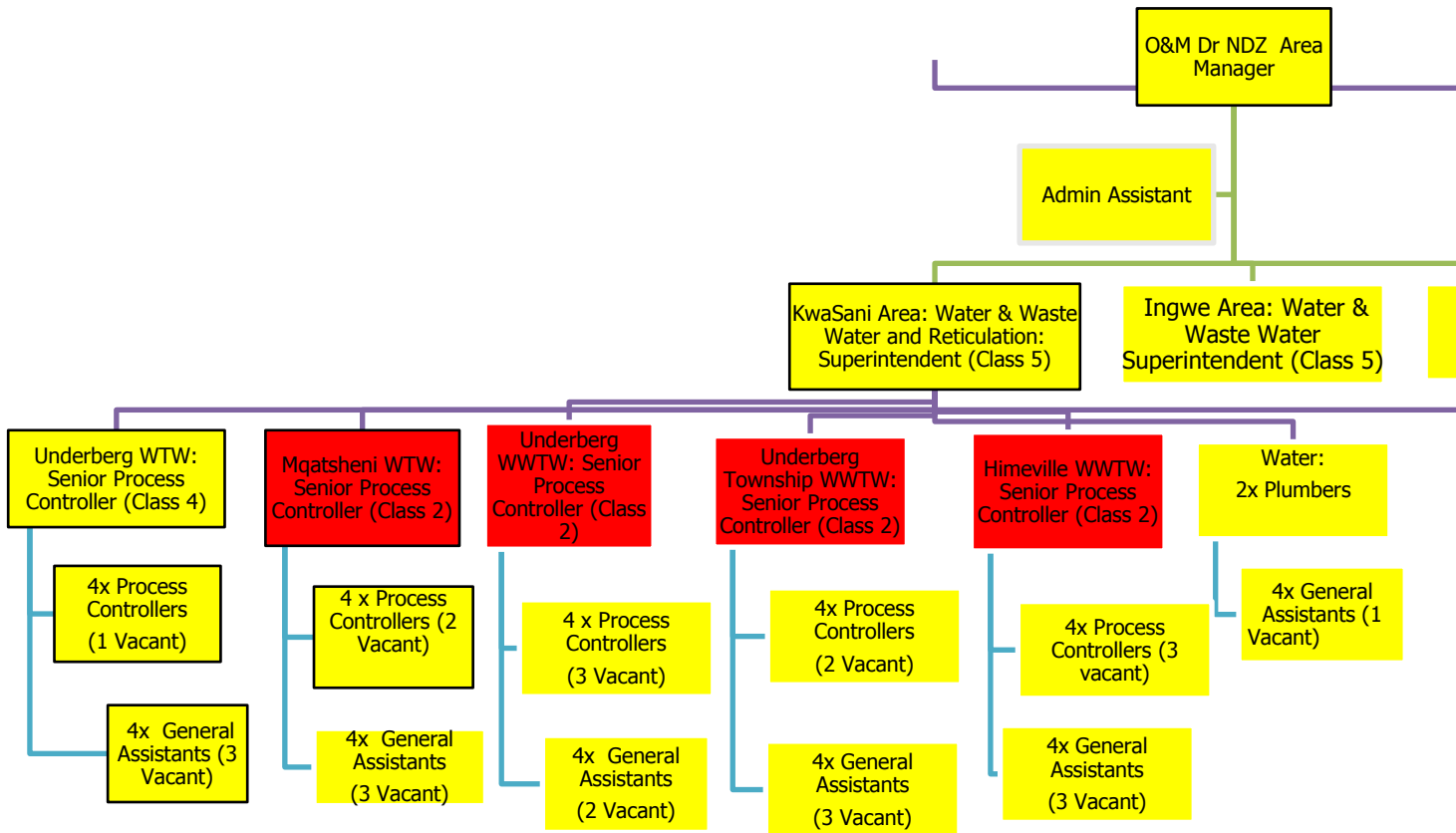
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 50 Vacant

## OPERATIONS & MAINTENANCE: UMZIMKHULU



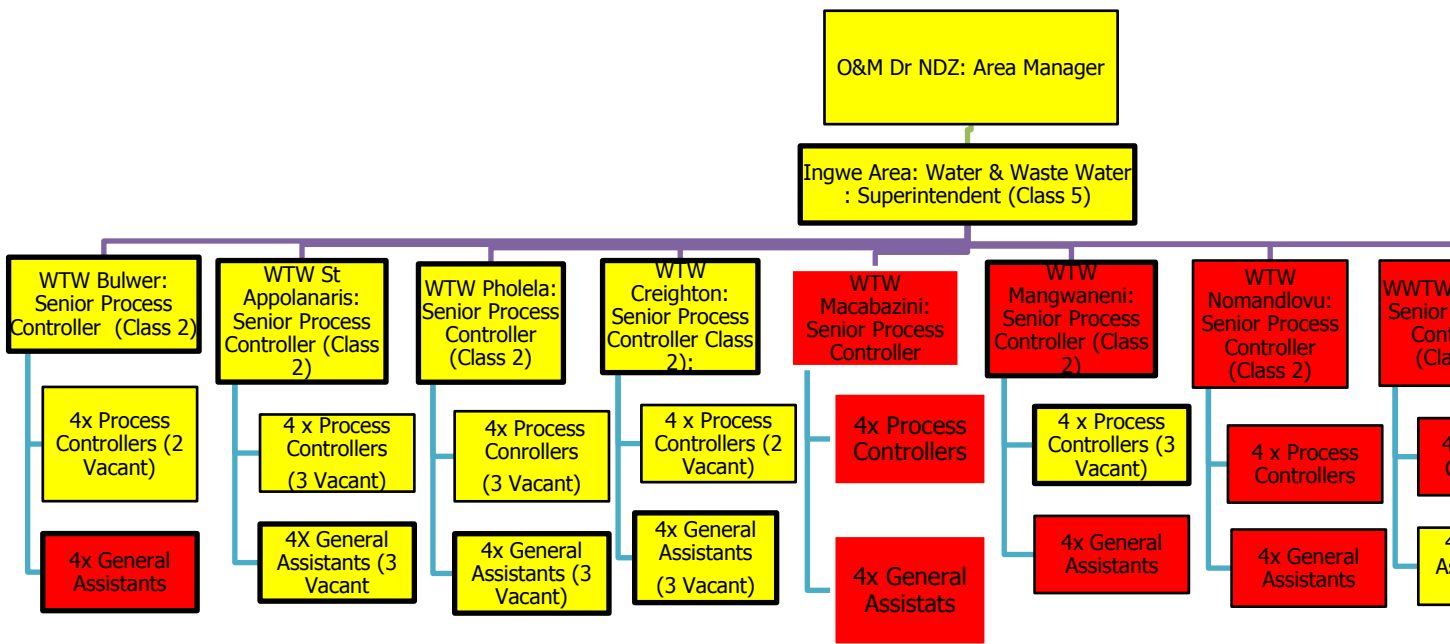
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18 Vacant

## **OPERATIONS & MAINTENANCE: DR NDZ (KWASANI)**



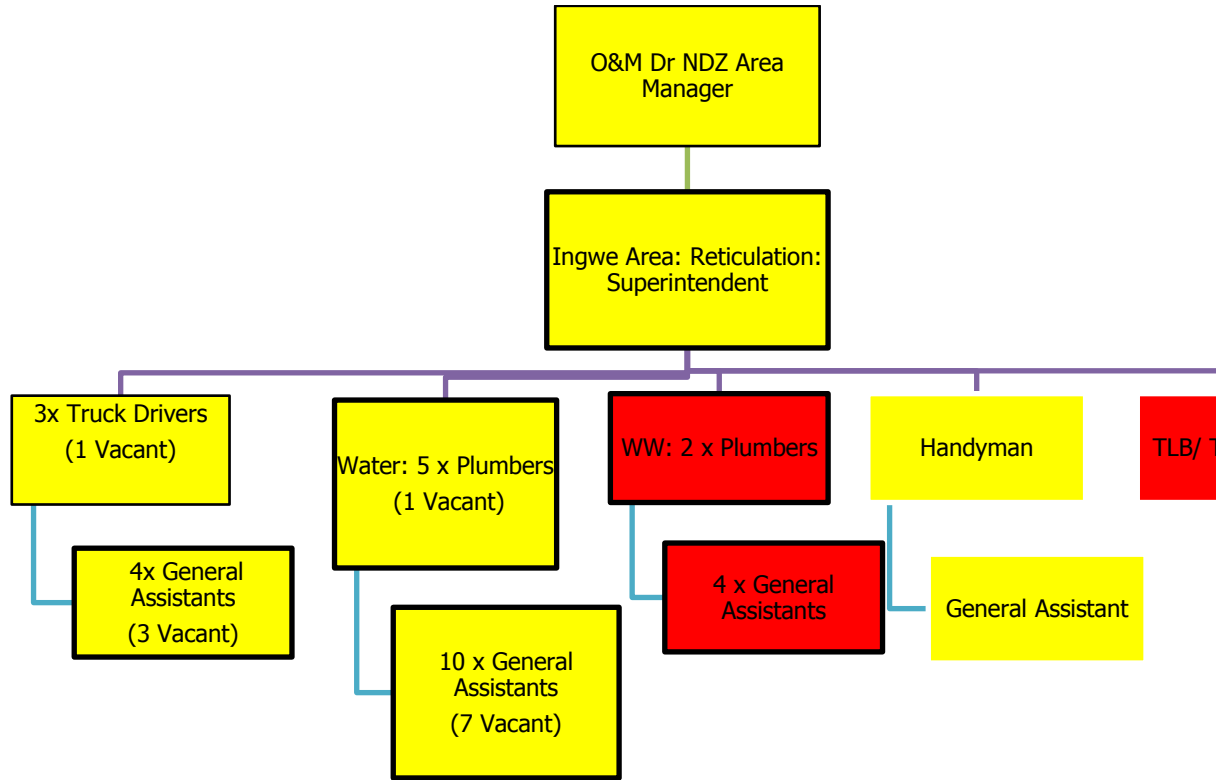
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 37 Vacant

## OPERATIONS & MAINTENANCE: DR NDZ (INGWE)



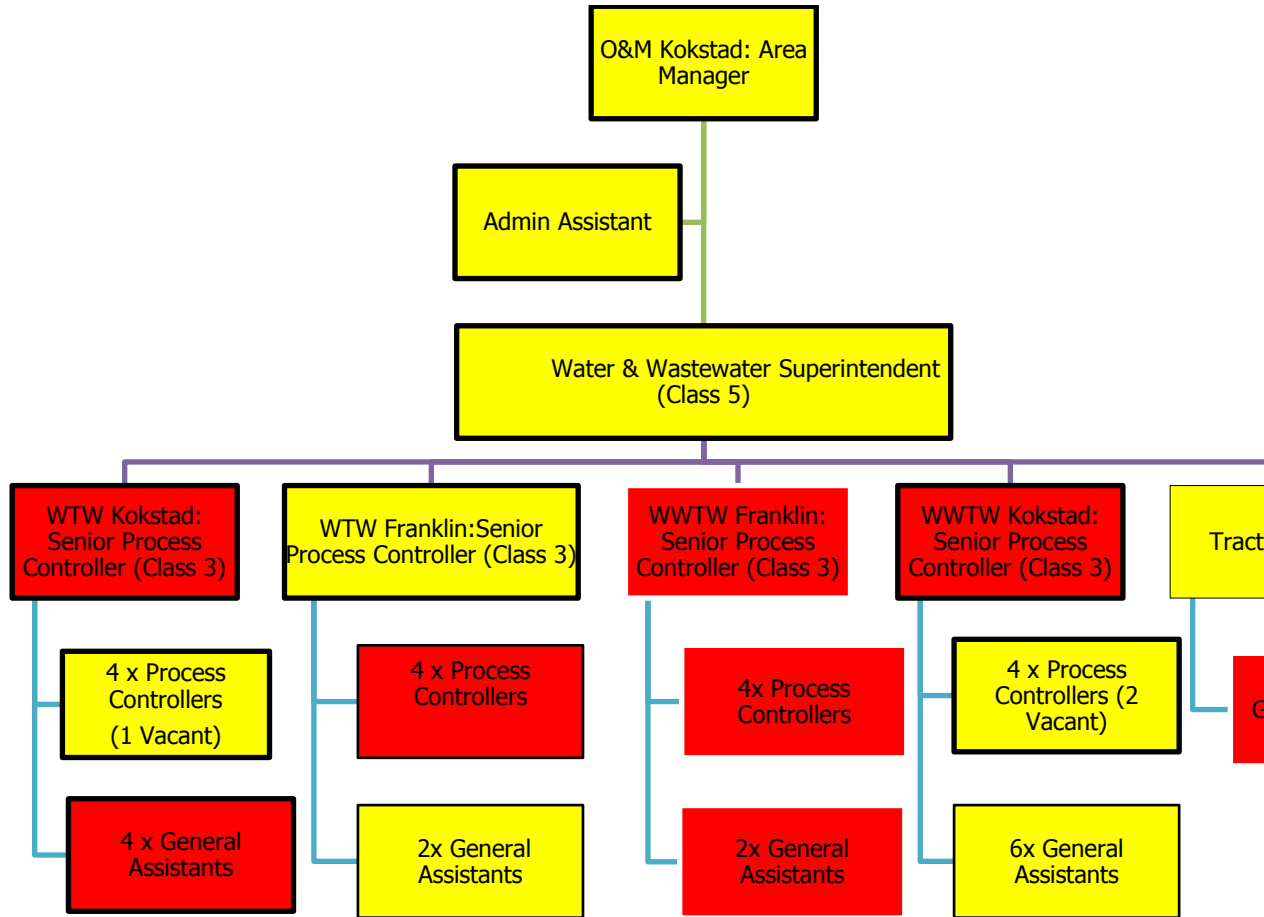
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## OPERATIONS & MAINTENANCE: DR NDZ (INGWE)



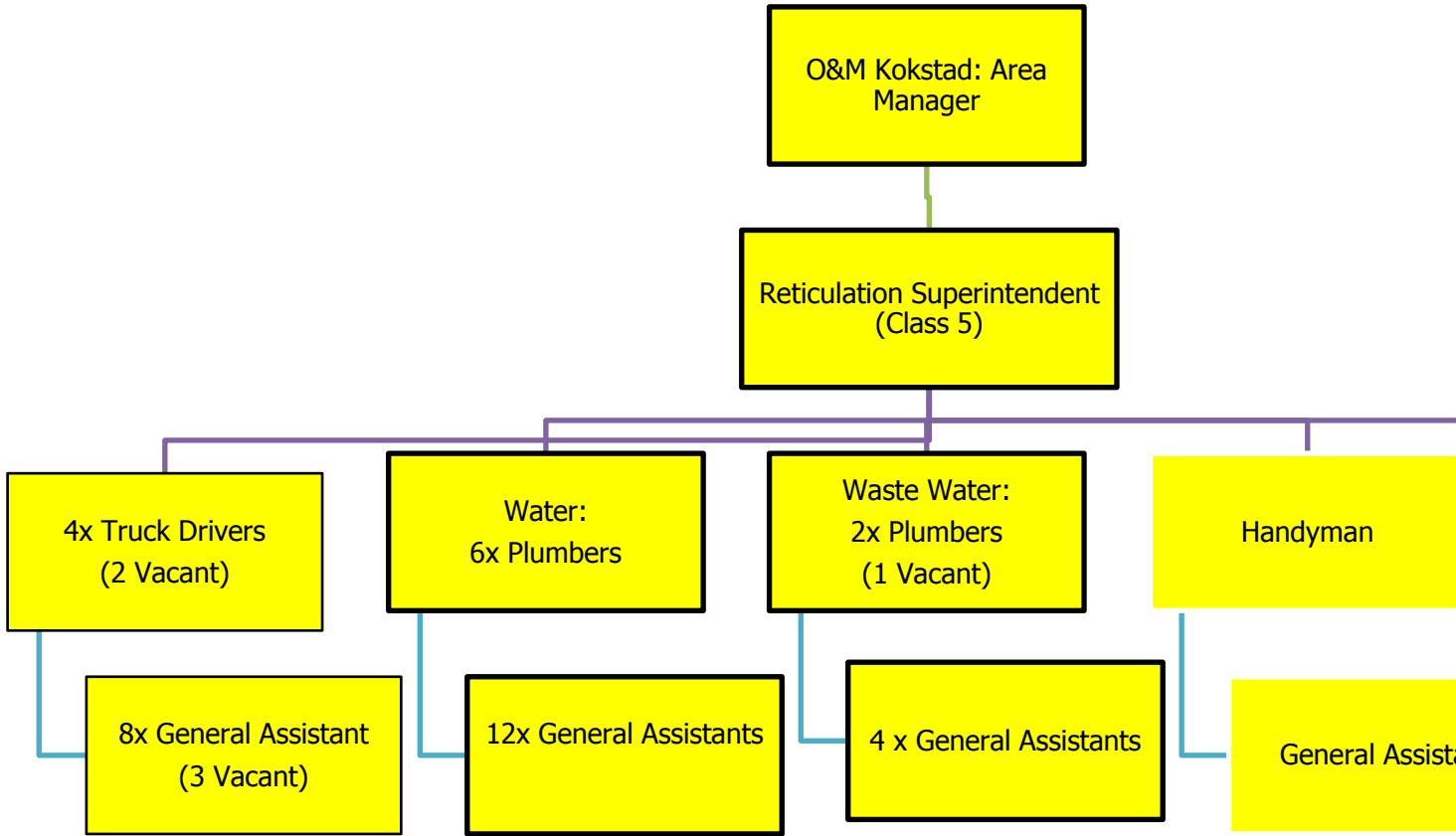
13 Filled (excl. Area Manager and Superintendent)  
16 Vacant

## OPERATIONS & MAINTENANCE: KOKSTAD



16 Filled (excl. Area Manager and Superintendent)  
23 Vacant

## OPERATIONS & MAINTENANCE: KOKSTAD



33 Filled (excl. Area Manager and Superintendent)  
6 Vacant



## **5. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

### **WATER AND SANITATION STATUS QUO**

Harry Gwala DM is the Water Service Authority for 4 Local Municipalities. The Water Services Authority Function as the core functions of the municipality is carried and shared among three departments that form the back-borne of the water service delivery. Municipality is a Water Services Authority with full legislative mandate and oversight role as well as Water Services Provisioning. The municipality strives to reduce the water services backlogs, however the municipality is faced with a challenge unavailability of financial resources and funding model that is not proportional to the water services backlogs.

It is important to note that as Water Services Authority municipality, water services delivery cut across all the departments of the municipality. The three core departments are Water Services Department which is responsible for the research, planning and designing of the new projects and also carries the responsibility of operations and maintenance of all the water and sanitation projects and water schemes. The department also carries the responsibility of regulation and support to water services function, through the Water Governance unit. The planned and designed projects proceed to the Infrastructure Department which is responsible for implementing the water and sanitation projects through its Project Management Unit (PMU), Professional and Engineering Services Unit and Municipal Works Unit. Harry Gwala DM has not yet ring-fenced the water services function, hence all the financial matters are being handled by the Finance Department that deals with all the finances of the municipality.

The water service provision mandate is being guided by the number of pieces of national and provincial legislations. Locally, the main document for water service provision is the Water Services Development Plan (WSDP). This key planning document is developed every five years of the Council term through alignment with the Integrated Development Plan (IDP) of the municipality and it also have to be reviewed on annual bases. The WSDP developed in 2011/2012 financial year was used as a baseline for the successive WSDP developed in 2017/2018. The municipality is currently doing the third review of the WSDP which will indicate projects that will be done in the year 2021/2022.

As per the requirements according to the Department of Water and Sanitation, a number of various plans need to be developed by any municipality which is a Water Services Authority to ensure conformity with the regulations. The Harry Gwala District Municipality have previously developed some of these plans but these plans need to be revised and new plans which were not developed previously will have to be prepared. These plans cover but not limited to the following outlined below:-

- Water Services Master Plan
- Sanitation Master Plan
- Water Safety Plan
- Wastewater Risk Abatement Plan
- Operation and Maintenance Plan
- Water Resources Management Plan
- Infrastructure Asset Management Plan
- Disaster Management Plan
- Water Conservation and Demand Management Strategy

The municipality is initiating the review of the Water Services Master Plan and Infrastructure Asset Management Plan in the current financial year and the project will roll-over to the next financial year 2021/2022.

In addition to the above, the Harry Gwala DM still has a task to ensure that all existing water supply and sewage systems has been registered with the Department of Water and Sanitation as well as acquiring relevant Water Use Licenses for those systems which qualify for licenses. This process on its own requires a number of assessments to be undertaken and documentation to be developed. The registration of all existing water and sanitation servitudes is one critical area that this IDP has to incorporate.

Some of the water supply schemes and sewerage systems were inherited from the Local Municipalities. As a result some records of these services went missing along the process of handing over from the Locals to the current WSA and other loss of information occurs during the change of officials' positions. This information includes the as-built drawings especially in Towns which always gives challenges when assessing upgrade needs. It is from this background that the Harry Gwala DM sees a need to develop a project to prove these services, survey them and prepare as-built that will be safely kept in the Municipal server and archives.

## **HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

The KwaZulu-Natal Province has a growing and maturing population, presenting opportunities and challenges to the province. Harry Gwala District Municipality (HGDM) contributed 4.8 percent to the provincial population, the district with the lowest population number. The total population of Harry Gwala is 510 265 thousand.

HGDM water analysis indicates that 64% of all households in the district have access to water at a minimum RDP standard and 36% do not have access to drinking water or standards are below that of RDP standards.

Sanitation backlogs have been eradicated at Greater Kokstad LM. The municipality is working to eradicate sanitation backlogs in the remaining 3 local municipalities i.e. DR Nkosazana Dlamini Zuma (A merger between Ingwe and KwaSani), Umzimkhulu and Ubuhlebezwe. The total sanitation backlog equates to 22.8% of the households in HGDM without basis RDP sanitation.

As the municipality is busy working on the review of the WSDP, one of the objectives this year is to review the above number of communities with access to water and sanitation in order to have a revised figures.

### **WATER SERVICES DEVELOPMENT PLAN (WSDP)**

Once the WSDP is concluded, a Capital Development Plan is developed on an annual basis which shows the projects for implementation in each financial year thus reducing the Water and Sanitation Backlogs. The projects that are under implementation are multiyear projects and therefore the WSDP remained relevant towards the implementation of the Capital Development Plan that was being updated on the annual basis. For this reason, since the 2011/2012 financial the municipality unable to review its WSDP until financial year 2017/2018 through working together with the Development Bank of Southern Africa. The WSDP developed for the new five year council term started in year 2016/2017 is in place. As earlier indicated, the municipality is doing the last review of the WSDP for the current five year Council Term. It is targeted to be completed and adopted on the first quarter of the 2021/2022 financial year. The WSDP document developed and reviewed during the current Council Term are available on the Department of Water and Sanitation websites with the following link:-

<http://ws.dwa.gov.za/wsdp/Reports/ReportMainPage.aspx>

The Water Services Act (Act 108 of 1997) requires that the WSDP Water Sector Input Report be incorporated in the IDP hence this summary report is fused below in this report as generated from the WSDP.



**HARRY GWALA  
DISTRICT MUNICIPALITY**

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*Water Services Development Plan Water Sector Input Report for IDP incorporation as directed by the Water Services Act (Act 108 of 1997) FY 2021*

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Background and Motivation

The Water Services Act, 1997 (Act No. 108 of 1997) places a duty on Water Services Authorities to prepare a Water Services Development Plan as part of the process of preparing an integrated development plan. Section 15 (5) of the Water Services Act, 1997 states that:

*A water services development plan must form part of any integrated development plan contemplated in the Local Government Transition Act, 1993 (Act No. 209 of 1993).*

The Department of Water Affairs has developed water sector-specific requirements for local government's integrated development plans as a means to ensure sufficient incorporation of water services delivery matters in local government's strategic planning processes. The Department assesses the incorporation of water sector-specific matters during the IDP review and comment cycles. To improve local government's compliance with the water sector-specific requirements of its IDP's, the Department of Water Affairs has developed a 'Water Sector IDP Report' template in October 2010. The Water Sector IDP Report template contains outputs from Module 1 of the WSDP Guide Framework towards providing status quo information as well as the WSA's self-assessment of its planning maturity for each of the elements of the water services business.

The need has been expressed for the review of the WSDP: IDP Outflow report to address the following:

Enable sufficient and appropriate narrative for IDP integration

Alignment with the latest WSDP Guide Framework as established in the WSDP System

Incorporation of Water Services-specific Objectives and Strategies

The distinction between approved MTEF projects and conceptual projects as prompted by the WSA's water services development planning initiatives

This template termed the WSDP: IDP Outflow Report replaces the Water Sector IDP Report template of October 2010.

Abbreviations and Definitions

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DWS	Department of Water and Sanitation
BDS	Blue Drop Certification System
FY:	Financial Year - means in relation to – a national or provincial department, the year ending 31 March; or a municipality, the year ending 30 June.
GDS	Green Drop Certification System
IDP:	Integrated Development Plan - An IDP is a legislative requirement for municipalities which identifies the municipality's key development priorities; formulates a clear vision, mission and values; formulates appropriate strategies; shows the appropriate organisational structure and systems to realise the vision and the mission and aligns resources with the development priorities.
m <sup>3</sup>	cubic metres = 1 000 litre = 1 kilolitre
MI	Megalitre = 1 000 kilolitre = 1 000 000 litre
SDBIP:	Service Delivery Budget Implementation Plan – is a management, implementation and monitoring tool that enables the Municipal Manager to monitor the performance of senior managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.
WSA:	Water Services Authority - means a municipality with the executive authority and the right to administer water services as authorised in terms of the Municipal Structures Act, 1998 (Act No. 117 of 1998)
WSDP:	Water Services Development Plan – means the plan to be developed and adopted by the WSA in terms of the Water Services Act, 1997 (Act No. 108 of 1997)
WSDP Guide Framework	A modular tool which has been developed by the DWS to support Water Services Authorities in complying to the Water Services Act with respect to Water Services Development Planning and which is also used by the DWS to regulate such compliance
WSP:	Water Services Provider - means any person or institution who provides water services to consumers or another water services institution, but does not include a water services intermediary

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*Introduction*

The Water Services Act, 1997 (Act No. 108 of 1997) places a duty on Water Services Authorities (WSA) to prepare a Water Services Development Plan as part of the process of preparing an integrated development plan. Section 15 (5) of the Water Services Act, 1997 states that:

A water services development plan (WSDP) must form part of any integrated development plan (IDP) contemplated in the Local Government Transition Act, 1993 (Act No. 209 of 1993).

The purpose of this report is to provide relevant and summarised water services development planning inputs for incorporation into the Harry Gwala WSA integrated development planning process and is structured as follows:

Section A: Status Quo Overview: providing a summarised view of the water services status quo in terms of the water services functional business elements as aligned to the WSDP framework.

Section B: State of Water Services Planning: presents the status of- and references the water services development plan of the Water Services Authority.

Section C: Water Services Existing Needs Perspective: an overview of the WSA's assessment and interpretation of its water services, with a specific focus on problem definition statements.

Section D: Water Services Objectives and Strategies: outlines the 5-year water services objectives and strategies as developed through the water services development planning process for incorporation in terms of the integrated development plan and aligned to the water services functional business elements.

Section E: Water Services MTEF Projects: the agreed water services projects for the medium-term expenditure framework and inclusive of funding sources.

Section F: WSDP Projects: presents the projects identified during the water services development planning process to meet the water services strategies of the water services authority, as aligned to the outflow from the situation analysis per water services business element.

*Section A: Status Quo Overview*

Harry Gwala District Municipality

Harry Gwala District Municipality (DC43) is located to the south-west of the KwaZulu- Natal Province in South Africa. Its population of over 500 000 is sparsely spread throughout an area of 11 127 square kilometres. Harry Gwala District Municipality lies on the border between the KwaZulu-Natal and Eastern Cape Provinces.

The Harry Gwala District Municipality (DC43) is composed of the following four local municipalities:

- UBuhlebezwe Local Municipality
- Dr. Nkosazana Dlamini Zuma Local Municipality
- Greater Kokstad Local Municipality
- uMzimkhulu Local Municipality

Dr. Nkosazana Dlamini Zuma Local Municipality

This municipality came into being in 2016 as a result of amalgamation between Ingwe and KwaSani Local Municipalities. It is located in the northern to northeast part of the district and consist of 15 wards, with the main towns being Underberg; Bulwer; Donnybrook and Creighton. Its area is 3 602 km<sup>2</sup>.

UBuhlebezwe Local Municipality

This is the home town of the District Municipality. It is located in the eastern parts of the district. Ixopo is the main town within the municipality. It consist of 14 wards that span across approximately 1 604 km<sup>2</sup>.

Greater Kokstad Local Municipality

This local municipality is located in the western part of the district and is approximately 2 680km<sup>2</sup>, making it the largest municipality in the district. It consist of 10 wards and the main towns are Franklin and Kokstad.

uMzimkhulu Local Municipality

This local municipality is located in the southern part of the district. The area covers 2 435km<sup>2</sup> with 22 wards. The majority of the households are headed by women and youth. Youth programmes are essential in this area as well as programmes that target women.

This section gives a brief overview and summary of Section A of the WSDP (Module 1). The WSDP document and the WSDP website should be consulted for more detailed information.





Business Element 1: Demographics

The demographic section includes details regarding the population, number of households and types of urban and rural dwellings. Initially the demographic information was provided in the DWS GDB on a settlement level which was based on the household survey done in 2016 (superseded the 2011 CENSUS data).

From consultations with the WSA in 2017, the demographics as contained in the GDB were updated, as the WSA did not agree with the figures in the CENSUS or those provided in the 2016 household survey.

The households as per the ESKOM household count in 2013 and any additional houses as identified through the aerial photo were then used in conjunction with the population per SAL areas as identified in the CENSUS 2011 data.

The population figures were calculated by multiplying the people per household (CENSUS 2011) and the households (aerial photo and ESKOM households). The resulting figures are given below in Table A1:

Table A.1 Settlement Demographic Data

Main Type	Type	Number of Settlements	Population	Households	Average Household Size
Rural	Rural - Dense Village > 5000	11	92 642	18 301	5.08
	Rural - Small Village <= 5000	205	242 789	51 130	4.77
	Rural Scattered	132	108 654	22 376	4.94
	Farming (People living on farms)	37	49 869	10 378	4.49
Rural Total		385	493 954	102 185	4.82
Urban	Urban - Formal Town	13	74 146	20 135	3.86
	Urban - Former Township	1	2 522	653	3.90
	Urban Fringe - Informal Settlements	0	0	0	0
Urban Total		14	76 668	2 0788	3.88
Grand Total		399	570 622	122 973	3.86

Note: \* aligned with Household survey 2016

As can be seen from Table A1, the majority of Harry Gwala WSA is rural with more than 79% of the population residing in the rural areas. This makes service delivery a challenge as some of the rural areas cannot be serviced as they are too remote. The provision of basic services is thus an issue.

The WSA is also currently doing a DM wide survey per settlement and ward to identify the service levels and the number of households. When this survey is completed, the data should be updated in the GDB of the WSDP to reflect the correct situation. The WSA can also investigate the agricultural land uses (farms) to ensure proper resource planning.

During the completion of the WSDP, the IDP was being completed. The population figures per LM are shown in Table A.2 below as presented in the IDP versus those calculated in the WSDP:

Table A.2 Settlement demographic – IDP vs WSDP

Municipality	Population WSDP	Population IDP (CS 2016)	Population Census 2011
Dr Nkosazana Dlamini Zuma LM	140 666	118 480	12898 + 97 186
UBuhlebezwe Local Municipality	137 480	118 346	110 925
UMzimkhulu Local Municipality	224 300	197 286	180 302
Greater Kokstad Local Municipality	68 176	76 753	65 981
Harry Gwala District Municipality	570 622	510 865	467 292

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From Table A2 it can be seen that the population figures in the WSDP are a lot higher than those presented in the IDP and other studies. The main reason for this could be that the WSDP figures were calculated using the aerial photo estimation and the ESKOM household count and the people per household per SAL as in the CENSUS 2011 data. Due to the extensive growth, especially in Umzimkhulu and Ubuhlebezwe, the WSDP population figures are deemed to be more accurate. There is, however, a need to accurately calculate the population for Harry Gwala.

The number of public amenities are also shown in the WSDP. The data was based on the most up to date data provided in the latest DWS GDB. A few schools were added from sources such as the surveyor general. The number of health and educational facilities in Harry Gwala is shown in Table A.3.

Table A.3 Settlement Demographic Data– Public amenities

Amenity Type	Number of Amenities
Health facilities	67
Educational facilities	501

Harry Gwala DM did not provide any updated lists of schools and hospitals. This should be looked at in the next WSDP update.

Business Element 2: Service Levels

The service levels section includes details on the sewer and water service levels for both urban and rural areas (households and public amenities). The water and sanitation service levels were identified from discussions with each LM’s operational manager and relevant superintendents. The sanitation service levels were slightly more difficult to define than the water service levels. In Umzimkhulu discussions could not be had with relevant personnel to identify sanitation service levels. Where service levels could not be defined through discussions with relevant LM staff, the UAP service levels, that were determined on a water supply footprint level, were used. This was the most up to date dataset to use for the update of the WSDP.

The existing service levels information in the GDB provided by DWS, as based on the community survey in 2016, was deemed inaccurate and the WSA requested that the above method is used for the WSDP for a more accurate depiction of the situation.

It should be noted that the UAP was completed a few years ago and the information can be outdated and that the discussions with the LM managers could have some errors. The WSA is also currently doing a DM wide survey per settlement and ward to identify the service levels and the number of households. When this survey is completed, the data should be updated in the GDB of the WSDP to reflect the correct situation or the most accurate reflection of the service levels.

The service levels per number of households and population is shown per service level category, as defined by DWS, in Table A.4 below and graphically in Figure A1 and A2:

Table A.4: Residential Water Services Delivery Access Profile: Water and Sanitation

Water / Sanitation	Category	Rural		Urban	
		Households	Population	Households	Population
Sanitation	None - Households	832	3 865	0	0
	Flush toilet (connected to sewerage system) - Households	69	178	15 366	49 688
	Bucket toilet - Households	0	0	0	0
	Flush toilet (with septic tank) - Households	6 918	28 324	1 635	4 680
	Chemical Toilet - Households	0	0	0	0
	Pit without ventilation - Households	0	0	84	277
	Pit toilet with ventilation (VIP) - Households	94 366	412 784	3 703	12 738
Sanitation Total		102 185	445 151	20 788	67 383
Water	Piped water inside the dwelling/house - Households	1 638	6 179	17 594	56 533
	Water Other - Households	3 756	16 634	48	458
	Piped water inside yard- Households	695	2 773	0	0
	Stagnant water - dam/pool- Households	0	0	0	0
	Water vendor-carrier/tanker - Households	22 154	102 967	26	128
	Piped water distance <200m - Households	64 628	274 973	2 183	7 724
	Flowing water/spring/ stream/river - Households	9 059	40 456	0	0
	Piped water distance >201m - Households	255	1 168	937	2 541
	Borehole in the yard - Households	0	0	0	0
Rain-water tank in yard - Households	0	0	0	0	
Water Total		102 185	445 150	20 788	67 384

From Table A.4 it can be seen that the majority of households are serviced by VIPs and piped water within a distance of 200m from the property which are RDP level of service. There are however still several households not serviced to RDP level.

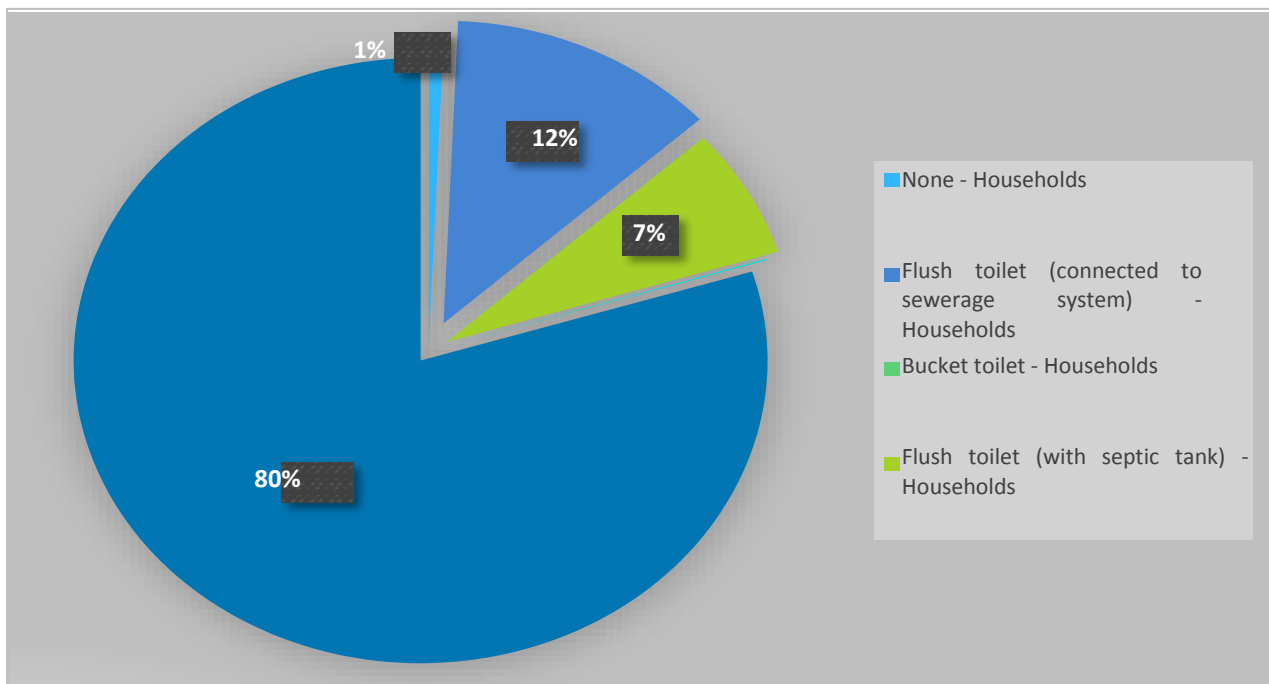


Figure A.1: Household Sanitation Access Profile

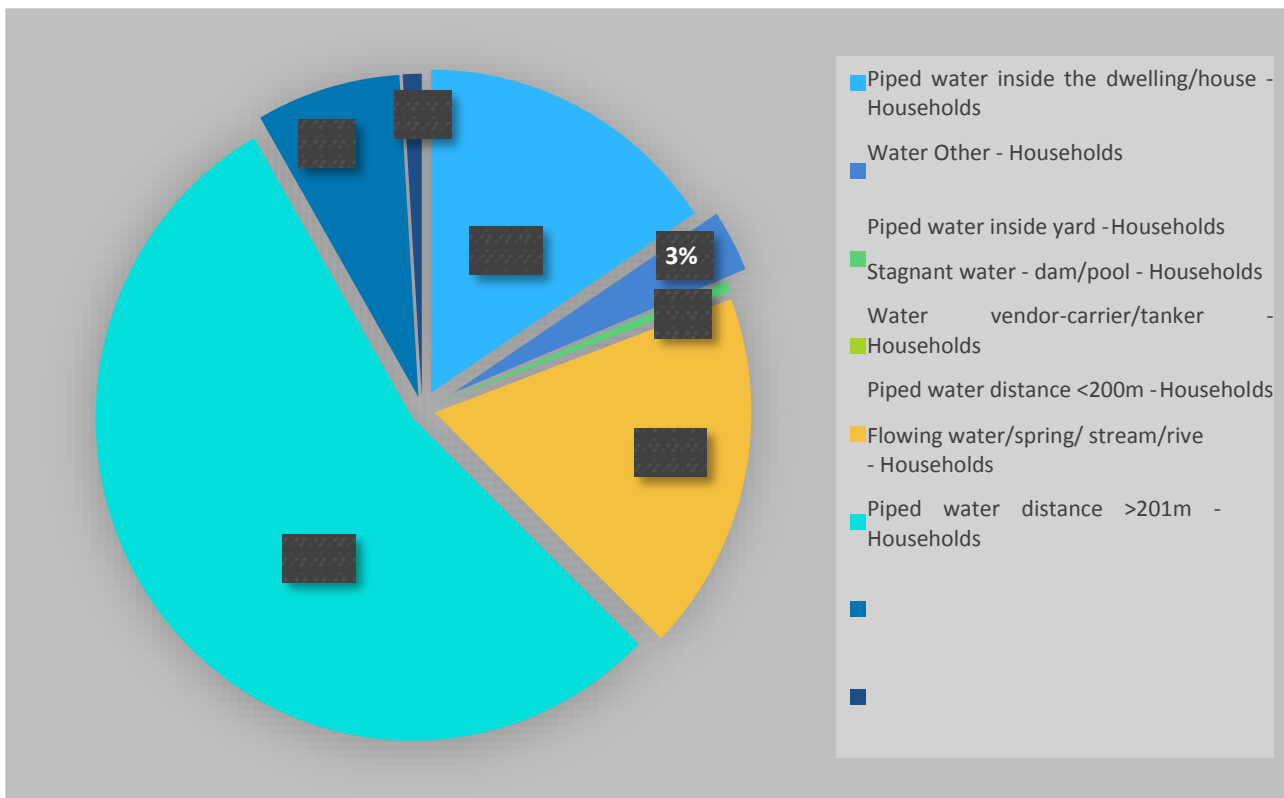


Figure A.2: Household Water Access Profile

The settlements in the WSDP defines households with backlogs as areas where the services are below RDP level (water and sewer). The RDP level is for sanitation and water provision is VIPs or standpipes less than 200m away.

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The number of households and population that have backlogs (below RDP level) is shown in Table A.5 as determined in the IDP and per the WSDP.

Table A.5: Comparison between IDP and WSDP Backlogs

Municipality	WSDP			IDP		
	Households	Backlog HH	%	Households	Backlog HH	%
<b>Sanitation</b>						
Umzimkhulu	49 616	9 484	19%	48 641	19 866	41%
Nkosazana Dlamini-Zuma	28 714	8 729	30%	29 983	6 183	21%
Ubuhlebezwe	26 801	2 871	11%	26 231	3 201	12%
Greater Kokstad	17 842	1 154	6%	15 214	0	0%
<b>Harry Gwala District Municipality</b>	<b>122 973</b>	<b>22 238</b>	<b>18%</b>	<b>120 069</b>	<b>29 250</b>	<b>24%</b>
<b>Water</b>						
Umzimkhulu	49 616	11 094	22%	48 641	16 168	33%
Nkosazana Dlamini-Zuma	28 714	13 261	46%	29 983	15 097	50%
Ubuhlebezwe	26 801	9 903	37%	26 231	10 670	41%
Greater Kokstad	17 842	29	0%	15 214	3 816	25%
<b>Harry Gwala District Municipality</b>	<b>122 973</b>	<b>34 287</b>	<b>28%</b>	<b>120 069</b>	<b>45 751</b>	<b>38%</b>

From Table A5 it can be seen that more than 28% of the households require water services (38% as per the IDP) and 18% sanitation services (24% as per the IDP). Those households currently have inadequate services and are below RDP level.

The differences between the IDP and WSDP backlogs are due to the service levels being populated via discussions with operations and the use of the UAP produced in the WSDP. The discrepancies in the backlogs illustrates the need to do a proper service levels investigation on a settlement level to ensure that the correct number of backlogs are noted to ensure there are projects to reduce and eradicate them.

Not only does the WSDP define areas that are below RDP level, but also where areas are not supplied with adequate water and sewer services even if the type of service is above RDP level (such as inadequate source or infrastructure). The total backlogs, irrespective of need, are shown in Table A6:

Table A.6: Residential water services delivery: Water and sanitation backlog

Category	Households	Population
Direct settlement backlog water. Total with any type of water need	59 597	253 217
Direct settlement backlog sewer. Total with any type of sewer need	23 364	99 334

In the urban areas, sanitation infrastructure is present, but the infrastructure is old and needs to be replaced or refurbished. There is also a massive need to upgrade/refurbish the treatment works. From Table A.6 it can also be seen that more than half the households require some form of water services due to resource or infrastructure issues. The new WSDP format also indicates what type of backlog eradication is required in each of the settlements. The types of backlog eradication are indicated per number of households in Table A.7:

Table A.7: Required backlog eradication types per number of households

Type	Water needs to eradicate the backlog	Households
Resource	Conservation & Demand Management	0
	New Source	23 075
Infrastructure	Refurbishment	6 551
	Extension	959
	New scheme	31 183
	Replace old	0

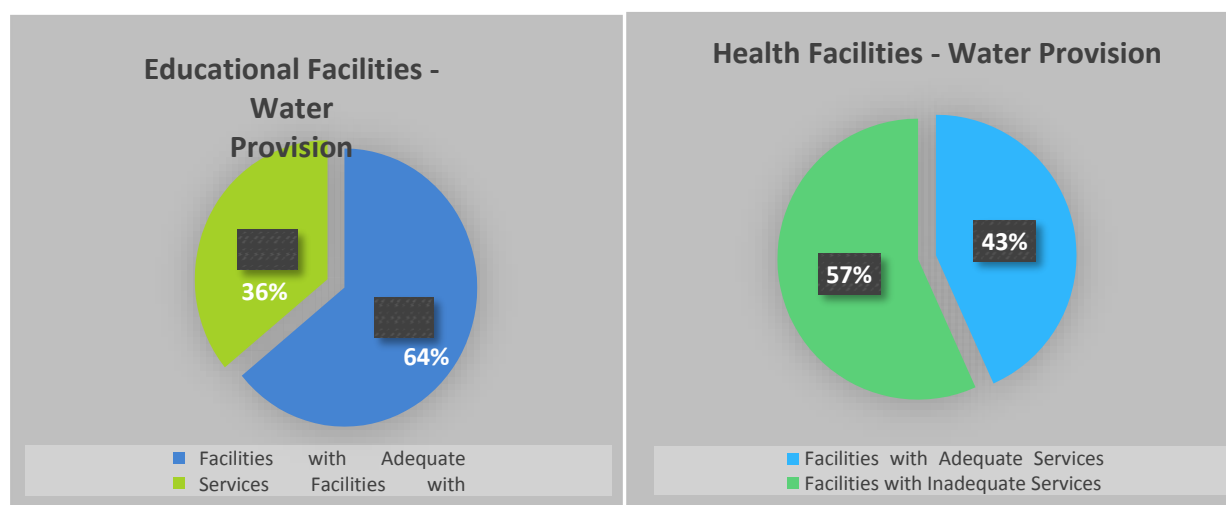
As can be seen from Table A.7 the majority of the households with backlogs require a new source or a new scheme to eradicate the water backlogs (dried up springs/boreholes or scheme not able to supply increased number of households).

The section also contains details regarding the type of water and sanitation provision and if it is adequate or not regarding health and educational facilities. The education and health facility data (location, type and name) was taken from the information on the facilities provided by HGDM, but the majority from the GDB provided by DWS.

The service levels were based on the settlement service levels or where information was provided in the GDB. The service levels per facility type are shown in Table A.8 and Figure A3 and A4.

**Table A.8: Amenities Service Level Adequacy**

Associated services facility	Number of facilities	Facilities with Adequate Services	Facilities with Inadequate Services
<b>Sanitation Provision</b>			
<b>Educational Facilities</b>			
Primary School	277	95	182
Secondary School	81	31	50
Tertiary	1	0	1
Combined	140	21	119
Special Needs	2	2	0
Other	0	0	0
<b>Health Facilities</b>			
Hospitals	8	8	0
Health Centres	24	14	10
Clinics	35	7	28
Other	0	0	0
<b>Water Provision</b>			
<b>Educational Facilities</b>			
Primary School	277	164	113
Secondary School	81	60	21
Tertiary	1	0	1
Combined	140	95	45
Special Needs	2	2	0
Other	0	0	0
<b>Health Facilities</b>			
Hospitals	8	8	0
Health Centres	24	14	10
Clinics	35	7	28
Other	0	0	0



**Figure A.3: Amenities Water Access Profile**

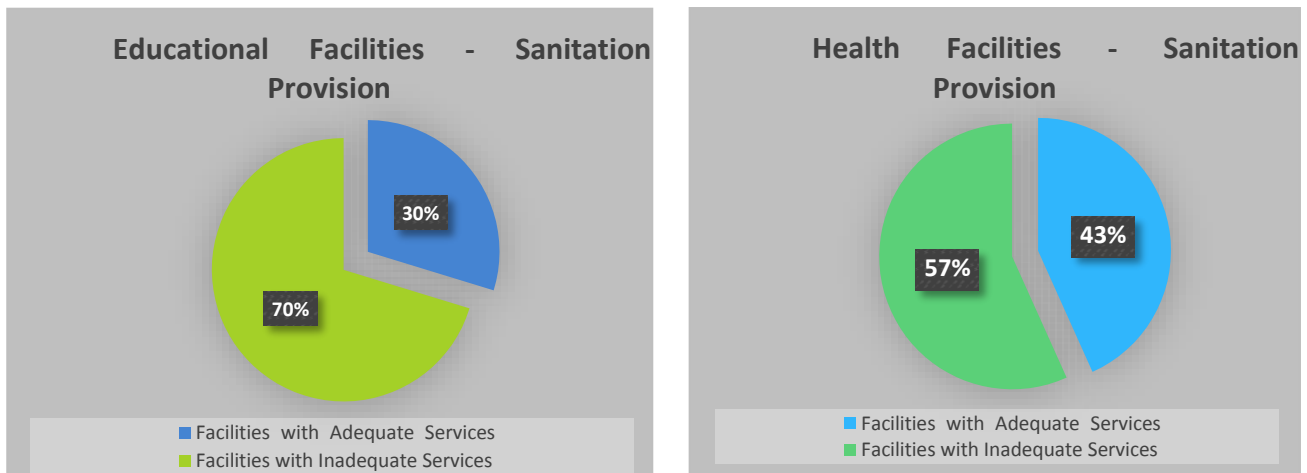


Figure A.4: Amenities Sanitation Access Profile

From the Table A.8, it can be seen that the majority of facilities have inadequate water and sewer services. As the majority of the service levels were estimated, a detailed study of all services should, however, be conducted to ensure adequate service level representation in WSDP. After this process has been completed projects, need to be proposed to improve service provision to the critical facilities.

Strategies and projects are in place to improve the service levels in most areas where there is a lack of services, or the services are inadequate. Funding is the largest issue in HGDM, not the identification of projects and strategies. HGDM relies mainly on grants for infrastructure projects as revenue from billing is inadequate for infrastructure projects. The relevant projects are listed in the WSDP and the MTEF section.

Business Element 3: Socio-economics

The socio-economic section includes the most up to date information regarding the socio-economics of the WSA as generally provided by STATS SA. The socio-economic information was completed from the STATS SA website based on the community survey done in 2016.

The WSA has a relatively even split between male and female residents, with the females being slightly more. Almost half of the population are between 18 – 65 years of age (working force) (see Figure A5).

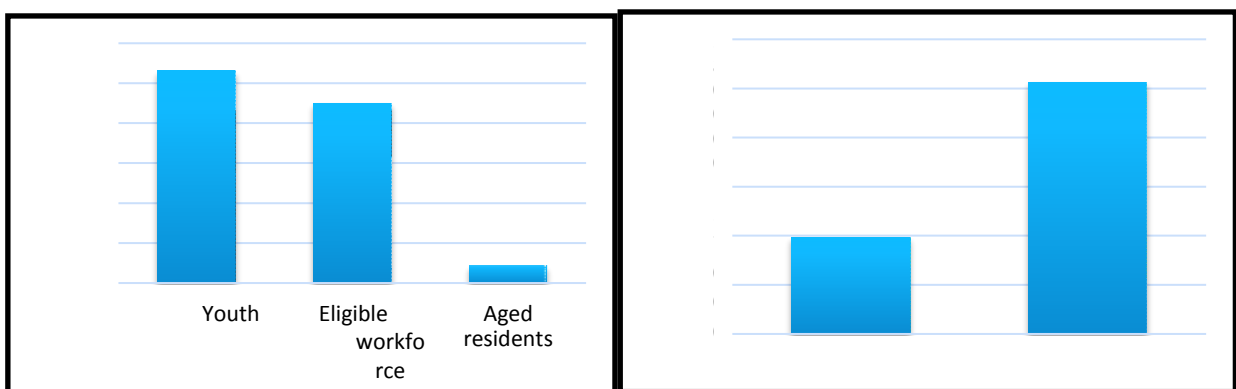


Figure A.5: Population Profile

The household income section and economic status for HGDM was completed from Census 2011 data. From the data, Harry Gwala has very high levels of unemployment, and in general, the households are very poor. This is due to the low economic growth in the DM, only small urban areas with little work opportunities and the main industry being agriculture and forestry.

The employment profile, economic sectors information, demographic trends and migration details were not available from either HGDM or STATS SA. Details regarding these are required for proper resource planning, and

strategies need to be put in place to investigate. STATS SA or HGDM need to implement a strategy to gather the specific information.

**Business Element 4: Water Services Infrastructure Management (Infrastructure)**

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This section gives details regarding the infrastructure: Incidents, safety inspection, monitoring of the WWTW, the condition of infrastructure, refurbishment, replacement and new development costs, lifespan and useful life, capacity.

Limited to no information was available regarding the inspection and condition of all the infrastructure. As the majority of the infrastructure was managed by each LM separately previously and not by HGDM WSA as a whole, the information is thus scarce and not accessible or available. The assessment of the infrastructure was based on meetings with the relevant LM infrastructure managers and superintendents of each scheme and are mainly estimations.

It should be noted that HGDM does not have a department responsible for water quality and monitoring, the infrastructure department is responsible for this, but resources need to be allocated.

Currently, there are 13 sewer schemes based on the WTW and 168 Water schemes. The respective schemes are listed in Table A10 and A11:

Table A.10: Sewer Schemes

BULWER	RIETVLEI	UNDERBERG
FRANKLIN	RIVERSIDE	HIMEVILLE (PACKAGE PLANT)
HLANGANANI/POLELA	ST APOLLINARIS/CENTOCOW	CREIGHTON
IXOPO	UMZIMKHULU	UNDERBERG RDP (PACKAGE PLANT)
KOKSTAD		

The bold LM schemes, shown in the Table A.11 below, were used for the water balance purposes as the NRW project was done on LM scale and not per water scheme as little to no bulk meter data on a scheme level was available.

From Table A.11 it can be seen that HGDM has over 150 water schemes. This is an issue as there are several small borehole or spring schemes, but very few regional bulk schemes making operation and maintenance an issue. Through discussions with the operational staff, it was also noted that most of these small schemes incur issues due to over-use and drying up. There is thus a need for more sustainable water supply in HGDM via regional bulk schemes.



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Table A.11: Water Schemes

ANTIOCH SCHEME	KLIPSPRUIT SCHEME	NDAWANA SCHEME
BOMBO SCHEME	KNOEKFARM	NDZOMBANE SCHEME
BORNDRAND SCHEME	KOKSHILL RA SCHEME	NETHERBY
BULWER BULK (FUTURE)	KOKSHILL RB SCHEME	NGCESHENI WATER SCHEME
BULWER NKELABANTWANA WATER SCHEME	KOKSTAD WATER SCHEME	NGQOKOZWENI SCHEME
BULWER SCHEME	KRAANSDRAAI / GLEN EDWSRD WATER SCHEME	NGQUMARENI SCHEME
BULWER-NKELABANTWANA NKUMBA (FUTURE)	KROMHOEK SCHEME	NGWANQA SCHEME
CARRISBROOKE SCHEME 2	KWABASE/PIKININI SCHEME	NGWINJINI WATER SCHEME
CENTOCOW / ST .APOLLINARIS/MAKHOLWENI SCHEME	KWAFILI / RUSTFONTEIN SCHEME	NJUNGA AND RHALODI SCHEME
CHIBINI (FUTURE)	KWAJAMES SCHEME	NKWEZELA WATER SCHEME
CLYDESDALE SCHEME	KWAMAKHOBA WATER SCHEME	NOKWEJA WATER SUPPLY SCHEME
COMMONVILLE/HOPEVALE SCHEME	KWASENTI WATER SCHEME	NOMANDLOVU SCHEME
CORINTH SCHEME	KWASOKHELA SCHEME	NONGIDI SCHEME
CREIGHTON WATER SCHEME	LUKHANYENI/MDENI WATER SCHEME	NTAKAMA SCHEME
DELAMZI SCHEME	LUKHASINI WATER SCHEME	NTLAMBAMASOKA SCHEME
DIPHINI/DUMISA SCHEME	LUSIZNIN SCHEME	NTSIKENI SCHEME
DONNYBROOK / GALA WATER SCHEME	LUWAMBENI SCHEME	NXAPHANXAPHENI SCHEME
DONNYBROOK SCHEME	MACABAZINI WATER SCHEME	NYANISWENI
EASTLANDS SCHEME	MACHUNWENI SCHEME	NYANISWENI WATER SCHEME - KS
EBOVINI / EMAZABEKWENI WATER SUPPLY SCHEME 3	MAGQAGQENI SCHEME	NYANISWENI WATER SCHEME - UMZ
EBUTHA - WATER TANKER	MAGQORHOLWENI WATER SCHEME	NYEMBE SCHEME
EDGERTON SCHEME	MAHEWINI WATER SCHEME	NZIMANKULU SCHEME
EMAUS SCHEME	MAHHEHLE WATER SUPPLY SCHEME	OKHETHENI WATER SCHEME
EMVUBUKAZI / KWABALA SCHEME	MAHRWAQA (FUTURE)	OQAQENI WATER SCHEME
ENGWAQA	MAKHOLWENI SCHEME	PAKKIES WATER SCHEME
ENHLANHLENI/EMAKHOLWENI SCHEME	MALENGE SCHEME	PITELA SCHEME
ERITH TRUST/EBHAYI/KWATHATHANE SCHEME	MAMBATHENI WATER SCHEME	PUNGASHE/MHLABATSHANE SCHEME - HG
ESICEDENI/QULASHE AREA SCHEME	MANGWANENI WATER SCHEME	RIESDALE SCHEME
ESIKHESHINI SCHEME	MARAISKOP	RIETFLI SCHEME
ESIQANDULWENI WATER SUPPLY SCHEME	MARIATHAL WATER SCHEME	RIVERSIDE SCHEME
ESIZINGENI	MARIATHAL WS (FUTURE)	ROCKY MOUNT SCHEME
FOUNTAINS/MATHATHANEScheme	MASAMANI KHUKHULELA WS	SANDANEZWE WATER SCHEME
FRANKLIN WATER SCHEME	MASAMANI WATER SCHEME	SDADENI WATER SCHEME

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GOSO SCHEME	MASHAWINI SCHEME	SIKHULU SCHEME
GREATER IMPENDLE 2 GREATER STOFFLETON - HG	MAWUSI SCHEME	SINGISI FACTORY SCHEME
GREATER MBULWELENI (FUTURE)	MBHULELO SCHEME	SMALL MAHOBE SCHEME
GREATER MKHUNYA (FUTURE)	MBULELWENI WATER SCHEME	SPITZKOP SCHEME
GREATER PANINKHUKU SCHEME	MDAYANE WATER SCHEME	SPRINGVALE WATER SUPPLY SCHEME
GREATER SUMMERFIELD SCHEME	MDENI SCHEME	ST BARNABAS SCHEME
GUDLINGDABA SCHEME	MFULAMHLE SCHEME	ST PAUL SCHEME
GUGWINI & SIHLONHLWENI SCHEME	MGODI/SKEI WATER SUPPLY SCHEME	STEPMORE
HIGHFLATS	MKHUNYA	STRANGERS REST SCHEME
HIGHLANDS/WASCHBANK SCHEME	MNKANGALA SCHEME	TARVALLEY WATER SCHEME
HIMEVILLE SCHEME	MNQUMENI (FUTURE)	THUTHUKANE WATER SCHEME
HLANGANANI/POLELA SCHEME	MNQUNDEKWENI WATER SCHEME	TSAWULE SCHEME
HLOKOZI SCHEME	MNYWANENI WATER SCHEME	UFAFA (FUTURE)
HLOKOZI WATER SUPPLY SCHEME	MOTYENI/SMALL MAHOBE SCHEME	UMZIMKHULU SCHEME
HOPEWELL/CARRISBROOKE SUPPLY SCHEME	MPHITHINI WATER SCHEME	UNDERBERG SCHEME
HOPEWELL/KWADAYI SUPPLY SCHEME	MPHOLA/GAYBROOK SCHEME	VIERKANT WATER SCHEME
IBISI SCHEME	MPOFINI WATER SCHEME	VOYIZANA WATER SCHEME
IBISI/MFUNDWENI WATER SCHEME	MQATSHENI/STEPMORE	VUKA WATER SCHEME (NOT OPERATIONAL)
INDAWANA SCHEME	MQHOKWENI SCHEME	WATERFALL/NTLANGWINI SCHEME
IXOPO BULK (FUTURE)	MZIKI-AGRI VILLAGE	WENSBURG
IXOPO WATER SUPPLY SCHEME	NARAZETH SCHEME	ZIQALABENI SCHEME
JABULA/NDZIMANKULU SCHEME	NCAKUBANA (FUTURE)	
JOLIVET/VULAMEHLO WSS – CROSS BORDER	NCAMBELE/BLOEMFONT EIN SCHEME	
KILIMON WATER SCHEME (FUTURE)	NDABAYILALI SCHEME	

UMZIMKHULU	UBUHLEBEZWE
GREATER KOKSTAD	DR NKOSAZANA DLAMINI-ZUMA

A summary of the current water and sewer infrastructure is given in Table A.12 as contained in the above schemes:

Table A.12: Number of water and sanitation infrastructure assets and capacities

Water		
Item	Number	Total capacity
Boreholes	1988	
Abstraction works	184	
WTWs	23	37.67ML/d
Water pump stations	73	
Water bulk pipelines	787.8km	
Water reticulation pipes	1 401.2km	
Reservoirs	713	69ML
Sewer		
Item	Number	Total capacity
Sewer pump stations	4	
Sewer bulk pipelines		
Sewer reticulation pipes	103.8km	
WWTWs	13	11.68ML/d

As can be seen from Table A12, there is very little to no information regarding the capacities of the pump stations or abstraction works (surface and ground).

A proper infrastructure survey needs to be conducted on the existing infrastructure regarding their: condition, replacement needs, replacement/refurbishment costs, lifespan etc. An infrastructure and asset management programme needs to be put in place by HGDM to improve the management of their infrastructure.

It should be noted that HGDM also does not currently have a good register of all their VIPs. A study should be done by surveying the position of the VIPs and their condition.

**Business Element 5: Water services Infrastructure Management (O&M)**

This section is related to the operation and maintenance of the water infrastructure (not sewer). HGDM technical staff provided information relating to the water infrastructure. There is currently no system in place to manage and catalogue the equipment and associated staff relating to the operation and maintenance of the water infrastructure. There is an asset register but it needs revising as a lot of the infrastructure is not included in the asset register.

There are three categories assessed regarding O&M in the WSDP:

Resources

Information

Activity control and management

The different infrastructure is then assessed according to the three categories and assessed on a status quo and impact. There is a need to establish if the operation and maintenance are adequate (zero compliance – no intervention required) and the impact it has (critical to no impact).

In general, the O&M assessment showed that most of the aspects are below minimum requirements. From the discussions with HGDM operational staff, the following critical areas of concern were raised that need to be addressed:

Spare parts (resources)

Budget (resources)

As-Built info. (information)

Quality control procedures (activity control and management)

There are also green and blue drop reports for the majority of the treatment works. The treatment works and their scores are given in Table A.13 and A.14 below:

Table A.13: WTW and respective Blue Drop scores

WTW	Blue Drop Score
ESIQANDULWENI WTW	44.81%
MNQUMENI WTW (FUTURE)	0.0%
MQATSHENI WTW	0.0%
FRANKLIN WTW	47.29%
BULWER TOWN WTW	46.02%
ST APOLLINARIS/CENTOCOW WTW	64.7%
MACHUNWINI WTW (PACKAGE PLANT)	0.0%
KWANJUNGA WTW (PACKAGE PLANT)	0.0%
VIERKANT WTW (PACKAGE PLANT)	0.0%
UMZIMKHULU TOWN WTW	51.59%
HIGHLANDS/WASHBANK WTW (PACKAGE PLANT)	48.75%
ISIBI WTW	65.56%
UNDERBERG WTW	66.64%
NOKWEJA WTW (PACKAGE PLANT)	49.48%
RIVERSIDE WTW	63.89%
HLANGANANI/POLELA WTW (PACKAGE PLANT)	68.05%

BULWER WTW	47.43%
KOKSTAD WTW	66.31%
IXOPO WTW (UW)	90.11%
CREIGHTON WTW	69.92%
NGWANGWANE WTW (FUTURE)	0.0%
HIGHFLATS WTW	0.73%
DONNYBROOK WTW	0.99%

Table A.14: WWTW and respective green drop scores

WWTW	Green Drop Score
UNDERBERG RDP (PACKAGE PLANT)	0.0%
HIMEVILLE (PACKAGE PLANT)	0.0%
KOKSTAD	64.1%
UMZIMKHULU	71.4%
IXOPO	0.0%
CREIGHTON	0.0%
RIETVLEI	0.0%
FRANKLIN	0.0%
BULWER	49.0%
HLANGANANI/POLELA	60.1%
UNDERBERG	53.6%
RIVERSIDE	73.3%
ST APOLLINARIS/CENTOCOW	51.8%

From the scores above it can be seen that several of the WTW and WWTW need improved O&M, substantiating the above O&M assessment and the need for it to be improved. There are also several WTWs and WTWs that need to get assessed (highlighted in red). It should be noted that a few of the WTW and WWTW are now maintained by UW and not HGDM themselves.

#### Business Element 6: Water Resources

This section includes details on the number of sources, their abstraction volumes (licensed and current) and also the number of communities (urban and rural) supplied. Also if there is monitoring in place and if there is a monitoring plan. Details of how frequently and if the abstraction and water quality is monitored and if it is by the standards is also included and what the water quality measures in place and the industries and their usage and effluent volumes.

Apart from UW bulk purchases (mainly in Ixopo), water is abstracted from boreholes and surface abstraction works and is not monitored in the majority of the schemes. There is a water quality monitoring plan in place, but no monitoring of the groundwater and surface water levels or abstraction volumes is conducted. Water quality monitoring is done by UW as there is no specific department at HGDM for water quality monitoring, especially at the treatment, works. Limited to no information was available regarding the large industries and their water use and effluent release.

The available water sources should be analysed regarding their available and existing abstraction volumes, and monitoring should be done regularly. A proper water quality and water use monitoring program also needs to be put in place for both the abstraction and groundwater sources, as well as industrial users to analyses their influent and effluent.

#### Business Element 7: Conservation and Demand Management

This section contains two separate topics as discussed below:

##### Water resource management

This section contains information regarding unaccounted water and water inefficiencies, high pressures for residential consumers, Leak and meter repair programmes and consumer/end-use demand management.

Very little information was available regarding the water resource management section of the WSDP. HGDM currently doesn't have a hydraulic model or analysis which can be used to identify the high-pressure zones and very little information is available regarding the metering and leaks in HGDM.

The WSA indicated no available resources or plan in place to allow the monitoring and management of this function. The concept of WC/WDM has recently been introduced, and recommended interventions are to be prioritised. WC/WDM Programmes and interventions to be implemented to ensure compliance by the WSA. A hydraulic model is also required to identify any issues in the current network.

There is currently no working for water programme in place to reduce alien vegetation. There was, however, a programme in place in the past to manage alien vegetation. The WSA conducts information sessions for the public and schools regarding end-use management.

**Water balance**

This section contains information regarding the water balance on a scheme or WSA level. The data was completed on a local municipality, scale as bulk meter and consumer data was very limited, to be able to complete the water balance on a smaller scale. The billing database also had several inaccuracies, and several assumptions had to be made regarding consumption as stated in the JOAT NRW report. The actual purchased volumes from UW was also not available. Limited information was also available regarding the volumes of water at the WTW, WWTW, abstraction works and groundwater sources as inlet and outflow meters are limited and not read.

No information was provided regarding the supply to other neighbours. Due to the recent restructuring of the ward and LM boundaries, no information was available regarding how much water is supplied to the neighbours. Proper logging and metering are required in Impendle/NDZ as Umgungundlovu WSSA still supplies an area now in Harry Gwala. There is also an area in Ubuhlebezwe that is supplied from Ugu and another supplied from UW. Bulk meters need to be installed to ensure the ward changes are accounted for and noted in the water balance.

The current WSA level water balance, as calculated by JOAT, is shown in Figure A.6.

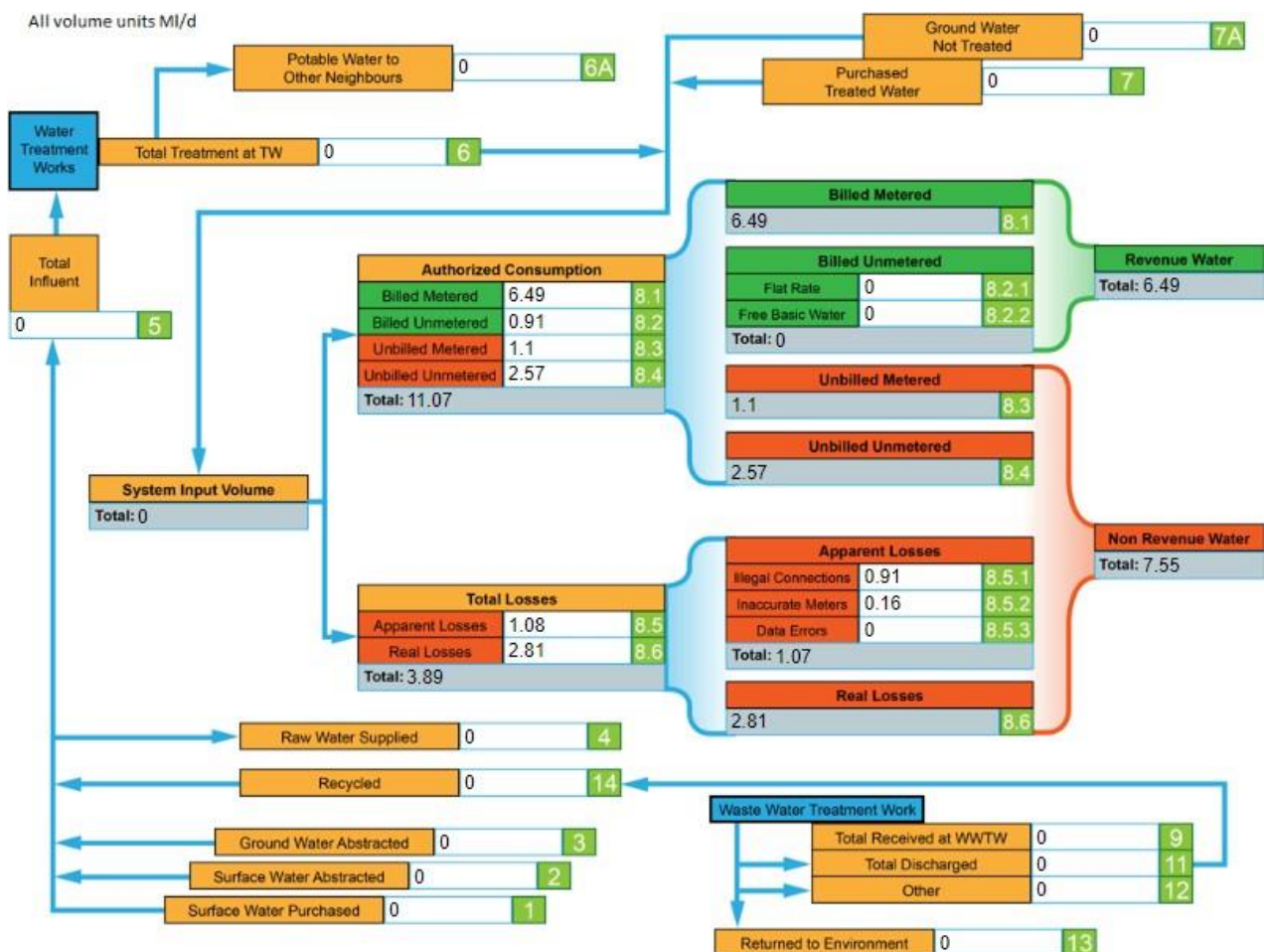


Figure A.6: WSA Level Water Balance

From Figure A.6 it is clear that the WSA has very high losses which account for almost a third of the consumption. It is thus imperative that HGDM implements the proposed solutions as stated in the NRW master plan as completed by JOAT to improve the water balance accuracy and completeness and improve NRW. The current status of the water balance is in critical need of interventions as the water loss is excessive. Logging needs to be done or meters installed to produce a proper water balance at all WTW, WWTW, abstraction works and groundwater sources. A strategy should also be put in place to replace and install consumer meters.

Business Element 8: Financial profile

Information regarding the expenditure, capex and revenue is required in the WSDP. Very limited information was provided regarding the expenditure, capex and revenue by HGDM. Information regarding the water balance cost were taken from the NRW master plan from JOAT, and HGDM financial department provided the financial information regarding some of the water resources aspects.

Information regarding revenue and CAPEX was not provided and needs to be updated by HGDM. Of the financial information available from HGDM, the information is not as split up in the categories as the WSDP requires.

The current structure of the WSDP does not include strategies for improving the financial profile. HGDM does, however, have to look at improving its cataloguing of financial information and include more categories to align with the WSDP.

Business Element 9: Water Services Institutional Arrangements

This section relates to the MuSSA and context information questionnaires. The purpose of these questionnaires is to give a broad indication of the status of the WSA and a bit of background and if the necessary procedures and resources are available.

The questionnaires were provided to the WSA, and the various departments in the WSA were contacted to provide accurate information.

The most critical issues that were raised through completing the questionnaires were:

- Water and wastewater quality monitoring and management – should be improved
- Project monitoring and, implementation – better procedures should be put in place
- Limited staff – several of the WSA positions are not filled due to budget constraints
- Informal and rural areas backlog – still several settlements not serviced
- Budget constraints to fund projects to improve water and sanitation provision
- Budget for operation and maintenance is totally insufficient

*Section B: State of Water Services Planning*

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As promulgated in terms of section 16 of the Water Services Act, a WSA must prepare and adopt a new development plan every five years, unless substantial deviations. This section contains the discussion of the detailed plans which has been instituted as part of the WSDP and the status of the WSDP.

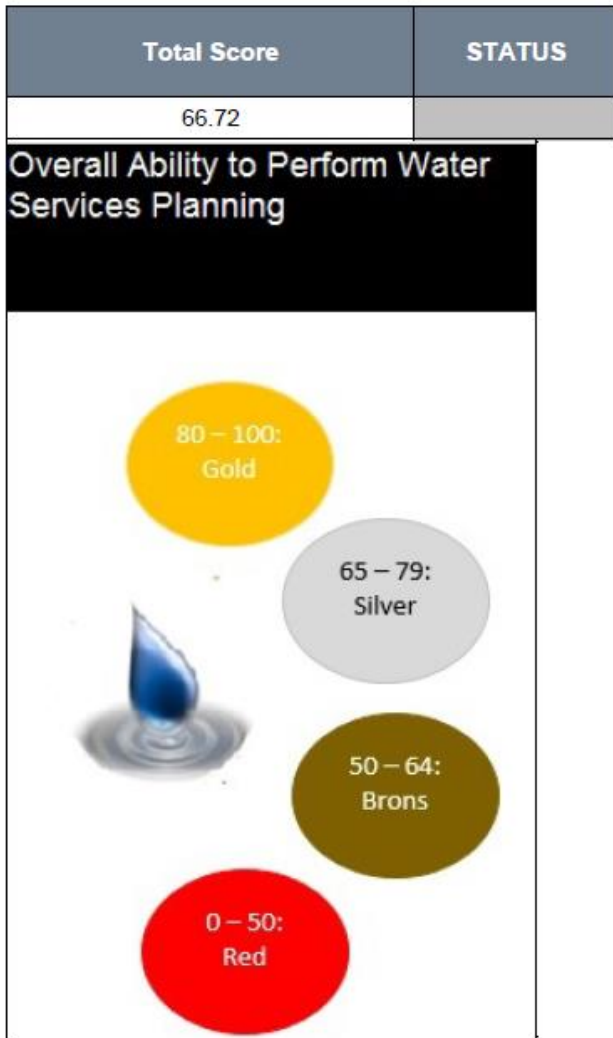
WSDP Status

The previous WSDP was completed in 2017/2018 for HGDM by GLS Consulting. No update of the WSDP was completed since then.

It should also be noted that there are several water and sanitation projects currently in place or planned/in the pipeline in the WSA to improve service levels, but the major issue is getting funding for the projects.

The WSDP score for the 2017/2018 Harry Gwala WSDP was 41.15% which falls in the Red category.

Following the current update to the 2020/21 WSDP, the score has risen to 66.72 %, which is in the Silver Category.



This marks a considerable improvement; although further work is required to improve the accuracy of the data and information in the Harry Gwala DM WSDP.

Detailed Plans

To determine the status of the infrastructure, not only is the WSDP required, but any assisting documents also need to be investigated. There were two major detailed plans recently done for HGDM regarding their water and sewer services:

Plan name	Description
JOAT NRW Report	JOAT completed a NRW report for HGDM WSA in 2017/2018. The report contained information regarding the water balance and information regarding the non-revenue water and contained information which was an integral part of the WSDP. Several recommendations were also proposed which should be used for proposed projects for the WSDP.
SMEC UAP	SMEC completed a Universal Access Plan (UAP) for HGDM in 2014. The study investigated the bulk water infrastructure, water resources, water backlog, water demand and gap analysis. The report gave a good indication of where there are backlogs and how the areas can potentially be serviced and which areas cannot be serviced as they are too remote. Also looked at the future demand scenario. This report was used to indicate the backlogs and possible projects for the WSDP.

Section C: Water Services Existing Needs Perspective

The existing needs perspective as presented below was developed through a systematic and comprehensive review of the water services function in terms of the WSDP Guide Framework. The output from this process is presented in the form of an assessment score and a strategic assessment.

The water services situation analysis prompted the development of problem statements which formed the input for the development of the water services objectives and strategies which follows in Section D.

Table C.1: Existing Needs Perspective and Problem Statements Demographics

Item	Strategic interpretation
Settlements Summary	Settlements have been discussed with WSA. Some households were taken from Eskom HH count done in 2013 and counting HH from an aerial photo. The population figures were calculated using the HH and the number of HH from CENSUS 2011. The WSA didn't agree with WSDP and census household and population figures. Study per settlement needs to be completed to assess households and population figures more accurately.
Summary by Settlement Group	Urban and rural figures are accurate. Population and households figures need to be updated with a more accurate study.
Assessment Score by Settlement Type	Settlements have been discussed with WSA and checks have been made versus the CENSUS 2011 and UAP data provided. The identification of settlement types are adequate, but the settlement households and population figures still need to be assessed in more detail.
Amenities Summary	Public amenities figures were not available at the WSA - Public amenity figures need to be discussed with health and education departments to ensure a correct number of facilities to ensure correct planning. The backlogs and service levels also need to be confirmed.

Table C.2: Existing Needs Perspective and Problem Statements Service Levels

Item	Strategic interpretation
Direct Backlog Water	Projects are in place to improve water services of backlog area, but funding is an issue and lack of regional bulk water supply schemes.
Water Services Infrastructure Supply Level Profile	There is no proper VIP or sanitation service level asset register to assess backlog situation. There are several new rural expansions without proper planning and assessment regarding basic service provision. There are projects in place each year reducing backlogs. Areas that are below RDP level sanitation supply (VIP) needs to be serviced with either VIPs or waterborne sanitation.
Sanitation Service Infrastructure Supply Level Profile	The service levels still need more investigation for a more accurate representation. Using the current service levels, more than half of the households are above RDP level water supply. However, 18% of the households are served via water tankers and 7% via springs and rivers with no proper schemes. There is thus a large portion (25%) of the WSA that is below RDP level water supply which needs to be serviced.
Water Services: Education	The service levels still need more investigation for a more accurate representation. Using the current service levels and reliability profile, the majority of the backlog areas require either infrastructure or, where there is an existing scheme, a more reliable resource.



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Sanitation Services: Education	The service levels still need more investigation for a more accurate representation. Using the current service levels, more than half of the households are above RDP level sanitation supply. However, 35% of the households are served via PIT toilets. There is thus a large portion (35%) of the WSA that is below RDP level sanitation supply, which needs to be serviced.
Health and Educational Facilities	The service levels still need more investigation for a more accurate representation. Using the current service levels and reliability profile, the majority of the backlog areas require the existing PIT toilets to be upgraded to VIPs. Some of the VIP areas are also planned to be upgraded to waterborne
Direct Sanitation Backlog	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels. Majority of the facilities have inadequate water provision and needs to be addressed.
Water Reliability Profile	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels. Some of the facilities have inadequate water provision and needs to be addressed.
Sanitation Reliability Profile	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels. Some of the facilities have inadequate sanitation provision and needs to be addressed.
Water Services: Health	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels.
Sanitation Services: Health	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels. Some of the facilities have inadequate sanitation provision and needs to be addressed.

Table C.3: Existing Needs Perspective and Problem Statements Water Services Asset Management

Item	Strategic interpretation
General Information	The WSA has an asset and disaster management plan in place. It does, however, not have a plan in place to manage untreated effluent. The asset register also needs to be updated to include all the missing schemes and infrastructure.
Operation	The asset register does not include information regarding security incidents and safety inspections performed. The information was discussed with LMs and assumptions were made. Proper assessment of security incidents and safety inspection are required.
Functionality Observation	Very little to no information was available in the asset register regarding replacement value of the infrastructure. There was also no information available regarding the refurbishment or new development costs. There was also no information regarding the physical condition of the infrastructure and information was provided and assumed based on meetings with operational managers of each LM.

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Asset Assessment Spectrum	No information was available regarding the expected lifespan of the infrastructure. Very Little to no information was also available regarding the infrastructures age to determine expected lifespans of the infrastructure.
Water and Sanitation schemes	There are several rudimentary schemes in HGDM. There should, however, be more regional schemes implemented as the maintenance and sustainability of the rudimentary schemes are difficult, and several of the schemes are not operating as they should. Some of the treatment works also do not have green and blue drop reports and should be addressed.

Table C.4: Existing Needs Perspective and Problem Statements Water Services O&M

Item	Strategic interpretation
Operation & Maintenance Plan	There is currently an operation and maintenance plan in place. The plan should, however, be improved and implemented. The plan is currently not implemented as it should, mainly due to budget constraints.
Is There an Operation and Maintenance Plan?	There is currently an operation and maintenance plan in place. The plan should, however, be improved and implemented. The plan is currently not implemented as it should, mainly due to budget constraints.
Resources	The main concern in terms of resources to the WSA in terms of all its infrastructure is budget. The WSA doesn't have enough budget to operate and maintain its infrastructure. After the budget, the WSA has issues regarding the amount of staff and spare parts, which is again linked to the budget.
Information	According to the WSA, there are very little to no As-built information available regarding the infrastructure. The relevant as-builts should be collected from the consultants and surveys should be completed where necessary. There is an asset register in place, but should also be updated. Several of the schemes is not included in the current asset register. There is sufficient information available regarding the tools and equipment, and there are manuals and safety plans.
Activity Control & Management	The WSA shows very little compliance with the active control and management of its infrastructure. The major area of concern is the quality control procedures which are non-existent.

Table C.5: Existing Needs Perspective and Problem Statements Conservation & Demand Management

Item	Strategic interpretation
Reducing unaccounted water and water inefficiencies	The WSA stated that there is only partial metering taking place in the WSA, mainly in urban areas where there are proper house or yard connection. The rural schemes have no metering, which is a big issue especially in terms of the water balance. There are programmes to improve leaks and un-metered connections but are not sufficient.
Leak and meter repair programmes	The WSA stated that there is currently active leak and meter repair programmes in place. There is, however, a need for retrofitting inefficient toilets. There are also several illegal connections (yard connection from communal standpipe) which increases leakage.
Consumer/end-use demand management: Public Information & Education Programmes	There are currently programmes in place for educating schools and communities regarding end use/consumer demand management. The WSA states that these are adequate, but further awareness and education is necessary.
Conjunctive use of surface - and groundwater	No information was available regarding artificial recharge, and only information on one scheme was available regarding rainwater harvesting. There is thus a need to investigate artificial recharge and rainwater harvesting in the WSA.

Working for Water	Currently, there are no programs in place to remove alien vegetation or to reduce alien vegetation. Alien vegetation typically has a high water use and should thus be removed. There have been programs in the past, but none are currently in place.
Water Balance	Limited to no information was available regarding the water consumption/metering and water resources (purchased and ground and surface water sources - abstraction volumes). This made the accuracy of the water balance very low, and several assumptions were made. The current NRW due to inadequate metering needs to be addressed.

Table C.6: Existing Needs Perspective and Problem Statements Water Resources

Item	Strategic interpretation
Current Water Sources	Limited information was provided on the sources and additional sources available and their volumes and abstraction volumes
Monitoring	Limited information was provided on the sources and additional sources available and their volumes and abstraction volumes. The UAP completed looked at current and additional sources. There is, however, a need to complete a WSA master plan to identify possible additional sources and assess the current infrastructure in more detail.
Water Quality	Information was provided regarding monitoring of sources by the technical staff of the WSA. Monitoring occurs either never or very rarely. No monitoring is done regarding the groundwater sources, and only some of the more formal schemes surface water abstraction is monitored. A need for proper monitoring of the schemes and sources are required. The monitoring of sources is also vital for the water balance.
Operation	The WSA provided information on the water quality. According to the WSA, UW mainly conducts the quality monitoring of the sources (abstraction) and the water that is returned. The WSA does not monitor water quality. There is no staff dedicated to water quality and monitoring in the WSA. There is a need to improve quality monitoring in the WSA.
Additional Sources Available	Most of the abstraction points (surface and ground) are registered with the DWS, but in general, they are not recorded. Proper monitoring of the abstraction points are required.

*Section D: Water Services Objectives and Strategies*

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*The water services objectives and strategies presented below were derived from the water services situational analysis as summarized in Section C: Water Services Existing Needs Perspective and presents the 5-year Water Services objectives and strategies as established in the WSA’s WSDP.*

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Table D1: WSDP FY2018: Water Services Objectives and Strategies

WSDP FY2017: Strategies and Objectives

Nr	Objective Strategy	Key Performance Indicator	Baseline (FY2017 status quo)	WSDP Year 1	WSDP Year 2	WSDP Year 3	WSDP Year 4
				FY2021	FY2022	FY2023	FY2024
				Target	Target	Target	Target
Topic 1 - Settlement Demographics & Public Amenities							
1	Settlement (urban and rural) survey	All settlements should be	Currently, the information is based on Eskom	Present to council	Complete	Update WSDP	Update WSDP
	assessing households and	investigated, and the number of	households, and the number of people per	need for settlement	settlement	with new	
	population	households and population numbers	household from CENSUS 2011 data was used	assessment to	survey	settlement	
		should be determined. GPS locations	to determine the population.	provide funding and		figures	
		should also be taken		resources			
2	Public amenities should be	All public amenities (health and	Currently, the information is based on	Present to council	Complete	Update WSDP	Update WSDP
	investigated with the cooperation of	education) should be investigated,	information contained in the existing GDB and	need for public	public amenity	with new	
	the health and education	and the number of facilities and their	from information provided by the surveyor	amenity assessment	survey	public amenity	
	departments	type should be determined. GPS	general. The WSA didn't provide any data.	to provide funding		figures	
		locations should also be taken		and resources			
Topic 2 - Service Levels Profile							
1	Settlement survey assessing service	Settlement survey needs to be	Discussions were had with infrastructure	Presenting to	Complete	Update WSDP	Update WSDP
	levels - both water and sewer	completed assessing the service	regarding water and sewer service provision as	council need for	settlement	with new	
		levels of each of the settlements in	Census and DWS service levels were incorrect.	settlement	survey	settlement	
		Harry Gwala (rural and urban) for	The service levels still need more investigation	assessment to		figures	
		both water and sewer. The survey will	for a more accurate representation.	provide funding and			
		aid in identifying the backlog areas in		resources			
		terms of service provision in Harry					
		Gwala.					

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Nr	Objective Strategy	Key Performance Indicator	Baseline (FY2017 status quo)	WSDP Year 1	WSDP Year 2	WSDP Year 3	WSDP Year 4
				FY2021	FY2022	FY2023	FY2024
				Target	Target	Target	Target
2	Areas that are below RDP level water supply needs to be supplied via new schemes or regional schemes	Areas that are below RDP level water supply needs to be supplied via new schemes or regional schemes	Using the current service levels, more than half of the households are above RDP level water supply. However, 18% of the households are served via water tankers and 7% via springs and rivers with no proper schemes. There is thus a large portion (25%) of the WSA that is below RDP level water supply which needs to be serviced.	Presenting to council need for improving areas below RDP level of water provision to provide funding and resources	Upgrade below RDP level of sewer services areas	Upgrade below RDP level of sewer services areas - update WSDP	Upgrade below RDP level of sewer services areas - update WSDP

3	Areas that are below RDP level sanitation supply (VIP) needs to be serviced with either VIPs or waterborne sanitation.	Areas that are below RDP level sanitation supply (VIP) needs to be serviced with either VIPs or waterborne sanitation.	Using the current service levels, more than half of the households are above RDP level sanitation supply. However, 35% of the households are served via PIT toilets. There is thus a large portion (35%) of the WSA that is below RDP level sanitation supply which need to be serviced.	Presenting to council need for improving areas below RDP level of sewer provision to provide funding and resources	Upgrade below RDP level of sewer services areas	Upgrade below RDP level of sewer services areas - update WSDP	Upgrade below RDP level of sewer services areas - update WSDP
4	Assessment of service levels of Health and education facilities for planning and design	An assessment of the service levels of the Health and education facilities in Harry Gwala is required for planning and design and ensuring the facilities have adequate services	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels.	Get health and education facility information from respective departments	Update service levels and WSDP	Update WSDP	Update WSDP
5	Facilities with backlogs need to be properly serviced.	Facilities with backlogs need to be properly serviced.	Some of the facilities have inadequate water and sewer provision according to the current service levels and needs to be addressed.	Present to council need for providing proper services to health and educational facilities to provide funding and resources	Improve backlogs of facilities and update WSDP	Improve backlogs of facilities and update WSDP	Improve backlogs of facilities and update WSDP
6	A water and sanitation masterplan needs to be completed for the WSA on a bulk and reticulation scale for the existing and future demand scenario	A water and sanitation masterplan needs to be completed for the WSA on a bulk and reticulation scale for the existing and future demand scenario	Currently, there is no proper masterplan that assesses the infrastructure (sewer and water) and looks at the existing and future demands of the WSA. A master plan is imperative to adequately plan infrastructure	Present to council need for a proper water and sewer master plan to provide funding and resources	Complete masterplan and reduce backlogs	Complete masterplan and reduce backlogs	Complete masterplan and reduce backlogs
7	The existing sources should be investigated, and future sources	The existing sources should be investigated, and future sources	Currently, the biggest issue with the existing schemes is source reliability. There is a need	Present to council need for the	Investigate existing and	Implement new sources to	Implement new sources to

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	identified	identified	for more sustainable sources.	investigation of the existing and future sources to provide funding and resources	investigation of future sources	improve scheme supply and update WSDP	improve scheme supply and update WSDP
Topic 3 - Water Services Asset Management							
1	The WSA should improve the asset management plan and develop a plan to manage untreated effluent	The WSA should update and improve the asset management plan and develop a plan to manage untreated effluent	The WSA has an asset and disaster management plan in place. It does, however, not have a plan in place to manage untreated effluent. The asset register also needs to be updated to include all the missing schemes and infrastructure.	Present to council need to improve the asset management plan and develop a plan to manage untreated effluent to provide funding and resources	Improve the asset management plan and develop a plan to manage untreated effluent and update WSDP	Implement the improved asset management plan and plan to manage untreated effluent and update WSDP	Update WSDP

2	The WSA to do a proper assessment of security incidents and safety inspections performed	The WSA to do a proper assessment of security incidents and safety inspections performed	The asset register does not include information regarding security incidents and safety inspections performed. The information was discussed with LMs and Assumptions were made. Proper assessment of security incidents and safety inspection are required.	Present to council need to do a proper assessment of security incidents and safety inspections performed to provide funding and resources	Conduct a proper assessment of security incidents and safety inspections performed and update WSDP	Conduct a proper assessment of security incidents and safety inspections performed and update WSDP	Conduct a proper assessment of security incidents and safety inspections performed and update WSDP
3	Proper replacement, refurbishment and new development costs need to be determined for all the water and sanitation infrastructure in Harry Gwala.	Proper replacement, refurbishment and new development costs need to be determined for all the water and sanitation infrastructure in Harry Gwala. This can be achieved with a sewer and water master plan	Very little to no information was available in the asset register regarding replacement value of the infrastructure. There was also no information available regarding the refurbishment and new development costs. There was also no information regarding the physical condition of the infrastructure and information was provided and assumed based on meetings with operational managers of each LM.	Present to council need to determine a replacement, refurbishment and new development costs for all the water and sanitation infrastructure to provide funding and resources	Determine a replacement, refurbishment and new development costs for all the water and sanitation infrastructure and update WSDP	Determine a replacement, refurbishment and new development costs for all the water and sanitation infrastructure and update WSDP	Determine a replacement, refurbishment and new development costs for all the water and sanitation infrastructure and update WSDP
4	The expected lifespan on the infrastructure should be determined based on the age and the condition of the infrastructure.	The expected lifespan on the infrastructure should be determined based on the age and the condition of the infrastructure. A proper assessment of the infrastructure and their ages are required	No information was available regarding the expected lifespan of the infrastructure. Very Little information was also available regarding the infrastructure's age to determine their ages.	Present to council need to determine the expected lifespan on the infrastructure to provide funding and resources	Determine expected lifespan on the infrastructure and update WSDP	Determine expected lifespan on the infrastructure and update WSDP	Determine expected lifespan on the infrastructure and update WSDP
5	Investigate and implement more regional water and sanitation schemes.	Investigate and implement more regional water and sanitation schemes. This can be addressed with the water and sewer masterplans	There are several rudimentary schemes in HGDM. The feasibility of regional schemes should be investigated as the maintenance and sustainability of the rudimentary schemes are difficult, and several of the schemes are not operating as they should.	Presenting to council need to investigate and implement more regional water and sanitation schemes to provide funding and resources	Investigate and implement more regional water and sanitation schemes and update WSDP	Investigate and implement more regional water and sanitation schemes and update WSDP	Investigate and implement more regional water and sanitation schemes and update WSDP
6	Blue and green drop reports should be done for outstanding treatment works and the existing works should be refurbished or upgraded as the score are very low	Blue and green drop reports should be done for outstanding treatment works, and the existing works should be refurbished or upgraded as the score are very low	Some of the treatment works also do not have green and blue drop reports, and the ones that do have are not in good working order and should be addressed.	Presenting to council need for assessing the infrastructure condition to provide funding and resources	Complete asset register assessment	Update WSDP	Update WSDP

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7	Update of asset register to include physical condition of all the assets.	Update of asset register to include physical condition of all the assets.	Currently, the asset register does not include the physical condition of all the infrastructure	Present to council need to ascertain the physical condition of the infrastructure to provide funding and resources	Ascertain the physical condition of the infrastructure and update asset register and WSDP	Ascertain the physical condition of the infrastructure and update asset register and WSDP	Ascertain the physical condition of the infrastructure and update asset register and WSDP
Topic 4 - Water Services O and M							
1	Develop and implement improved operation and maintenance plan for the effective operation and maintenance of assets. Improved budgets should be allocated to improve O&M.	Develop and implement improved operation and maintenance plan for the effective operation and maintenance of assets. Improved budgets should be allocated to improve O&M.	There is currently an operation and maintenance plan in place. The plan should, however, be improved and implemented. The plan is currently not implemented as it should, mainly due to budget constraints.	Present to council need to develop and implement an improved operation and maintenance plan to provide funding and resources	Develop and implement an improved operation and maintenance plan	Update WSDP	Update WSDP
2	The proper physical survey needs to be conducted and a GIS need to be created as very little information is available.	The proper physical survey needs to be conducted and as-built drawings need to be created as very little information is available regarding physical information which limits the capacity of operational staff	According to the WSA, there is very little to no as-built information available regarding the sewer and water infrastructure. The relevant as-builts should be collected from the consultants, and physical surveys should be completed where necessary.	Present to council need to survey infrastructure and collect as-builts to provide funding and resources	Survey infrastructure and collect as-builts and update WSDP	Survey infrastructure and collect as-builts and update WSDP	Survey infrastructure and collect as-builts and update WSDP
3	The asset register needs to be updated, and all the infrastructure of existing schemes should be included.	The asset register needs to be updated, and all the infrastructure of existing schemes should be included.	There is an asset register in place but should also be updated. Several of the schemes infrastructures is not included in the current asset register.	Present to council need to update asset register to provide funding and resources	Update asset register and update WSDP	Update asset register and update WSDP	Update asset register and update WSDP
4	Develop systems and processes for effective activity control and management especially in terms of risk and quality	Develop systems and processes for effective activity control and management - especially in terms of risk and quality	The WSA shows very little compliance with the active control and management of its infrastructure. The major area of concern is the quality control procedures which are non-existent.	Present to council need to develop systems and processes for effective activity control and management to provide funding and resources	Develop systems and processes for effective activity control and management	Update WSDP	Update WSDP
5	Budget to be improved regarding operation and maintenance as currently not enough budget	Budget to be improved regarding operation and maintenance as currently not enough budget	The main concern in terms of resources to the WSA in terms of all its infrastructure is budget. The WSA doesn't have enough budget to operate and maintain its infrastructure.	Present to council need for the improved O&M budget to provide funding and resources	Improve O&M with an increased budget and update WSDP	Improve O&M with an increased budget and update WSDP	Improve O&M with an increased budget and update WSDP
6	More staff and spare parts need to be allocated to WWTW and WTW plants and pump stations for optimal operation	More staff and spare parts need to be allocated to WWTW and WTW plants and pump stations for optimal operation	After the budget, the WSA has issues regarding the amount of staff and spare parts, which is again linked to the budget.	Present to council need for more staff and spare parts to provide funding and resources	Acquire more staff and spare parts and update WSDP	Acquire more staff and spare parts and update WSDP	Acquire more staff and spare parts and update WSDP

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Topic 5.1 - Conservation & Demand Management - Water Resource							
1	WC&DM Programmes and interventions to be implemented to ensure compliance by the WSA.	WC&DM Programmes and interventions to be implemented to ensure compliance by the WSA. Especially regarding: Reducing unaccounted water and water inefficiencies Leak and meter repair programmes more public awareness and education programmes artificial recharge and rainwater harvesting investigation and monitoring alien vegetation removing programs	The WSA stated that there is only partial metering taking place in the WSA, mainly in urban areas where there are proper house or yard connection. The rural schemes have no metering, which is a big issue especially in terms of the water balance.  The WSA stated that there is currently active leak and meter repair programmes in place. There is, however, a need for retrofitting leaking toilets. There are also several illegal connections (yard connection from communal standpipe) which increases leaking.  There are currently programmes in place for educating schools and communities regarding end use/consumer demand management. The WSA states that these are adequate, but more awareness and education is necessary. No information was available regarding artificial recharge, and only information on one scheme was available regarding rainwater harvesting.  Currently, there are no programs in place to remove alien vegetation or to reduce alien vegetation. Alien vegetation is typical for high water users and should thus be removed. There have been programs in the past, but none are currently in place.	Present to council need for proper WC&DM programmes and interventions to provide funding and resources	Develop and implement WC&DM Programmes and update WSDP	Develop and implement WC&DM Programmes and update WSDP	Develop and implement WC&DM Programmes and update WSDP

Topic 5.2 - Conservation & Demand Management - Water Balance							
1	Implement strategies as contained in NRW report compiled by JOAT. Especially regarding metering of sources and consumers (metering of standpipes etc.)	Implement strategies as contained in NRW report compiled by JOAT. Especially regarding metering of sources and consumers (metering of standpipes etc.)	Limited to no information was available regarding the water consumption/metering and water resources (purchased and ground and surface water sources - abstraction volumes). This made the accuracy of the water balance very low, and several assumptions were made. The current NRW due to inadequate metering needs to be addressed.	Present to council need for proper metering to provide funding and resources	Improve metering of sources, reservoirs and consumers - Update WSDP	Improve metering of sources, reservoirs and consumers - Update WSDP	Improve metering of sources, reservoirs and consumers - Update WSDP
2	The WSA to develop and implement the water monitoring plan.	Develop and implement the water monitoring plan.	The water monitoring plan is not in place with limited resources to manage these functions effectively.	Develop and implement the water monitoring plan.	Develop and implement the water monitoring plan.	Update WSDP	Update WSDP

Topic 6 - Water Resource							
1	The available sources should be analysed regarding their available abstraction volumes and existing abstraction volumes.	All abstraction sources should be logged and monitored to determine the available abstraction volumes and the existing abstraction volumes.	Limited information was provided on the sources and additional sources to determine their volumes and abstraction volumes.	Present to council need for proper source analysis to provide funding and	Analyse available and existing abstraction	Update WSDP	Update WSDP



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

		Proper yield analysis of sources is also required		resources	volumes and			
					update asset register to include volumes			
2	A proper source monitoring program needs to be put in place - monitoring and metering of both ground and surface abstraction is required	A proper source monitoring program needs to be put in place - monitoring of both ground and surface abstraction is required	Information was provided regarding monitoring of sources by the technical staff of the WSA. Monitoring occurs either never or very rarely. No monitoring is done regarding the groundwater sources, and only some of the more formal schemes surface water abstraction is monitored. A need for proper monitoring of the schemes and sources are required. The monitoring of sources is also vital for the water balance.	Present to council  need for proper source monitoring to provide funding and resources	Implement  and develop source monitoring	Update WSDP	Update WSDP	Update WSDP
3	Proper water quality and water monitoring program needs to be put in place - water and wastewater	Proper water quality and water monitoring program needs to be put in place - water and wastewater	The WSA provided information on the water quality. According to the WSA, UWN mainly conducts the quality monitoring of the sources (abstraction) and the water that is returned. The WSA does not itself monitoring water quality. There is no staff dedicated to water quality and monitoring in the WSA. There is a need to improve quality monitoring in the WSA.	Present to council  need for proper water and wastewater quality monitoring program and resources	Develop and implement water and wastewater quality monitoring program	Update WSDP	Update WSDP	Update WSDP
4	Register and record all abstractions with DWS - licensing all necessary abstractions	Register and record all abstractions with DWS - licensing all necessary abstractions	Most of the abstraction points (surface and ground) are registered with the DWS, but in general, they are not recorded. Proper asset management and monitoring of the abstraction points are required.	Register and record all abstraction works with DWS	Update WSDP	Update WSDP	Update WSDP	Update WSDP
4	Register and record all abstractions with DWS - licensing all necessary abstractions	Register and record all abstractions with DWS - licensing all necessary abstractions	Most of the abstraction points (surface and ground) are registered with the DWS, but in general, they are not recorded. Proper asset management and monitoring of the abstraction points are required.	Register and record all abstraction works with DWS	Update WSDP	Update WSDP	Update WSDP	Update WSDP

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*Section E: Water Services MTEF Projects*

*The Water Services Medium-Term Expenditure Framework (MTEF) projects are presented below and outline the water services projects which are funded for implementation within the next three years. Table E.2 provides the projects identified for implementation in FY2021 to FY2023.*

*These projects are as listed in the Harry Gwala District Municipality 3 year Capital Development Plan.*

*There are 6 project categories which projects fall in generally:*

- Infrastructure projects*
- Source development projects*
- Demand management projects*
- O&M Commitments – operations and maintenance*

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*Institutional*

*Water services programs – awareness programs*

*It should be highlighted that the projects included herein, represents only projects for which funding has already been secured, and therefore does not comprise the comprehensive water services project requirements of the WSA.*

*These projects are presented for the different local municipalities in Harry Gwala District and are split between the following grant funding streams:*

*Municipal Infrastructure Grant (MIG)*

*Water Services Infrastructure Grant (WSIG)*

*Regional Bulk Infrastructure Grant (RBIG)*

*The summary of the MTEF water services projects may be presented as follows in Table E.1 (note that HGDM only currently have infrastructure and demand management projects in place):*

Table E.1: Summary of MTEF Projects

HARRY GWALA DISTRICT MUNICIPALITY		MTEF Projects							
		2021		2022		2023		Total	
		No	Value	No	Value	No	Value	No	Value
MIG	Dr ND Zuma LM	22	R 45 595 539	22	R 73 800 175	22	R 85 500 000	22	R 204 895 714
	Ubuhlebezwe LM	12	R 44 266 100	12	R 41 708 000	12	R 48 755 655	12	R 134 729 755
	Greater Kokstad LM	10	R 32 684 715	10	R 39 500 000	10	R 45 063 830	10	R 117 248 545
	Umzimkhulu LM	18	R 38 854 542	18	R 71 798 800	18	R 63 666 540	18	R 174 319 882
	<b>MIG TOTAL</b>	<b>62</b>	<b>R 161 400 896</b>	<b>62</b>	<b>R 226 806 975</b>	<b>62</b>	<b>R 242 986 025</b>	<b>62</b>	<b>R 631 193 896</b>
WSIG	Dr ND Zuma LM	3	R 10 300 000	3	R 8 236 110	3	R 11 000 000	3	R 29 536 110
	Ubuhlebezwe LM	6	R 33 063 790	6	R 33 933 968	6	R 26 800 000	6	R 93 797 758
	Greater Kokstad LM	2	R 9 695 100	2	R 9 859 500	2	R 11 000 000	2	R 30 554 600
	Umzimkhulu LM	4	R 17 241 110	4	R 26 176 680	4	R 32 200 000	4	R 75 617 790
	<b>WSIG TOTAL</b>	<b>15</b>	<b>R 70 300 000</b>	<b>15</b>	<b>R 78 206 258</b>	<b>15</b>	<b>R 81 000 000</b>	<b>15</b>	<b>R 229 506 258</b>
RBIG	Dr ND Zuma LM	1	R 9 026 000	1	-	1	-	1	R 9 026 000
	Ubuhlebezwe LM	-	-	-	-	-	-	-	R 0
	Greater Kokstad LM	-	-	-	-	-	-	-	R 0
	Umzimkhulu LM	-	-	-	-	-	-	-	R 0
	<b>RBIG TOTAL</b>	<b>1</b>	<b>R 9 026 000</b>	<b>1</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>1</b>	<b>R 9 026 000</b>
<b>Total</b>		<b>78</b>	<b>R 240 726 896</b>	<b>78</b>	<b>R 305 013 233</b>	<b>78</b>	<b>R 323 986 025</b>	<b>78</b>	<b>R 869 726 153</b>

Table E2: WSDP FY2021: Projects identified for implementation in FY2018 to FY2020

Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
<b>MIG</b>								
<b>Dr Nkosazane Dlamini Zuma (NDZ) LM</b>								
Underberg Bulk W.S Upgrade Phase 2	3 & 2	NDZ	3085	R 500 000	R 7 000 000	R 7 800 000	Construction	Jun-20
Greater Kilimon Water Supply Project	4 & 5	NDZ	5944	R 5 000 000	R 5 000 000	R 1 000 000	Planning	Jun-28
Underberg Wastewater Works (Himeville Sanitation Project)	3 & 2	NDZ	2732	R 3 000 000	R 5 000 000	R 5 000 000	Planning	Jun-26
Mqatsheni Water Supply	1	NDZ	934	R 432 000	R 0	R 0	Construction	Jun-21
Khukhulela Water Supply	5	NDZ	1641	R 500 000	R 4 500 000	R 5 000 000	Planning	Jun-25
Greater Nomandlovu Water Supply Phase 2	11	NDZ	1654	R 6 000 000	R 5 000 000	R 1 000 000	Construction	Jun-23
Non-Revenue Water Reduction Program in KwaSani and Ingwe Local Municipalities	ALL	NDZ	ALL	R 500 000	R 2 500 000	R 2 500 000	Planning	Jun-26

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Bulwer to Nkelabantwana & Nkumba Water	10	NDZ	2702	R 1 400 000	R 3 000 000	R 4 500 000	Construction	Jun-27
Greater Mbhulelweni Water Supply Project	10	NDZ	5841	R 5 000 000	R 2 500 000	R 6 000 000	Construction	Jun-28
Gala Donnybrook Water Supply	6	NDZ	2388	R 9 000 000	R 5 000 000	R 3 000 000	Construction	Jun-23
Creighton Water Supply Project	14	NDZ	359	R 1 500 000	R 2 000 000	R 4 500 000	Planning	Jun-25
Donnybrook Bulk Sewer Upgrade	13	NDZ	254	R 165 000	R 3 500 000	R 5 100 000	Planning	Jun-26
Centocow Water Supply	6 & 8	NDZ	9466	R 105 000	R 4 242 175	R 4 500 000	Planning	Jun-24
Fencing of Water Infra. in Ingwe and Kwasani	ALL	NDZ	ALL	R 400 000	R 2 000 000	R 1 500 000	Planning	Dec-23
Bulwer Dam Emergency Intervention - WSS	6, 7, 10, 11 & 12	NDZ	19526	R 500 000	R 2 800 000	R 5 000 000	Construction	Dec-30
Ntwasahlobo, Netherby and Ridge Water Project (Greater Mhlangeni)	1	NDZ	1697	R 931 767	R 3 458 000	R 3 300 000	Planning	Jun-26
Underberg - Himeville Water Infrastructure Distribution Upgrade	2 & 3	NDZ	1425	R 3 000 000	R 5 000 000	R 7 800 000	Construction	Jun-26
Bulwer Water Infrastructure Distribution Upgrade	10	NDZ	851	R 500 000	R 2 800 000	R 4 500 000	Planning	Jun-26

Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
Bulwer Town Waste Water Works & Sewer Infrastructure	10	NDZ	851	R 95 000	R 2 000 000	R 3 500 000	Planning	Jun-26
Creighton Town Waste Water Works & Sewer Infrastructure	14	NDZ	359	R 185 105	R 1 500 000	R 2 000 000	Planning	Jun-26
Donnybrook Town Water Distribution Network Upgrade	13	NDZ	254	R 215 000	R 2 000 000	R 3 000 000	Planning	Jun-26
Universal Rural Sanitation Coverage in NDZ and Greater Kokstad Municipality	ALL	NDZ	ALL	R 6 666 667	R 3 000 000	R 5 000 000	Construction	Jun-25
<b>Sub Total</b>				<b>R 45 595 539</b>	<b>R 73 800 175</b>	<b>R 85 500 000</b>		

Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
<b>MIG</b>								
<b>Ubuhlebezwe LM</b>								
Umkhunya Water Supply Schemes (AFA) MIS 224801	5, 6, 7, 8, 9 & 13	UBU	2482	R 8 000 000	R 3 500 000	R 5 000 000	Construction	Jun-28
Ncakubana Water Supply Scheme Phase 2	1	UBU	1004	R 18 000 000	R 3 000 000	R 0	Construction	Jun-22
Eradication of Sanitation Backlog in Ubuhlebezwe	All	UBU	All	R 1 000 000	R 5 000 000	R 7 000 000	Construction	Jun-21
Rectification and Upgrade of Fairview and Ixopo Town Sewer System	2 & 4	UBU	1520	R 12 000 000	R 3 500 000	R 4 100 000	Construction	Jun-30
Ixopo Hopewell Water Supply	2	UBU	340	R 3 000 000	R 3 500 000	R 3 855 655	Planning	Jun-23
Ubuhlebezwe Local Municipality Water Conservation / Water Demand Management Project	2, 4 & 13	UBU	All	R 85 115	R 2 650 000	R 3 000 000	Planning	Jun-26
Highflats Town Bulk Water Supply Scheme	13	UBU	3517	R 500 000	R 3 000 000	R 3 850 000	Planning	Dec-24
Chibini Water Supply Project	4	UBU	1162	R 500 000	R 2 458 000	R 3 000 000	Planning	Oct-23
Greater Mhlabashana Water Supply Scheme	6, 8, 10, 12, 13 & 14	UBU	9904	R 255 000	R 5 000 000	R 8 650 000	Planning	Jun-27
Ncakubane Water Supply Scheme Phase 3	1	UBU	1004	R 195 985	R 2 900 000	R 2 650 000	Planning	Jun-25
Ixopo Town Water Infrastructure Upgrade	2 & 4	UBU	2438	R 555 000	R 5 000 000	R 3 900 000	Planning	Jun-26
Highflats Town Waste Water Works & Sewer Infrastructure	13	UBU	3517	R 175 000	R 2 200 000	R 3 750 000	Planning	Jun-25
<b>Sub Total</b>				<b>R 44 266 100</b>	<b>R 41 708 000</b>	<b>R 48 755 655</b>		

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Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
<b>MIG</b>								
<b>Greater Kokstad LM</b>								
Horseshoe Sanitation Project - New	4, 7 & 10	GKM	1462	R 2 000 000	R 6 000 000	R 3 750 000	Planning	Jun-22
Horseshoe Sanitation Project Phase 2	4, 7 & 10	GKM	1462	R 10 000 000	R 3 500 000	R 3 000 000	Construction	Jun-23
Makhoba Housing Water Project	6	GKM	1400	R 5 000 000	R 2 750 000	R 550 000	Planning	Jun-23
Greater Kokstad Water Source Development	ALL	GKM	9001	R 10 000 000	R 5 000 000	R 12 000 000	Planning	Dec-25
Greater Kokstad Water Distribution Infrastructure Upgrade	ALL	GKM	9001	R 5 000 000	R 8 800 000	R 9 500 000	Planning	Jun-30
Emergency Sewer Intervention & Rectification in Kokstad, Bhongweni and Shayamoya	ALL	GKM	5384	R 0	R 0	R 0	Construction	Jun-20
Greater Kokstad Water Demand and Conservation Management	ALL	GKM	ALL	R 169 585	R 2 650 000	R 2 100 000	Planning	Jun-26
Franklin Waste Water Works & Sewer Infrastructure	2	GKM	709	R 110 505	R 1 965 000	R 2 550 000	Planning	Jun-26
Franklin Water Works & Water Infrastructure Upgrade and Refurbishment	2	GKM	709	R 109 525	R 2 335 000	R 2 725 000	Planning	Jun-25
Greater Kokstad Bulk Sewer Upgrade	ALL	GKM	9001	R 295 100	R 6 500 000	R 8 888 830	Planning	Jun-30
<b>Sub Total</b>				<b>R 32 684 715</b>	<b>R 39 500 000</b>	<b>R 45 063 830</b>		

Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
<b>MIG</b>								
<b>Umzimkhulu LM</b>								
Greater Summerfield Water Project	9,13,15,20	NMZ	4985	R 13 000 000	R 4 000 000	R 4 950 000	Construction	Jun-27
KwaMay-Theekloof Water Supply Project	11,13,15	NMZ	1202	R 9 500 000	R 1 500 000	R 0	Construction	Jun-22
Universal Rural Sanitation coverage in Umzimkhulu Municipality	ALL	NMZ	25612	R 1 000 000	R 3 000 000	R 5 000 000	Construction	Jun-25
Greater Paninkukhu Mthwane Bulk WS	8,9,10,12,18,19	NMZ	9960	R 0	R 0	R 0	Planning	Jun-19
Umzimkhulu Sewer Upgrade Phase 2	16 & 17	NMZ	3392	R 1 000 000	R 3 455 000	R 4 650 000	Planning	Dec-24
Santombe (Mnqumeni) W.S. Phase 3	14 & 22	NMZ	5576	R 7 042 817	R 1 500 000	R 0	Construction	Jun-21
Ibisi Housing Sewer Reticulation	11 & 13	NMZ	364	R 600 000	R 1 851 000	R 2 956 500	Construction	Jun-23
Mzimkhulu Water Infrastructure Distribution Upgrade	16	NMZ	3392	R 205 100	R 10 000 000	R 6 985 115	Planning	Jun-25
Riverside Sewer Refurbishment & Upgrade	3	NMZ	1009	R 109 595	R 2 800 000	R 2 945 500	Planning	Jun-22
Greater Riverside Water Supply Scheme	2,3,5,21	NMZ	4384	R 152 100	R 5 000 000	R 3 950 000	Planning	Jun-27
Nsingizi - Mkhangala Water Supply	3 & 4	NMZ	602	R 106 565	R 2 500 000	R 2 950 000	Planning	Dec-26
Ibisi - Kokshill Water Supply	11 & 13	NMZ	1212	R 254 655	R 3 500 000	R 2 955 100	Planning	Jun-25
Machunwini Water Supply	12	NMZ	1011	R 215 000	R 5 000 000	R 4 000 000	Planning	Dec-23
Cabhane River Valley St Barnabas W.S	7, 19 & 21	NMZ	3100		R 5 500 000	R 3 500 000	Planning	Dec-27
Lourdes - Ndzombane Water Supply	6, 9 & 21	NMZ	3415	R 106 510	R 5 000 000	R 3 000 000	Planning	Jun-25
Greater Njunga Water Supply Scheme	8, 10 & 18	NMZ	3098	R 169 500	R 6 875 975	R 5 674 025	Planning	Jun-26
Project Planning	ALL	ALL	ALL	R 531 500	R 5 000 000	R 4 500 000	N/A	Jun-23
PMU Operational Cost	ALL	ALL		R 4 861 200	R 5 316 825	R 5 650 300	N/A	Jun-23
<b>TOTAL</b>				<b>R 38 854 542</b>	<b>R 71 798 800</b>	<b>R 63 666 540</b>		

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<b>MIG TOTAL</b>	<b>R 161 400 896</b>	<b>R 226 806 975</b>	<b>R 242 986 025</b>
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Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
<b>WSIG</b>								
<b>Dr Nkosazane Dlamini Zuma (NDZ) LM</b>								
Capital Infrastructure Refurbishment/Upgrade in Dr. Nkosazana Dlamini Zuma LM	3, 10, 13 & 15	NDZ	1953	R 500 000	R 0	R 0	Completed	Jun-20
KwaSpheni Water Supply Scheme	14	NDZ	646	R 800 000	R 0	R 0	Completed	Jun-19
Water Supply for Identified Villages under Dr. Nkosazana Dlamini - Zuma Local Municipality	2, 6, 7, 14 & 15	NDZ	1104	R 9 000 000	R 8 236 110	R 11 000 000	Planning	Jun-22
<b>Sub Total</b>				<b>R 10 300 000</b>	<b>R 8 236 110</b>	<b>R 11 000 000</b>		

Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
<b>WSIG</b>								
<b>Ubuhlebezwe LM</b>								
Mhlabashane Capital Infrastructure WSS	10 & 13	UBU	566	R 8 595 000	R 8 595 000	R 800 000	Construction	Jun-22
Mariathal Water Supply Phase 4 (Makholweni, Mandilini & Esperanza)	2 & 4	UBU	355	R 4 000 000	R 0	R 0	Construction	Jun-20
Hlokozi water project phase 4	6 & 8	UBU	520	R 0	R 0	R 0	Completed	Jun-20
Nokweja/Mashumi CWSS	12	UBU	3421	R 1 500 000	R 5 102 858	R 0	Completed	Jun-20
Capital Infrastructure Refurbishment/Upgrade of Jolivet Water Supply Scheme	8	UBU	551	R 240 000	R 0	R 0	Construction	Jun-20
Water Supply for Identified Villages under uBuhlebezwe Local Municipality	6, 8, 9, 10 & 12	UBU	4472	R 8 428 790	R 12 000 000	R 15 000 000	Planning	Jun-22
<b>Sub Total</b>				<b>R 33 063 790</b>	<b>R 33 933 968</b>	<b>R 26 800 000</b>		

Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
<b>WSIG</b>								
<b>Greater Kokstad LM</b>								
Capital Infrastructure Refurbishment/Upgrade in Greater Kokstad LM	ALL	GKM	5333	R 1 800 000	R 0	R 0	Completed	Jun-19
Water Supply for Identified Villages under Greater Kokstad Local Municipality	2 & 6	GKM	438	R 7 895 100	R 9 859 500	R 11 000 000	Planning	Jun-21
<b>Sub Total</b>				<b>R 9 695 100</b>	<b>R 9 859 500</b>	<b>R 11 000 000</b>		

Project Name	Wards			FY 2021	FY2022	FY2023		Anticipated Completion Date
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

		Municipality	No. HH to be served				Project Status	
<b>WSIG</b>								
<b>Umzimkhulu LM</b>								
Capital Infrastructure Refurbishment/Upgrade in Umzimkhulu LM	1, 2, 4, 10, 12, 10, 16, 17 & 20	NMZ	650	R 10 000 000	R 0	R 0	Construction	Jun-21
Water Supply for Identified Villages under Umzimkhulu Jurisdiction: Phase 2	10 & 8	NMZ	588	R 600 000	R 10 577 677	R 5 000 000	Construction	Jun-23
Water Supply for Identified Villages under Umzimkhulu Local Municipality Phase 3	1, 4, 6, 12 & 2	NMZ	4815	R 6 141 110	R 10 599 003	R 17 200 000	Planning	Jun-23
WCWCDM	L L	ALL LM's	ALL	R 500 000	R 5 000 000	R 10 000 000	Planning	Jun-21
<b>TOTAL</b>				<b>R 17 241 110</b>	<b>R 26 176 680</b>	<b>R 32 200 000</b>		

<b>WSIG TOTAL</b>				<b>R 70 300 000</b>	<b>R 78 206 258</b>	<b>R 81 000 000</b>		
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Project Name	Wards	Municipality	No. HH to be served	FY 2021	FY2022	FY2023	Project Status	Anticipated Completion Date
<b>RBIG</b>								
<b>Dr Nkosazane Dlamini Zuma (NDZ) LM</b>								
Bulwer Town Emergency/Bulwer Donnybrook Water Supply Project (Stephen Dlamini Dam)	6, 7, 10, 11 & 12	NDZ & UBU	15947	R 9 026 000.00	-	-	Dam Completed	Jun-25
<b>Sub Total</b>				<b>R 133 198 420</b>	<b>R 150 278 618</b>	<b>R 167 400 000</b>		

<b>RBIG TOTAL</b>				<b>R 133 198 420</b>	<b>R 150 278 618</b>	<b>R 167 400 000</b>		
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<b>FUNDING TOTAL</b>				<b>R 364 899 316</b>	<b>R 455 291 851</b>	<b>R 491 386 025</b>		
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**Section F: WSDP Projects**

The current needs projects that are funded and as included in the MTEF project list are given below. It should, however, be emphasised that additional funding will be required to address the full achievement of the water services strategies as outlined in Section D, but that the extent of such additional funding can only be determined, once initial investigations and activities have been concluded.

Table F1 contains the list of all the projects and their costs as contained in the current WSDP.

Table F2 contains the existing needs assessment and the projects relevant per topic and also the conceptual projects that need to be included in the IDP and project planning.

Table F3 contains the projects as identified from each topic investigation where there is currently not a project.

Table F4 contains the proposed projects that were identified from the public participation of the WSDP. These projects should be included in the IDP and the project planning.

Table F.1: WSDP project list

Project Description			Project Category	Total Cost
Project Name	Project Number	Project Description	Main Category	Total Project Cost
Bulwer Dam Emergency Intervention - Water Supply Scheme	2013MIGFDC43209796-09/2011-08	This Scheme falls within the Sisonke DM, more specifically Bulwer Town. The water source is the Luhane River with the aim to provide Bulwer town with a more sustainable water source for the short term until the Greater Bulwer / Donnybrook Scheme is completed.	Water	R 38 294 310.00
Bulwer Wastewater Works	2011MIGFDC43201511-08/2010-11	Bhungane Consulting engineers were requested to assist the Sisonke District Municipality in preparing for the Green Drop assessment of 2010. The works were visited and assessed in terms of asset conditions, operations and treatment process. The findings are included in the Green Drop Assessment of 2010.	Sanitation	R 1 122 205.00
Bulwer WTW Refurbishment	ZKZNSIS06		Water	R 3 030 667.00
Bulwer-Nkelabantwana-Nkumba Water Supply Project	ZKZNSIS03	Provide potable water supply within 200m walking distance to approximately 13 523 people located within the 2 702 households making up the Bulwer-Nkelabantwana-Nkumba Water Supply Projects; as per the Sisonke District Municipality's Water Services Department service level guidelines.	Water	R 65 362 818.00
Centocow Community Water Supply (AFA) MIS 183977	2013MIGFDC43209944-04/2012-02	The project lies in the area of Centocow which is approximately 15km from the Creighton Town in the Ingwe Local Municipality which falls under the Sisonke District Municipality. The communities are in need of an increase in the safe, adequate and reliable supply.	Water	R 65 362 818.46
Chibini Water Supply Project	2007MIGFDC43123749-09/2006-15; 07/200*	The Chibini Water Supply Project falls under Ubuhlebezwe Local Municipality within the Sisonke District Municipality area of jurisdiction. The main objective of the project is to provide approximately 6272 people living in 1162 households with a safe, adequate and reliable supply.	Water	R 28 254 405.00
Creighton Water Supply	2012MIGFDC43201939-01/2011-13	This project aims to serve the Creighton and neighbouring communities. The project area is located in Ingwe Local Municipality which falls under Sisonke District Municipality. The population to be served by this project is 12 054 in 2 940 households.	Water	R 30 173 853.00
Donnybrook Bulk Sewer Upgrade	2012MIGFDC43209884-01/2012-10	Donnybrook falls within Ward 5 of the Ingwe Local Municipality, and the current population of the area is estimated at 1612 people. The project has been designed to provide at least a connection point for each household, to be located a meter inside the yard.	Sanitation	R 60 454 073.00
Ebovini/Emazabekweni Community Water Supply (AFA) MIS 180558	2012MIGFDC43209813-04/2012-03	The scope of the work is to provide the communities of eBovini and eMazabekweni with safe and accessible potable water. Water will be sourced from the neighbouring Nokweja Water Project and will be fed into a storage reservoir in central eMazabekweni before reticulation to the community.	Water	R 27 376 620.00

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Emergency Sewer Intervention and Rectification for Bhongweni Area	2007MIGFDC43122607-09/2006-07; 04/200*	Emergency Sewer Intervention and Rectification for Bhongweni Area within the Greater Kokstad Municipality.	Sanitation	R	31 100 134.45
Emergency Sewer Intervention and Rectification for the Trunk Sewer Serving the Greater Kokstad Area	2014MIGFDC43227159		Sanitation		R 4 276 938.00
Enhlanhleni and KwaPitela Water Project (AFA) MIS 200174	2014MIGFDC43227282	The project entails the provision of basic water services to the eNhlanhleni and KwaPitela areas, in the KwaSani Local Municipality area. In KwaPitela a scheme exists in the area, which was developed (CMIP No. 2003 C43 132) at the cost of R1.3m.	Water		R 5 767 271.00
Eradication of pit latrines, septic tanks and conservancy in Creighton	2008MIGFDC43158620-01/2008-03; 08/201*	Harry Gwala District Municipality has identified the need for sound engineering planning to ensure that the progressive development of a sustainable sanitation solution to Creighton is undertaken in terms of an agreed framework plan.	Sanitation		R 5 970 012.00
Eradication of Sanitation Backlog in Ubuhlebezwe	2013MIGFDC43211692-06/2012-03		Sanitation	R	36 802 555.00
Esiqandulweni WTW Refurbishment			Water	R	58 187 715.36
Fencing of Water Infrastructure in Ingwe and Kwasani	ZKZNSIS10		Water		R 1 329 490.00
Franklin Bulk Water & Sewerage Upgrade (AFA) MIS 199955		Upgrade of the existing and the construction of new bulk infrastructure (i.e. water, sanitation) for the town of Franklin.	Sanitation		R 4 436 715.00
Franklin Wastewater Works	2006MIGFDC43112225-01/2006-16	Sisonke District Municipality prepared for the Green Drop assessment of 2010. The work was visited and assessed in terms of asset conditions, operations and treatment process. The findings of the investigation were discussed in a business plan submitted to the DWS.	Sanitation	R	13 470 770.02

Project Name	Project Number	Project Description	Main Category	Total Project Cost
Gala Donnybrook Phase 1 Water	2011MIGFDC43201530-08/2010-12	Gala Donnybrook Phase 1 Water project is located within Ward 3 in the Ingwe Local Municipality, and includes Gala, Diphini, Ggumeni and Isigodini villages (Isigodini Esikulu), and is valued at R11.854m (R14 438/household). The scheme will serve 821 households.	Water	R 972 101.00
Greater Bulwer Donnybrook Water Scheme	2007MIGFDC43158647-02/2008-17	Construction of Bulwer (Stephen Dlamini) Dam & bulk lines to link to a series of schemes. Project incl. An Emergency Intervention scheme for interim water supply. This incl. Construction of a weir, treatment & storage for water to Bulwer town.	Water	R 11 853 590.00
Greater Bulwer Donnybrook Water Scheme Phase 2	KNR007-09/2011-08	Construction of bulk lines to link potable water to a	Water	R



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		series of schemes across the Ingwe and Ubuhlebezwe areas abstracting water from the Stephen Dlamini Dam which is to be constructed.			343 337 429.00
Greater Kilimon Water Supply Project	KNR022	This project aims to serve the Greater Kilimon and neighbouring communities. The project area is located in Ingwe Local Municipality which falls under Sisonke District Municipality. The population to be served by this project is 31 975 in 5 944 houses.	Water	R	556 363 974.00
Greater Kokstad Water Conservation and Demand Management (AFA) MIS 210744	2012MIGFDC43206981-06/2011-11		Water	R	700 886 939.05
Greater Mbhuleweni Water Supply Project		This project aims to serve the Greater Mbhuleweni and neighbouring communities. The project area is located in Ingwe local municipality which falls under Sisonke District Municipality. It is in the vicinity of Donnybrook town and will serve the community.	Water	R	20 572 751.00
Greater Nomandlovu Water Supply Project Phase 2	2012MIGFDC43207875-02/2011-05		Water	R	104 347 224.53
Greater Nomandlovu Water Supply Scheme		The project area falls within the Ingwe Local Municipality and encompasses electoral wards 4, 5 and 6. The project area is approximately 19.75km <sup>2</sup> in extent and will predominately serve the south of Donnybrook Town. The main objective is to provide a water supply to the community south of Donnybrook.	Water	R	58 259 121.00
Greater Paninkukhu Water Supply Scheme	2011MIGFDC43201818-01/2011-14	Construction of a dam; 6ML treatment plant; 8ML command reservoir and water bulk network to approximately 9 651 households. In addition to the above, a Rudimentary Programme will be implemented.	Water	R	43 345 270.00
Greater Paninkukhu (Kwamthwane) Bulk Water Supply Project (Ward 6,7,8,9,10,12,13,14,18,19)	ZKZNSIS15-11/2013-04	Bulk Water Supply	Water	R	16 727 625.77
Greater Summerfield Water Project		Water Supply	Water	R	6 042 000.00
Greater Summerfield Water Project	2013MIGFDC43211711-06/2012-09	Sisonke District Municipality has identified the need for sound engineering planning to ensure that the progressive development of sustainable, basic water supply to the Umzimkhulu area is undertaken in terms of an agreed framework plan.	Water	R	199 192 776.68
Greater Tarrs Valley Water Supply	ZKZNSIS09	Water supply project.	Water	R	282 094 439.00
Greater Umzimkhulu Sanitation Project	ZKZNSIS08	Sanitation Project.	Sanitation	R	4 800 000.00
Gudlintaba Water Supply Scheme		Water supply project.	Water	R	150 501 606.00

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Harding Weza RB Water Supply Scheme	MIG/EC0129/W/05/05	Bulk upgrade (WTW, Bulk pipelines, reticulation infills etc.). An additional Funding application is being prepared and will be submitted to DWS.	Water	R 2 859 180.00
Harding Weza Regional Bulk Water Supply Planning (AFA) MIS 207998	ZKZNUGU02	This application is for funding to undertake the planning and feasibility work related to building a dam in the Weza River near to the Weza WTW. The work undertaken in this project will benefit existing consumers that presently have lower than basic level of service.	Water	R 500 000 000.00
Highflats Town Bulk Water Supply Scheme	2008MIGFDC21159642-07/2010-10	High flats town is situated 20km south-east of Ixopo and falls under the jurisdiction of Ubuhlebezwe LM which falls under Sisonke DM. The population to be served by this project is 19 000. The High flats town is currently receiving water from boreholes.	Water	R 157 184 687.00
Himeville sanitation project	2013MIGFDC43209153-02/2010-06; 06/201*	Upgrade of Underberg Wastewater Works.	Sanitation	R 33 369 810.00
Hlokozi Water Project		This project entails the provision of a basic level water service to the community of Hlokozi. Hlokozi is situated approximately 15km south of the town of Highflats in southern KwaZulu Natal.	Water	R 43 980 240.00
Hlokozi Water Supply Phase 4 - 520 households	2008MIGFDC43164137-05/2008-02		Water	R 35 411 292.00
Hopewell			Water	R 9 317 508.42
Horseshoe Sanitation Project-New (AFA) MIS 224972	ZKZNSIS04	The communities of Horseshoe and Mphela, comprising a population of 6,007 people (1,462 households) are currently served by Ventilated Improved Pit (VIP) Latrines.	Sanitation	R 9 906 193.00
<b>Project Name</b>	<b>Project Number</b>	<b>Project Description</b>	<b>Main Category</b>	<b>Total Project Cost</b>
Ingwe Household Sanitation Project	2008MIGFDC43164857-04/2008-03; 12/201*		Sanitation	R 29 000 000.00
Ithubaletu Water Supply		The Ithubaletu water supply scheme falls under Ubuhlebezwe LM of Harry Gwala District. The project entails securing a reliable and sustainable water source either surface or/and groundwater, installing a package treatment plant to treat the raw water and distribution to the community.	Water	R 101 402 919.00
Ixopo - Mariathal Water Supply Project	2011MIGFDC43201672-08/2010-03	The construction of 7000m bulk mains to provide water directly to 335 households and indirectly to 1162 households in the Ixopo-Mariathal region. The construction of the water reticulation network to 335 households. The construction of new reticulation.	Water	R 24 298 593.00

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Khukhulela Water Supply	2011MIGFDC43201172-08/2010-04	The Khukhulela water supply project falls under Ingwe LM of Sisonke DM area. The project entails the provision of a basic level of service to some 641 households (3600 people). The scope of work includes construction of the water reticulation network.	Water	R 24 420 017.43
Kokstad Bulk Water and Sewer Upgrade	2011MIGFDC43201662-08/2010-05		Water	R 20 465 370.49
Kokstad Rudimentary Water Projects		The project is for the eradication of water backlogs in the Greater Kokstad Municipality and entails basic water supply to 1730 people living in 288 households in the rural areas of the Local Municipality. The level of service ranges from springs, rainwater tanks to basic community tap supplies.	Water	R 74 000 000.00
Kokstad Wastewater Works	2011MIGFDC43197840-03/2010-05	Bhungane Consulting engineers were requested to assist the Sisonke District Municipality in preparing for the Green Drop assessment of 2010. The work was visited and assessed in terms of asset conditions, operations and treatment process.	Sanitation	R 5 081 436.00
Kwa-May - Thee Kloof Water Supply Project Phase 2	2011MIGFDC43201519-08/2010-13		Water	R 3 252 249.00
KwaMay-Theekloof Water Supply Project (Ward 11,13 and 14)		To provide approximately 5,746 people living in 1,202 households with a safe and reliable supply of potable water. The rural communities within the project area presently use rivers, boreholes and springs for the supply of water. These are not reliable.	Water	R 33 197 661.00
KwaTshaka Rural Water Supply Schemes	2013MIGFDC43216569-06/2012-07	The existing KwaTshaka Water Supply Scheme falls under UMzimkhulu LM of Sisonke DM area. Sisonke DM inherited some water supply schemes from Alfred Nzo DM on 1 March 2006, with the incorporation of UMzimkhulu into KwaZulu Natal.	Water	R 44 830 378.00
Mahwaqa Water Supply	2012MIGFDC43201792-07/2010-12	The planned scope of work will consist of the following items: Access Grant funding for the implementation of the project; construction of the water reticulation network to approximately 113 households as identified from recent orthophotos.	Water	R 4 336 727.51
Makhoba Housing Water – Eradication of GKM Water Backlogs	2012MIGFDC43209640-04/2012-10	Bulk Water Supply for 1400 houses in Springfontein and Argyll areas of Kokstad. House being built by Dept of Human Settlement. Part of the resettlement programme of the Makhoba Community which is a Presidential project. Springfontein will have boreholes.	Water	R 7 283 163.75
Mangwaneni Water Supply Project	2011MIGFDC43195108-03/2010-03	This project will provide RDP water supply to 1444 residents through	Water	R 22 926 177.53

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		boreholes and bulk pipelines.		
Mangwaneni Water Supply Project (AFA) MIS 201670	ZKZNSIS11	The scope of works covered in the planning phase of the project is to prepare a DWSF Generic Water Feasibility Study (May 2005 format) and MIG registration forms for the above project to enable the Harry Gwala District Municipality to access the funds for implementation.	Water	R 8 045 483.00
Mhlabatshana Bulk Water Supply Phase 3 & 4	2009MIGFDC43179853-08/2008-02; 01/201*	Provision of Bulk infrastructure (Bulk pipeline & Reservoirs)	Water	R 8 525 482.61
Mhlabatshane Bulk Water Supply	ZKZNUGU21	Scope of works can be broken into 3 components: Umgeni Water Bulk - construction of the dam, pump station, WTW and a reservoir; Ugu DM Bulk - bulk pipelines and reservoirs; and Reticulation.	Water	R 45 000 000.00
Mhlabatshane Dam Planning and Pre- Feasibility	KNR013-02/2012-05; 05/2008-04;01/2007*	This project is a funding application to undertake the planning and pre-feasibility work related to the construction of the proposed Mhlabatshane Dam. The Scope of Work includes an assessment and confirmation of the technical feasibility.	Water	R 483 482 000.00
Mhlabatshane Regional Water Supply Scheme	2006MIGFDC21148770-01/2007-09	This project, the Mhlabatshane Regional Water Supply Project consists of a Regional Bulk Portion and an Internal Bulk and Reticulation Portion.	Water	R 1 545 840.00
Mhlabatshane Reticulation Infills	2007MIGFDC21122316-05/2008-04	Provision of reticulation infrastructure.	Water	R 153 803 192.00
Mkhunya Water Supply Scheme	ZKZNUGU22	This project is to replace current supply system from the source works and water package treatment plant to meet current AADD req., pumping mains and storage facilities to link up with existing reticulation.	Water	R 15 000 000.00
Mnqumeni/Santombe Water Supply Scheme Phase 4	ZKZNSIS14-03/2014-05		Water	R 10 287 427.71

Project Name	Project Number	Project Description	Main Category	Total Project Costs
Mqatsheni Stepmore Water Project (AFA 2)	2017MIGFDC43265383	The purpose of this project is to effect the implementation of an acceptable level of service using a full reticulation network with communal standpipes. New infrastructure incl. 15.5km of 50-75mm bore reticulation pipework and 2 PRVs (MWIG).	Water	R 58 200 000.00
Mqatsheni Stepmore Water Project (AFA) MIS 201756 (AFA) MIS 224919	ZKZNSIS13-03/2014-04	The project entails the provision of basic water services to the communities of Mqatsheni and Stepmore in the KwaSani Local Municipal area. The project entails the development of infrastructure to abstract, treat and provide water at a basic level of service.	Water	R 9 838 375.25
Ncakabana Water Supply Scheme Phase 2	2008MIGFDC43158668-03/2014-04		Water	R 42 820 573.19

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Ncakubana Water Supply Scheme - Phase 2	2015MIGFDC43234511	Ncakubana Water supply Scheme falls within the Ubuhlebezwe LM of Sisonke District Municipality. The source of the interim water supply is the Creighton Water Supply Project due for completion in November 2014. The scheme entails village reticulation.	Water	R 21 147 773.20
Nkelabantwana Nkhumba Water Supply	2013MIGFDC43214207-09/2012-08		Water	R 12 511 684.00
Nokweja / Mashumi Community Water Scheme	ZKZNHH16	Upgrade of bulk infrastructure and extension of the reticulation to a previously unserved area (Mhlabashane).	Water	R 15 414 420.00
Nokweja WTW Refurbishment	ZKZNSIS05		Water	R 979 248.00
Nokweja/Mashumi Water Supply Scheme Upgrade - 3421 households			Water	R 9 251 633.52
Nomandlovu: KwaSpheni Water Supply Scheme phase 2 - 401 households			Water	R 10 000 000.00
Ntwasahlobo, Netherby and Ridge Water	2008MIGFDC43158969-01/2008-05	This project entails the provision of basic water supply to the Ntwasahlobo, Netherby and Ridge areas in the KwaSani Local Municipality. This project will entail upgrade of the Makhuzeni Greater Stoffelton/ Mkomozana abstraction and water treatment works.	Water	R 17 990 150.00
Pakkies Ext Phase 2	2011MIGFDC43195345-03/2010-04	The project serves to provide the Pakkies area in Kokstad with rudimentary levels of water services. Some 150 households will be served, and about 1200 people will benefit. The previous area that was served was Ekethuleni and Thutakani.	Water	R 5 325 727.00
Pakkies Water Supply Scheme	ZKZNSIS12	Provision of 2 x 30kl bulk reservoirs, the elevation of 2 existing polyethylene tanks; 600m of the new bulk pipeline; a reticulation system comprising of the existing standpipes & 17 new standpipes & a pipe network of approx. 6083m.	Water	R 5 355 727.00
Polela Wastewater Works	2011MIGFDC43201767-08/2010-14	Sisonke District Municipality prepared for the Green Drop assessment of 2010. The work was visited and assessed in terms of asset conditions, operations and treatment process. The findings of the investigation were discussed in a business plan submitted.	Sanitation	R 1 349 505.00
Polela Water Supply	2007MIGFDC43123451-09/2006-11	The Polela Water Supply Scheme is an existing scheme supplying some 7631 people in the Polela community approximately 13 km from Bulwer. This proposal makes provision for the upgrading of the existing waterworks and the addition of bulk and reticulation.	Water	R 2 245 058.00
RECTIFICATION & UPGRADE OF FAIRVIEW AND IXOPO TOWN SEWER SYSTEM	2013MIGFDC43211042-06/2012-01	Ixopo Town is partially serviced by predominantly 160mm diameter asbestos cement pipe. The areas that are not serviced using waterborne sewer have septic tanks; soak ways and conservancy tanks that are desludged by the Sisonke District Municipality.	Sanitation	R 74 239 598.00
Refurbishment of Creighton Water Treatment Works	2012MIGFDC43207664-03/2011-02	Creighton Water Treatment Works has a capacity of 1.0 Ml/day. It is a Class D works. The works consist of raw water supply from Umzimkhulu River, raw water balancing tank, clarifier, and clarified water holding tank, 2 No. pressures filters and chemicals.	Water	R 1 879 871.00
Refurbishment of Esiqandulweni Water Treatment Works	2012MIGFDC43207478-03/2011-03	Esiqandulweni Water Treatment Works has a capacity of 3 m <sup>3</sup> /hr. It is a Class D works. The works consist of raw water submersible pump in Mkomazi River, package plant in a container with a generator, plastic	Water	R 1 329 490.00

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		prefabricated clarifier, pressure filters and other treatment infrastructure.		
Refurbishment of Hlanganani Water Treatment Works	2012MIGFDC43207682-03/2011-04	Creighton Water Treatment Works has a capacity of 1.0 ML/day. It is a Class D works. The works consist of raw water supply from Umzimkhulu River, raw water balancing tank, clarifier, and clarified water holding tank, 2 No. pressures filters and chemicals.	Water	R 1 979 941.00
Refurbishment of Nokweja Water Treatment	2012MIGFDC43206884-03/2011-07	Nokweja Water Treatment works have a capacity of 1.8 ML/day. It is a class D works. The works consist of raw water supply from Umzimkhulu River. 2 No. clarifiers, 2 No. sludge dams.	Water	R 979 248.00
Refurbishment of Umzimkhulu Water Treatment Works	2012MIGFDC43207686-03/2011-10	Umzimkhulu Water Treatment Works has a capacity of 5 ML/day. It is a Class D works. The works consist of raw water inlet with chemical dosing, flocculation channel, 3 No. clarifiers, 4 No. balancing tanks, 5 No. pressure filters & clear water reservoir.	Water	R 2 516 025.00

Project Name	Project Number	Project Description	Main Category	Total Project Costs
Refurbishment of Underberg Water Treatment Works	2012MIGFDC43207673-03/2011-11	Underberg Water Treatment Works has a capacity of 3.6 ML/day. It is a Class D works. The works are currently being upgraded under a separate contract. The aim of this business plan is to address issues such as staff/operator training and compilation of O & M manuals.	Water	R 771 962.00
Riverside Wastewater Works	2011MIGFDC43201609-08/2010-15	Sisonke District Municipality prepared a Green Drop assessment of 2010. The work was visited and assessed in terms of asset conditions, operations and treatment process. The findings of the investigation were discussed in a business plan submitted to the DWS.	Sanitation	R 1 458 151.00
Riverside WTW Refurbishment	ZKZNSIS07		Water	R 1 651 142.00
San Souchi - Bulwer Farm Water Extension (AFA) 195607	2006MIGFDC29122393-01/2010-11	The project entails the transfer of water from the existing St Souci Water Supply Scheme to the Bulwer Farm Area via 10km of 200 dia pumping main. Further, it includes the construction of the balance of the required storage, and the transfer of bulk water infrastructure.	Water	R 34 488 365.00
Santombe Water Supply - Phase 3	2011MIGFDC43203339-02/2011-06	The project involved development of the water source and reticulation to RDP standards in the villages of Masameni, Mnqumeni, Ndlovini and Ehlanzeni.	Water	R 83 698 348.00
Shayamoya-Emergency Sewer intervention (Greater Kokstad LM)	2013MIGFDC43209490-04/2012-05	The Sisonke District Municipality as the Water Services Authority has a legislative requirement to provide a hygienic water supply and sanitation to all people within the district and has embarked on a programme to deliver these services to all households.	Sanitation	R 3 976 570.80
Sisonke District Municipality Rural Rainwater Harvesting Programme	2013MIGFDC43208961-06/2012-02	As the Water Services Authority, the Sisonke DM has as provided in the Water Services Act the responsibility to ensure access to water and sanitation services to the residents within its area of jurisdiction. The Water Services Department has prepared a plan for this project.	Water	R 29 885 584.50
St Apollinaries Water Treatment Works	2012MIGFDC43205407-03/2011-09	St Apollinaries Water Treatment Works has a capacity of 1.1 ML/day. It is a Class D works. The works consist of raw water supply from UMzimkhulu River via pumps, raw water balancing tank clarifier, clarified water holding tank, pressure filter, chemicals.	Water	R 1 994 236.00

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St. Apollinaris Wastewater Works	2011MIGFDC43201500-08/2010-16	Sisonke District Municipality prepared for the Green Drop assessment of 2010. The work was visited and assessed in terms of asset conditions, operations and treatment process. The findings of the investigation were discussed in a business plan submitted to the DWS.	Sanitation	R 1 336 639.00
Ufafa Water Supply Project	2012MIGFDC43202029-01/2011-15	The proposed site is located in the Amala phansi district in Ward 2 of Mbonambi Local Municipality. The ward councillor is Councillor M.C Hlongwane. Population to benefit from the community hall is approximately 7,500 people and 1 071 households.	Water	R 42 744 568.00
Ufafa Water Supply Project Phase 2			Water	R 15 944 708.00
Umkhunya Water Supply Schemes (AFA) MIS 224801	2012MIGFDC43209529-04/2012-09	The project area Mkhunya comprises of Sangcwaba, Mahlubini, Phumobala, S'ngandulweni, Nkweletsheni, Butateni, Zasengwa, Amanyuswa, Mnyanyabuzi, Skokfela, Kwanobhunga, Nongegana, Springvale & Mziki Agri-village areas. These areas fall under Ward 5.	Water	R 158 300 915.51
Umzimkhulu Bulk Sewage Upgrade (AFA1) 165031	2007MIGFDC43122743-09/2006-02; 06/200*	The project lies in the area of Umzimkhulu Town and Clydesdale, wards 16 and 17 of the Umzimkhulu Local Municipality which falls under the Sisonke District Municipality. The communities are in need of bulk sanitation services.	Sanitation	R 21 166 000.00
Umzimkhulu Bulk Water Supply (AFA) MIS 213980	2008MIGFDC43121865-08/2006-45; 06/201*	The project lies in the area of Umzimkhulu Town and Clydesdale, wards 16 and 17 of the Umzimkhulu Local Municipality which falls under the Sisonke District Municipality. The communities are in need of an increase in the safe, adequate and reliable supply of water.	Water	R 22 673 324.00
Umzimkhulu Sanitation - VIP installation 260 households			Sanitation	R 3 000 000.00
Umzimkhulu Sewers Upgrade Phase 2 (Ward 16)	2013MIGFDC43216686-04/2012-11	This Phase 2 project includes the construction of sewer reticulation and bulk connector pipelines in uMzimkhulu town (CBD and mainly the surrounding townships), which falls within Sisonke DM. This project is in effect a continuation of the current phase.	Sanitation	R 25 704 247.00
Umzimkhulu Urban and Peri Urban Sanitation			Sanitation	R 21 166 000.00
Umzimkhulu Wastewater Works	2011MIGFDC43201610-08/2010-17	Sisonke District Municipality prepared for the Green Drop assessment of 2010. The work was visited and assessed in terms of asset conditions, operations and treatment process. The findings of the investigation were discussed in a business plan submitted to the DWS.	Sanitation	R 1 882 689.00
Underberg Bulk Water Supply Upgrade Phase 2 (AFA) MIS 180557	2006MIGFDC43112291-05/2006-17; 04/200*	Construction of water supply in the Underberg area.	Water	R 29 919 385.62
Water Supply for Identified Villages under Umzimkhulu Jurisdiction - Sbovini, Magcalini and Tsuale - 588 households			Water	R 8 683 608.00

Table F.2: WSDP Project List – per topic strategy

Section	Interpret Situation Assessment	Intervention Required?	%	Solution description as identified by Master Plan	Is there an Existing project/activity addressing this problem?	Does this current listed project/activity address the problem totally?	Project/Activity Approved by Council as part of WSDP Database?	%	Approved by the council, in project/activity database and part of 5 yr IDP cycle projects	Project/Activity listed in 3 yr MTEF cycle

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1.1 Settlements Summary	Settlements have been discussed with WSA. Some households were taken from Eskom HH count done in 2013 and counting HH from an aerial photo. The population figures were calculated using the HH and the number of HH from CENSUS 2011. The WSA didn't agree with WSDP and census household and population figures. Study per settlement needs to be completed to assess households and population figures more accurately.	Yes		Households and population figures need to be updated through a settlement survey.		Yes		No	No	0	No		No		
1.2 Summary by Settlement Group	Urban and rural figures are accurate. Population and households figures need to be updated with a more accurate study.	Yes		Households and population figures need to be updated through a settlement survey.		Yes		No	No	0	No		No		
1.3 Assessment Score by Settlement	Settlements have been discussed with WSA and checks have been made versus the 2011 and UAP data provided. The identification of settlement types are adequate, but the settlement households and population	Yes		Households and population figures need to be updated through a settlement survey.		Yes		No	No	0	No		No		



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	figures still need to be assessed in more detail.														
	Public amenities figures were not available at the WSA. Public amenity figures need to be discussed with health and education department to ensure a correct number of facilities to ensure correct planning. The backlogs and service levels also need to be confirmed.	Yes		Public amenities figures not available at WSA. Public amenity figures need to be discussed with health and education department		No		No		No		0	No		No

Section	Interpret Situation Assessment	Intervention Required?	Solution description as defined by topic situation assessment	Is there an Existing project/activity addressing this problem?	Project Reference	Does this current listed project/activity address the problem?	Project/Activity Approved by Council as part of WSDP Database?	%	Approved by the council, in project/activity database and part of 5 yr IDP cycle projects	Project/Activity listed in 3 yr MTEF cycle
Direct Backlog Water	Projects are in place to improve water services of backlog area, but funding is an issue and lack of regional bulk water supply schemes. Too many small rudimentary schemes to backlog situation. Areas that are below RDP level water supply needs to be supplied via new schemes or regional schemes	Yes	Master plan to assess supply to backlog areas needs to be completed, and regional supply needs to be investigated and implemented where feasible. Areas that are below RDP level water supply needs to be supplied via new schemes or					0		

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				regional schemes										
Direct Backlog Sanitation	There is no proper VIP or sanitation service level asset register to assess backlog situation. There are several new rural expansions without proper planning and assessment regarding basic service provision. There are projects in place each year reducing backlogs. Areas that are below RDP level sanitation supply (VIP) needs to be serviced with either VIPs or waterborne sanitation.	Yes		A proper investigation needs to be completed regarding sanitation provision and backlog reduction. Areas that are below RDP level sanitation supply (VIP) needs to be serviced with either VIPs or waterborne sanitation.						0				

Water Infrastructure Level Profile	Services Supply investigation for a more accurate representation. Using the current service levels, more than half of the households are above RDP level water supply. However, 18% of the households		100%	Areas that are below RDP level water supply needs to be supplied via new schemes or regional schemes	100%	100%								
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	are served via water tankers and 7% via springs and rivers with no proper schemes. There is thus a large portion (25%) of the WSA that is below RDP level water supply which needs to be serviced.														
Water Reliability Profile	The service levels still need more investigation for a more accurate representation. Using the current service levels and reliability profile, the majority of the backlog areas require either infrastructure or where there is a scheme in place a more reliable resource.			Areas that are below RDP level water supply needs to be supplied via new schemes or regional schemes		100%									
Sanitation Infrastructure Service Supply Level Profile	The service levels still need more investigation for a more accurate representation. Using the current service levels, more than half of the households are above RDP level sanitation supply. However, 35% of the households are served via PIT toilets. There is thus a large portion (35%) of the WSA that is below RDP level sanitation supply which needs to be serviced.			Areas that are below RDP level sanitation supply (VIP) needs to be serviced with either VIPs or waterborne sanitation.		100%									

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Sanitation Reliability Profile	The service levels still need more investigation for a more accurate representation. Using the current service levels and reliability profile, the majority of the backlog areas require the existing PIT toilets to be upgraded to VIPs. Some of the VIP areas are also planned to be upgraded to waterborne		Areas that are below RDP level sanitation supply (VIP) needs to be serviced with either VIPs or waterborne sanitation.			100%									
Water Services: Education	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels. Majority of the facilities have inadequate water provision and needs to be addressed.		The service levels of each of the facilities need to be investigated and assessed. Facilities with backlogs need to be properly serviced.			100%									
Water Services: Health	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the		The service levels of each of the facilities need to be investigated and assessed. Facilities with backlogs need to be properly serviced.			100%									

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	facilities is however required for a proper assessment of the service levels. Some of the facilities have inadequate water provision and needs to be addressed.															
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Sanitation Services: Education	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels. Some of the facilities have inadequate sanitation provision and needs to be addressed.	Yes	100 %	The service levels of each of the facilities need to be investigated and assessed. Facilities with backlogs need to be properly serviced.	Yes				No	No	No	No				0
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Sanitation Services: Health	The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels.	Yes	100 %	The service levels of each of the facilities need to be investigated and assessed. Facilities with backlogs need to be properly serviced.	Yes				No	No	No	No				0
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<p>The service levels of the health and education facilities were based on the service levels identified from the operational meeting with each LM and the UAP data. A detailed study into each of the facilities is however required for a proper assessment of the service levels. Some of the facilities have inadequate sanitation provision and needs to be addressed.</p>		Yes	100%	The service levels of each of the facilities need to be investigated and assessed. Facilities with backlog need to be properly serviced.	Yes	No	No	No	No	0	
Section	Interpret Situation Assessment	Intervention Required?	%	Solution description as defined by topic situation assessment	Is there an Existing project/activity addressing this problem?	Project Reference	Does this current listed project/activity address the problem totally?	Project/Activity Approved by Council as part of WSDP Database?	Approved by council, in project/activity database and part of 5 yr IDP cycle projects	Project/Activity listed in 3 yr MTEF cycle	%
3.1 General Information	The WSA has a asset and disaster management plan in place. It does however not have a plan in place to manage untreated effluent. The asset register also needs to be updated to include all the missing schemes and infrastructure.		100%	The WSA should improve the asset management plan and develop a plan to manage untreated effluent.							0
3.2 Operation	The asset register does not include information regarding security incidents and safety inspections		100%	The WSA to do proper assessment of security incidents and	No	0%	No	No	No	No	0

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	performed. The information was discussed with LMs and assumptions were made. Proper assessment of security incidents and safety inspection are required.			safety inspections performed										
3.3 Functionality Observation	Very little to no information was available in the asset register regarding replacement value of the infrastructure. There was also no information available regarding the refurbishment or new development costs. There was also no information regarding the physical condition of the infrastructure and information was provided and assumed based on meetings with operational managers of each LM.		100%	Proper replacement, refurbishment and new development costs needs to be determined for all the water and sanitation infrastructure in Harry Gwala. There is also a need to determine the general physical condition of the infrastructure.	100%	No	0%		No	No	No	No	No	0
3.4 Asset Assessment Spectrum	No information was available regarding the expected lifespan of the infrastructure. Very little to no information was also available regarding the infrastructure's age to determine expected lifespans of the		100%	The expected lifespan on the infrastructure should be determined based on the age and the condition of the infrastructure.	100%	No	0%		No	No	No	No	No	0

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infrastructure.															
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3.5 Water and Sanitation schemes	There are several rudimentary schemes in HGDM. There should, however, be more regional schemes implemented as the maintenance and sustainability of the rudimentary schemes are difficult, and several of the schemes are not operating as they should. Some of the treatment works also do not have green and blue drop reports and should be addressed.	Yes	100%	Investigate and implement more regional water and sanitation schemes. blue and green drop reports should be done for outstanding treatment works	No	0%			No	No	No	0
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Section	Interpret Situation Assessment	Intervention Required?	%	Solution description as defined by topic situation assessment	Is there an Existing project/activity addressing this problem?	Project Reference	Does this current listed project/activity address the problem?	Project/Activity Approved by Council as part of WSDP Database?	Approved by the council, in project/activity database and part of 5 yr IDP cycle projects	Project/Activity listed in 3 yr MTEF cycle	%
4.1 Operation & Maintenance Plan	There is currently an operation and maintenance plan in place. The plan should, however, be improved and implemented. The plan is currently not implemented as it should, mainly due to budget constraints.	Yes	100%	The WSA to develop and implement an improved Operation and Maintenance Plan	No		No	No	No	No	0



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4.1.1 Operation and Maintenance Plan?	Is There an currently operation and maintenance plan in place. The plan should, however, be improved and implemented. The plan is currently not implemented as it should, mainly due to budget constraints.	Yes	100 %	The WSA to develop and implement an improved Operation and Maintenance Plan		No			No	No	No	No	No	No	No	No	No	0
4.2 Resources	The main concern in terms of resources to the WSA in terms of all its infrastructure is budget. The WSA doesn't have enough budget to operate and maintain its infrastructure. After the budget, the WSA has issues regarding the amount of staff and spare parts, which is again linked to the budget.	Yes	100 %	Develop and implement an operation and maintenance plan for the effective operation and maintenance of assets. Improved budgets should be allocated to improve O&M.		No			No	No	No	No	No	No	No	No	No	0
4.3 Information	According to the WSA, there are very little to no AS-built information available regarding the infrastructure. The relevant as-builts should be collected from the consultants and surveys should be completed where necessary. There is an asset register in place but should also be updated. Several of the schemes infrastructure	Yes	100 %	Develop and implement an operation and maintenance plan for the effective operation and maintenance of assets. Collect all as-builts from consultants regarding infrastructure and survey where required. The		No			No	No	No	No	No	No	No	No	No	0

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	res is not included in the current asset register. There is sufficient information available regarding the tools and equipment, and there are manuals and safety plans			asset register needs to be updated, and all the missing infrastructure should be included.											
4.4 Activity Control & Management	The WSA shows very little compliance with the activity control and management of its infrastructure. The major area of concern is the quality control procedures which are non-existent.	Yes	100%	Develop systems and processes for effective activity control and management (activity control and management)		No			No	No	No				0

Section	Interpret Situation Assessment	Intervention Required?	%	Solution description as defined by topic situation assessment		Is there an Existing project/activity addressing this problem?		Project Reference	Does this current listed project/activity address the problem totally?		Project/Activity Approved by Council as part of WSDP Database?	Approved by the council, in project/activity database and part of 5 yr IDP cycle projects	Project/Activity listed in 3 yr MTEF cycle	%
5.1 Reducing unaccounted water and water inefficiencies	The WSA stated that there is only partial metering taking place in the WSA, mainly in urban areas where there are proper house or yard connection. The rural schemes have no metering, which is a big issue especially in terms of the water balance. There are programmes to improve leaks and un-metered		100%	WC&DM Programmes and interventions (Reducing unaccounted water and water inefficiencies) to be implemented to ensure compliance by the WSA.	100%	No	0		No	No	No		No	0

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	connections but are not sufficient.																	
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5.2	<p>The WSA stated that there is currently active leak and meter repair programmes in place. There is, however, a need for retrofitting inefficient toilets. There are also several illegal connections (yard connection from communal standpipe) which increases leaking.</p>	Yes	WC&DM Programmes and Interventions (Leak and meter repair programmes.) to be implemented to ensure compliance by the WSA.	100%	No	No	No	No	No
5.3	<p>Consumer There are currently programmes in place for educating and Informatics communities regarding end use/consumer demand management. The WSA states that these are adequate, but more awareness and education is necessary.</p>	Yes	WC&DM Programmes and Interventions (more public awareness and education programmes) to be implemented to ensure compliance by the WSA.	100%	No	No	No	No	No
5.4:	<p>No information was available regarding artificial recharge, and groundwater information on one scheme was available regarding rainwater harvesting. There is thus a need to investigate artificial recharge and rainwater harvesting in the WSA.</p>	Yes	WC&DM Programmes and Interventions to be implemented (artificial recharge and rainwater harvesting investigation and monitoring) to ensure compliance with the WSA.	100%	No	No	No	No	No

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5.5	Currently, there are no programs in place to remove alien vegetation or to reduce alien vegetation. Alien vegetation is categoristic of high water use and should thus be removed. There have been programs in the past, but none are currently in place.	Yes		WC&DM Program 100% Interventions (alien %vegetation removing programs) to be implemented to ensure compliance by the WSA.	100%	No		No	No	No	No	No	
Section	Interpret Situation Assessment	Intervention Required?	%	Solution %description as defined by topic situation assessment	%	Is there an Existing %project/activity addressing this problem?	Project Reference	Does this current listed project/activity address the problem?	%	Project/Activity Approved by Council as part of WSDP Database?	%	Approved by the council, in project/activity database and part of 5 yr IDP cycle projects	Project/Activity listed in 3 yr MTEFcycle
5.2 Water Balance	Limited to no information was available regarding the water consumption/metering and water resources (purchased and ground and surface water sources - abstraction volumes). This made the accuracy of the water balance very low, and several assumptions were made. The current NRW due to inadequate metering needs to be addressed.	Yes	100%	Implement strategies as contained in NRW report compiled by JOAT. Especially regarding metering of sources and consumers (metering of standpipes etc.)	100%	No		No		No		No	No

Section	Interpret Situation Assessment	Intervention Required?	%	Solution %description as defined by topic situation assessment	%	Is there an Existing %project/activity addressing this problem?	Project Reference	Does this current listed project/activity address the problem?	%	Project/Activity Approved by Council as part of WSDP Database?	%	Approved by the council, in project/activity database and part of 5 yr IDP cycle projects	Project/Activity listed in 3 yr MTEFcycle
6.1.1 Current Water Sources	Limited information was provided on the sources and additional sources available and their volumes and abstraction volumes			The available sources should be analysed regarding their available abstraction volumes and	100%	No	0	No		No		No	No

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				existing abstraction volumes.														

6.1.2 Additional Sources Available	Limited information was provided on the sources and additional sources available and their volumes and abstraction volumes. The UAP completed looked at current and additional sources. There is, however, a need to complete a WSA master plan to identify possible additional sources and assess the current infrastructure in more detail.	Yes	100%	Complete a WSA masterplan to assess additional sources	100%	No	No	No	No	No	No	No	No	No	No	No	No	No
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<p>6.2 Monitoring</p>	<p>Information was provided regarding monitoring of sources by the technical staff of the WSA. Monitoring occurs either never or very rarely. No monitoring is done regarding the groundwater sources, and only some of the more formal schemes surface water abstraction is monitored. A need for proper monitoring of the schemes and sources are required. The monitoring of sources is also vital for the water balance.</p>	<p>Yes</p>	<p>100%</p>	<p>A proper source monitoring program needs to be put in place</p>	<p>100%</p>	<p>No</p>	<p>0</p>	<p>No</p>	<p>0</p>	<p>No</p>	<p>0</p>	<p>No</p>	<p>0</p>	<p>No</p>	<p>0</p>	<p>0</p>
<p>6.3 Water Quality</p>	<p>The WSA provided information on the water quality. According to the WSA, UW mainly conducts the quality monitoring of the sources (abstraction) and the water that is returned. The WSA does not itself monitoring water quality. There is no staff dedicated to water quality and monitoring in the WSA. There is a need to improve quality monitoring in the WSA.</p>	<p>Yes</p>	<p>100%</p>	<p>Proper water quality and water monitoring program needs to be put in place</p>	<p>100%</p>	<p>No</p>	<p>0</p>	<p>No</p>	<p>0</p>	<p>No</p>	<p>0</p>	<p>No</p>	<p>0</p>	<p>No</p>	<p>0</p>	<p>0</p>

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6.4	Most of the abstraction points (surface and ground) are registered with the DWS, but in general, they are not recorded. Proper asset management and monitoring of the abstraction points are required.	Yes	100%	Proper asset management and recording/monitoring of all sources are required	100%	No	0	No	0	No	0	No	0	No	0
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Table F.3: WSDP project list (future) – as per conceptual projects per topic

WSDP Assumed Project Number	Project Description	Project Main Focus	Intervention Category / Business Element	Intervention Horizon	WSA Priority	Project cost
HGDM_P_1	Investigate socio economics of HGDM	Institutional	Demographics	Immediate solution	High	
HGDM_P_2	Implement and maintain an Asset Register Monitoring Programme	Operation	Operation	Immediate solution	High	
HGDM_P_3	Develop and implement an Operation and Maintenance Plan.	Operation	Operation	Immediate solution	High	
HGDM_P_4	Improve water quality monitoring programme.	Operation	Operation	Immediate solution	High	
HGDM_P_5	Upgrade existing infrastructure and improve wastewater quality monitoring programme.	Operation	Operation	Immediate solution	High	
HGDM_P_6	Investigate existing sources - abstraction volumes	Demand Management	WCDM	Immediate solution	High	
HGDM_P_7	Industrial water users - implement and develop water quality and use monitoring program	Demand Management	WCDM	Immediate solution	High	
HGDM_P_8	Develop and implement WC&DM Programmes and interventions	Demand Management	WCDM	Immediate solution	High	
HGDM_P_9	Logging at all sources and WTWs and WWTWs	Demand Management	WCDM	Immediate solution	High	
HGDM_P_10	Bulk meters to be installed in all areas where neighbours are supplied	Demand Management	WCDM	Immediate solution	High	
HGDM_P_11	Investigation and implementation of NRW report solutions to improve NRW and water balance	Demand Management	WCDM	Immediate solution	High	
HGDM_P_12	Investigate water service institutional arrangements - specifically regarding policies, bylaws and regulations and develop and update where applicable	Institutional	Institutional Arrangements	Immediate solution	High	
HGDM_P_13	Formulate internal monitoring and assessment procedures	Operation	Operation	Immediate solution	High	
HGDM_P_14	Develop and implement the performance management and monitoring system.	Operation	Operation	Immediate solution	High	
HGDM_P_15	Improve call centre to handle complaints and incidents better	Operation	Operation	Immediate solution	High	
HGDM_P_16	Settlements/schemes investigation –households, population and service levels	Institutional	Demographics	Immediate solution	High	

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HGDM_P_17	Water and sewer masterplans - regional	Operation	Operation	Immediate solution	High	
HGDM_P_18	Water and sewer masterplans – scheme level	Operation	Operation	Immediate solution	High	

Table F.4: WSDP project list (future) – as per public participation

To be collated.

**BULK WATER INFRASTRUCTURE**

HGDM is the Water Services Authority (WSA) for the entire district in terms of Section 1 of the Water Services Act, 1997. The provision of bulk services is very important for the sustainability of settlements and economic growth, such that economic development is heavily dependent on the availability of good infrastructure in order to be unlocked. Local government has a responsibility as well, to ensure that communities have access to basic services. Bulk infrastructure delivery is therefore a legal mandate as well as an economic instrument to unleash the growth of the area.

In order to efficiently plan the development of water services in the DM’s jurisdictional area, the Harry Gwala District Municipality has a Water Services Development Plan which assists the municipality to align the projects set out by the Water Services Authority and that of the Integrated Development Plan (IDP) in terms of providing water and sanitation services to the entire district.

The municipality uses the strategy of preparing the Capital Development Plan even financial year which indicates all the projects that the municipality is targeting to do. The capital projects that the municipality prepares (as indicated in the Table below) deals with different challenges of water supply to the district which range from:

Augmentation of the existing system to support developments especially occurs in town.

Development of new water resource and bulk infrastructure to augment existing schemes which rely on boreholes and springs. This also covers the area with no infrastructure available.

Providing reliable bulk water in order to minimize the use of water trucks deliveries.

Upgrading sewerage systems in order to meet an increased demands as a result of new developments and more households gain access to piped water.

Providing adequate water supply and mitigate water losses thus enhancing revenue collection.

The Capital Development Plan shown in Table \_\_ below lists all project that the municipality was targeted this financial year. It should be noted that some of these projects has allocated with the budget due to the limitations of the budget received by the municipality.



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3-Year Harry Gwala DM Capital Development Plan: WATER AND SANITATION										
Project Name	Ward	Municipality	No. HH to be served	Total Villages to Benefit (Per Business Plan)	20FY21	21FY22	22FY23	Project Status	Anticipated Date	Completion
MIG										
Dr Nkosazane Dlamini Zuma (NDZ) LM										
Underberg Bulk Water Supply Upgrade - Rising Main	3 & 2	NDZ	3085	Underberg & Himeville Town	R 2 513 800,00	R 200 000,00	R 1 000 000,00	Construction		Jun-20
Greater Kilimon Water Supply	4 & 5	NDZ	5944	Bhidla, Dazini, Thonsini, Mfulumane, Ngwangwane, Kamlenze, Shayilanga, Esimbini, Mpumulwane, Gxalingene, Cabazi, Oqaqeni, Bazini, Esidangeni, Koshoba, Phayindani, Plazini, Nomhonjwane	R 3 000 000,00	R 5 000 000,00	R 1 000 000,00	Planning		Jun-28
Himeville Sanitation Project	3 & 2	NDZ	2732	Underberg & Himeville Town	R 2 000 333,33	R 5 000 000,00	R 5 000 000,00	Planning		Jun-26
Mqatsheni Stepmore Water Supply	1	NDZ	934	Mqatsheni, Obhedwini, Emajarheni, Nadi, Stage 5, Emahlathini, Okhalweni, Emadwaleni, Emadudusini, Emasimini.	R 2 000 000,00	R 300 000,00	R 1 000 000,00	Construction		Jun-21
Khukhulela Water Supply	5	NDZ	1641	Khukhulela, Mpumulwane, Nodeni, Emnamaneni	R 500 000,00	R 4 000 000,00	R 3 000 000,00	Planning		Jun-25

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Greater Nomandlovu Water Supply Phase 2	11	NDZ	1654	Nomandlovu, KwaSpheni, Junction, Owambeni, Okhetheni	R 6 000 000,00	R 3 000 000,00	R 1 000 000,00	Construction	Jun-23
Non- Revenue Water Reduction Project in NDZ	ALL	NDZ	ALL	Donnybrook Town, Bulwer Town, Underberg Town, Creighton Town & Himeville Town	R 110 000,00	R 2 500 000,00	R 2 500 000,00	Planning	Jun-26
Bulwer - Nkelabantwana and Nkumba Water Supply Project	10	NDZ	2702	Nkelabantwana, Nkumba, Xosheyakhe, Ntokozweni, Eshabhu, Ntabamakhaba	R 11 000 348,00	R 3 000 000,00	R 4 500 000,00	Construction	Jun-27
Greater Mbhulelweni Water Supply	10	NDZ	5841	Mbhulelweni, Nkwezela, Mawuleni, Ediphini	R 20 000 000,00	R 2 500 000,00	R 6 000 000,00	Construction	Jun-28
Gala Donnybrook Water Supply	6	NDZ	2388	Qulashe, Jokweni, Khetheni, Hlabeni, Gqumeni, Makhuzeni	R 15 264 280,00	R 5 000 000,00	R 3 000 000,00	Construction	Jun-23
Creighton Water Supply	14	NDZ	359	Creighton Town	R 2 850 000,00	R 2 000 000,00	R 4 500 000,00	Planning	Jun-25
Donnybrook Bulk Sewer Upgrade	13	NDZ	254	Donnybrook Town	R 350 000,00	R 3 500 000,00	R 5 100 000,00	Planning	Jun-26
Centocow Water Supply	6 & 8	NDZ	9466	Emnamaneni, Ingwangwane, Zanenzima, Ezibomvini	R 1 205 000,00	R 4 242 175,00	R 4 500 000,00	Planning	Jun-24

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Fencing of Water Infrastructure in Ingwe and Kwasani	ALL	NDZ	ALL	Identified Sites (Pumpstations, Reservoirs, Treatment Works etc)	R 700 000,00	R 2 000 000,00	R 1 500 000,00	Planning	Dec-23
Bulwer Dam Emergency Intervention - Water Supply Scheme	6, 7, 10, 11 & 12	NDZ	1952 6	Ngudwini Treatment Works and Bulks	R 10 000 000,00	R 2 500 000,00	R 5 000 000,00	Construction	Dec-30
Greater Mhlangeni Wayter Supply	1	NDZ	1697	Ntwasahlobo, Netherby, Ngqiya, Willowdale and Ridge	R 350 000,00	R 5 000 000,00	R 8 650 000,00	Planning	Jun-26
Underberg - Himeville Water Upgrade	2 & 3	NDZ	1425	Himeville & Underberg Town	R 2 000 000,00	R 7 000 000,00	R 7 800 000,00	Construction	Jun-26
Bulwer Town Water Upgrade	10	NDZ	851	Bulwer Town	R 500 000,00	R 1 500 000,00	R 4 500 000,00	Planning	Jun-26
Bulwer Town Sewer	10	NDZ	851	Bulwer Town	R 500 000,00	R 2 000 000,00	R 3 500 000,00	Planning	Jun-26
Creighton Town Sewer	14	NDZ	359	Creighton Town	R 350 000,00	R 1 500 000,00	R 2 000 000,00	Planning	Jun-26
Donnybrook Town Water Supply	13	NDZ	254	Donnybrook Town	R 350 000,00	R 2 000 000,00	R 3 000 000,00	Planning	Jun-26

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Universal rural Sanitation NDZ	ALL	NDZ	ALL	All Wards (NDZ & GKM)	R 0,00	R 100 000,00	R 100 000,00	Construction	Jun-25
Ubuhlebezwe LM									
Umkhunya Water Supply Schemes (AFA) MIS 224801	5, 6, 7, 8, 9 & 13	UBU	2482	Sqandulweni, Nkweletsheni, Springvale, Sangcwaba, Stokfela, Mahlubini, Phumobala, Butateni, Zasengwa, Amanuswa, Mnyanyabuzi, KwaNobhunga, Nongengana, Mziki Agri Village & Jolivet	R 2 000 000,00	R 3 500 000,00	R 5 000 000,00	Construction	Jun-28
Ncakubana Water Supply Scheme Phase 2 & 3	1	UBU	1004	Ncakubana, Mahhehle	R 2 697 000,00	R 3 000 000,00	R 950 000,00	Construction	Jun-22
Universal Rural Sanitation Coverage in Ubuhlebezwe Municipality	All	UBU	All	All	R 6 666 666,67	R 5 000 000,00	R 7 000 000,00	Construction	Jun-21
Rectification & Upgrade of Fairview and Ixopo Town Sewer System	2 & 4	UBU	1520	Ixopo, Fairview, Morning Side & Morning View	R 10 000 000,00	R 3 500 000,00	R 4 000 000,00	Construction	Jun-30
Ixopo Hopewell Water Supply	2	UBU	340	Hopewell, Carisbrook, Bethel, Ezitinini, Mafayilane	R 362 000,00	R 3 500 000,00	R 3 855 655,00	Planning	Jun-23

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Ubuhlebezwe Local Municipality Water Conservation / Water Demand Management Project	2, 4 & 13	UBU	All	Ixopo Town & Highflats Town	R 85 115,00	R 2 650 000,00	R 3 000 000,00	Planning	Jun-26
Highflats Town Bulk Water Supply Scheme	13	UBU	3517	Highflats Town	R 4 270 242,00	R 5 000 000,00	R 12 500 000,00	Planning	Dec-24
Chibini Water Supply Project	4	UBU	1162	Mashakeni,Chibini,Mgobansi mbi,Nkumandeni,Nonkwenkwane,Mshayaziphundu	R 2 270 000,00	R 2 458 000,00	R 3 000 000,00	Planning	Oct-23
Ixopo Town Water Infrastructure Upgrade	2 & 4	UBU	2438	Ixopo, Fairview,Morning Side & Morning View	R 2 500 000,00	R 5 000 000,00	R 3 900 000,00	Planning	Jun-26
Greater Kokstad LM									
Horseshoe Sanitation Project	4, 7 & 10	GKM	1462	Horseshoe	R 15 300 000,00	R 6 000 000,00	R 3 750 000,00	Planning	Jun-22
Makhoba Housing Water - Eradication of GKM Water Backlogs (AFA) MIS 230085	6	GKM	1400	Springfontein & Argyll	R 3 800 000,00	R 2 750 000,00	R 550 000,00	Planning	Jun-23
Gilson Dam Water Source Development	ALL	GKM	9001	Kokstad Town and surrounding areas (Shayamoya, Bhongweni, Horseshoe etc)	R 5 000 000,00	R 5 000 000,00	R 12 000 000,00	Planning	Dec-25

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Kempsdale Dam Wall Raising Project	1, 3, 4, 5, 7, 8, 9 & 10	GKM	9001	Kokstad Town and surrounding areas (Shayamoya, Bhongweni, Horseshoe etc)	R 500 000,00	R 18 000 000,00	R 1 000 000,00	Planning	Mar-23
Accelerated Water Intervention Programme (Kokstad Rising Main)	1, 3, 4, 5, 7, 8, 9 & 10	GKM	9001	Kokstad Town and surrounding areas (Shayamoya, Bhongweni, Horseshoe etc)	R 3 000 000,00	R 4 000 000,00	R 1 000 000,00	Construction	Jun-22
Kokstad Water Distribution Infrastructure	1, 3, 4, 5, 7, 8, 9 & 10	GKM	9001	Kokstad Town and surrounding areas (Shayamoya, Bhongweni, Horseshoe etc)	R 1 500 000,00	R 8 800 000,00	R 9 500 000,00	Planning	Jun-30
Water Conservation and Water Demand Management in Kokstad	ALL	GKM	ALL	Kokstad Town & Franklin Town	R 169 585,00	R 2 650 000,00	R 2 100 000,00	Planning	Jun-26
Franklin Town Sewer	2	GKM	709	Franklin Town	R 110 505,00	R 1 965 000,00	R 2 550 000,00	Planning	Jun-26
Franklin Water Water Infrastructure	2	GKM	709	Franklin Town	R 109 525,00	R 2 335 000,00	R 2 725 000,00	Planning	Jun-25
Kokstad Bulk Sewer Upgrade	ALL	GKM	9001	Kokstad Town and surrounding areas (Shayamoya, Bhongweni, Horseshoe etc)	R 595 100,00	R 6 500 000,00	R 8 888 830,00	Planning	Jun-30

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Umzimkhulu LM										
Greater Summerfield Water Project	9, 13, 15 & 20	NMZ	4985	Mfundweni, Kromhoek, Mathathane, Highlands, Mnqumeni, Blema, Diepkloof, Drayini, Fodo, Gceni, Hlanzeni, Gloveester, Long Clove, Mabisane, Magqagqeni, Mastela, Matatama, Mlaza, Mpakameni, Muncu, Mvolozu, Nazareth, Ndlovini, Nkabubu, Summerfiled, Tafeni, Stranger's Rest, Shamto, Takani, Tembeni, Thornbush, Ntshabeni	R 25 000 000,00	R 4 000 000,00	R 4 000 000,00	Construction	Jun-27	
KwaMay-Theekloof Water Supply Project	11,13 & 15	NMZ	1202	Chiya, Jabulani, James, Mdeni, Mqumeni, Mpakameni, Ronde draai, Diepkloof & Theekloof	R 10 000 000,00	R 1 500 000,00	R 0,00	Construction	Jun-22	
Eradication Sanitation Backlog Umzimkhulu	ALL	NMZ	2561 2	All	R 0,00	R 300 000,00	R 900 000,00	Construction	Jun-25	
Umzimkhulu Sewer Upgrade Phase 2	16 & 17	NMZ	3392	Umzimkhulu, Skoon Plaas, White City, Marjadine, Sisulu, Extension 9, Extension 10, Sydney, New City (EXT 6), Industrial Area	R 3 000 000,00	R 3 455 000,00	R 4 650 000,00	Planning	Dec-24	
Mnqumeni /Santombe Water Supply Phase 4	14 & 22	NMZ	5576	Masameni, Mnqumeni, Ndlovini, Ehlanzeni, Deepdale, Kwatshali, Memeka, Makhaleni, Kiliver, Khetheni, Nkapa, Matsazo, Ndindeni, Mabisane	R 6 850 000,00	R 1 500 000,00	R 0,00	Construction	Jun-21	

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Ibisi Housing Sewer Reticulation	11 & 13	NMZ	364	Ibisi	R 6 000 000,00	R 1 851 000,00	R 2 956 500,00	Construction	Jun-23
Umzimkhulu Water Infrastructure Upgrade	16	NMZ	3392	Umzimkhulu Town	R 94 300,00	R 10 000 000,00	R 3 335 115,00	Planning	Jun-25
Riverside Sewere	3	NMZ	1009	Riverside	R 150 000,00	R 2 800 000,00	R 2 945 500,00	Planning	Jun-22
Greater Riverside Water Supply	2, 3, 5 & 21	NMZ	4384	Corinth, Phongolo, Mzintlanga, Lukhalweni, Nkomeni, Germiston, Nsikeni, Ngwaqa, Nyanisweni	R 150 000,00	R 5 000 000,00	R 3 950 000,00	Planning	Jun-27
Lourdes - Mkhangala Water Supply	3 & 4	NMZ	602	Nsingizi, Malenge, Marhanjana, Nqabelwenin, Mkhangala	R 100 000,00	R 9 500 000,00	R 3 950 000,00	Planning	Dec-26
Ibisi - Machunwini Water Supply	11 & 13	NMZ	1212	Ibisi, Kokshill, Ntlabeni, Mfundweni, Nhlonhlweni, Meyi	R 100 000,00	R 6 500 000,00	R 3 955 100,00	Planning	Jun-25
Cabhane River Valley St Barnabas Water Supply	7, 19 & 21	NMZ	3100	Cabhane, Mfulamhle, Nazareth, Nqokozweni, Zadungeni, Dryhoek	R 100 000,00	R 7 500 000,00	R 3 500 000,00	Planning	Dec-27
Greater Njunga Water Supply	8, 10 & 18	NMZ	3098	Njunga, Maromeni, Ncambele, Rockymount, KwaSenti, Ngunjini, Fourteen, Pholanyoni, Nonjoni, Mnceba, Balbel, Kroomdraai, Sikhulu, Madlathu, Manqorholweni, Novukela, Reesdale, Mthwane, Mbumbane, Mmisa, Ntlangwini, Gcwensa, Mqhokweni, Mpindweni, Juta, Reesdale, Nkampini & Amaroma	R 300 000,00	R 6 875 975,00	R 3 674 025,00	Planning	Jun-26
PMU Operational Cost	ALL	ALL		N/A	R 4 861 200,00	R 5 316 825,00	R 5 650 300,00	N/A	Jun-23
<b>TOTAL</b>					<b>R 199 185 000,00</b>	<b>R 207 548 975,00</b>	<b>R 208 886 025,00</b>		



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Project Name	Ward	Local Municipality	No. HH to be served	Total Villages to Benefit (Per Business Plan)	20FY21	21FY22	22FY23	Project Status	Anticipated Completion Date
WSIG									
Dr Nkosazane Dlamini Zuma (NDZ) LM									
Capital Infrastructure Refurbishment/Upgrade in Dr. Nkosazana Dlamini Zuma LM	3, 10, 13 & 15	NDZ	1953	Underberg Town, Bulwer, Donnybrook, Sandanezwe	R 500 000,00	R 0,00	R 0,00	Completed	Jun-20
KwaSpheni Water Supply Scheme	14	NDZ	646	KwaSpheni, Maxhini, Maphempeni, KwaSpheni, Ntekaneni, Seaford and Sokhela	R 800 000,00	R 0,00	R 0,00	Completed	Jun-19
Water Supply for Identified Villages under Dr. Nkosazana Dlamini - Zuma Local Municipality	2, 6, 7, 14 & 15	NDZ	1104	Goxhill, Hlabeni, Tarsvalley, Mabedlana, KwaBhobhi, Sandanezwe, KwaSawoti, Ezitendeni	R 11 000 000,00	R 8 236 110,00	R 10 000 000,00	Planning	Jun-22
Ubuhlebezwe LM									
Mhlabashane Capital Infrastructure Water Supply Scheme	10 & 13	UBU	566	Mhlabashane, Maromini, 100, Blackstore, Ntabankulu	R 500 000,00	R 10 484 352,11	R 8 000 000,00	Construction	Jun-22

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Mariathal Water Supply Phase 4 (Makholweni, Mandilini & Esperanza)	2 & 4	UBU	355	Makholweni, Mandilini & Esperanza	R 4 000 000,00	R 0,00	R 0,00	Construction	Jun-20
Hlokozi water project phase 4	6 & 8	UBU	520	Kwa-Bhengu, Ngickica, Hlangwini & Gudlucingo	R 0,00	R 0,00	R 0,00	Completed	Jun-20
Nokweja/Mashumi community water supply scheme	12	UBU	3421	Cabazi, Nokweja, Emazabekweni, Bomvini, Mbhambhalala & Ntambama	R 1 500 000,00	R 5 102 857,89	R 0,00	Completed	Jun-20
Capital Infrastructure Refurbishment/Upgrade of Jolivet Water Supply Scheme	8	UBU	551	Goxe, Thafeni, Fourteen, KwaLanga, Hluthankungu	R 240 000,00	R 0,00	R 0,00	Construction	Jun-20
Water Supply for Identified Villages under uBuhlebezwe Local Municipality	6, 8, 9, 10 & 12	UBU	4472	Ntapha, Gudlucingo, Bethane, Saint Nicholas, Ngomakazi, Esigcakini, Chibini, KoZondi, Mziki, Nhlawini, Ntabane, Mission, Plattistate, Jiwa, KoPercy, Ndofire, KoMadondo, KoKhoza, Thaphashiye, Ezitendeni, KwaMnini, Thathane, Soweto, eBhayi, KoShange and Skeyi	R 12 428 790,00	R 10 000 000,00	R 13 000 000,00	Planning	Jun-22
Greater Kokstad LM									
Capital Infrastructure Refurbishment/Upgrade in Greater Kokstad LM	ALL	GKM	5333	Kokstad Town CBD	R 1 800 000,00	R 0,00	R 0,00	Completed	Jun-19

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Water Supply for Identified Villages under Greater Kokstad Local Municipality	2 & 6	GKM	438	Thuthukane, Ekuthuleni, Willowdale situated near the Pakkies Farm area, Wynsberg and Swartberg	R 7 895 100,00	R 0,00	R 14 000 000,00	Planning	Jun-21
Umzimkhulu LM									
Capital Infrastructure Refurbishment/Upgrade in Umzimkhulu LM	1, 2, 4, 10, 12, 10, 16, 17 & 20	NMZ	650	Town, Mangeni Area, Riverside Township, Ncambele, Mbulumba/Commonsvalley, Small Mahobe, Stranger's Rest, Gijima, Kwadayi & Washbank	R 10 000 000,00	R 0,00	R 0,00	Construction	Jun-21
Water Supply for Identified Villages under Umzimkhulu Jurisdiction: Phase 2	10 & 8	NMZ	588	Chancele Water Supply, KwaSenti/Driefontein water supply, Gujendlini water supply, Gaybrook water supply, Ngwagwane water supply, Nguse water supply)	R 600 000,00	R 10 577 677,00	R 5 000 000,00	Construction	Jun-23
Water Supply for Identified Villages under uMzimkhulu Local Municipality Phase 3	1, 4, 6, 12 & 2	NMZ	4815	Ndawana, Sangweni, Mbuzweni, Rietvlei, Nxaphanxapheni, Rhawuka, Masameni, Nomarhanjana, Marhewini, Nqabelweni, Mkhangala, Nonginqa, Magqagqeni, Dulathi, Dumisa, Diphini, Myembe	R 8 236 110,00	R 10 599 003,00	R 10 000 000,00	Planning	Jun-23
WCWCDM	ALL	ALL LM's	ALL	ALL LM's	R 500 000,00	R 10 000 000,00	R 10 000 000,00	Planning	Jun-21

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

TOTAL			R 60 000 000,00	R 65 000 000,00	R 70 000 000,00		
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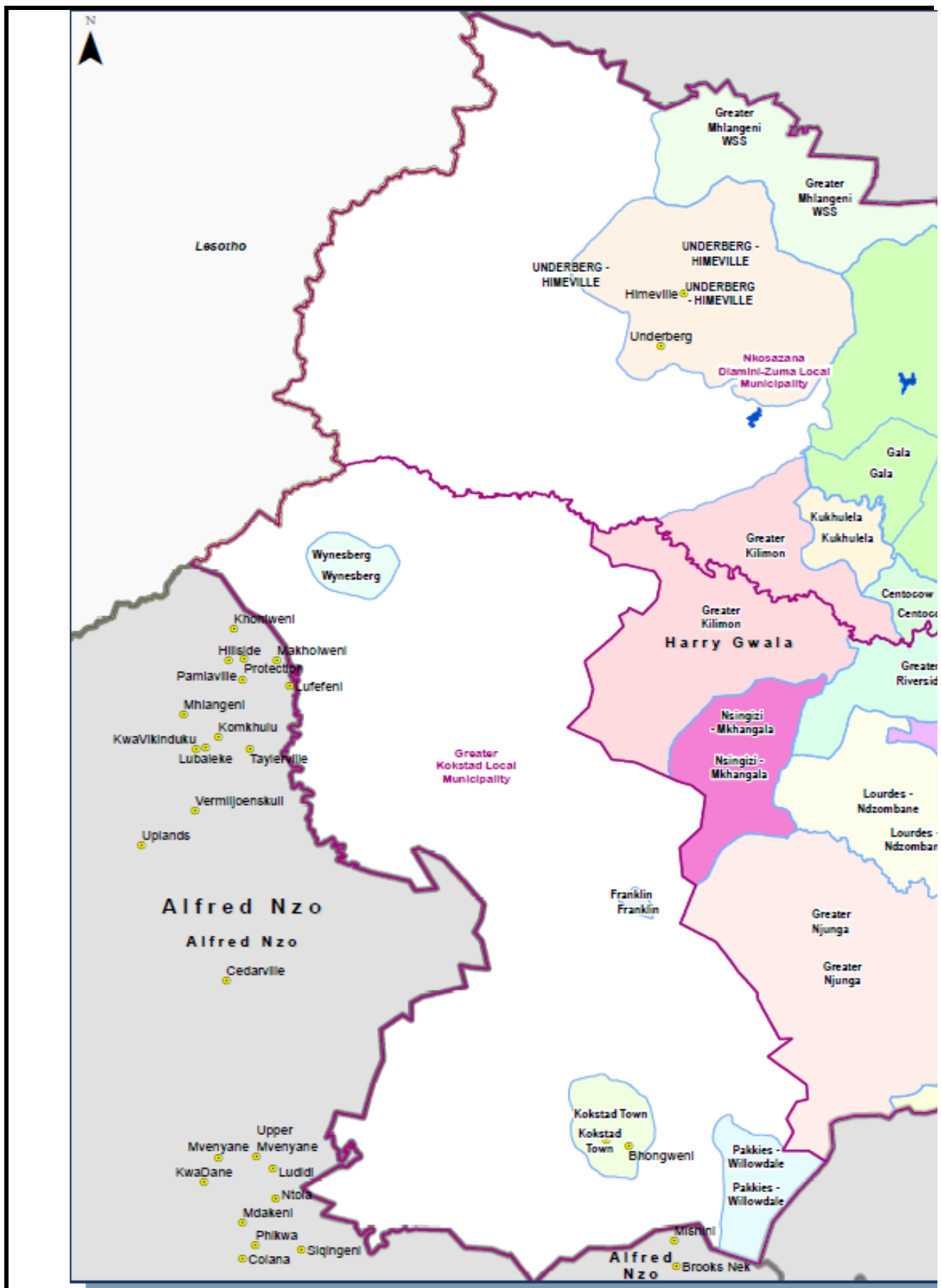
RBIG										
Bulwer Town Emergency/Bulwer Donnybrook Water Supply Project (Stephen Dlamini Dam)	6, 7, 10, 11 & 12	NDZ & UBU	15947	NDZ areas , Ubuhlebezwe areas (Ufafa, Ixopo Town)	R 9 026 000,00	-	-		Stephen Dlamini Dam Advanced Infrastructure completed	
TOTAL					R 9 026 000,00	R 0,00	R 0,00			

The municipality's capital projects are funded through grants with the allocation received from the Provincial Department of Cooperative Governance and Traditional Affairs.

## **MAPS**

Map below illustrates the schemes appearing in the Capital Development Plan which have planning activities still underway showing the coverage of the entire district is planned to ensure that almost all households benefit from these schemes. Below is the map that shows coverage in the entire system.

### **Map 1: Water Scheme Areas**



Various colours and labels have been used to shown the extent of schemes coverage. It is safe to note that in the white shaded areas, there are small isolated and which are very remote areas that are better be served with local sources of springs and boreholes due to funding constraints. Usually, these schemes cover very small communities whereas to bring bulk infrastructure from the regional scheme can have a huge cost impact.

**ACCESS TO WATER**

Like many areas in South Africa, Harry Gwala District Municipality has inherited the historical legacy of a large backlog of water services infrastructure. This situation is clearly intolerable and therefore the efficient and adequate supply of water services for domestic consumption and for economic development is one of the most important challenges facing Harry Gwala District Municipality, in its capacity as the Water Services Authority and Water Services Provider for its area of jurisdiction.

The table below indicates the households with access to water in the HGDM. Approximately 64% of the households in HGDM are supplied by house connections and standpipes less than 200m walking distance. These house connections are located near the major towns like Ixopo, UMzimkhulu, Kokstad, Underberg, Himeville, Bulwer, Donnybrooke and Creighton within HGDM.

Municipality	Number of Households	Water Served Households	Water Backlogs Households	Percentage of Water Backlogs
uBuhlebezwe Local Municipality	26801	16 898	9 903	36.95%
UMzimkhulu Local Municipality	49 616	38 522	11 094	22.36%
Greater Kokstad Local Municipality	17 842	17 813	29	0.16%
Dr. Nkosazana Dlamini Zuma Local Municipality	28 714	15 453	13 261	46.18%
Harry Gwala District Municipality	122 973	88 686	34 287	36%

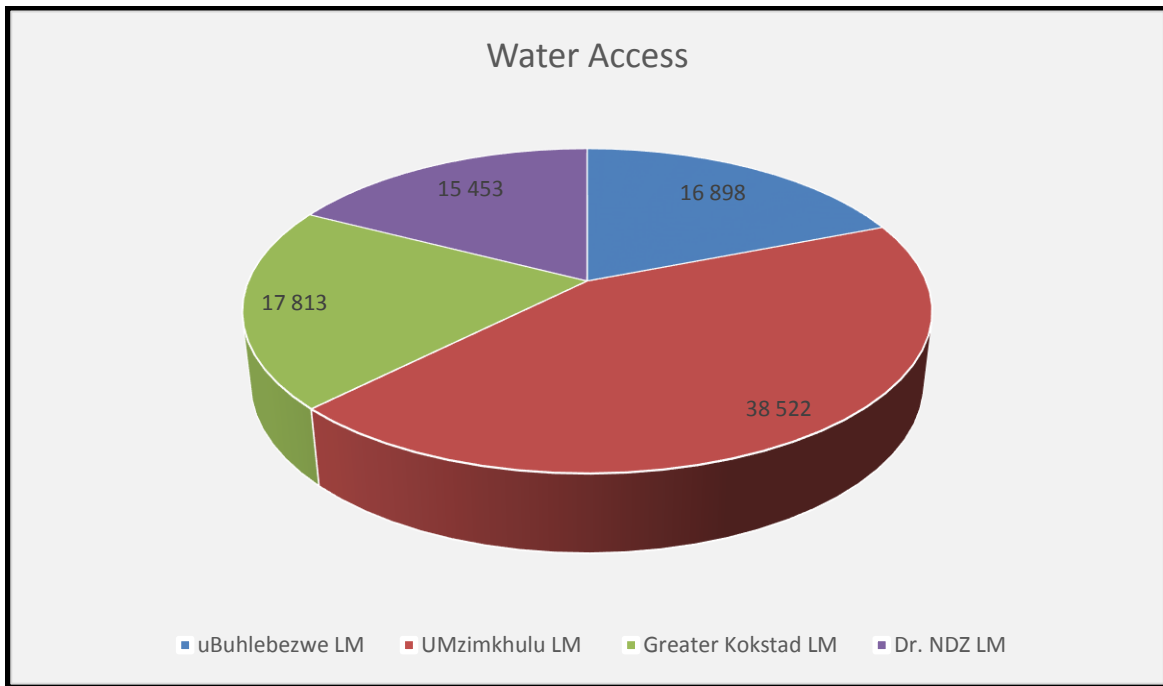


Fig. 1: Showing Number of Households with Access to water Per LM

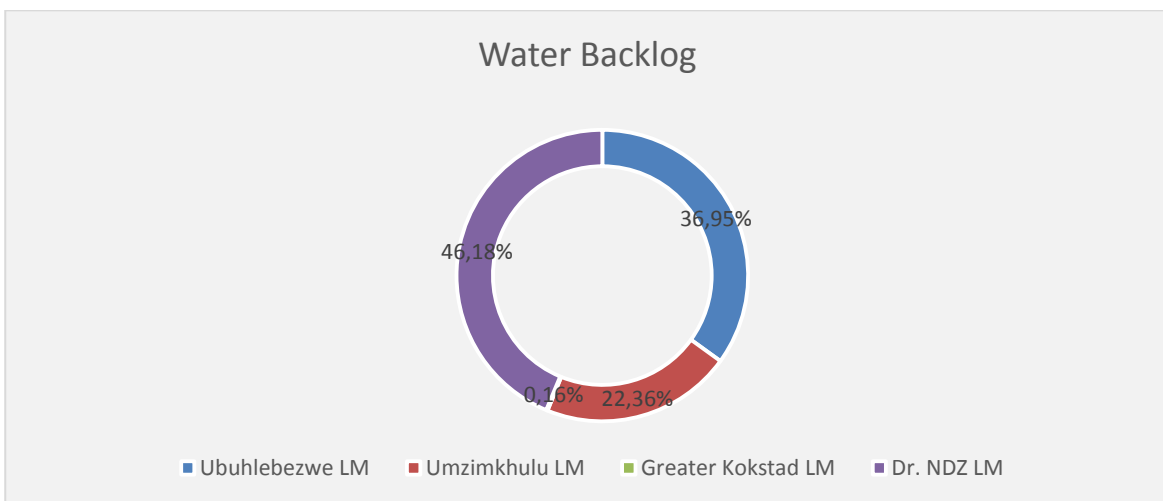


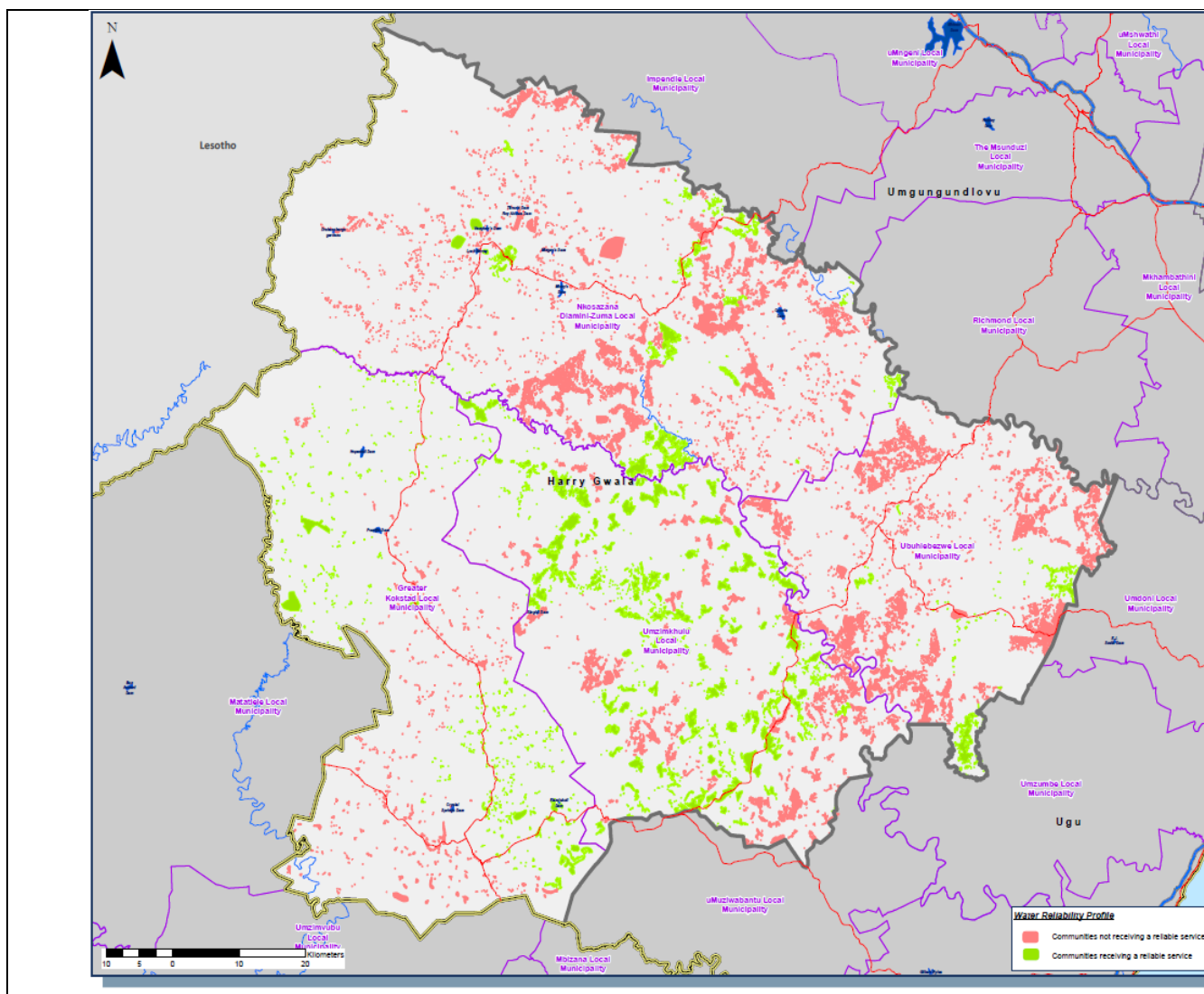
Fig. 1: Showing Number of Households with Water backlog Per LM

The municipality has many standalone water supply schemes constructed in various areas or wards of the district. Most of these schemes are supplied with water from the boreholes and the other source used on these schemes are local springs. In some villages where springs and boreholes cannot be explored, the municipality has sourced water from the local streams and put small package plants for water purifications purposes. As a result some of these schemes are functional, other being partial functional (meaning differs with seasons) and few of them are dysfunctional.

The map below indicates green highlighted settlements which show access to water with functional schemes and pink highlighted areas which have either no access to water, partial functioning or dysfunctional schemes. In order for the municipality to turn around the situation, it has decided to utilize Water Services Infrastructure Grant (WSIG) to do necessary interventions.

**Map 2: Show reliable and unreliable water supply areas**





ACCESS TO SANITATION

The Water Services Development Plan indicated that there is a sanitation backlog within the district. Some rural villages within various parts of the municipal area have poor access to sanitation. Packaging of sanitation programs should be based on settlement clusters and be integrated with the drive towards the transformation of rural villages into sustainable human settlements. The following spatial planning standards should be applied in all sanitation projects:

- Giving priority to settlements located within priority environmental areas.
- Providing settlements located within a 100m of wetlands with lined ventilated pit latrines at the minimum.
- Providing urban and other peri-urban settlements with water borne sewerage.

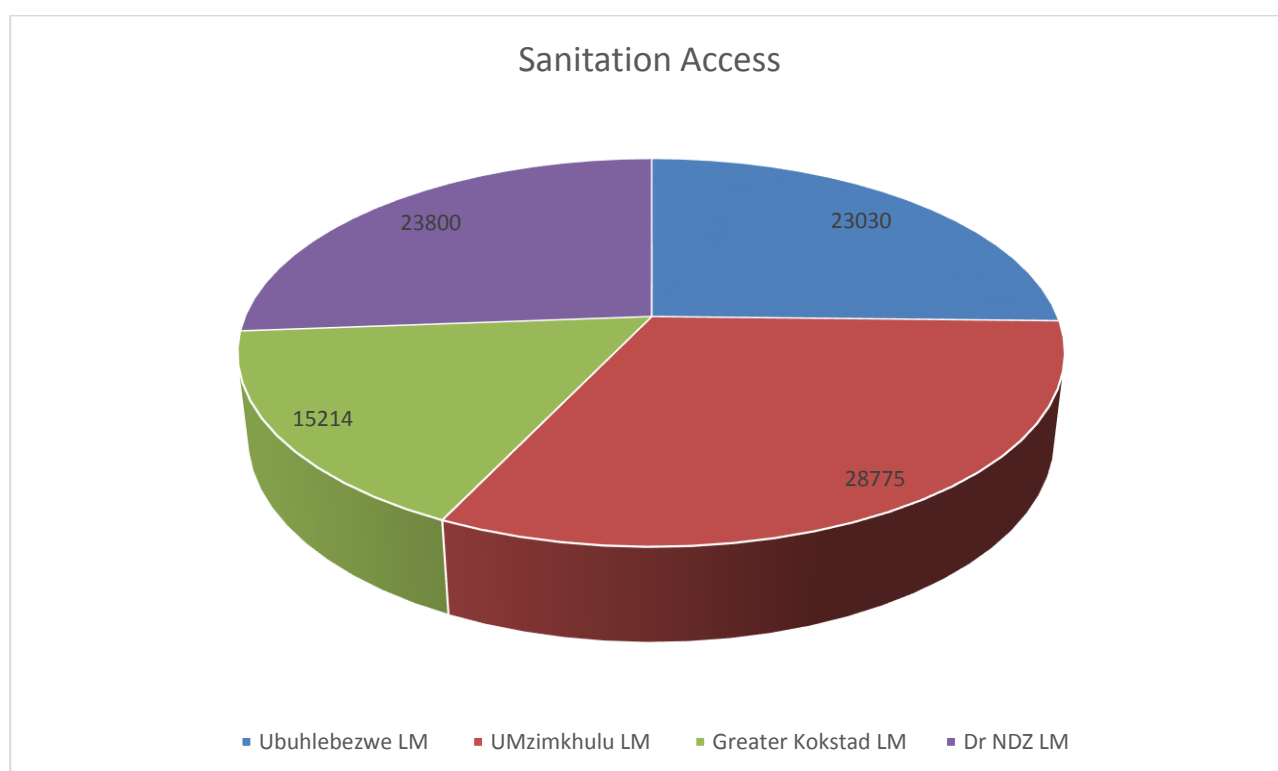
The table below indicates the backlogs in sanitation services:

Table 2: Access to Sanitation

Municipality	Households	Households Served	Backlog	Percentage Backlog
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

uBuhlebezwe Local Municipality	26231	23030	3201	13.20%
UMzimkhulu Local Municipality	48641	28775	19866	40.80%
Greater Kokstad Local Municipality	15214	15214	0	0
Dr Nkosazana Dlamini Zuma Local Municipality	29 983	23800	6183	22%
Harry Gwala District Municipality	122 973	93723	29250	22.8%



*Fig. 2: Showing Number of Households with Access to Sanitation Per LM*

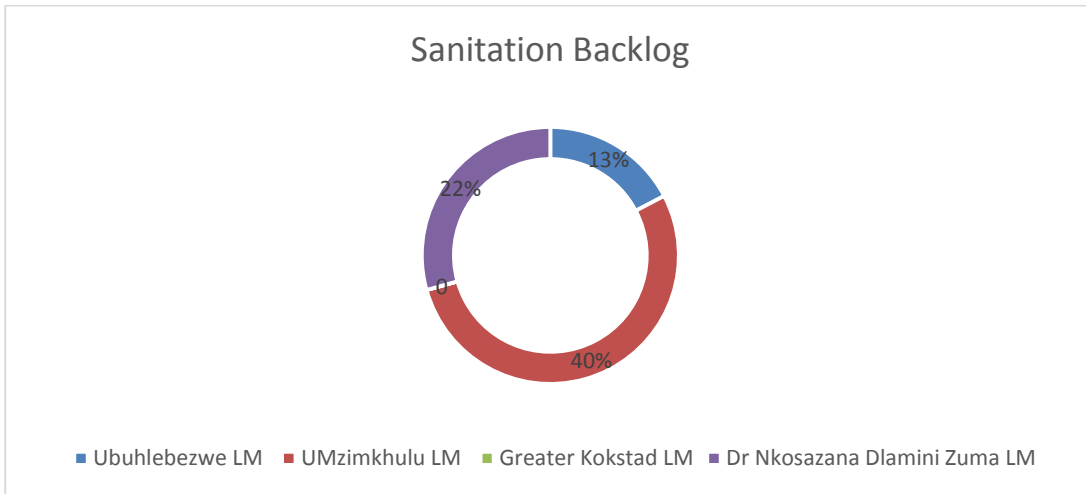
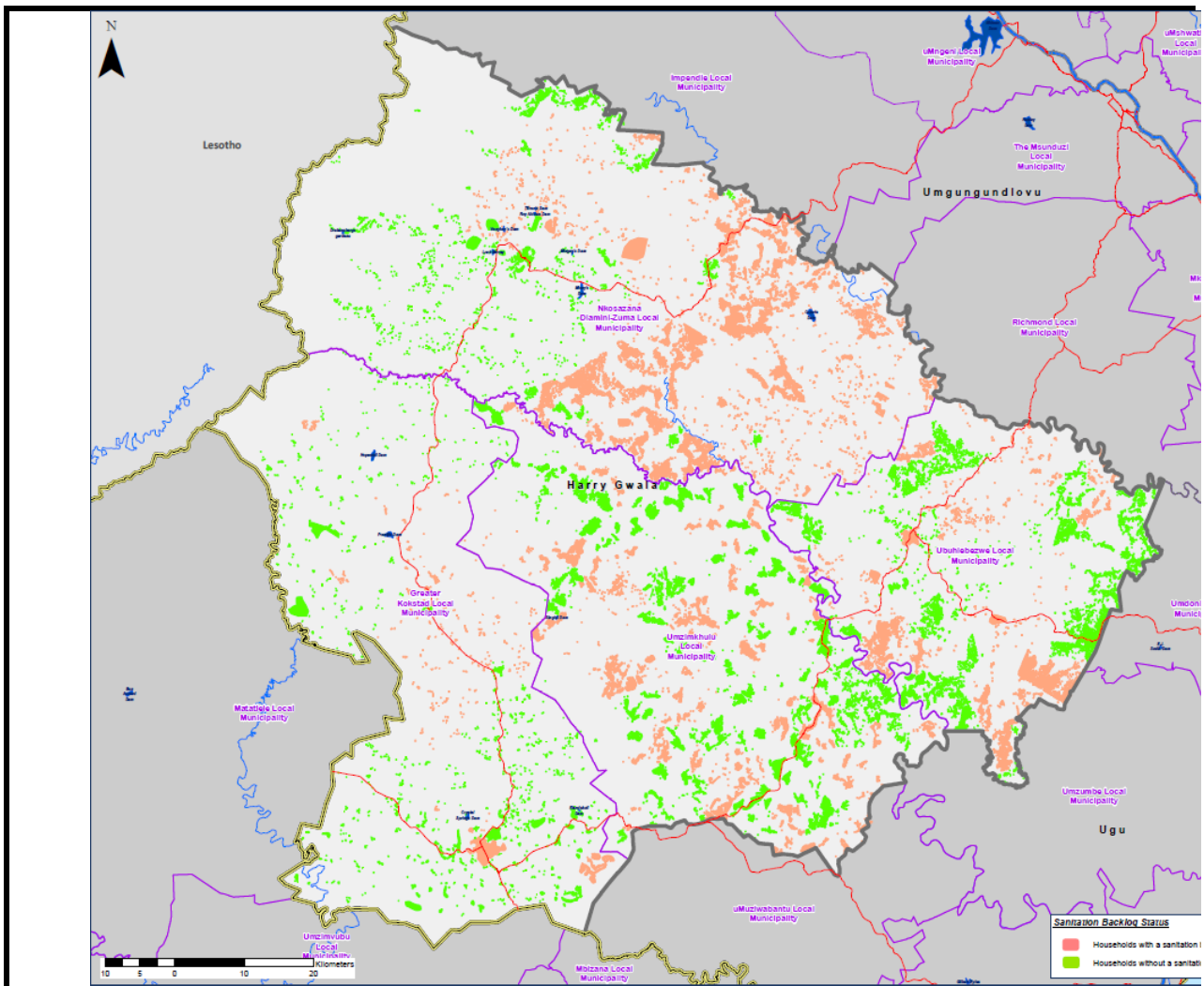


Fig. 1: Showing Number of Households with Sanitation Backlog Per LM



The municipality has developed a plan that will respond to the existing sanitation backlog. It will also assist the municipality to budget according to the needs of the communities.

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

3-Year Harry Gwala DM Sanitation Plan											
Local Municipality	Ward	No. HH Unserved	20FY21			21FY22		22FY23		Project Status	Anticipated Backlog Eradication Date
			Villages to Benefit	No. HH to be served	Allocation	No. HH to be served	Allocation	No. HH to be served	Allocation		
Ubuhlebezwe LM	1	1059	None	0	R 0	106	R 1 800 300,00	95	R 1 717 486,20	None	Dec-30
Ubuhlebezwe LM	2	108	None	0	R 0	11	R 183 600,00	10	R 175 154,40	none	Dec-30
Ubuhlebezwe LM	3	465	None	0	R 0	47	R 790 500,00	42	R 754 137,00	None	Dec-30
Ubuhlebezwe LM	4	1489	None	0	R 0	149	R 2 531 300,00	134	R 2 414 860,20	None	Dec-30
Ubuhlebezwe LM	5	951	Bhobhobho, Osuthu	100	R 766 283	85	R 1 446 700,00	77	R 1 380 151,80	Procurement Stage	Dec-30
Ubuhlebezwe LM	6	246	None	0	R 0	25	R 418 200,00	22	R 398 962,80	None	Dec-30
Ubuhlebezwe LM	7	609	Jolivet	100	R 766 283	51	R 865 300,00	46	R 825 496,20	Procurement Stage	Dec-30
Ubuhlebezwe LM	8	1224	Somelulwazi, Kwalanga	100	R 766 283	112	R 1 910 800,00	101	R 1 822 903,20	Procurement Stage	Dec-30
Ubuhlebezwe LM	9	390	None	0	R 0	39	R 663 000,00	35	R 632 502,00	None	Dec-30
Ubuhlebezwe LM	10	795	None	0	R 0	80	R 1 351 500,00	72	R 1 289 331,00	None	Dec-30
Ubuhlebezwe LM	11	380	None	0	R 0	38	R 646 000,00	34	R 616 284,00	None	Dec-30
Ubuhlebezwe LM	12	1230	None	0	R 0	123	R 2 091 000,00	111	R 1 994 814,00	None	Dec-30
Ubuhlebezwe LM	13	801	Mashumi	100	R 766 283	70	R 1 191 700,00	63	R 1 136 881,80	Procurement Stage	Dec-30
Ubuhlebezwe LM	14	1470	Ndwebu	100	R 766 283	137	R 2 329 000,00	123	R 2 221 866,00	Procurement Stage	Dec-30
Sub-Total		11217		500	R 3 831 415	1 072	R 18 218 900,00	965	R 17 380 830,60		
Dr Nkosazana Dlamini-Zuma LM	1	312	None	0	R 0	31	R 530 400,00	28	R 506 001,60	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	2	143	None	0	R 0	14	R 243 100,00	13	R 231 917,40	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	3	0	None	0	R 0	0	R 0,00	0	R 0,00	None	Dec-30
Dr Nkosazana Dlamini-Zuma LM	4	138	None	0	R 0	14	R 234 600,00	12	R 223 808,40	Planning	Dec-30

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Dr Nkosazana Dlamini-Zuma LM	5	254	Gqxalingena, Mnkangala, Mpumlwana, Dazini, Mashayilanga, Ndende	180	R 1 379 309	7	R 125 800,00	7	R 120 013,20	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	6	291		0	R0	29	R 494 700,00	26	R 471 943,80	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	7	162	None	0	R0	16	R 275 400,00	15	R 262 731,60	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	8	288	None	0	R0	29	R 489 600,00	26	R 467 078,40	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	9	71	None	0	R0	7	R 120 700,00	6	R 115 147,80	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	10	5	None	0	R0	1	R 8 500,00	0	R 8 109,00	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	11	274	None	0	R0	27	R 465 800,00	25	R 444 373,20	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	12	168	All villages	120	R919 540	5	R 81 600,00	4	R 77 846,40	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	13	104	None	0	R0	10	R 176 800,00	9	R 168 667,20	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	14	268	None	0	R0	27	R 455 600,00	24	R 434 642,40	Planning	Dec-30
Dr Nkosazana Dlamini-Zuma LM	15	131	None	0	R0	13	R 222 700,00	12	R 212 455,80	Planning	Dec-30
<b>Sub-Total</b>		<b>2609</b>		<b>300</b>	<b>R 2 298 840,00</b>	<b>231</b>	<b>R 3 925 300,00</b>	<b>208</b>	<b>R 3 744 736,20</b>		
Umzimkhulu LM	1	0	None	0	R0	0	R 0,00	0	R 0,00	None	None
Umzimkhulu LM	2	1134	None	0	R0	113	R 1 927 800,00	102	R 1 839 121,20	Planning	Dec-30
Umzimkhulu LM	3	900	None	0	R0	90	R 1 530 000,00	81	R 1 459 620,00	Planning	Dec-30
Umzimkhulu LM	4	0	None	0	R0	0	R 0,00	0	R 0,00	None	None
Umzimkhulu LM	5	1283	None	0	R0	128	R 2 181 100,00	115	R 2 080 769,40	Planning	Dec-30
Umzimkhulu LM	6	988	None	0	R0	99	R 1 679 600,00	89	R 1 602 338,40	Planning	Dec-30
Umzimkhulu LM	7	1559	None	0	R0	156	R 2 650 300,00	140	R 2 528 386,20	Planning	Dec-30
Umzimkhulu LM	8	0	None	0	R0	0	R 0,00	0	R 0,00	None	None
Umzimkhulu LM	9	1562	None	0	R0	156	R 2 655 400,00	141	R 2 533 251,60	Planning	Dec-30
Umzimkhulu LM	10	1291	None	0	R0	129	R 2 194 700,00	116	R 2 093 743,80	Planning	Dec-30

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Umzimkhulu LM	11	1422	None	0	R0	142	R 2 417 400,00	128	R 2 306 199,60	Planning	Dec-30
Umzimkhulu LM	12	1499	None	0	R0	150	R 2 548 300,00	135	R 2 431 078,20	Planning	Dec-30
Umzimkhulu LM	13	1668	None	0	R0	167	R 2 835 600,00	150	R 2 705 162,40	Planning	Dec-30
Umzimkhulu LM	14	1662	None	0	R0	166	R 2 825 400,00	150	R 2 695 431,60	Planning	Dec-30
Umzimkhulu LM	15	590	None	0	R0	59	R 1 003 000,00	53	R 956 862,00	Planning	Dec-30
Umzimkhulu LM	16	529	None	0	R0	53	R 899 300,00	48	R 857 932,20	Planning	Dec-30
Umzimkhulu LM	17	1866	None	0	R0	187	R 3 172 200,00	168	R 3 026 278,80	Planning	Dec-30
Umzimkhulu LM	18	1012	None	0	R0	101	R 1 720 400,00	91	R 1 641 261,60	Planning	Dec-30
Umzimkhulu LM	19	866	None	0	R0	87	R 1 472 200,00	78	R 1 404 478,80	Planning	Dec-30
Umzimkhulu LM	20	1488	None	0	R0	149	R 2 529 600,00	134	R 2 413 238,40	Planning	Dec-30
Umzimkhulu LM	21	1262	None	0	R0	126	R 2 145 400,00	114	R 2 046 711,60	Planning	Dec-30
Umzimkhulu LM	22	1221	None	0	R0	122	R 2 075 700,00	110	R 1 980 217,80	Planning	Dec-30
Sub-Total		23802		0	R 0,00	2380	R 40 463 400,00	2142	R 38 602 083,60		
Greater Kostad LM	1	474	None	0	R0	47	R 805 800,00	43	R 768 733,20	Planning	Dec-30
Greater Kostad LM	2	70	None	70	R536 398	0	R 0,00	0	R 0,00	None	None
Greater Kostad LM	3	9	None	0	R0	9	R 153 000,00	0	R 0,00	Planning	Dec-30
Greater Kostad LM	4	6	None	0	R0	6	R 102 000,00	0	R 0,00	Planning	Dec-30
Greater Kostad LM	5	90	None	0	R0	9	R 153 000,00	8	R 145 962,00	Planning	Dec-30
Greater Kostad LM	6	974	None	0	R0	97	R 1 655 800,00	88	R 1 579 633,20	Planning	Dec-30
Greater Kostad LM	7	51	None	0	R0	51	R 867 000,00	0	R 0,00	Planning	Dec-30
Greater Kostad LM	8	24	None	0	R0	24	R 408 000,00	0	R 0,00	Planning	Dec-30
Greater Kostad LM	9	1158	None	0	R0	116	R 1 968 600,00	104	R 1 878 044,40	Planning	Dec-30

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Greater Kostad LM	10	33	None	0	R0	33	R 561 000,00	0	R 0,00	Planning	Dec-30
Sub-Total		2889	None	70	R536 398,10	393	R 6 674 200,00	243	R 4 372 372,80		
Total		40517		870	R6 666 653,10	4075	R 69 281 800,00	3557	R 64 100 023,20		

Provision of sanitation services to a household

A tariff set by a water services institution for the provision of sanitation services to a household must –  
*Support the viability and sustainability of sanitation services to the poor;*  
*recognise the significant public benefit of efficient and sustainable sanitation services and;*  
*Discourage usage practices that may degrade the natural environment.*

The purpose of this regulation is to give guidance on the objectives to be achieved with a domestic sanitation tariff while accommodating different approaches by not being overly prescriptive.

Poor sanitation practices impact negatively on the health and wellbeing of the whole community and also on the environment. A water services institution should support the viability and sustainability of sanitation services to the poor by providing basic sanitation services (for example the removal of sludge from pit latrines) at as low a cost as it can afford to and preferably for free. The provision of low cost or free basic sanitation services would concurrently promote the use of sanitation practices that safeguard the public from diseases and would also discourage the uncontrolled disposal of raw sludge into the natural environment, such as the emptying of buckets into streams.

It is expensive and unnecessary to measure water borne sewerage. Rather, the sanitation tariff for water borne sanitation systems should be based on the volume of water supplied. A volume based sanitation charge levied on the higher water supply tariff blocks with no sanitation charge levied on at least the first 6kl would contribute towards the objectives set out in this norm.

Practices that base sanitation charges on factors that are not directly related to usage, such as the number of toilets, the property value or plot size are discouraged.

## OPERATIONS AND MAINTENANCE

The operations and maintenance plan was adopted by council in May 2019 and is attached as an annexure to this document. Harry Gwala District Municipality aims to provide a broad strategy to be followed with the planning and implementation of activities to ensure that adequate operations and maintenance of water services infrastructure is being undertaken. Debt collection through implementation of revenue enhancement strategies and removal of the people who are no longer indigent from the Indigent register will assist Harry Gwala DM with recovering costs and funding its water services operations and maintenance needs.

The National Water Act, 1998 (Act 36 of 1998) states that as the public trustee of the nation's water resources the National Government, acting through the Minister of the Department of Water Affairs, must ensure that water is protected, used, developed, conserved, managed and controlled in a sustainable and equitable manner, for the benefit of all persons and in accordance with its constitutional mandate. Water and wastewater treatment works, being one of the many water users of these resources, need to comply with legislation in terms of operations and quality of water extracted and effluent returned to the environment. Harry Gwala District Municipality, as Water Services Authority for the region, is responsible for ensuring that all water and wastewater treatment works comply with the legal requirements of not only the National Water Act but any other legislation governing the operations of the treatment works. The municipality does participate in the Integrated Regulatory Information System formally known as Blue Drop and Green drop System. This is an assessment tool that Department of Water and Sanitation adopted to audit the capacity of municipality to perform its mandatory function as a Water Services Authority.

Harry Gwala District Municipality comprises of four satellite office areas which are located Kokstad with 9 Water schemes, uMzimkhulu with 80 water schemes, Ubuhlebezwe with 14 water schemes and Dr. Nkosazana Dlamini Zuma with 32 water schemes. Water schemes behaves in different functionalities depending on the challenges being encountered by individual scheme, we have dysfunctional schemes whereby the schemes are not functional at all, partial functional schemes are those that don't supply water 24 hours a day due to water inadequacy whereby water is closed at certain times to build the water levels and opened at certain times to supply the community, fully functional are those schemes that supplies water 24 hours a day.

Table 3: Summarizes the scheme functionality in each satellite area



WATER TREATMENT WORKS & WATER RETICULATION SCHEMES							
SATELITE OFFICE	Dysfunctional		Partially Functional		Fully Functional		TOTAL SCHEMES
	No v - 2020	Dec - 2020	No v - 2020	Dec - 2020	No v - 2020	Dec - 2020	
Greater Kokstad LM	0	0	4	4	5	5	9
Umzimkhulu LM	5	5	11	11	64	64	80
UBuhlebezwe LM	2	2	10	10	2	2	14
DR.NDZ LM	0	0	21	21	11	11	32
Overall Total	7	7	46	46	82	82	135

Harry Gwala DM operates and maintains a total number of 135 water supply schemes, most of which are rural or standalone schemes.

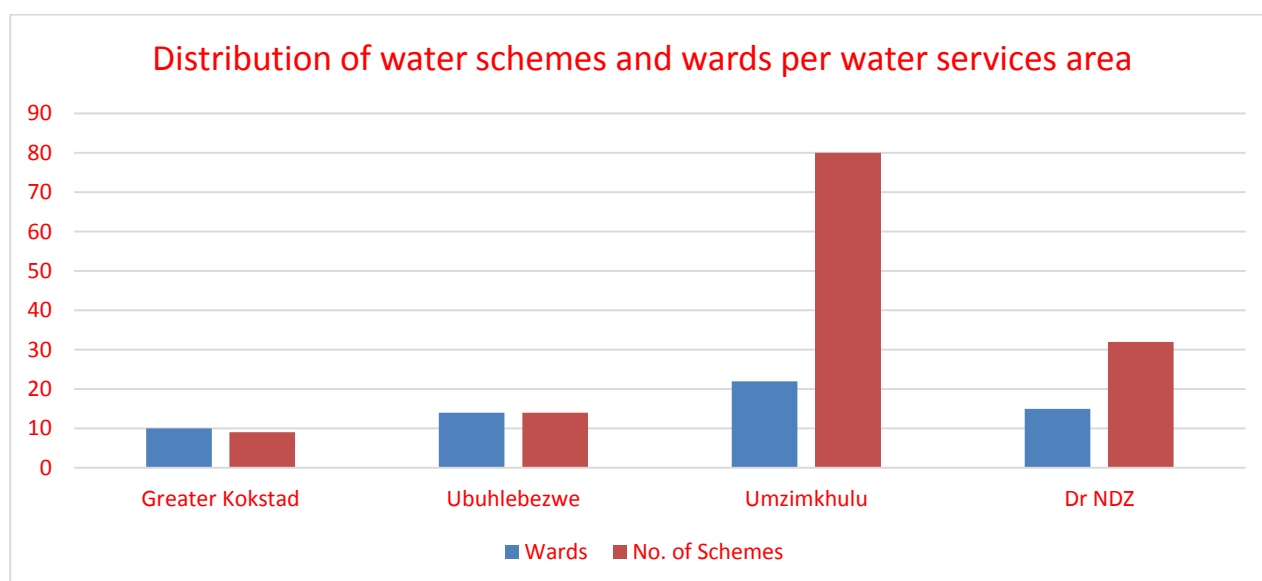


Table 4: Water Supply Schemes

Water Services Area	No. of WTW	No. of WWTW
Dr Nkosazana Dlamini Zuma Local Municipality	6	6
UMzimkhulu Local Municipality	5	3
UBuhlebezwe Local Municipality	4	1
Greater Kokstad Local Municipality	2	2
<b>Total</b>	<b>17</b>	<b>12</b>

To be fully effective the Water Services Department needs the following:

A centralised, fully equipped Water Laboratory

A fully equipped design office (Plotters and Software)

Table 5: Number of resources allocated per Water Services Areas:

Resources	Dr NDZ LM	UMzimkhulu LM	UBuhlebezwe LM	Greater Kokstad LM
Water tankers	3	4	5	2
Jet-Vac Machines	0	0	1	1
Honey- suckers	1	1	1	1
TLB	0	1	0	1
O&M vehicles	7	9	6	7
Excavator	0	0	0	0
Low-bed truck	0	0	0	0
Craned - truck	0	0	0	0

Waste Water Scheme Options

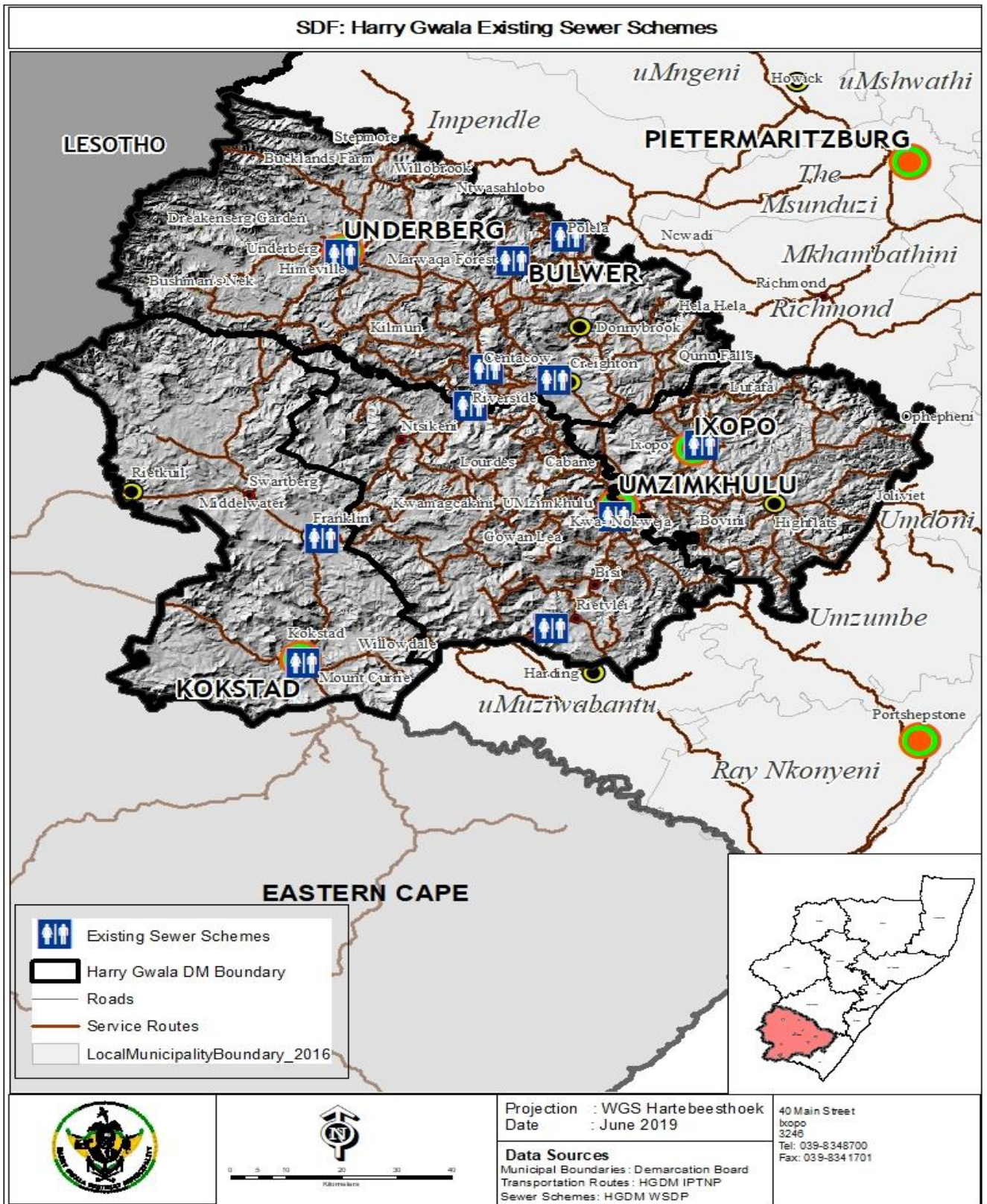
SUMMARY OF THE FUNCTIONALITY OF SCHEMES							
WASTE WATER TREATMENT WORKS & SEWER RETICULATION SYSTEMS							
Local Municipality	Dysfunctional		Partially Functional		Fully Functional		Total Schemes
Months	No v- 20 20	De c- 20 20	No v- 20 20	De c- 20 20	No v- 20 20	De c- 20 20	

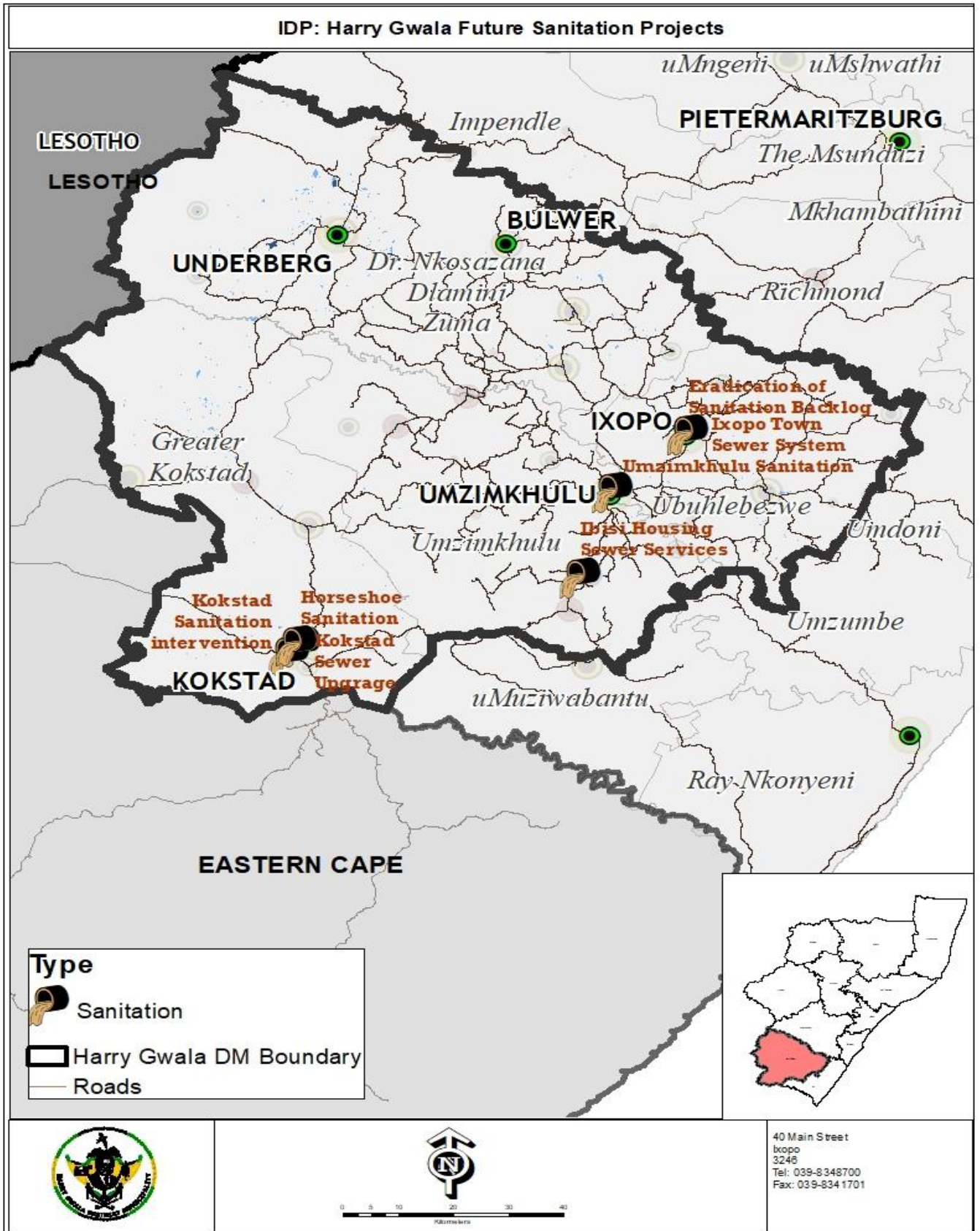
Great Kokstad Local Municipality	0	0	2	2	0	0	2
UMzimkhulu Local Municipality	0	0	1	1	2	2	3
UBuhlebezwe Local Municipality	0	0	0	1	0	0	1
Dr. Nkosazane Dlamini Zuma	0	0	4	4	2	2	6
Overall Total	0	0	7	7	2	2	12

The municipality is working to eradicate sanitation backlogs in the remaining 3 local municipalities i.e. NDZ, Umzimkhulu and Ubuhebezwe. HGDM has appointed service providers (3) in 2020/21 financial year for the supply of sanitation material to eradicate the sanitation backlogs.

The structure below indicates a typical VIP unit that is currently being installed to eradicate backlogs.







**LEVEL OF SERVICE**

The municipality provides various levels of service (LOS) to cater for the varying and unique needs to the different communities, within the confines of sustainability. Each level of service is unique to the various conditions relating to the use and upgrade and has different implications for the municipality in terms of capital and operational costs. The LOS addresses the basic standards and supports the concept of progressive improvement of LOS. In addition to these levels of service, the municipality also provides a rudimentary service, referred to as safe access, as an interim measure in areas that cannot be guaranteed with sustainable water resources.

**Harry Gwala District Level of Service**

<b>Water Level of Service</b>	<b>Comments</b>
<b>LOS 1 - Communal Water Point</b>	Basic LOS, consists of communal water points Reticulated standpipes Stationary water tank < than 200m from households
<b>LOS 2 - Yard Standpipe on each property</b>	Metered or unmetered
<b>LOS 3 - Metered Pressurised water connection on each property</b>	Metered and connected to private plumbing
<b>Sanitation Level of Service</b>	<b>Comments</b>
<b>LOS 1 - VIP on every informal property</b>	Preferred option Rural and informal settlements Ventilated Improved Pit (VIP) latrine located on each site.
<b>LOS 2 - Septic &amp; Conservancy Tanks</b>	Not serviced by sewer reticulation and treatment system Typically be provided too many formal housing developments.
<b>LOS 3 - Water Borne Sewage on each serviced site</b>	Conventional waterborne municipal sewage network with individual sewer connections to each erf.

**OPERATIONS AND MAINTENANCE COSTS YEAR 1 – YEAR 10**

Of critical importance is the funding of operation and maintenance of existing and future infrastructure as projects are commissioned and become operational. Proper operation and maintenance of physical infrastructure is more important than the implementation of new infrastructure as, unless adequate initial preventative maintenance procedures are instituted, the scheme may become inoperative. Expenditure related to staff costs are high and competent staff must be employed to manage the O&M aspects of the schemes, as otherwise the substantial capital investments towards water and sanitation infrastructure in Harry Gwala will be put at risk as the schemes may become dysfunctional.

**PROJECT IMPLEMENTATION**

The capital costs for implementing water and sanitation projects within Harry Gwala District Municipality are currently from the Municipal Infrastructure Grant (MIG) through grant funding. As new projects are being funded, the Harry Gwala District Municipality or their appointed Water Services Provider needs to only recover operations and maintenance costs through tariffs or other levies from consumers but may have to include for future capital replacement costs.

Costing analyses, included in the Master Plans and Implementation Strategies, have been undertaken for the regional schemes and the analyses include the direct costs and indirect costs of supplying potable water. Should

there be any shortfalls in cost recovery, then the Harry Gwala District Municipality will need to make provision therefore in their annual budgets.

#### **GUIDELINES FOR NORMS AND STANDARDS FOR WATER SERVICES TARIFFS**

The guidelines for norms and standards for water services tariffs were developed in terms of section 10 of the Water Services Act (Act no. 108 of 1997) which allows the Minister, with the concurrence of the Minister of Finance, to prescribe norms and standards in respect of tariffs for water services.

The norms and standards are aimed at promoting socially equitable, financially viable and environmentally sustainable tariffs. The departure point in compiling these norms and standards was to provide the responsible water services institution with a framework that reflects best practice while allowing it discretion on how it actually sets and quantifies the tariffs.

It was, however, necessary to be prescriptive on the maximum consumption rate of the first block of the rising block tariff structure for uncontrolled volume domestic connections (six kiloliters per household per month). This was necessary because of the development of a national “free basic water” policy which hinges on the water services institution being able to account separately for the first 6 kl supplied to a household per month. Basic water supply has been defined under section 9 regulations.

Although the water services authority will either be setting tariffs, or deciding the parameters within which tariffs are set, water services providers may in some circumstances set tariffs within the prescribed parameters. It is important to note that these regulations apply to all water services institutions and that no water services institution may use a tariff which is substantially different from any prescribed norms and standards.

#### **DETERMINATION OF REVENUE REQUIREMENTS**

A water services institution must, when determining its revenue requirements on which tariffs for water services are based, take into account at least the need to –  
recover the cost of water purchases;  
recover overhead, operational and maintenance costs;  
recover the cost of capital not financed through any grant, subsidy or donation;  
provide for the replacement, refurbishment and extension of water services works and;  
ensure that all households have access to basic water supply and basic sanitation.

The purpose of this regulation is to ensure that the tariffs set by a water services institution are financially sustainable. This is achieved by ensuring that all costs incurred in providing the service are recovered through the tariff.

The cost of water purchases is the amount that the water services institution is charged for bulk raw water or bulk potable water. The raw water charge is typically levied by the Department of Water Affairs or a Catchment Management Agency for untreated water supplied from a river, a dam or from a borehole. The bulk potable water charge is levied by the bulk water services provider for potable water (drinking quality water) supplied in bulk to a municipality or water services provider for further distribution. The cost of bulk potable water would normally include the bulk raw water charge paid by the bulk water services provider to the Department of Water Affairs or to the catchment management agency.

The overhead, operations and maintenance costs include the cost of the administrative and operations staff, their vehicles and offices, the cost of electricity and chemicals, and the cost of maintaining the equipment. The cost of capital includes the cost of constructing new works or the cost of repaying the loans and interest charges associated with the construction costs. Grants from national government for capital works such as the funding from Reconstruction and Development Program do not have a cost of capital.

Replacement, refurbishment and extension of water services works are also capital costs. A provision should be set aside specifically for replacing or refurbishing worn out equipment. Provision should also be made for extending works that are no longer able to meet the demand because of capacity constraints.

One of the main objects of the Act is to provide for the right of access to basic water supply and basic sanitation. Section 3 of the Act requires that every water services institution to take reasonable measures to realize these rights. The water services institution should thus provide for ensuring that all households have access to basic water supply and basic sanitation.

A tariff set by a water services institution for the supply of water to a household through a communal water services work or through a consumer installation designed to provide a controlled volume of water must be set at the lowest amount, including a zero amount, required to ensure the viability and sustainability of the water supply services.

The Water Services Act emphasizes that the primary consideration in water services policy is the provision of a “basic water supply” to all households. The purpose of this regulation is to ensure that the tariff for a basic level of service is affordable even to the very poor. This regulation applies amongst others to communal stand pipes and to installations such as the Durban tank system which provide a limited quantity of water per day.

According to the Department of Water Affairs policy on a free basic water supply, a water services institution should make every effort to supply the basic water supply quantity of six kilolitres per household per month free of charge. It would be the norm for users supplied out of standpipes and by means of controlled volume supplies (depending on the size of tank) to use no more than a basic supply and it would also be expected that these users will generally be representative of lower income groups. It should thus be the norm for such users to be supplied free of charge, or at the lowest cost that the water services institution can afford.

A tariff set by a water services institution for the supply of water through a water services work or consumer installation designed to provide an uncontrolled volume of water to a household must include a volume based charge that –supports the viability and sustainability of water supply services to the poor; discourages wasteful or inefficient water use; and takes into account the incremental cost that would be incurred to increase the capacity of the water supply infrastructure to meet an incremental growth in demand.

The requirements of sub-regulation (1) are deemed to have been met where the tariff is set as a volume based charge that provides for a rising block tariff structure which includes – three or more tariff blocks with the tariff increasing for higher consumption blocks; a consumption level for each block defined as a volume consumed by a household during any 30 day period; a first tariff block or lowest tariff block with a maximum consumption volume of six kiloliters and which is set at the lowest amount, including a zero amount, required to ensure the viability and sustainability of water supply services; and

A tariff for the last block or highest consumption block set at an amount that would discourage high water use and that reflects the incremental cost that would be incurred to increase the capacity of the water supply infrastructure to meet an incremental growth in demand.

#### **CUSTOMER CARE AND ADHERENCE TO BATHO PELE PRINCIPLES**

The Council has adopted Customer Care Policy and Customer Care Charter. Both the Customer Care Policy and Customer Care Charter are aligned to Batho Pele principles so as to restore and promote the culture of optimising service excellence, in a fair and equitable manner. Adherence to Batho Pele Principles ensures that HGDM communities who are also clients/customers of the municipality receive the service they deserve. The Belief Sets, Batho Pele Principles and Customer Care Charter are placed at the hearts of the municipality. Batho Pele principles demands that people’s needs must be responded to with courtesy. Customer Care is responsible for managing and coordinating the customer care service within the Harry Gwala District Municipality. The Customer Care service Centre receives complaints from communities and channels such complaints to relevant departments for redress.

#### **PROGRAMMES IMPLEMENTED BY WATER SERVICES DEPARTMENT**

Water Services department comprises of three sections namely:

- Water Services Planning and Design Section
- Water Governance and Customer Care Section
- Operations and Maintenance Section



Water Governance and Customer Care

Water quality Monitoring: ensuring compliance monitoring and regulating and enforcing operational monitoring across the district.  
 Development of regulatory documentation: Wastewater Risk Abatement Plan (WWRAP) , Water Safety Plan (WSP), Water Services Bylaws and Policies etc.  
 Conduct Plant Process Audits for both water and wastewater treatment works.  
 Reinstate internal Water testing laboratory  
 Acquire SANAS Accreditation for different determinands tested in the internal laboratory  
 Ensure compliance with DWS Regulatory Performance Measurement System: Key Performance 5, 6 and 7  
 Customer care management relations: Coordinated approach of addressing customer complaints.  
 Conduct awareness campaigns: Water Conservation and Demand, Health and hygiene, Vandalism of Water Services Infrastructure, Unauthorized /illegal Connections and Water Quality Management  
 Undertake stakeholders engagements and social facilitation  
 Conduct annually customer satisfaction surveys  
 Conduct Customer Service Izimbizo and honour the Public Service Month  
 Implement Customer Care Charter  
 Dry Sanitation Implementation (VIP)

Operations and Maintenance

Routine maintenance of the water services schemes including emergency interventions  
 Operations and maintenance of water processing and supply systems.  
 Activation of prepaid smart metering.  
 Unblocking of sewer reticulation systems  
 Water Services Infrastructure Grant (WSIG)  
 Repairs and maintenance of non-operational water services distribution accessories.  
 Ensure compliance with DWS Regulatory Performance Measurement System: Key Performance 5, 6, 7 and 11

Planning, Research and Design

Development and review of the WSDP  
 Confirmation of bulk water services in the HGDM  
 Bulk infrastructure asset management- conditional assessment and development of future plans and development of asset replacement plans.  
 Development of master plans and short-term intervention plans including refurbishment plans.  
 Design of refurbishment or rudimentary schemes.  
 Ensure compliance with DWS Regulatory Performance Measurement System: Key Performance 1 and 2

**CHALLENGES IN THE WATER SERVICES DEPARTMENT**

KEY ISSUE	PROBLEM STATEMENT	RECOMMENDATIONS
<b>Staff shortage</b>	There is a critical shortage of staff to operate and maintain the HGDM water services schemes especially in the water processing side. Consequently employees work excessive hours resulting in exorbitant over-time and emergency claims.	Facilitate the urgent recruitment of the prioritised water services posts.
<b>Over-dependency on non-sustainable water carting</b>	HGDM is immensely dependent on water carting. This is utilized as a water provisioning option, instead of being an intervention measure	Medium term planning of the implementation of intervention measures should attempt to reduce the dependency on water carting
<b>ageing water services infrastructure</b>	Dilapidated water supply infrastructure results in	Continuous refurbishments and replacement projects to

	frequent breakages and water supply interruptions and excessive emergency claims. This occurs mostly in the HGDM towns such as Kokstad, UMzimkhulu and Ixopo.	address the dilapidated water services infrastructure must be facilitated.
<b>Drought impact</b>	HGDM still suffers from the scourge of drought that prevailed over years. Most of its water sources are drying up, including dams, borehole sources, streams and springs. Consequently, the district experiences critical water shortages in many areas.	the implementation of grant funded projects should take into cognizance of the drought stricken areas in the district.
<b>Insufficient plant and equipment</b>	There is shortage of equipment to undertake the most physical O&M activities including the earth excavating and back or stand-by equipment, especially with pumps and power generators.	HGDM is currently procuring the plant equipment and as such the challenge may soon be alleviated.  HGDM received yellow plant equipment from COGTA as part of their support to the KZN Municipalities. And the district received the following equipment being, 2x TLB's, 2x Water Trucks, 3x Honey Sucker Trucks,
<b>KEY ISSUE</b>	<b>PROBLEM STATEMENT</b>	<b>RECOMMENDATIONS</b>
<b>Absence of As-built drawings</b>	The as-built drawings do not exist in the district, especially for the old water services schemes. It becomes extremely difficult for the O&M team to undertake maintenance without the as-built drawings.	The PRD section of water services is currently searching for these drawings including searching in the local municipalities' archives. It may be necessary engage an external service provider to develop the as-built.
<b>None existence of bulk meters in the water distribution system</b>	There are limited bulk meters in the distribution network, this significantly impacts on the calculation of water losses as required by AG. The system input values are mostly approximated, which may lead to very inaccurate water balances.	The water services is trying to solicit external funding that could assist the institution to install bulk meters in all its reservoirs and WTW.
<b>Incomplete projects that are being operated and maintained</b>	There are several projects in the district that are currently being operated whilst scheme upgrade activities were never completed. This results in difficulties when schemes are being operated.	A well-coordinated procedure in handing over of schemes should be fully adhered to.

<b>Improperly designed schemes</b>	There are several cases where schemes fail due to improper design factors e.g the pipe pressure class and diameters. These are the most common in the reticulation system for both water and sewerage	The proper monitoring during construction phases should be encouraged. The O&M must adopt strict measures in accepting schemes during handover.
<b>Illegal water connections</b>	Communities that illegally connect to the water supply mains resulting into water losses due to leakages and non-revenue water. As a result critical water shortages downstream of water supply due to over use of water by communities upstream.	A council approved approach must be undertaken to disconnect illegal connections. In some cases be legalized; research opportunities to generate revenue from the existing connections.
<b>Overstressed system due to increase in demand</b>	Most water schemes in the HGDM are over-stressed, the demand far exceed the supply. Subsequently, water shortages are often experienced by the communities.	Systems upgrade is required in most schemes including development of new sources to augment the supply.
<b>Vandalism and theft of infrastructure assets</b>	This hampers the provision of water services, resulting in undesirable incidences due to risks attached in the distribution system	The district must conduct awareness campaigns to educate communities to protect public assets.
<b>Compliance issues</b>	None availability of water use licenses and regulatory plans and documents	Set aside budget for regulatory documents and assessments required to acquire water use licenses and to comply with Water Services Act and mandate.
<b>Water Quality Monitoring</b>	Most treatment works operate themselves at night due to shortage of staff.	Prioritise filling of vacant process controller's posts.
<b>Customer Care system</b>	Underutilisation of Reasebetsa resulting in most of customer complaints being lost and not resolved.	Respective supervisors and managers to account for complaints that have not been resolved.
<b>Integrated Regulatory Information System</b>	Recurring report and information gaps on the system affecting HGDM Blue Drop and Green Drop scores.	MANCO to enforce the submission of information and documents required for uploading on the system.

## SOLID WASTE MANAGEMENT

### Environmental Management

#### Capacity

Solid Waste Management is the responsibility of local municipalities and such the district does not have in house environmental management capacity, given that there is no Environmental Management personnel in the organogram. However, National Department of Environmental Affairs provides capacity through Local Government Support. An official from DEA is based at the district providing environmental support to Harry Gwala Family of municipalities.

Environmental capacity remains a challenge in all local municipalities as none has environmental personnel with the exception of UBuhlebezwe that has appointed Environmental Officer.

#### Integrated Waste Management Plan

Waste management services remain the function of local municipalities. The district municipality does not own land as is the case with local municipality and as result does not have its own waste disposal sites. Local municipalities are therefore responsible of collecting and disposing of its waste.

The district municipality together with the Department of Environmental affairs have worked together with local municipalities to import their developed Waste Management Plans into the web portal, once all four of them are ready, the draft district plan can be developed. The rationale behind is to allow for each local municipality to have its own silenced landfill site. The plan is being developed by the district as per the statutory prescript (Municipal Structures Act 117 of 1998 as amended from time to time) section 84d, which states that, among other functions of the district municipality:

Domestic waste-water and sewage disposal systems

Solid waste disposals sites, in so far as it relates to

the determination of a waste disposal strategy

the regulation of waste disposal

the establishment, operation and control of waste disposal sites, bulk waste transfer facilities for more than one local municipality in the district.

Furthermore, the district is in the process of providing an oversight to waste disposal facility, taking into account most economical and sustainable options.

Municipality	Waste Disposal Facility	Status	Comment
UBuhlebezwe Local Municipality	Not available	Disposes at UMzimkhulu Local Municipality	Harry Gwala District Municipality to provide oversight to waste disposal facilities within the district and provide economical and compliant options
UMzimkhulu Local Municipality	Mankofu Dumpsite	Unlicensed. To be closed and rehabilitated when the new landfill site is operational.  Establishment of new landfill site funded by Department of Environmental Affairs	
Greater Kokstad Local Municipality	Existing Unlicensed landfill site	License for the new landfill site acquired.	

		Closure license for the existing disposal site available.	
Dr. Nkosazana Dlamini Zuma Local Municipality	Bulwer Landfill site Creighton landfill site Underberg Transfer Station	Licensed	

UMzimkhulu dumpsite is being used by both UBuhlebezwe local municipality and UMzimkhulu local municipality. National department of Environmental Affairs is currently funding the establishment of landfill site at UMzimkhulu local municipality. The current dump site will require rehabilitation thereafter. Future option of using transfer stations in the other local municipalities is being investigated with consideration of the geographical position of the municipalities.

### Environmental Management Tools

Provincial Department of Economic Development, Tourism and Environmental Affairs has funded the district Environmental Management Framework (EMF). The process of appointing the service provider is underway.

### Environmental Capacity Building

The district facilitates and supports Environmental capacity building initiatives working with stakeholders. The district also supports provincial department of Economic Development, Tourism and Environmental Affairs in the following:

- Celebration of Environmental calendar days.
- Clean up campaigns.
- Environmental Education Programs to schools.

## TRANSPORTATION

The municipality has a well- developed road network on a national, district, and local scale, but the condition of the majority of the local roads are poor, and access is problematic in wet conditions. The Harry Gwala District Municipality has prepared an Integrated Transportation Plan which will designate roads in need of upgrade thus hopefully improving local movement.

### Roads Backlogs

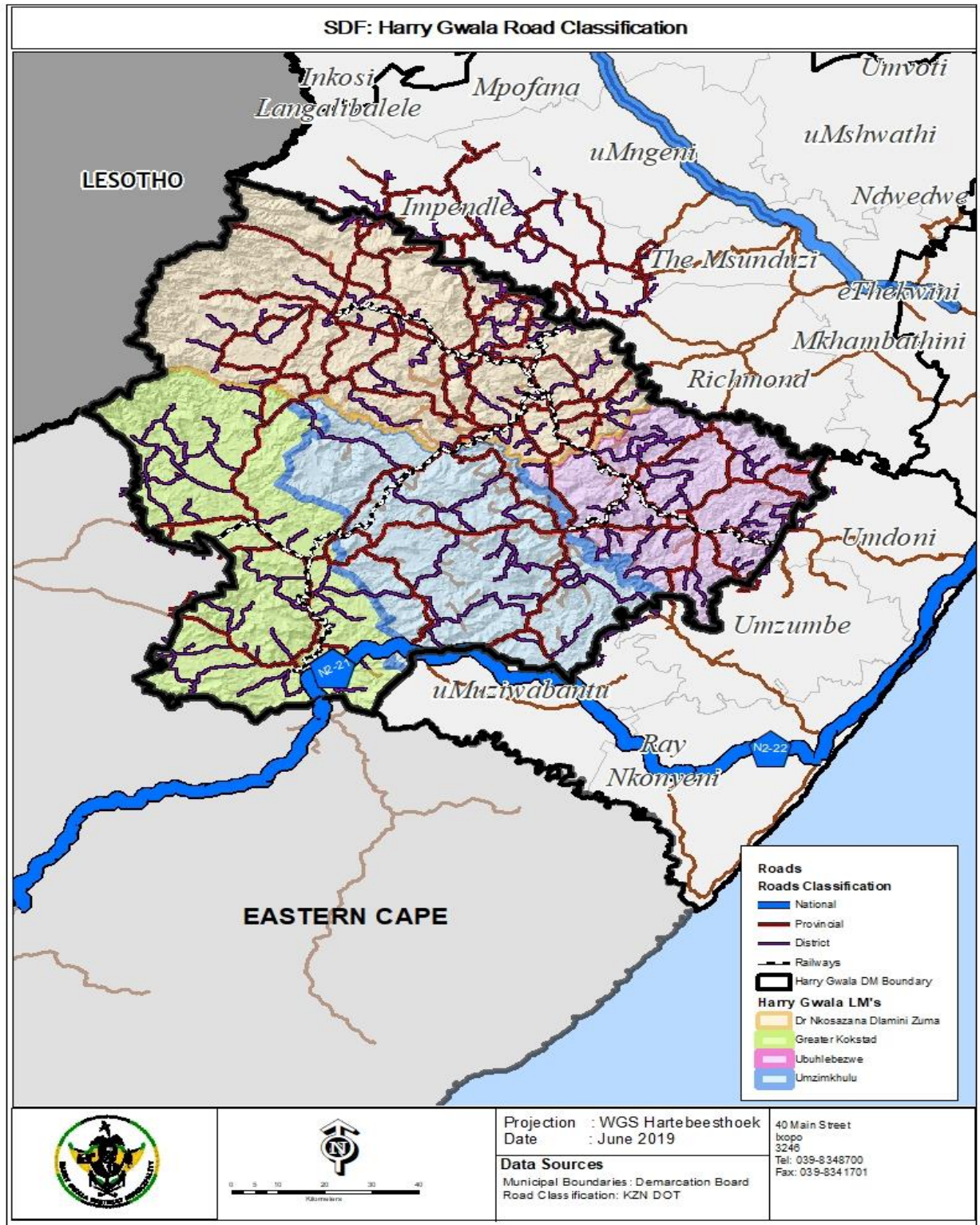
Local Municipality	No of Km
Greater Kokstad	178km
Dr Nkosazana Dlamini Zuma	389km
UBuhlebezwe	322km
UMzimkhulu	697km
Total	1586km

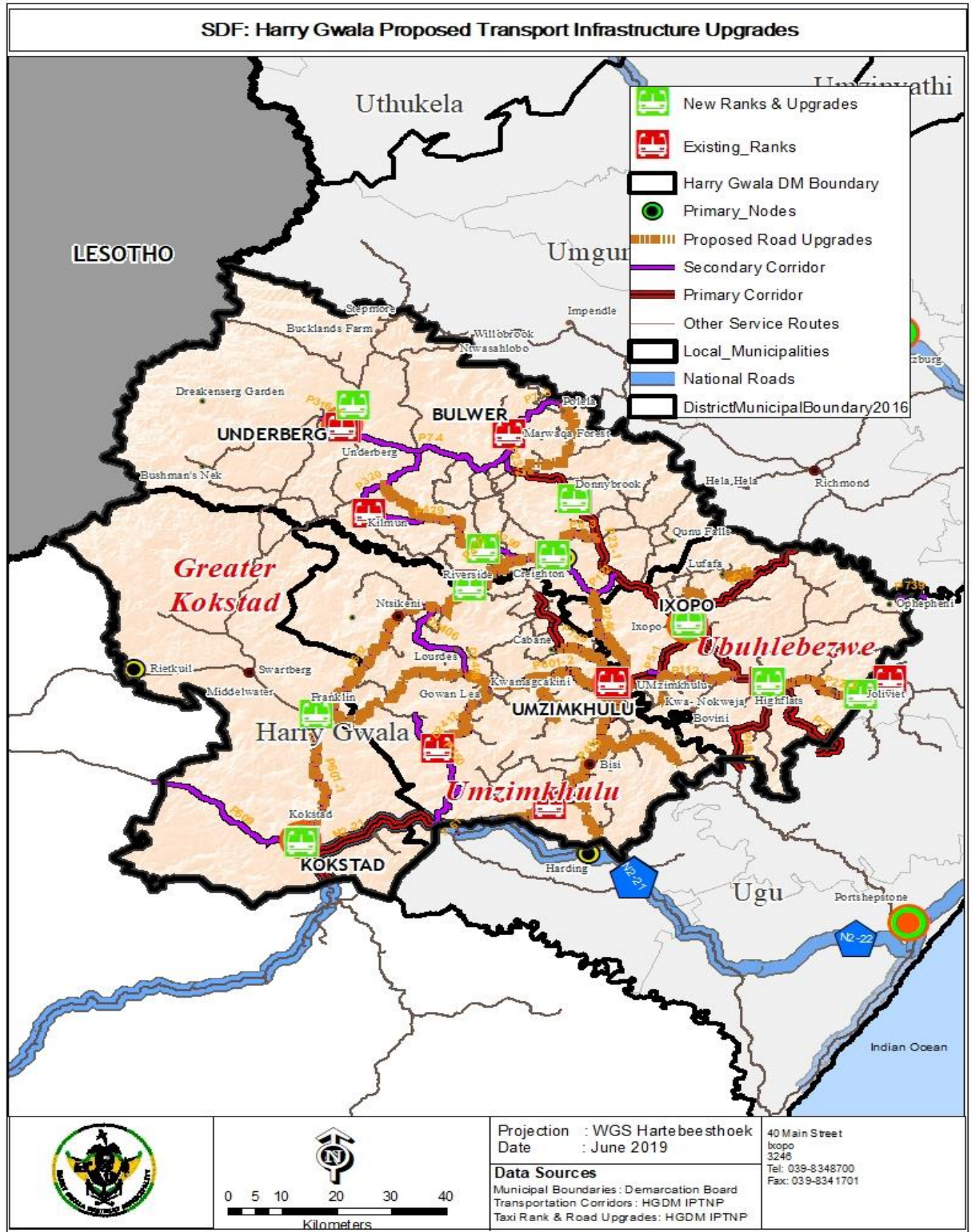
There is a grant that is meant to assist rural district municipalities to set up Rural Road Asset Management Systems (RRAMS), and collect road, bridge and traffic data on municipal road networks in line with Road Infrastructure Strategic Framework for South Africa. And as such at Harry Gwala DM there is no road transport in existence, the RRAMS will than assist in developing a plan that will assist the municipality to know the status of infrastructure as well future roads network.

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

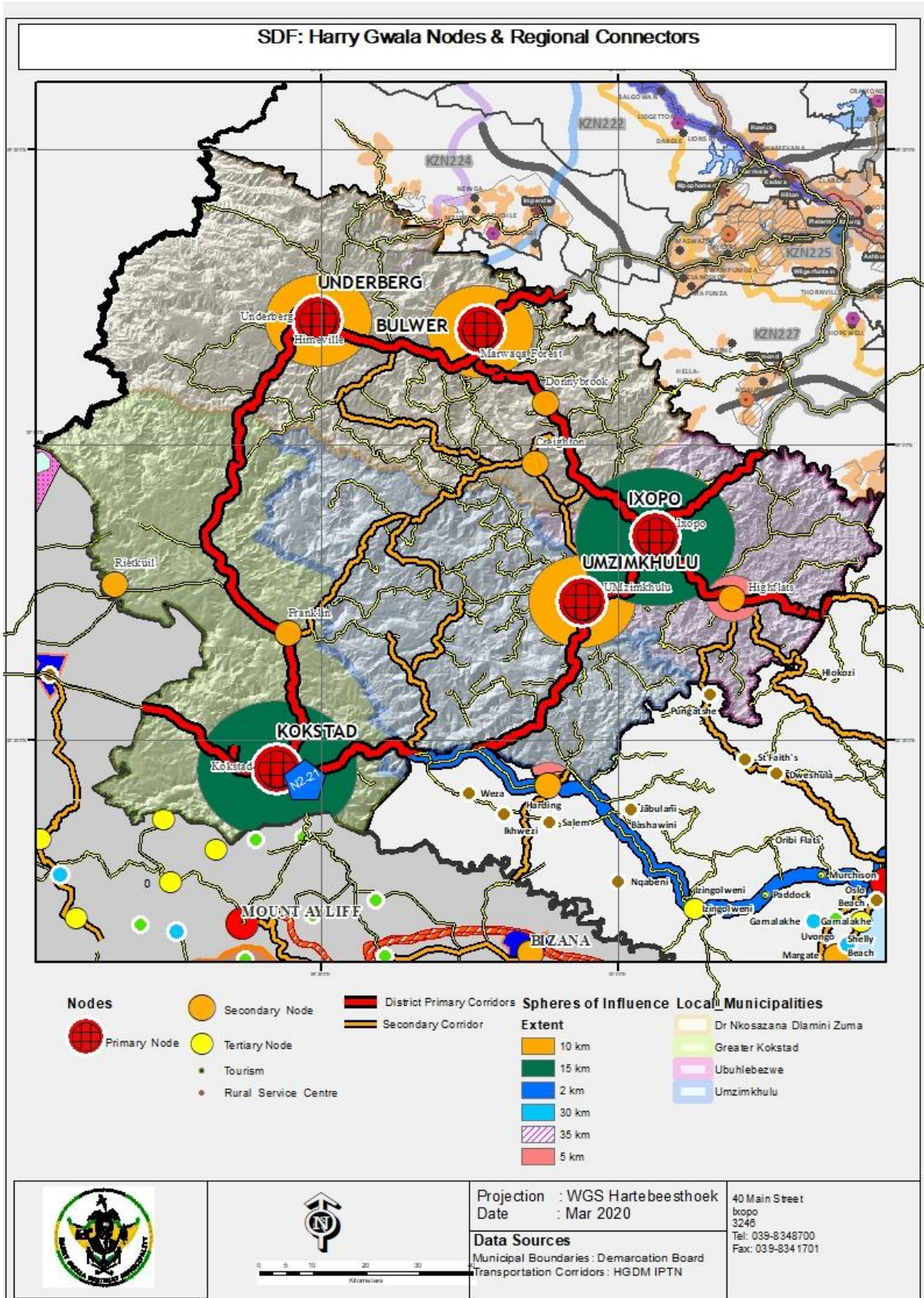
The district has introduced the system to the locals and currently the main focus is on training of graduates to carry the visual condition assessments as well as implementation of RRAMS system.

ITEM	DISTRICT EXTENT	PROGRESS TO DATE	PERCENTAGE
Visual assessment on Paved	205	189	92%
Visual assessment on Unpaved roads	1046	732	70%
Traffic Count	720	468	65%
Structures (Bridges and Culverts)	17	0	0%









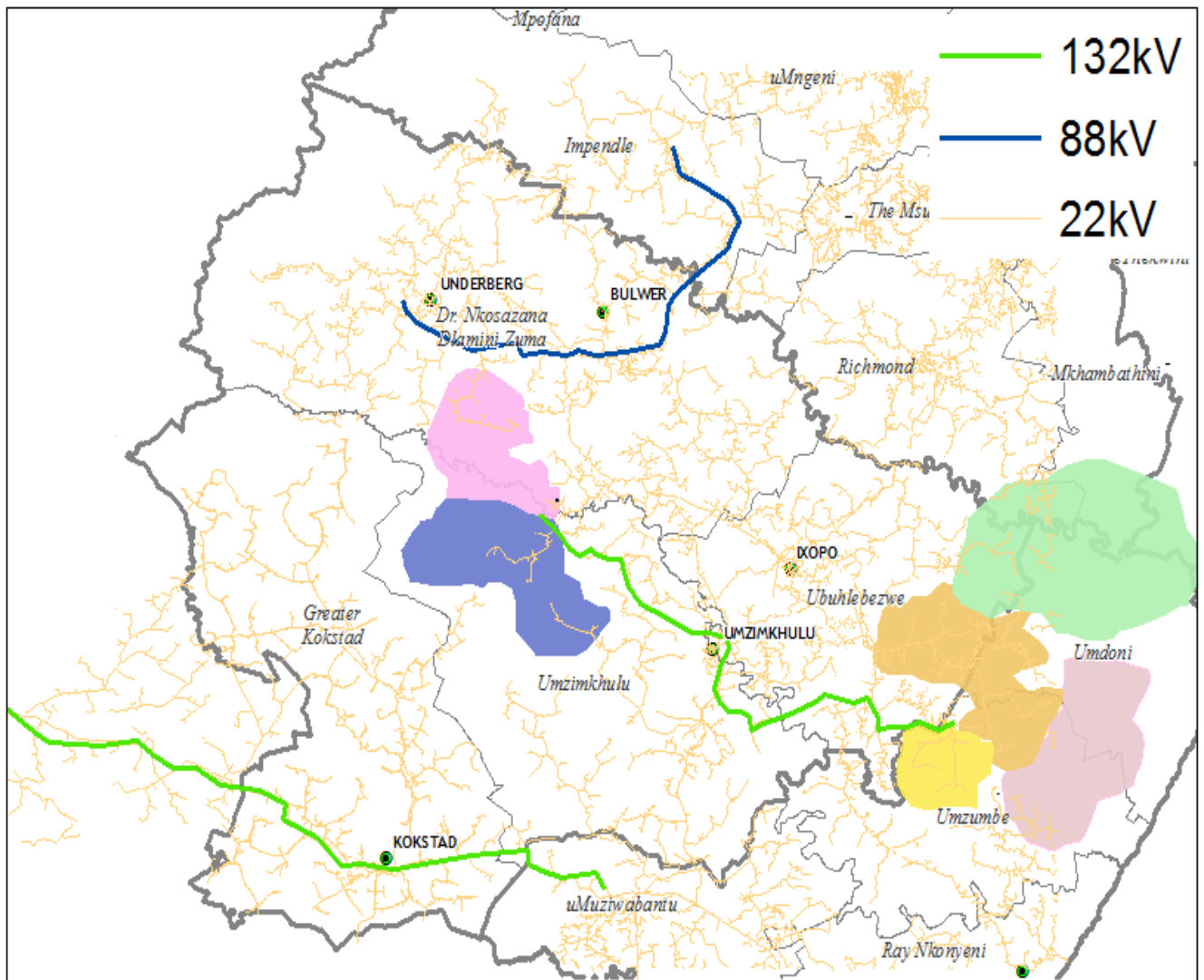
## ENERGY

Electricity in the Harry Gwala District Municipality area is supplied by ESKOM with the exception of Kokstad Town Only. Most of the households in rural areas have inadequate access to electricity. Other alternative sources of energy such as candles; paraffin, coal etc. are utilized by households without access to electricity. The lack of access to electricity is attributed to inadequate bulk supply, poor access to areas due to topography and insufficient funding. ESKOM has informed the Municipality that it is not capable of providing the electricity requirements to the new applicants in rural areas. The existing power stations have reached maximum capacity. Eskom is in the process of commissioning a new power station in Kenterton which will serve most of the area falling under UBuhlebezwe municipality. The following table indicates the electricity backlogs within the Harry Gwala district Municipality. There is an Electrification Service Development Plan that guides electrification in the district municipality. As such the projects that are under implementation by local municipalities and ESKOM emanates from this plan.

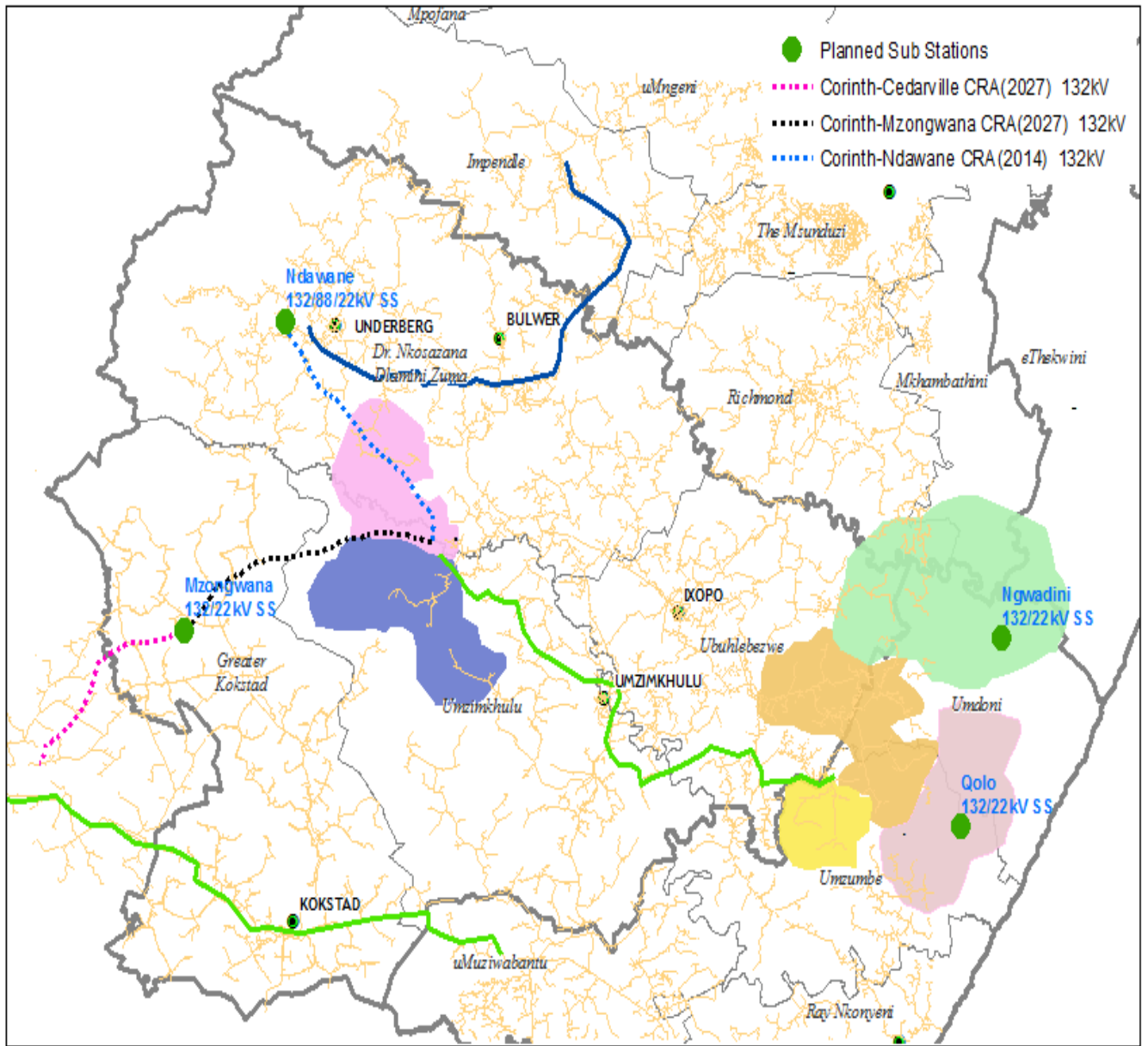
### ELECTRIFICATION BACKLOG

Municipality	Total No of Households	No. of H/H electrified to date.	No. of H/H not electrified current backlog
Dr Nkosazana Dlamini Zuma	23170	8182	14988
UBuhlebezwe	19593	5454	14139
Greater Kokstad	3626	627	3000
UMzimkhulu	34517	19476	15041
TOTAL HARRY GWALA	80906	33739	47168

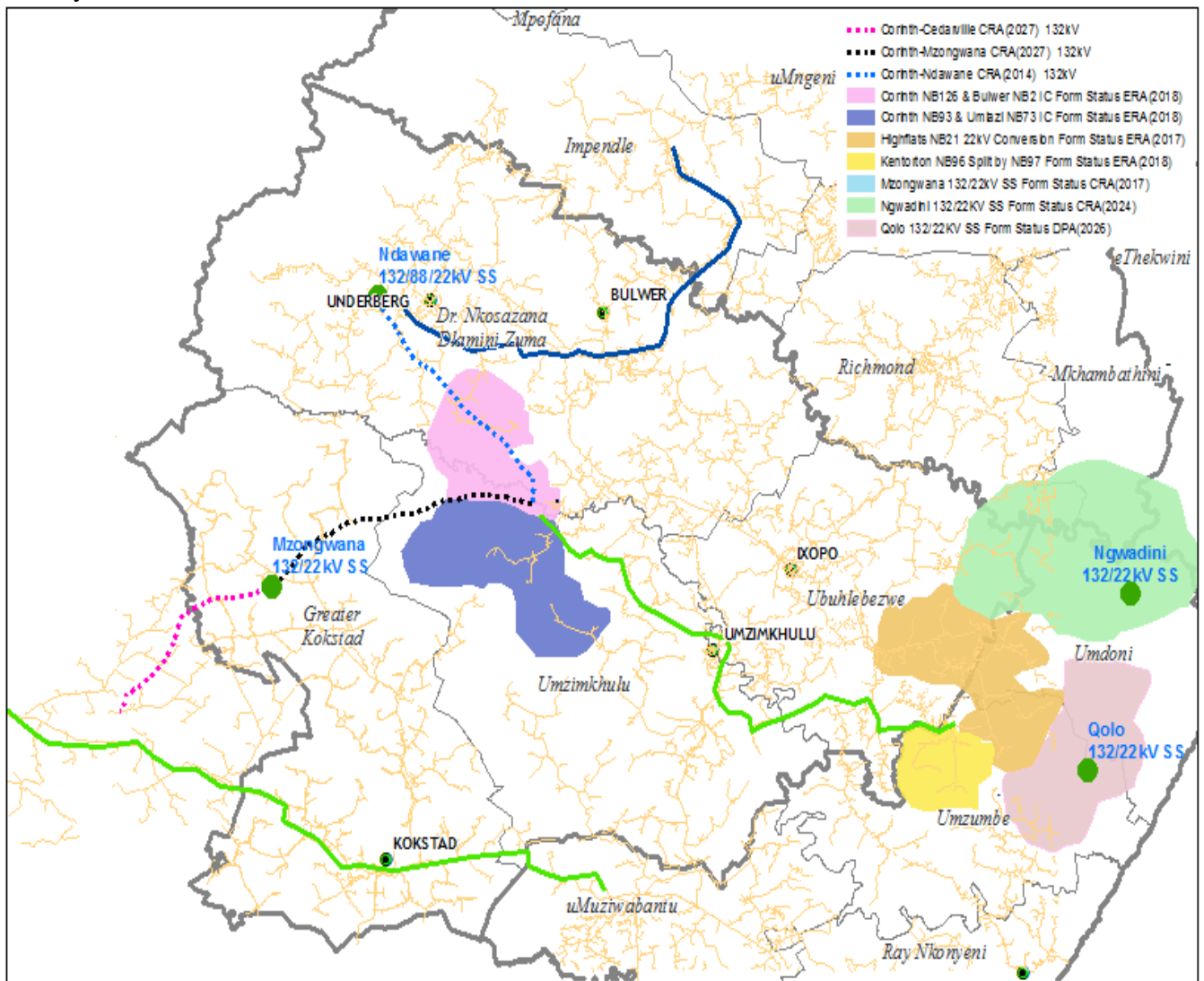
Existing Networks



Planned Substations



MV Projects



**ACCESS TO COMMUNITY FACILITIES**

Facility	Dr.Nkosazane Dlamini Zuma Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Greater Kokstad Local Municipality
Hospital	1	1	1	1
Community Health Centre	1	0	0	0
Clinics	10	9	16	2
Mobile Clinics	5	2	3	3

**SASSA OFFICES**

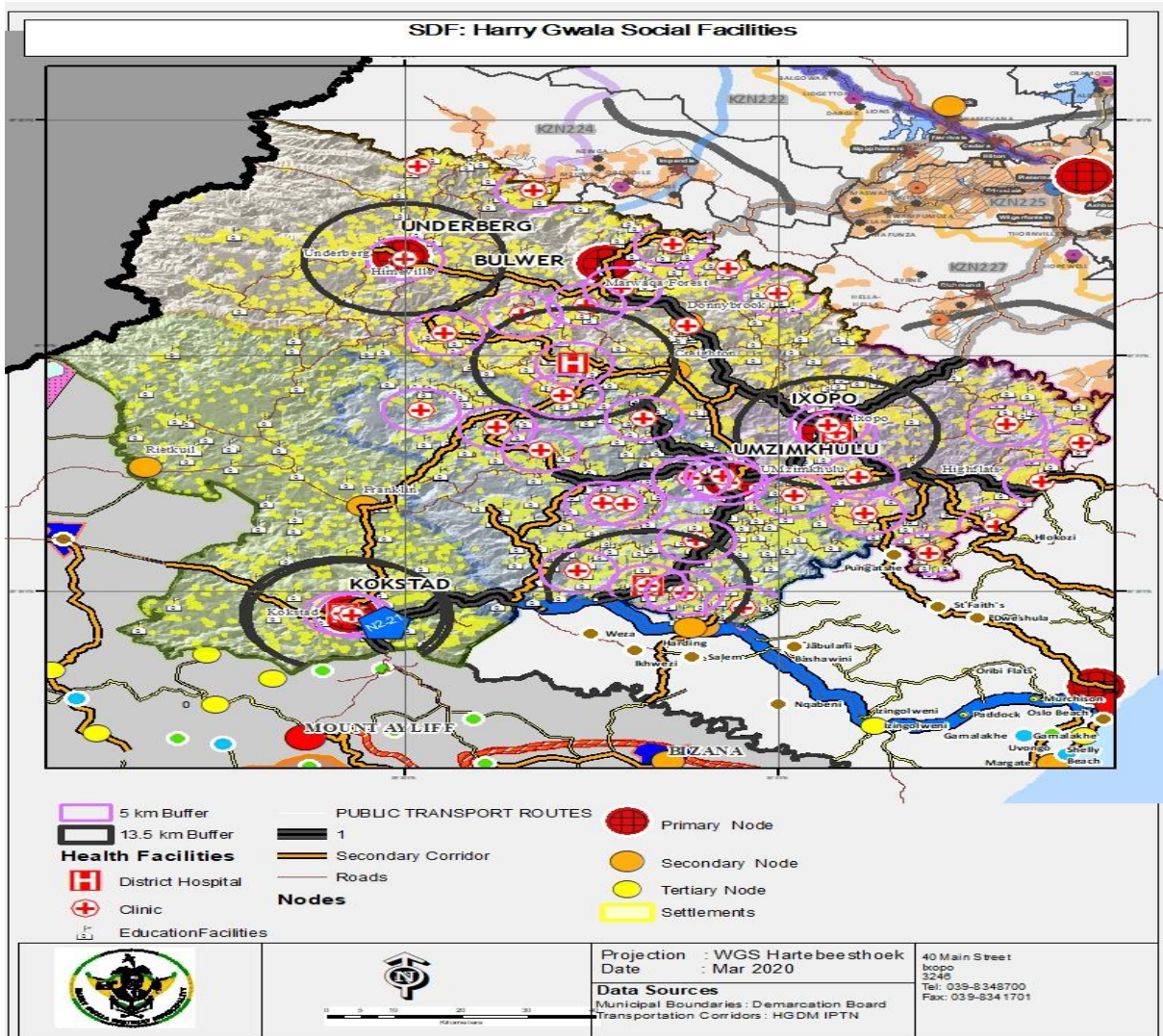
Sassa Offices	Dr. Nkosazane Dlamini Zuma Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Greater Kokstad Local Municipality
Town Name	1.Underburg 2.Hlanganani	1.Ixopo	1.Umzimkhulu	1.Kokstad

**HOME AFFAIRS**

Offices	Dr. Nkosazane Dlamini Zuma Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Greater Kokstad Local Municipality
Town Name	1.Underburg	1.Ixopo Margaret Street	1.Umzimkhulu Main Street	1.Kokstad 33 Hope Street

**SAPS OFFICES**

	Dr.Nkosazane Dlamini Zuma Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Greater Kokstad Local Municipality
Town Name	1.Donybrook 2.Bulwer 3.Creighton 4.Himvile 5.Bushmansnak	1.Ixopo 2.Highflats	1.Umzimkhulu 2.Insikeni 5.Ibisa	1.Kokstad 2 Evatt 3.Frankline 4.Swartburg



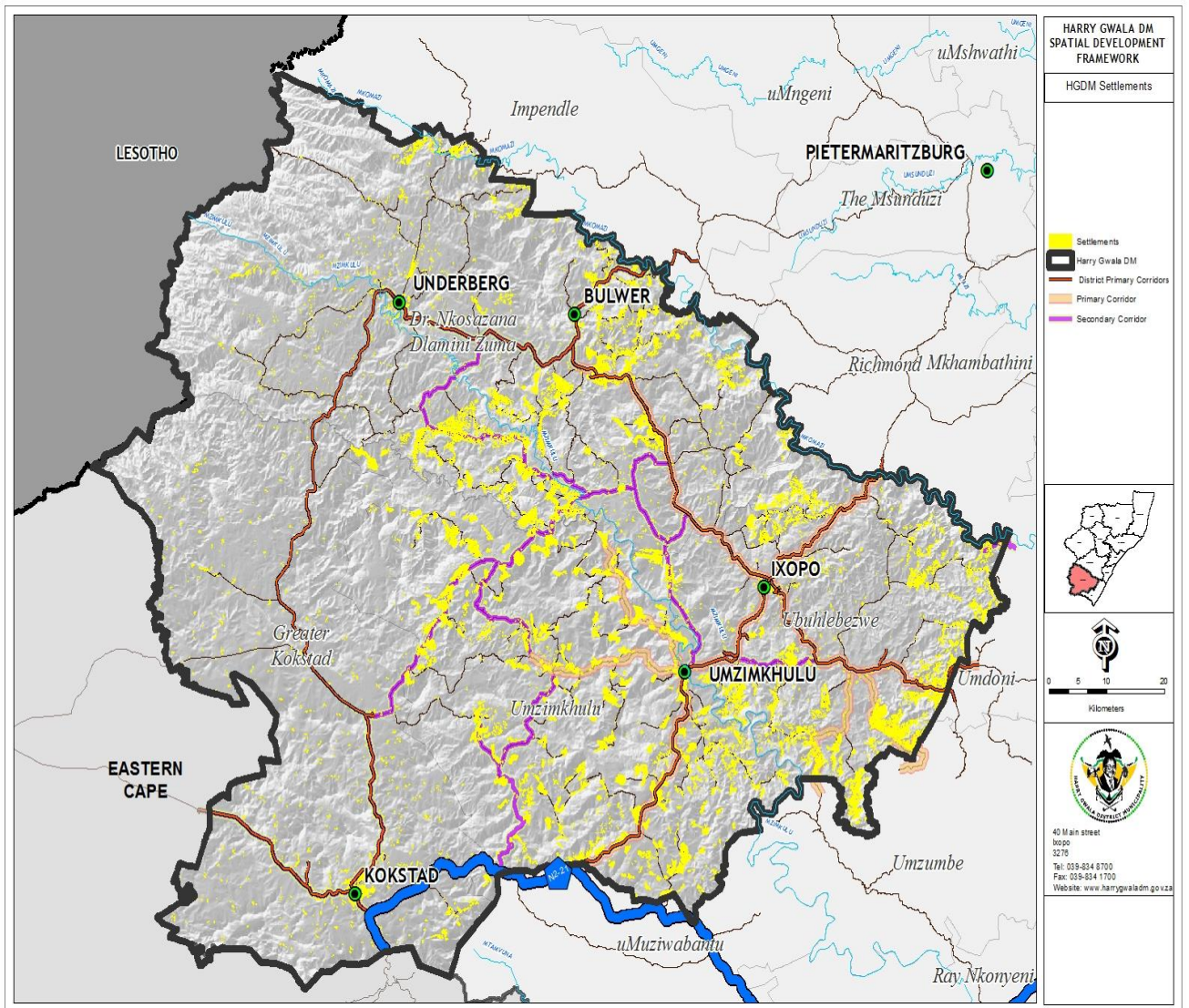
## **HUMAN SETTLEMENTS**

The settlement patterns in respect of the municipalities of UBuhlebezwe, UMzimkhulu and Dr Nkosazana Dlamini Zuma are substantially rural in nature with the towns of Ixopo, UMzimkhulu and Creighton serving as the administrative and commercial centers, respectively. The area is characterized by relatively large pockets of settlements on Ingonyama Trust and State Land, thus resulting in the housing needs being predominantly for rural interventions, through normal project application processes or Operation Sukuma Sakhe Program for the more urgent interventions.

Development within or adjacent to the towns of Ixopo and UMzimkhulu have substantially been adversely impacted due to the lack of well-located land and the large backlog in providing the required bulk and connector services to support such initiatives. The provision of Development Rights Agreements over State land parcels by the Department of Rural Development and Land Refor (DRDLR) will allow development to proceed within uMzimkhulu and the long delayed Emadungeni project within UBuhlebezwe.

Whilst the Greater Kokstad and Underberg/ Himeville of a more urban nature surrounded by commercial farming entities (Beef and Dairy), settlement patterns and tourism with the towns of Underberg/Himeville and Kokstad providing administrative and commercial support.





The service provision levels per facility type is given below (water and sanitation):

Water				
Facility type	Number of facilities	Adequate services	Inadequate services	No services
Educational facilities	501	149	352	0
Health facilities	67	38	29	0
Sewer				
Educational facilities	501	321	180	0
Health facilities	67	38	29	0

From the above table it can be seen that the majority of facilities have adequate water and sewer services, there are however, several facilities which have inadequate services. As the majority of the service levels were estimated, a detailed study of all services should, however, be conducted to ensure adequate service level representation in WSDP. After this process has been completed projects need to be proposed to improve service provision to the critical facilities.

### SERVICE DELIVERY SWOT ANALYSIS

MUNICIPAL INTERNAL ENVIRONMENT	
<b>Strengths</b> Experienced and competent workforce. Efficient financial and information management systems.	<b>Weaknesses</b> Shortage of staff and scarce skills e.g. Engineers Under spending of allocated budgets Centralized powers- limited delegations of powers to Section 57 Lack of knowledge sharing among the staff
MUNICIPAL EXTERNAL ENVIRONMENT	
<b>Opportunities</b> External funding opportunities and twinning (Dept. of Rural Development) Tourism potential.	<b>Threats</b> Ageing infrastructure and backlogs on basic services. Illegal connections to Municipal services and uncontrolled informal settlements. Insufficient funds resulting in long time duration to complete the projects.

## **6. LOCAL ECONOMIC DEVELOPMENT AND SOCIAL DEVELOPMENT ANALYSIS**

### **SOCIO - ECONOMIC ANALYSIS**

#### **C.5.1 LOCAL ECONOMIC DEVELOPMENT**

##### **C.5.1.1 LED functionality and capacity**

The revised National LED Framework sets out an expanded vision for LED which identifies with high levels of certainty of what needs to be done in order to move towards a more successful form of LED. That is underpinned by the need to advance and deepen our understanding of LED and its function in national, regional development and growth in South Africa. The National LED Framework provides a vision for the planning and implementation of LED in South Africa and delivers a guide to various sectors about the role they can play in driving innovation-led Local Economic Development. In line with the revised National LED Framework, the municipality defines LED as a process which encourages partners from the community, public, private and non-governmental sectors to work collectively to create a conducive environment and better conditions for economic growth, employment generation with the aim of improving the locality economic future and the quality of life. The objective of the Local Economic Development process is to stimulate interaction, cooperation and collaboration between the District Municipality, the local business sector and the community to establish a common framework and mutual comprehension of the existing opportunities to improve economic growth and development and employment for embetterment of people's lives.

The outbreak of the Coronavirus pandemic disrupted the functioning of not only the South African economy, but the global economy as well and had serious socio-economic effects on the KwaZulu-Natal and Harry Gwala Regional economy. The lockdown of the country resulted in a number of unintended consequences, consequently, it was certain that South Africa's economic output (GDP) would exorbitantly shrink in 2020, with estimates ranging from -6% to -14% and predictions that the post Covid-19 economy would be vastly different from the pre Covid-19 economic landscape. It was therefore important that all spheres of Government embark on a journey that sought to guide the revitalisation of the economy hence the development of the Economic Recovery Plans at all levels. These plans seek to build an economy that meets the needs of all citizens, create enough jobs for all who seek employment, provide equitable distribution of income amongst all South Africans and create a better life for all.

The Economic Recovery Plan (ERP) is a collective response to the devastation brought the COVID-19 on the economy, it is a product of extensive consultation and reflects the commitment to deep and intensive collaboration around a set of clearly defined specific areas of cooperation, while not detracting from the overall aims and goals of the broader inclusive growth path. Therefore, it is a specific response to the COVID-19 pandemic and is hence shorter-term in nature while also being a living plan that is responsive to the changing course of COVID-19 and the economic crisis it has both created and exacerbated. The alignment of the plan with the National and provincial policy framework was key.

#### **Harry Gwala District Local Economic Development Strategy**

The District Municipality, through the Agency outsourced the review of the LED Strategy. In July 2017, the strategy was reviewed and adopted by the Harry Gwala Development Agency Board and the Council, respectively. Due to that the strategy was a review, the District has identified the need to develop a new strategy. The new strategy will be developed in the context of a dynamic regional economic landscape that has been affected

by other developments that have occurred since its development and taking into cognisance the outbreak of the Coronavirus Pandemic and the impact it has on the society as well as business. Worth highlighting is the fact that, the existing strategy has serious gaps in terms of alignment issues and lacks critical components that constitute a good or effective strategy. It is believed that the development of the new strategy will allow the municipality to delve deeper, not only on economic growth and development issues, investment attraction, plan outlining how the strategy would be implemented, but on the issues or comments as raised by MEC for Cooperative Governance and Traditional Affairs during the Integrated Development Planning assessment.

#### **Stakeholder participation**

Participation by stakeholders means sharing a common understanding and involvement in the decision-making process of the project. Best practice has demonstrated that, the development of an effective strategy is achieved through the full involvement and participation of the target beneficiaries and interested groups for alignment and synergy purposes. This

begins from the strategy development, programme design, packaging and implementation of development projects, monitoring and evaluation. This approach has the following advantages:

- ✚ It provides for a people centred development instead of an output oriented development.
- ✚ It promotes transparency and accountability.
- ✚ It ensures that the project plans reflect the stakeholder's real needs and development priorities.
- ✚ Better understanding increases ownership and commitment which ultimately leads to sustainability of the project.
- ✚ It ensures participatory democracy.

During the strategy review, the involvement and participation of the interested groups and key role players was critical hence the establishment of the Project Steering Committee, whose role was to constantly monitor the project and provide strategic guidance and recommendations. The key stakeholders played a significant role to define key catalytic initiatives that would form the basis for continued design and development, particularly the LED units in the local municipalities within Harry Gwala District. The initiatives described in the strategy, are those that Harry Gwala LED role players and stakeholders undertook to take forward to final realization. The following were some of the stakeholders that were engaged in the review process:

- ✚ Relevant sector departments.
- ✚ Local Municipalities
- ✚ Organised business (Farmers Association, Community Tourism Organisations etc.)
- ✚ Civil Society
- ✚ COGTA- LED
- ✚ Small Enterprises and Informal Economy sector representatives.

#### **Capacity of the Local Economic Development Unit**

The establishment of the Harry Gwala Development Agency saw the secondment of the District Local Economic Development function (personnel, budget, programmes and projects). Currently the Unit is housed within the municipal entity and is comprised of three personnel, the Chief Local Economic Development and Tourism Officer, Local Economic Development Officer and Tourism Officer. The entity is solely dependent on the parent municipality in terms of the budget. The challenges that the unit is facing are as follows:

- **Financial Capacity Constraint:** (Lack of funding to implement the programmes and projects as identified in the District Growth and Development Plan and other LED related sector strategies and plans.
- **Human resource capacity constraint (personnel):** to deal with other crucial key performance areas namely, investment; research and business development etc.

#### **Institutional Arrangements (LED and Tourism Forums)**

One of the key strategic areas of focus is the issue of Governance and Institutional Framework hence the established Forums. Governance and institutional arrangements framework address the relationship more specifically coordination between local government structures regarding funding and resource allocation and secondly, speaks to level of coordination, collaboration, and communication between local government, private sector and other key role players in the economy.

The District established the Local Economic Development Forum which is aligned to the Intergovernmental Relations Structure (IGR) and its functionality is in accordance with the approved Terms of Reference. The overarching aim of the Fora is to improve coordination of Economic Development planning and implementation and monitoring across

government sectors and non-government actors and it serves as a strategic intervention for coordination, alignment and implementation of Local Economic Development initiatives. With the assistance from the District Municipal Managers Forum, the functionality of the Forum has improved significantly and the sector specific forums at local levels are in full force. The establishment of the District Tourism Forum has been a far-reaching achievement particularly to the industry role players. Tourism, as one of the economic growth sectors needed to be given a solemn consideration and the fora therefore assists in ensuring that there is coordination of tourism activities at the District level.

### **DISTRICT DEVELOPMENT MODEL(DDM)**

The South African Government identified the District Development Model(DDM) as a game-changer in the South Africa's policy implementation landscape (August 2019). The sixth administration believes that the DDM would resolve the persistent governance challenges in most municipalities across the country. The main objective of the DDM is to address service delivery backlogs and pursue alternative local economic development, which prioritises employment creation and localisation in product markets. It is also aimed at facilitating integrated planning, delivery and monitoring of Government's development programmes through the concept of a joint **"One Plan"** in relation to 52 development spaces/impact zones through the establishment of national technical capacity as well as **district hubs** that will drive implementation of the programme. The DDM approach would not only accelerate local economic development, urbanization but also the provision of basic services and other tailor-made solutions such as "Covid-19 interventions" at grass roots level. It is designed around two fundamental pillars:

- Intergovernmental co-ordination
- Local social compacts.

An institutionalisation approach had to be adopted to ensure the successful implementation of the DDM. The District Development Hubs (DDM Hubs) were therefore established and various clusters respectively.

DDM Hub is conceived as a functional network of support and a facilitation system for Intergovernmental Planning and are set up as extensions of COGTA to facilitate technically the DDM model and One Plan. Hubs are aimed primarily at facilitating intergovernmental joint planning and unlocking misalignment.

The structures of the District in respect of the Development Model are as follows: -

- The HG District Development Model Political Hub
- The HG District Development Model Technical Hub

### **District Development Model Clusters**

- Economic Sectors & Infrastructure Development Cluster
- Governance, State Capacity, Institutional Development Cluster
- Justice, Crime Prevention & Security Cluster
- Social Protection, Community and Human Development Cluster.

### **Economic Sectors and Infrastructure Development Cluster (ESID)**

The ESID Cluster has been established with the overarching objective of providing a platform for the Heads of Departments to provide technical inputs on political ESID political cluster on matters of economic and infrastructure matters before elevated to the DDM Technical Hub. The cluster is functioning in line with the approved Terms of Reference (TOR's). The Agency has developed the ER Implementation Plan for collective implementation by all the key role players, incorporating the District Infrastructure Plan and taking into cognizance the local plans. The implementation plan's main focus is on areas outlined in the District Development Model namely: compliance with Regulations and directive, Small Business Support and informal economy, support to employers in dealing with employees in distress, support to farmers in distress, District Economy Recovery Plan, Infrastructure Development, Capacity & Institutional Development as well as Environmental Management. The ESID Cluster convenes monthly and the LED Forum feeds into this cluster.

C.5.1.2. POLICY/ REGULATORY ALIGNMENT

**PROVINCIAL GROWTH AND DEVELOPMENT PLAN (PGDP) AND DISTRICT GROWTH AND DEVELOPMENT PLAN (DGBP)**

The PGDP is aligned to the Sustainable Development Goals (SDGs), and specifically to the 14 national outcomes identified in the National Development Plan (See *full alignment on pages 36 to 43 of this IDP*). It identifies high priorities and key interventions in each of the seven strategic areas. Some of those relevant to the Harry Gwala District are identified below.

During the DGBP Summit held by the District and its family of municipalities and the key role players in the economy proposed the following interventions:

- Support for and Development of Small Scale with infrastructure and skills development. **e.g. irrigation systems, production inputs, fencing etc.**
- Enhancement of agricultural value-adding and marketing- **Agency has partnered with John Langalibalele Dube Institute for the establishment of the Agro-processing facility and cold-room within the farmers' market.**
- Development of Special Economic Zones and Industrial Hubs **e.g. the municipal in partnership with DARD has established a Dairy Hub at Umngeni Farm(Ixopo) and Kokstad, with the assistance from RDLR established Farmer Support Production Unit.**
- Strengthen the partnerships between public sector, private sector, and research institutes and tertiary institutions **e.g. Develop facilities for local markets e.g. Government Warehousing Programme and Agrarian Socio-Economic Transformation (RASET).**
- SIP 8: Green Energy in support of the South African economy: -To support sustainable green energy initiatives on a national scale through a diverse range of clean energy options and to support biofuel production facilities **e.g. in partnership with Phambili Energy the entity is facilitating the establishment of a Biomass Facility at Dr. Nkszn Dlamini-Zuma municipality and will create approximately 200 job opportunities.**
- Expand and Maintain Core Rail Freight Network and the Branch Lines Revitalizes Branch Rail Lines **e.g. at Dr. Nkszn Dlamini-Zuma EPWP is used to clear the rail lines.**

As highlighted above with regards to the gaps identified in the existing strategy, the issues of alignment with policy thrusts at both National and Provincial levels, particularly the Provincial Growth and Development Strategy Strategic Goals and objectives, the Enabling Pillars of the National Framework for Local Economic Development were not adequately and explicitly expressed, however, the strategy is aligned with the 2014 District Growth and Development Plan objectives and growth trajectory as well as the Economic Recovery Plan.

**Informal Economy Policy**

The informal economy makes a significant contribution to the economic and social life of most South Africans including the Harry Gwala residents. These businesses consist mostly of traders in the retail sector such as street traders, spaza shops, personal services and restaurants. Large parts of the informal sector operate on a survival basis with little scope for growth. Considering the dire need to reduce inequality and create employment in areas and sectors where unemployment is most pronounced, the prioritisation of support to enterprises in townships and the informal economy is fundamental to addressing the challenges. The survival of informal economy is fundamental to addressing poverty and reducing inequality while creating sustainable jobs and a functional cash economy. The informal economy in Harry Gwala municipal area is heterogenic, ranging from street traders (food and no- food items) operators, barbers and hairdressers, child minders, domestic workers. The Informal traders provide a variety of merchandises to their clients that cut across many economic activities. Some of them include but not

limited to barbershops, bead sellers, cardboard collectors, traditional medicine traders, live chicken sellers, tailors, dressmaker and hatters, fruit seller, hairdresser, Mr Phone dealer, mealie cookers, newspapers vendors, second hand clothes, shoe repairer, spaza shop with variety of goods, street foods, tavern and shebeen, motor mechanics, welders, honey sellers etc. The informal economy sector is dominated by women.

By its description, the informal economy falls outside the regulatory environment in which all formal businesses and their workers operate, increasing the risks faced by informal economy workers and enterprises, and reducing the support and protection of these workers and enterprises can receive from government. The custodians of the Informal economy are local municipalities. All local municipalities have developed and adopted the Informal Economy Policies. The local municipalities with adopted policies are providing support to informal sector to enhance economic opportunities and job creation. This takes into consideration the broad principles of previously disadvantaged communities, gender, youth and the disabled. The municipalities are responsible for regulating the informal sector, develop data base for street vendors, zone and designate areas for street vending and issue out permits as well as infrastructure. Capacity building support (training on basic business and financial management) is provided by municipalities in partnership with Department of Small Business Development and SEDA for street traders. The informal sector, like all the other sectors, has challenges which are unique to the sector. The following is the response to challenges faced by the sector:-

- ✚ Acknowledge the importance presence and contribution that the sector has in the informal economy (as a sector in development and local economies).
- ✚ Acknowledge that the sector is multifaceted and diverse
- ✚ Express the informal sector matters into local government policies frameworks and planning processes;
- ✚ Improving and strengthening the relationship and communication between government and the informal economy;
- ✚ Actively engaging the informal sector as key stakeholder in LED planning and implementation
- ✚ Develop local economic development (LED) friendly policies and by-law guidelines for the informal economy;
- ✚ Engage other key stakeholders and lobby for infrastructure support.

#### **EXPANDED PUBLIC WORKS PROGRAMME (EPWP)**

The EPWP is one government's short-to-medium term programmes aimed at alleviating and reducing unemployment. It is a national programme covering all spheres of government and state owned enterprises (SOEs). To give full effect to the EPWP the municipality reviewed and adopted its policy in December 2019 in order to align it with phase 4 (**See the attached EPWP Policy**). Harry Gwala District Municipality always strives to plough back to its communities by creating much needed job opportunities, poverty alleviation and skills transfer. In all the projects that are implemented by the municipality the EPWP guidelines are implemented to a certain level. This involves the appropriate mix of labour and machines, with a preference for labour where technically and economically feasible, without compromising productivity and quality. The employment of local labour and providing them with training when projects are being implemented and labour intensive projects has been on going and the municipality is continuing with such programs in the up-coming financial years.

The opportunity for implementing the EPWP was identified and within the infrastructure and the emphasis is on job creation through the implementation of labour-intensive project coupled with training. It is stipulated in the Code of Good Practice for Special Public Works Programmes that workers are entitled to formal training. Harry Gwala received an Incentive Grant Allocation of R5, 1 950 000 for the current financial year. The incentive grant has been earmarked for Labour Intensive Method and Harry Gwala has created 1130 job opportunities using the Universal Principles of EPWP. Labour has been sourced in all local municipalities within the district for one-year period. The participants are involved on the following:

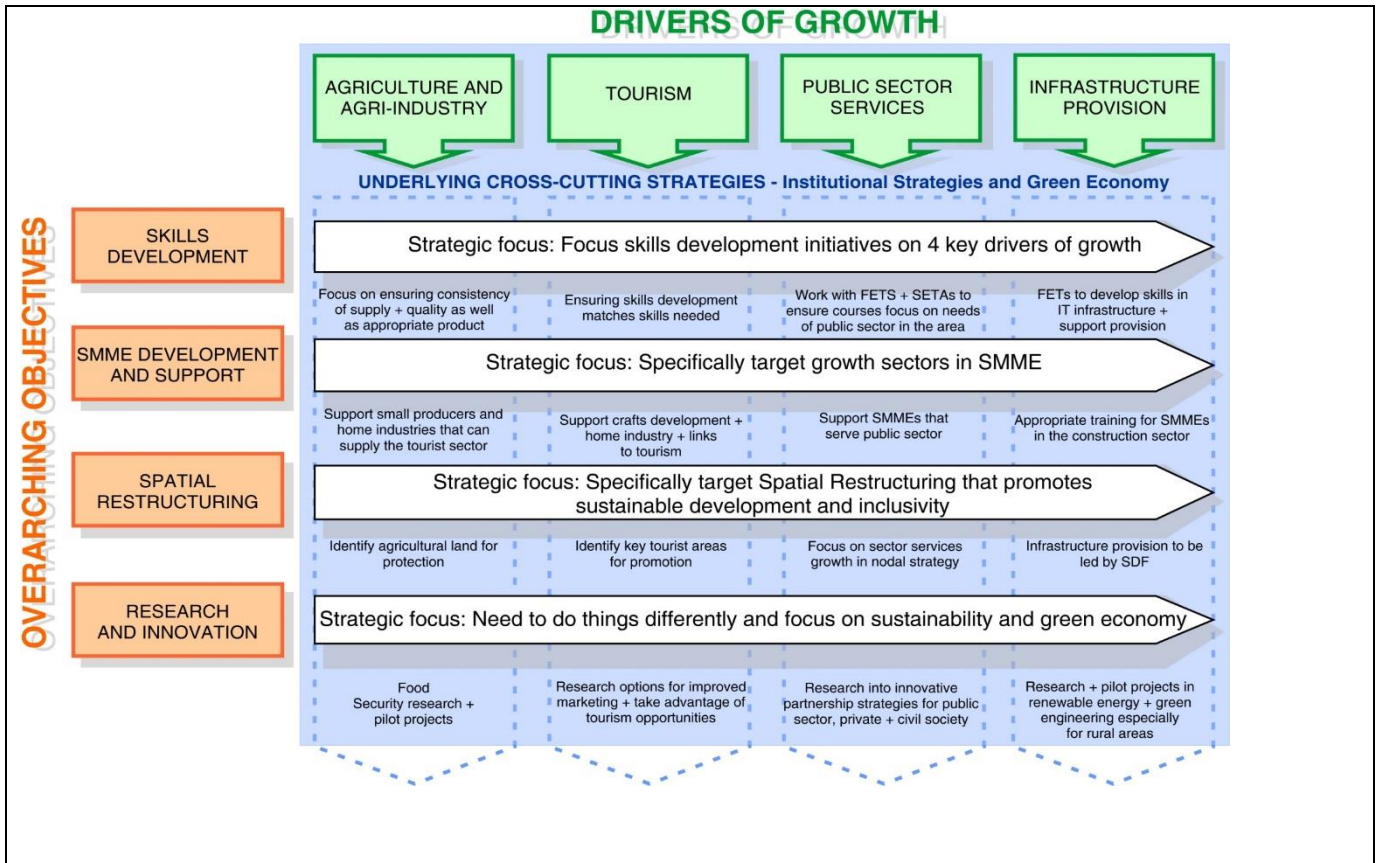
- Monitoring of water reticulation within the rural areas of Harry Gwala
- Springs protection
- Assisting socially at Disaster Management Centre

Harry Gwala DM prides itself for having created work opportunities particular in the the Infrastructure Sector. In the 2020/2021 financial year a total of 1 130 job o opportunities have been achieved so far. The grant that used to implement the EPWP is in full compliance with DORA, so much so that submission of Quarterly report reflects the financial expenditure report and the non-financial report which determines the number of the participants in the program and also the output of the Incentive Grant funded projects.

C.5.1.3 STRATEGIC ECONOMIC ANALYSIS AND INTEVENTIONS

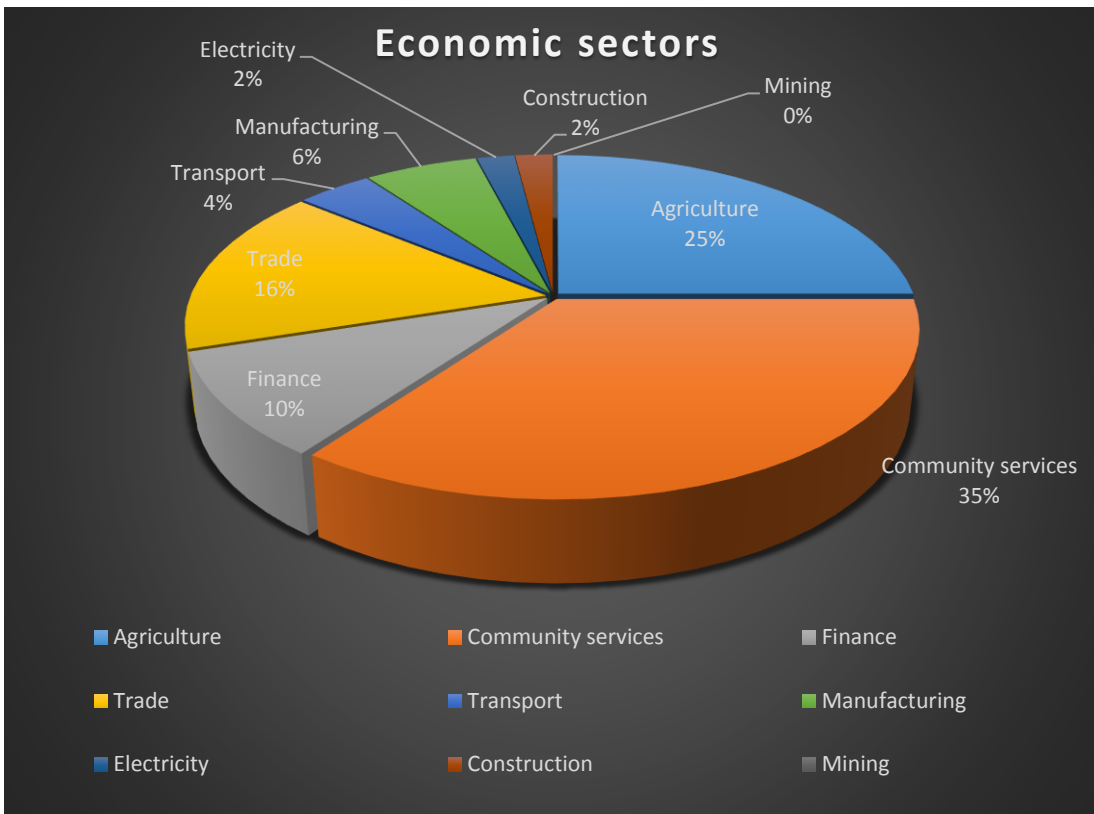
Economic Perspective

The Harry Gwala District Municipality is predominantly rural in nature and its economy is characterized by limited job opportunities, low education levels, low levels of skills, high levels of poverty, etc. Although the District is known for its endowments and some key nodes including Kokstad, Ixopo, Underberg and Himeville are noted for its agriculture and tourist opportunities with Drakensberg a strongly defining feature, there are serious socio-economic challenges that impede growth and development of the area. The District Growth and Development Plan identifies the following as growth drivers:



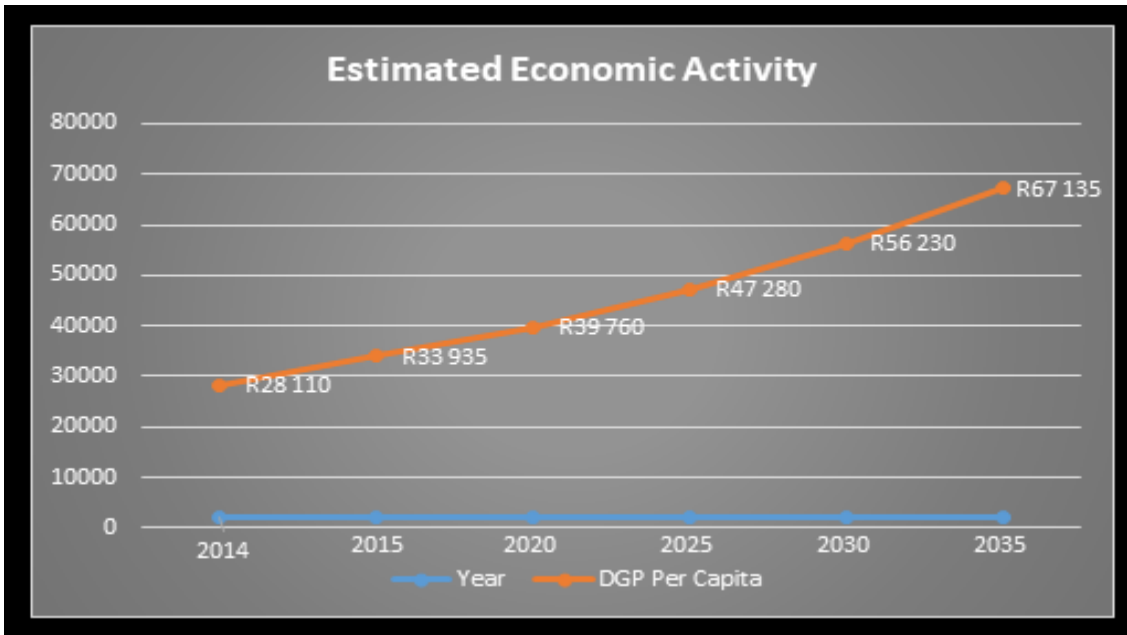


**Broader economic sector contribution**



The above chart depicts the sector contribution to the District GDP. It clearly indicates that, the District economy is largely driven by the community services (35%) and agricultural sector (25%) with minimum contribution from other sectors. The agricultural sector constitutes for the employment of large number of low/unskilled workers, while the community services constitute largely on the employment of skilled and semi-skilled people. Community services, as the critical component of the District economy, plays a role in both facilitating growths through its activities as well as being an active employer and thus income contributor. However, the issue of skills capacity, development and Retention in the public sector needs to be addressed if growth is to occur.

HG Estimated Economic Projections



Source: Harry Gwala GDDP 2018

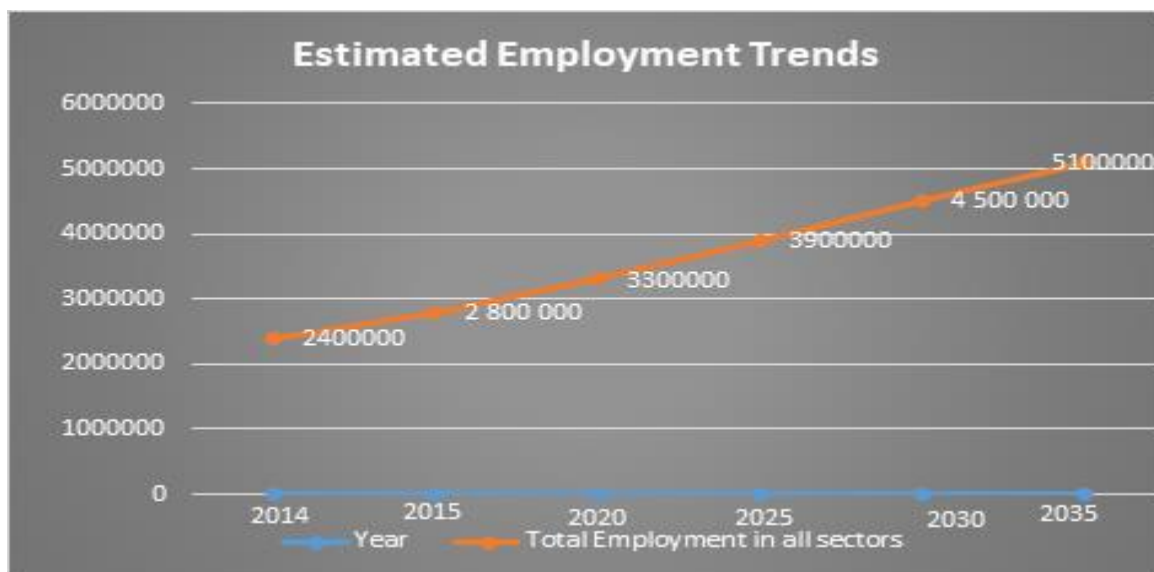
A steady economic growth is envisaged within the district over the next few decades, slower than most municipalities with vibrant economy characterised by industrial developments. As with any developmental related project, partnerships between numerous agencies or institutions (such as the District, various Government Departments or Parastatals) are critical with several playing a role in implementation. Thus, the institutional mechanism or structure responsible for the implementation of the plan is key, must include partnering with relevant stakeholders. Each stakeholder is expected to play a significant role towards implementing the key drivers of the economy of the District. Working together in partnerships and/or in strong alignment with each other will enable an integrated and coordinated development.

The understanding of the drivers of growth and key objectives in the Municipality as repeated below should be used to prioritise the interventions listed in this section of the plan.

➤ **GROWTH DRIVERS**

**OBJECTIVES**

- ❖ Agriculture and agro-industry      - Skills Development
- ❖ Tourism                                      -Enterprise Development (SMMEs and Coops)
- ❖ Public Sector                                - Spatial Restructuring
- ❖ Strategic Infrastructure Delivery      - Research and Innovation



Source: Harry Gwala GDDP 2018

The above chart depicts the employment across all sectors between 2014 and 2035.

## ECONOMIC OUTPUT

### Gross Value Added

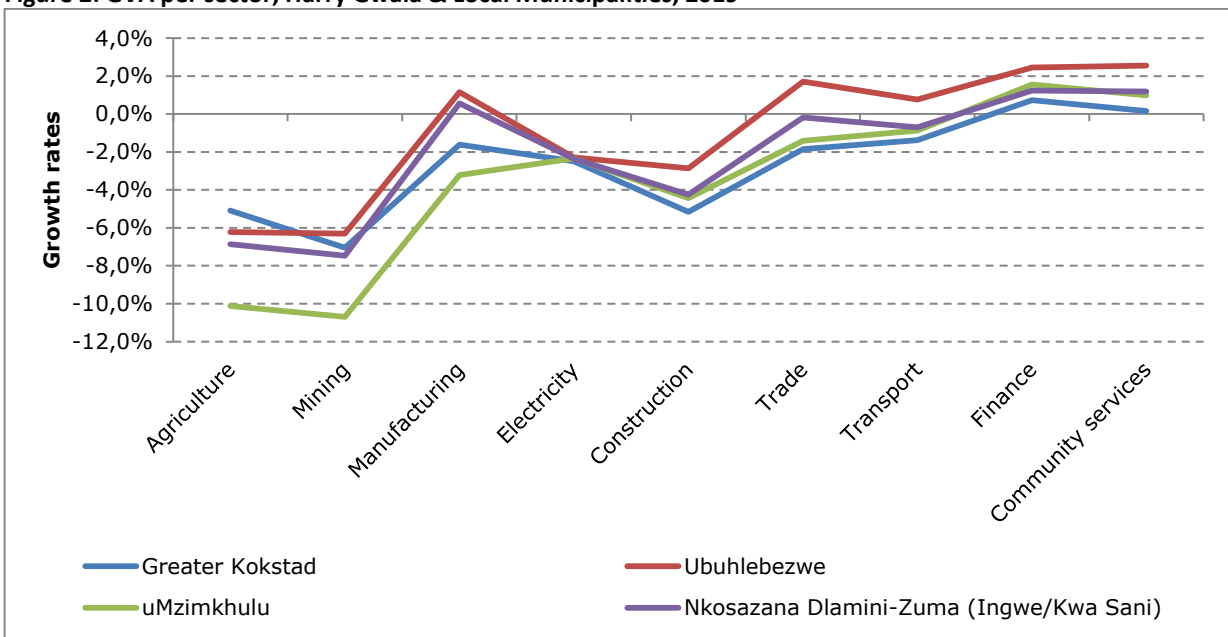
Table 1: GVA Contribution, Local Municipalities, 2010-2021\*

LM	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Greater Kokstad	3.3%	3.1%	1.6%	2.2%	3.2%	-0.3%	-1.2%	4.6%	-0.3%	-1.7%	-6.9%	
Ubuhlebezwe	2.2%	4.8%	2.3%	2.0%	3.0%	-0.6%	-1.1%	6.5%	-1.0%	-0.6%	-5.6%	1.3%
uMzimkhulu	2.6%	4.3%	2.4%	1.8%	2.4%	0.6%	0.7%	2.4%	-0.5%	-1.3%	-6.5%	-0.1%
Nkosazana Dlamini-Zuma	3.7%	5.1%	2.7%	3.0%	4.0%	-0.5%	-1.3%	7.3%	-0.7%	-1.8%	-6.7%	0.4%

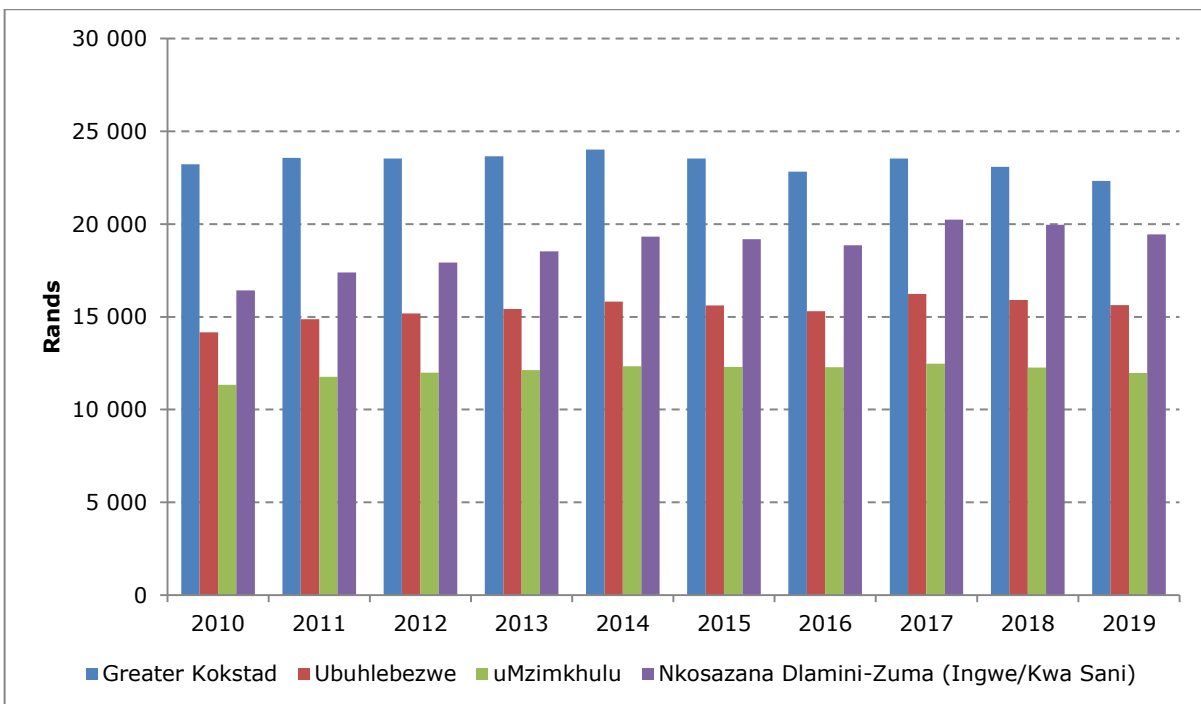
Source: Global Insight, 2020

Gross Value Added by sector

Figure 2: GVA per sector, Harry Gwala & Local Municipalities, 2019



Source: Global Insight, 2020



Source: Global Insight, 2020

## **Priority sector analysis**

### **1. Land and agriculture**

Agriculture is a critical sector within the District economy, being the second largest in GVA terms and has the potential to continue to contribute to the growth and development of the area. The major significant agricultural sectors within the District are Dairy, Livestock, Forestry, Sugar Cane in Highflats areas, Crops and Vegetables with dairy sector being most competitive industry with a significant portion consumed in South Africa and KwaZulu Natal. Be that as may, it is apparent that much of the income opportunity not being leveraged within the District as the beneficiation happens outside the District. All the milk produced within the District gets sent to the processor for a minimal fee (around R3/ litre) and is then returned back to the District and sold at retailers for R13 a litre. The development of a milk processing unit would ensure that the value-addition is localised.

The **Forestry** sector is relatively small but vibrant and it is the significant land use in Municipal areas like Ubuhlebezwe and UMzimkhulu with proportionate provision of job opportunities. Despite that the sector is vibrant, it is dominated by certain figures in the timber production and the entire value chain with few small scale independent producers like NCT around Highflats area and Mabandla Trust around UMzimkhulu area. The research suggests however that, there are a number of issues that would need to be addressed to maximise the opportunities that may exist. Importantly, exploiting the opportunities through specific interventions that support local agro-processing and distribution in this as well as in other agricultural sub-sectors is an important area for further investigation. Although the agricultural sector is deemed the backbone of the District economy, it is evident that the sector is not maximized to its full potential.

**Agro-processing** is identified as a viable driver for the district wide economic development however there are significant number of challenges that hamper its growth.

The following constitute the key threats to the agro- processing sector:

- ✚ High rates on agricultural processes leading to reduced profits or even losses
- ✚ Increase in lawlessness, crime and insecurity
- ✚ Relative distance to market
- ✚ Processing (Processing largely takes place outside the District)
- ✚ Reliance on external based suppliers and processors.
- ✚ Poor Infrastructure (Electricity supply problems relative to other districts, poor road quality impacts negatively on transporting of dairy and increases transport costs.
- ✚ Shortage of skills (Limited technical and other skills)
- ✚ Relocation, migration of agro-processing business
- ✚ Land Redistribution and Restitution (Negative perception of government land reform and labour legislation by existing commercial farmers and growing impatience of landless communities).

Despite the threats, significant opportunities do exist for the expansion of agro-processing within the District. These include but not limited to:

- ✚ Land suitable for production and opportunities offered by new production techniques (hydroponics and shared production, processing, packaging and distribution of local produce, canning, freezing and further product beneficiation.
- ✚ Forestry, milling and production of related products (Biofuel, Charcoal etc).

In response to the challenges that impede the agro-processing sector, the following intervention have been implemented:

### **Overall challenges to Agriculture Development**

The biggest barriers in the development of the sector include but not limited to:

- ✚ Land Claims and Land Ownership Uncertainty (reducing farmers' appetite to increase investment)
- ✚ Poor and old infrastructure contributing to low investment attraction
- ✚ Market Linkages
- ✚ Skills deficit
- ✚ Agricultural projects are being funded on some grant structure system
- ✚ Commercial farms = more mechanized support for emerging farmers is there, but not enough.
- ✚ Benefits are not localized
- ✚ Climate change

Despite the above challenges, the sector opportunities for development do exist.

- ✚ More investment on old infrastructure to stimulate investor confidence
- ✚ Support land reform beneficiaries appropriately
- ✚ Value Adding through suitable factories
- ✚ Skills Development Programmes
- ✚ They should rather be funded on a production-based approach
- ✚ Small scale farming – intensive production → agricultural hubs
- ✚ Agro-processing hubs
- ✚ Homestead food security programmes that also encompasses linking households to local markets for sale of produce

## **2. Tourism Sector**

Tourism remains an important economic sector in the Region contributing a fair share (directly and indirectly) in the District Growth Development Product. Tourism and its linkages, is one of the most important contributors to economic growth with a tremendous potential and can have significant economic benefits for the communities. Whilst the Drakensberg is a well-known tourist destination, there is a need to build on the current and potential strengths by focusing efforts to define and competitively reinforce the following niche tourism sectors unique to the area:

- ✚ Nature Based Tourism relating to Scenic, adventure, wildlife and eco-tourism.
- ✚ Culture and Heritage Tourism with specific reference to mission tourism
- ✚ MICE (Meetings, Incentives Conferences & Exhibitions etc.
- ✚ Rail Tourism
- ✚ Avi- Tourism

Furthermore, it is suggested that the potential linkages between Tourism, small enterprises (SMME's and Cooperatives) and Agriculture are critical opportunities for growth. For example, small scale agricultural production such as vegetables, eggs, bottled water, cheese making, honey production as well as other production such as local crafts, fudge, biscuits etc. could supply the local tourist industry. The critical aspect to consider in upskilling people in these areas is quality of goods and reliability of supply. Skills development within the tourism sector is also important and the opportunity for establishing a hotel or hospitality school to train local people to work in the tourist sector should seriously be considered.

### **Challenges in the tourism sector**

- ✚ Town facilities in support of visits (toilets etc.)
- ✚ Treatment of tourists (friendliness)
- ✚ Lack of co-ordination in activities/ facilities
- ✚ Non-co-ordination between stakeholders
- ✚ Crime and grime

- ✚ Attractions not adequately packaged and not promoted
- ✚ Formalization of tourism sector
- ✚ Getting approvals especially on agricultural land
- ✚ Road access and conditions.

**Despite the challenges facing the tourism industry, there are existing opportunities that need to be explored.**

- ✚ A need to determine the exact amount of investment tourism contributes and focus on those areas because not all the towns have the same characteristics.
- ✚ Important to focus on historical aspect which will also fuel the tourism sector to greater improvements.
- ✚ Scenic beauty, topography of the area.
- ✚ A need to diversify tourism in the district (to rely only on the mountain and a few mission tourism destinations and birding is not enough)
- ✚ Incorporating rural areas and culture into tourism packages.
- Heritage sites and Rich history

### **3. Public Sector**


Public sector is a critical component and the largest contributor to the GDP of the District. It plays a role in both facilitating growths through its activities as well as being an active employer and thus income contributor. However, the issue of developing and retaining skills and capacity in the public sector in the District needs to be addressed if growth is to occur. The implementation of **strategic infrastructure** projects to unlock growth potential is a key component to economic growth and development. Not only will this unleash private sector investment, but employment on infrastructure projects will contribute to skills development and growth. Furthermore, the maintenance and upgrading of essential services (especially water, reliable electricity, and transportation) will support growth and development as Investment will not be retained or attracted unless essential services are guaranteed. Given the size of the Municipality and the fact that in the deep rural areas settlement patterns are dispersed it will be necessary to consider alternate servicing approaches in deep rural areas as conventional servicing costs will be too high. Full levels of servicing should be focused on the nodes identified in the spatial strategy.

#### **Barriers in the Public Sector**

- ✚ Skills and capacity to execute, Nepotism, Attitude
- ✚ Poor ageing infrastructure
- ✚ Cost/ budget availability
- ✚ Unskilled personnel
- ✚ Dispersed rural unplanned settlements
- ✚ Poor public transport and connectivity
- ✚ Focus on many areas at once, and as a result it does not do things in an orderly manner
- ✚ Governance
- ✚ Apathy from public in terms of local government
- ✚ No public/ private relationships (strategic)
- ✚ Vandalism and theft e.g. cable and copper theft
- ✚ Integration of development is still lacking in the district and it is frustrating development and the public that we are serving.

**Despite the existing number of challenges within the public sector, the following opportunities do exist.**

- ✚ To turn around the situation by applying skilled personnel, training
- ✚ Co-ordinating service delivery
- ✚ Mobile rural trading and services

 Funding is available

#### **4. Infrastructure Development and Provision**

The District Growth and Development Plan identifies the infrastructure provision as one of the District growth drivers. While infrastructure is not a specific economic sector, infrastructure development contributes to the economic enhancement of assets, investment, small enterprise development in participation to economic opportunities. As government focuses its energy and resources towards the fight against the COVID-19 pandemic crisis, it is important to also look at the drivers of the economy that emerge beyond the pandemic and the critical issues that support the need for Infrastructure development as a post COVID-19 economic stimulus. In order to ensure integration and stimulation of the economy, a consolidated and fast paced approach needs to unfold. The District as well as its family of Municipalities must therefore facilitate funding for public infrastructure delivery with regards to assurance of water, sanitation, public transport and energy.

#### **C.5.1.4 STRATEGIC PROGRAMMES RESPONSIVE TO THE COMPARATIVE AND COMPETITIVE ADVANTAGES TO THE LOCALITY**

##### **TOURISM DEVELOPMENT**

The District, in line with the Rural Tourism Strategy, 2012 and the adopted District Tourism Sector Strategy, has facilitated the establishment of the Community Tourism Organizations (CTO's) as key instruments for promoting tourism in local Municipalities as well as facilitating the broader transformation of tourism in the region. Local communities have a key role in tourism development as they are the focal point for the supply of tourism hospitality services. Furthermore, many of the key cultural, heritage sites historical and adventure sites that are of significance to visitors are found within communities. Through periodic engagements with the CTOs, the District has embarked on several initiatives that seek to stimulate tourism growth and transform the tourism players domestically. The following are the programmes that are meant to improve the competitiveness of SMMEs/Cooperatives

##### **Tourism Enterprise Development**

In aligning the Tourism sector businesses with tourists' visits for maximum economic benefit, the District and its family of municipalities has develop and implementing the tourism enterprise development programme, targeting black owned enterprises. From the identified SMME shortfalls relevant interventions, are provided to improve the current business status and assist in further business growth for more tourism benefits at visited routes and destinations.

##### **The Programme outlines entails:**

- Product development
- Access to Markets and business linkages
- Skills development
- Tourism Empowerment workshops
- Lifestyle Tourism
- 

##### **Destination Marketing**

As part of igniting the tourism sector post- COVID-19 and promoting growth in the domestic market, the District and its family of municipalities is implementing a number of initiatives that aims at marketing the area



❖ **“Know your destination campaign”**

- In partnership with the key tourism stakeholders, the District has developed “Know your destination campaign” through virtual events, tours and partnering with media to promote the area (positioning the area to be the preferred visitor destination).
- The campaign seeks to re-introduce the destination to domestic market (as a fresher, clean destination that is cautious of COVID-19, health and safety issues protocols)
- Engage robustly on digital destination marketing (showcase what the destination has on offer through various online strategies (websites social media platforms).
- To instil the service excellence (Facilitate grading of accommodation facilities and create a service-oriented culture to ensure that the destination provides a world-class service to visitors).
- Local Tourism Events: The position of the District within the Province of KwaZulu Natal together with its vast expanse of open space, diverse range of flora and fauna, its mountainous terrain as well as local talent has made it an attractive location for hosting major events and festivals. The District supports some of these prominent events and festivals that are a major draw card for tourists into the region. Amongst others are: Splashy Fan, Creighton Aloe Festival, Duzi2Sani 4x4 Expedition, Encounter East Griqualand Country, and Garden Festival, etc.
- The Development of the Tourism Marketing Brochure” *Harry Gwala Experience* ” a tool for promoting and marketing tourism products within the District.
- The Development of the District Events Calendar” *What’s on*” aims at highlighting major events that are happening throughout the year.

✚ **Tourism Route Development**

This programme aims at developing under-utilised areas of historical, cultural and environmental significance as tourist attractions. The District through the research process has identified a potential tourism Route based on the network of missions within the area. The Department of EDTEA is assisting with the development of the mission tourism route (mapping, marking and packaging) of the route as well as the Abbot Pfanner Francis Trappist Trail, a one hundred and eighty-six kilometre (186) trail linking it to Marianhill and other mission outside of the jurisdiction. The development of the route will see a considerable number of job opportunities, skills development and small enterprises developed.

➤ **Revive Rail Tourism**

Revive Rail Tourism in Partnership with Transnet Freight Rail in efforts to revive the Rail tourism within Dr NDZ and Ubuhlebezwe municipalities (skills development and training of youth to operate and maintain the steam trains).

➤ **Visitor Information Centre**

Establishment and completion of the VICs in Kokstad and Dr NDZ municipalities

➤ **Kilmon Home Stays Project**

This is a community based tourism initiatives. It entails the provision of home-stay accommodation in rural communities within the Dr. Nkszn Dlamini-Zuma. The community has received training support on housekeeping, health and hygiene issues by EDTEA, SEDA and is being by the municipality with branding, signage and marketing material.

✚ **Tourism Relief Support**

- Assisting the tourism industry to access national and provincial relief support and any other support that may be available.
- Local Municipalities are providing rebates to the distressed tourism businesses due to COVID-19.

#### **Business Retention and Expansion (BR&E)**

Strengthen Business Retention and Expansion Programme (periodic engagements, visitations to get concerns and show appreciation for the tourism sector contribution on District economy, identify and address red flags).

#### **Red Tape Reduction (RTR)**

The local municipalities in partnership with the District and DSBD are paying visits to tourism businesses to identify and address red flags on RT matters (to enable ease of doing business).

#### **Skills Development and Mentorship**

In partnership with EDTEA, the training of tour guides has yielded positive results as the number of qualified tour guides has increased and some have started their tour operating businesses.

Furthermore, District and local municipalities must develop business plans to solicit funding for the implementation of the tourism strategic investment initiatives as identified in the District Tourism Sector Strategy

## **5. AGRICULTURE DEVELOPMENT**

The District is known for its massive potential in agriculture due to climatic extremes which makes it suitable for variety of products. The major significant agricultural sectors within the District are Dairy, Livestock, Forestry, Sugar Cane in Highflats areas, Crops and Vegetables.

### **Response to challenges**

In response to the challenges cited under the sector analysis, the District Municipality in partnership with various government and non-government actors has and is currently implementing a number of programmes that seek to facilitate rural development and economic growth:

- Provision of mechanisation support and production inputs to emerging farmers.
- Establish hydroponic tunnels for the production of high-value crops and agronomic seedling production programme to support particularly youth.
- Provide market access support (RASET and hypermarkets)
- Refurbishment of dilapidated irrigation schemes to enable all year production and increased crop yields
- Establish agro-processing hubs to increase value addition (dairy, forestry etc).
- Facilitate the fast-tracking of Land Reform Programme to ensure land availability
- Support small stock farmers with infrastructure and shearing equipment to improve wool production

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

- Establish timber treatment and milling plant for production of related products (Charcoal and other bi-products)
- Facilitate the establishment of abattoir for beef and poultry. (livestock out-grower model and commercialisation across value inclusive of textile industry (unlock red-meat value chain.

**Current initiatives**

<b>NAME OF PROJECT</b>	<b>IMPLEMENTING AGENT</b>	<b>PROJECT DESCRIPTION</b>	<b>JOBS CRAETED</b>	<b>BUGDET</b>
<b>Kopjeskraal Farm at Greater Kokstad</b>	DARD	Potato Production( Potato shed, centre pivot irrigation	14 jobs 7 permanent 7 temporal	R2 100 000
<b>Atlas Vegetable GKM</b>	DARD	Vegetable production(16 ha irrigation system, 8h fencing rehabilitation & production inputs	10 jobs 8 permanent 2 temporal	R2 000 000
<b>Soguba Piggery At Dr NDZ</b>	DARD	Piggery production( piggery structure, handling facility and feed	12 jobs 7 permanent 5 temporal	R4 600 000
<b>Ibisi Agricultural Cooperative at UMzimkhulu</b>	DARD	Vegetable production( site levelling, construction of tunnels and production inputs	5 jobs	R2 729 755
<b>Harry Gwala wool Improvement programme at UMzimkhulu and Kokstad</b>	DARD	Wool production (Construction of 2 shearing shed, renovation of 6 shearing sheds and provision of shearing sheds equipment) phased approach.	386 beneficiaries in 13 villages	R38 000 000
<b>Hydroponics and greenhouse project at Greater Kokstad</b>	In-house	Hydroponics and Greenhouse Project.		R7 800 000 (inhouse funding)
	uBuhlebezwe LM		tbd	R2 000 000 (not funded)
<b>Support to emerging farmers; SMMEs and cooperatives</b>	uMzimkhulu LM	To support farmers with production inputs, infrastructure and equipment (irrigation system and fencing	tbd	R1 300 000

	Dr NDZ LM	To support the businesses with inputs; infrastructure and equipment		R1 800 000
	uBuhlebezwe LM	To support the small enterprises with inputs; infrastructure and equipment	tbd	R2 000 000
	Greater Kokstad LM	To support the small enterprises with inputs; infrastructure and equipment	tbd	R2 000 000
			tbd	

### **Skills Development and Training**

The District Municipality through the Development Agency in partnership with the Department of Agriculture and Rural Development and Dr JLDI is providing training on various learning areas (Land Care, Crop and Vegetable and broiler production) to farmers through Cedara Agricultural College.

### **ENTERPRISE DEVELOPMENT (SMME'S AND COOPERATIVES)**

Small enterprises have a major role to play in the South African economy in terms of employment creation, income generation and output growth. The importance of the small enterprise economy for economic development and job creation has been clearly acknowledged in several development strategies and plans at both National and Provincial levels. The survey conducted previously reflected that the majority of registered entities were Cooperatives followed by PTY LTDs and Close Corporation. This reflection indicates that the majority of enterprises that were engaged have got legal status certificates for their entities. In terms of industries that are active in the district the majority of entities are participating within the construction sector space, followed by the agricultural sector; catering and service sector. The District Municipality with its family of municipalities has prioritised the development of small enterprises for its contribution to economic growth and development of the District and assisting to overcome the triple challenges of poverty, unemployment and inequality.

### **Challenges faced by the sector**

- Government Red tape, Policies and Access to funding
- Starting capital and Access to Finance
- Business skills and making business work long term
- Budget constraints to support SMME
- Apathy of youth to work and be pro-active when opportunities are presented to them.
- Human capacity and skills

- Lack of entrepreneurial culture (tenderpreneurs)
- Understanding the business environment in today's context
- Market Access

**The District Municipality has undertaken the following programmes:**

- Enterprise Development Programme (provision of need based support to SMMEs and Cooperatives)
- Sectorial SMME Seminars
- Capacity building and training
- Contractor Development Programme

Furthermore, the municipalities must ensure that rural development plans include small enterprise development and entrepreneurship. It will assist to structure where the small enterprises operate or function within nodal space as that will lead to organized growth points.

**TRADE AND INVESTMENT**

As the country as well as the Province are geared for recovering the economy beyond the lockdown period, inward investment remains an important component of the regional output. The coronavirus pandemic has had serious consequences in terms of global investment flows. Low business confidence has plunged the economy since the outbreak of the coronavirus and potential investor companies around the world have delayed investment decisions due to widespread lockdowns and travel bans. It is therefore imperative for the District to robustly implement the existing Investment Promotion and Facilitation Strategy that which seek to transform the low investment landscape and maximise the economic benefits. The District must also step up investment promotion programmes domestically and internationally. The District as well as its family of municipalities must strengthen Business retention programmes to assist both local and outside investors to invest in the Region. The Municipality must also re-position the District as a preferred and friendly investment destination and provide the incentives to stimulate investment.

**Response plan to boost investment**

- Develop/Review the Investment attraction and Facilitation Strategy
- Facilitate access to opportunities include financial support, skills development and regulatory compliance
- Develop standardised Incentives Policy
- Develop Investment Directory Brochure/pocket book (data on investment opportunities, land and services available)
- Strengthen Business Retention and Expansion Programme (identify and address red flags)
- Make the District as an investment friendly destination (online platforms)
- Strengthen local production responsive to export opportunities inclusive provision of skills and relevant regulatory compliance priority given to women and youth owned business for export (Value Chain and Export Opportunities)

## **GREEN ECONOMY**

South Africa views green economy as a sustainable development path based on addressing the interdependence between economic growth, social protection and natural ecosystem. The National approach is to ensure that green economy programmes are to be supported by practical and implementable action plan therefore importance of building on existing best processes, programmes, initiatives and indigenous knowledge in key sectors “Towards a resource efficient, low carbon and pro-employment growth path” and that government alone cannot manage and fund a just transition to a green economy, that the private sector and civil society must play a fundamental role.

### **RESPONSE TO CHALLENGES:**

In response to Climate Change, Renewable Energy and Energy Efficiency as contained in the Energy Accord:

- Solar Lighting, Solar Water Heating
- Clearing of wetlands, agricultural planting methods
- Recycling

It is also important for the District to capitalise on the opportunities of Green Economy by developing / Reviewing LED strategies and plans to identify Green economy opportunities and explore how to maximise those opportunities and facilitate the implementation of sustainable waste management practices (waste beneficiation).

## **EMBRACING SMART DISTRICT AS PART OF 4IR (DIGITAL ECONOMY)**

The demand for the usage of ICT together with the outbreak of COVID-19 has prompted an augmented determination in addressing the inequality of access together with the provision of reliable channels of communication. ICT further enhances the manner in which business should be done in respect to communication, online stores, web based training, etc. The execution of ICT should take into cognizance the criteria of a smart city ensuring accessibility to all.

### **Response to challenges**

In partnership with local municipalities, private sector and public sector:

- Implement ICT Hub with 4IR responsive training programmes
- Investigate and establish of fully automated system in a phased approach (automated services)
- Facilitate the establishment of the Community Wide Broadband in a phased approach (Wi-Fi accessibility)

## **FUNDING AND IMPLEMENTATION**

The Harry Gwala Development Agency is currently dependent on the parent municipality with respect to budget and the allocated budget by the District has not been able to fund LED implementation. In response to that limitation due to financial and human resource capacity constraints, the Agency has appointed a panel of consultants that assists the entity with the business plans and solicit funding on its behalf. The following business plans have been projects have been identified and business plans for some projects have been concluded and submitted to potential funding institutions:

- The establishment of a Private Hospital in GKM - Business plan in progress
- The establishment of a Renewable Energy in GKM - Business plan in progress
- The Establishment of a Timber Treatment Plant – Business plan in progress.
- The Establishment of Agri-Parks – Business plan in progress
- The Establishment of an Incubation Hub – A business Plan concluded and submitted to EDTEA for funding consideration.

**LOCAL ECONOMIC DEVELOPMENT: SWOT ANALYSIS**

Strengths	Weaknesses
<ul style="list-style-type: none"> <li>• Agricultural potential</li> <li>• Land reform</li> <li>• Natural scenic beauty</li> <li>• Eco-system services, especially water</li> <li>• Good service delivery record – infrastructure, housing, and social facilities.</li> <li>• Comparatively good public service capacity</li> <li>• Stable population</li> <li>• Good road access to key nodes via National and regional corridors</li> <li>• Good access to electricity</li> <li>• Good access to communications especially at nodes</li> <li>• Lots of planning done already</li> <li>• Land reform</li> </ul>	<ul style="list-style-type: none"> <li>• High levels of poverty</li> <li>• High grant dependency</li> <li>• Low education and skills levels</li> <li>• Scattered population</li> <li>• Poor road quality</li> <li>• Very poor access to rural areas</li> <li>• Vulnerability to climate change – unpredictable weather patterns, and natural disasters</li> <li>• Corporatisation of agriculture – local benefits not optimised</li> <li>• Under skilled tourism sector</li> <li>• Under-employment in agriculture sector</li> <li>• Difficult and expensive business start ups</li> <li>• Weak local markets</li> <li>• Lack of co-ordination between spheres of government as well as between local municipalities</li> <li>• Low economic growth</li> <li>• Land reform process slow, lack of farming skills to take over production, creates uncertainty</li> </ul>
Opportunities	Threats
<ul style="list-style-type: none"> <li>• Youthful population</li> <li>• Skills development and training as a potential economic driver</li> <li>• Leap frog technological development</li> <li>• Develop IT access especially to enhance SMME development</li> <li>• Available (underemployed) human capacity</li> <li>• Under-developed tourism – good tourism assets and potential</li> <li>• High levels of ‘free’ eco-system services</li> </ul>	<ul style="list-style-type: none"> <li>• Poverty</li> <li>• HIV Aids</li> <li>• Climate change</li> <li>• Outward migration of skills</li> <li>• Inward migration of indigent attracted by good service delivery</li> <li>• Aging infrastructure</li> <li>• Low levels of formal sanitation (not necessarily sewer)</li> </ul>

<ul style="list-style-type: none"> <li>• Optimise local agricultural potential</li> <li>• Enhance SMME development especially related to localised economic development</li> <li>• Green economy opportunities related to climate change adaptation</li> <li>• Innovative solid waste management business</li> <li>• Node densification and compaction</li> <li>• Public realm development at nodes</li> <li>• Improve the production of agricultural land, especially in areas that are State or Community</li> </ul>	<ul style="list-style-type: none"> <li>• Low revenue base</li> <li>• High free service delivery demands</li> <li>• Crime and Grime</li> <li>• Un-integrated nodes</li> <li>• Un-planned/ad-hoc node development</li> <li>• Unregulated and unplanned growth at nodes especially Ixopo</li> <li>• Unregulated rural development, especially along corridors</li> <li>• High public sector staff turn-over</li> <li>• High dependency on fossil fuel based transport</li> <li>• Shrinking private income value</li> <li>• Land Reform uncertainties</li> </ul>
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## **6.1 SOCIAL DEVELOPMENT ANALYSIS**

### **BROAD BASED COMMUNITY NEEDS**

Sanitation  
Water provision  
Houses  
Access Roads  
Employment opportunities  
Social Amenities  
Schools and  
Health facilities

### **EDUCATION**

Though the District appears to have fairly adequate schools, much of education-associated problems are experienced in farm and rural schools. Existing schools do not offer up-to-standard science and technical subjects. School property is continuously vandalized. Most schools lack water and sanitation.

These problems mainly affect young people. Lack of electricity in the schools also precludes sharing of educational facilities by adults through Adult Based Education and literacy Programs. The challenges facing education in the district can be summarized as follows:

Lack of adequate schooling facilities;  
Lack of electrical reticulation within rural areas;  
Poor road networking within the rural areas;  
Topographical barriers that limit movement; and  
Affordability levels for transport costs.  
Inadequate water and sanitation facilities

Effects or consequences of the problems are:

Low educational levels;  
Low science and technical skills base;  
Out-migration of youth to urban areas;  
High unemployment rates;  
Lack of proper care for elder people (pensioners);  
High dependency rates; and  
Employment to low paying jobs.  
Poor payments for services rendered by the municipality.

### **HEALTH**

SUB-PROGRAM: hiv & aids, sti and tb control (hast)

The Harry Gwala District HAST program is planned and implemented within the framework of the Primary health Care approach, the District Health System, its referral and support services. Its funding source is from the Conditional grant and from the equitable Provincial share budget.

The HAST Program management is based on the National Strategic Plan and KZN Provincial Strategic Plan 2012-2016 with the following Priorities Areas:

Address Social and Structural Drivers of HIV and TB Prevention, Care and Impacts  
Prevention of New HIV and TB Infections  
Sustain Health and Wellness

Ensure protection of Human Rights and increase access to Justice

The interventions for Prevention of new infections for HIV are using biomedical approach i.e. PMTCT, Male Medical Circumcision. HCT campaign was run successfully with 144 684 tested reaching the target number that was set by the Province. The social prevention interventions focused mainly on behavioral change program using community dialogues and the stepping stones program.

HTA at Kokstad is the only functional site with staffing rendering screening services and comprehensive STI management, the data is submitted to PHC and captured on DHIS.

At Dr. Nkosazane Dlamini Zuma LM sub district Park home at Bulwer taxi rank was purchased for HTA awaiting Municipality to connect electricity and water.

Condom distribution rate is still a challenge that needs to be addressed, strategies to increase the rate like targeting CCG 's to identify hot spots in their areas of work to ensure good coverage of distribution. Primary distribution sites identified within the district to enable the district to contract a condom service provider for condom distribution.

The uptake of Male Medical Circumcision remains low, this mostly attributed to traditional practices especially at Kokstad sub- district and UMzikhulu, which leads to non-compliance to MMC norms by sub districts and unknown baselines of circumcised men traditionally and private practitioners before the implementation of the MMC strategy. Kokstad traditional circumcision has opened up for partnership with Dept. of health to minimize infection and death rates

#### Sustain Health and wellness

Focus on accessibility of ART. The main focus being the decentralization of ART at PHC levels with NIMART as the corner stone of PHC ART accessibility. This strategy involved the Care of the infected and the affected in collaboration with Department of Social Department in caring of the Orphans and the Vulnerable children and the Child Headed Households as well as Department of Agriculture for food security programs. The use of Sukuma Sakhe Strategy is a vehicle that has enabled to identify and formulate operational responses guided by needs as identified at household level. This will help to identify and support people on ARV,s and limit number of defaulters The Partnerships within the district with Local NGO's like TB Care Association and others have strengthen the Comprehensive HIV and AIDS Management . The up skilling of the Community Care Givers who are the foot soldiers in Primary Health Care and the use of TB defaulter tracer teams strengthen the program on compliance and reduce the treatment defaulter rate.

The TB HIV integration rate has increased tremendously with increase of HIV patients screened for TB vice versa.

Co-ordination, Management, Monitoring and Evaluation, Research and Surveillance. The DAC, LAC and WAC (war room coordinator) and the District Research Committee are functional within the district to coordinate these processes. Data management has received support from the TBHIV Care through presence of onsite Professional Nurse Counselors', data capturers, Community Health Facilitators and Operational Managers/ Mentors that were recruited by TBHIV Care Association. Tier. Net project has been rolled out in the district with the assistance of the NGO partner TB HIV Care by recruiting data captures and additional computers. Tier.net will strengthen the District ART Monitoring and Evaluation processes.

Human's Rights. This strategy has and will be strengthen by the stigmatization campaigns that are conducted by local NGO's like UMzikhulu and the training of the Support groups that are being conducted from time to time. The Functioning of District AIDS Council has assisted in the mobilization of Local AIDS Councils which in return has taken the programs to the households/ local levels.

#### STRATEGIC CHALLENGES

##### Prevention of new infections

STI partner treatment is still a challenge, cannot trace where they access their treatment, but not at PHC facilities  
Condom distribution rate remains low.

Low MMC coverage traditional practises at UMzikhulu and Kokstad has had negative impact in achieving targets

Delay in the installation of electricity and water at Bulwer HTA .

#### HEALTH AND WELLNESS

Staff recruitment and retention result in NIMART initiation being slow.

Infra structural challenges in some facilities  
Poor ART follow up, especially at Greater Kokstad where there is a challenge of cross border influx  
Recruitment of Roving teams remains a challenge

#### Monitoring and Evaluation

Challenges with the rolling out of tier.net: space, staffing, equipment and support.  
Data management challenges

Human resource remains a big challenge even within the program management itself.

#### 2021/2022 STRATEGIES AND ACTIVITIES

Improve condom availability of non- medical condom distribution sites to grey areas e.g. taverns, garages, taxi rank etc.

Increase the uptake of people who tested positive during the HCT campaign for ART start by follow ups.

Sustain community outreach HCT campaign.

Train more CCG's on HIV counseling.

Recruitment of HTA staff for Bulwer taxi rank.

Involvement of War room staff in patients' treatment plan to reduce defaulter rate.

Fast track all positive pregnant women to start ART in order to prevent MTCT, child and perinatal mortality.

Training of more nurses on NIMART

Fast tracking of all positive TB patients with CD4 below 340 to start ART.

Tracing of contact of a sputa positive patients including less than 4 years.

Initiate IPT to all eligible patients

Recruit MMC Roving teams per sub district

Active identification and tracking of ART eligible clients through Sukuma Sakhe intervention

#### TB Program overview

Harry Gwala has shown marked improvement in TB Program from 68.8% in 2014 to 68.2% for 2016 for three quarters.

The District smear conversion at 2 months from 60.7% in 2011 to 71.8% for 2016. This could be attributed to the involvement of NGOs and Operation Sukuma Sakhe strategy. With the use of Family and School Health teams further improvement is expected.

Greater Kokstad continue to experience challenges for clients who come for treatment initiation and go back to their respective homes especially clients from Eastern Cape. Thus most of the clients are lost as they can no longer be traced.

The Gene Expert has speed up diagnosis of MDR clients, thus clients are getting treatment earlier, last Quarter we had 49 cumulative since?

At Dr. Nkosazane Dlamini Zuma sub district there is a pilot site for TB management under PHC Re engineering policy which was sponsored by supporting NGO TB /HIV Care.

It started in September 2011 focusing on improving TB cure rate CCG's are doing mapping in their respective areas in ward 10 and profiling household. They are involved in community dialogues and also Monitoring growth to under 1 year children by promoting use of waist strings. TB cure rate for the Pholela CHC and satellite clinics has improved from 73% to 90% and the pilot will be rolled to the entire sub district.

#### STRATEGIC CHALLENGES

Delay in recruitment process by H.R.

Staff turnover due to non-standardization of rural allowance with neighbouring District UGu as a rural node.

Road infrastructure, we cannot access clients especially when it is raining, because of topography of the rural district.

Households are far apart challenging the injection team to reach all clients per day.

Communication to reach clients and facilities is still a problem due to cables theft and limited network reception.

Cross boundary issues clients are lost to follow up because Eastern Cape is also facing the roads and network challenges.

The Gene Expert diagnostic machine are failing to process high numbers of sputum specimens during campaigns, NHLS is aware.

**MAJOR CAUSES OF DEATH**

Under five (5) of years	Five (5) to 14 years
Diarrhoeal diseases (23%) Lower respiratory infections(16.9%) Preterm birth complication (13.2%) Birth asphyxia (9.4%) HIV AIDS(5.2%) Protein energy malnutrition (5.)% Sepsis/ other newborn infections (4.3%) Tuberculosis(2.7%) Other perinatal conditions (2.6%) Poisoning (including herbal)(2.2%)	Diarrhoeal diseases(24.6%) Tuberculosis(14.1%) Lower respiratory infection(12.6%) HIV/AIDS(9.8%) Road injuries (7.9%) Drowning (5.0%) Meningitis / encephelitis(4.7%) Asthma(3.2%) Cerebrovascular disease(2.5%) Exposure to natural forces(2.5%)

**MAJOR CAUSES OF DEATH**

Fifteen (15) to 24 years	Twenty five (25) to 64 years
Tuberculosis (23.0%) HIV/AIDS (20.2%) Interpersonal violence (6.6%) Lower respiratory infections (6.1%) Self inflicted injuries (6.1%) Road injuries (5.4%) Diarrhoeal diseases (3.8%) Asthma(2.3%) Mechanical forces (3.3%) Epilepsy (3%) Accidental threats to breathing (2.9%)	Tuberculosis(24.0%) HIV/AIDS(21.2%) Lower respiratory infection (6.2%) Cerebro-vascular disease(5.2%) Diarrhoeal disease4.5%) Diabetes mellitus (3.7%) Hypertensive heart disease(2.6%) Meningitis/ encephalitis(2.4%) Nephritis / nephrosis(2.3%)

**MAJOR CAUSES OF DEATH**

Age 64 and above
Cerebrovascular disease (20.0%) Hypertensive heart disease 12.8% Diabetes Mellitus 9.7% Lower respiratory infections 8.4% Tuberculosis 7.5% Tuberculosis(7.5%) Asthma 5.3% Nephritis / Nephrosis (4.1%) Diarrhoeal diseases 3.6% Ishcaemic heart disease(2.6%) Endocrine nutritional blood immune 1.9%

**Access to Primary Health Facilities**

Facility	Dr. Nkosazane Dlamini Zuma Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Greater Kokstad Local Municipality
Hospital	1	1	1	1
Community Health Centre	1	0	0	0
Clinics	10	9	16	2
Mobile Clinics	4	2	3	3

**DISTRICT STRENGTHS**

Functional sub-districts with the district hospital at the centre of sub-district operations and support to clinics.  
 Operation Sukuma Sakhe Structures from ward level to the district for multi-sectoral involvement in the management of social determinants of health  
 Stability in the district management team.

**DISTRICT CHALLENGES**

High turnover of staff at implementation levels, mostly related to difference in designation of district as rural nodes or not. Harry Gwala is not defined as a rural node ( 8% nurses rural allowance whilst Ugu and Alfred Nzo districts are at 12%)  
 Rural district with limited resources for personal development and leisure.  
 Environment of shrinking funding envelope, leading to inadequate resources required for the delivery of quality health care.

**MUNICIPAL HEALTH SERVICES**

Legislative context for Municipal Health Services

Government recognizes the importance of prevention across all areas of health care, therefore whenever possible the burden of illness and disability must be averted by preventative interventions. Environmental Health is a fundamental public health approach affecting the whole population. Services provided by Environmental Health Practitioners are essential elements in building healthy populations; which includes amongst others, food safety; sanitation; water quality monitoring; health surveillance of premises; waste management, the protection of indoor and outdoor air quality, communicable diseases control and tobacco control.

The continued neglect on basic public health practices in general and of environmental health, has resulted in the emerging and re-emerging of diseases seen around the world. Environmental Health for us remains the first line of defense against diseases; therefore the provision of quality environmental health services is critical.

Environmental Health Practitioners are health officers appointed in terms of the National Health Act, (Act 61 of 2003) and registered with as such in terms of the Health Professions Act (act 56 of 1974). EHPS are provided with powers to enter any premises, excluding a private dwelling to ensure compliance with the act. EHPS must enter any premises for the purpose of conducting inspections and or environmental health investigations, to ensure abatement of any condition that constitute a health hazard or nuisance. EHPs may further issue compliance notice to any person if a provision in Act has not been complied with.

Although, the municipal health services function has been transferred to the district municipality, the Provincial Department of health is still responsible for monitoring through submission of monthly reports based on the Norms and standards. At national level the National Department of Health remains the custodian of the service and further conducts audits of the service. The National Norms and Standards for environmental health are of great importance as they clearly outline what is expected, and required, to deliver quality environmental health services. They also outline what is required from business, communities and other government departments to ensure an environment that protects and promotes human health. A process of continuous monitoring is encouraged to ensure compliance by all.

The Environmental health function comprises those aspects of human health, including quality of life, that are determined by physical, chemical, biological, social and psychosocial factors in the environment. It also refers to the theory and practice of assessing, correcting, controlling and preventing factors in the environment that can adversely affect the health of present and future generations (WHO). The identification, evaluation, control as well as prevention through education of all those factors in the total environment which exercise a detrimental effect on individual physical, mental and social well-being and development. It also implies continuous efforts to educate and prevent individuals from affecting the environment in such a way that it becomes detrimental to their well-being and development.

The Harry Gwala District Municipality has made for provisions of this service amongst other service delivery expectation as per the legal prescripts for the benefit of its citizens. Based on the Municipal demographics whereby 80% constitutes rural which includes farms and traditional authorities set up and only 20% is considered urban; this has a great impact in how the Municipal Health services function is rolled out in the District which needs to further have programs specifically designed to address issues faced in the communities in order to ensure that each Key Performance area is effective and the bill of rights for each citizen in our district is upheld, and basic primary health care needs are met. Currently the Municipality is performing its function partially due to institutional capacity and other factors leading to that.

In order to give effect to the MHS by-laws in 2019-2020 the municipality gazetted its municipal health tariffs.

The Constitution allocates the MHS as a local government function under part B of schedule 4, section 156 (1) (a), and the Act, defines MHS as follows;

Water Quality Monitoring;

Food Control;

Waste management;

Health surveillance of premises;

Surveillance and prevention of communicable diseases, excluding immunization;

Vector control;

Environmental pollution control;

Disposal of the dead; and

Chemical safety.

Provincial Environmental Health Services which are provided directly by the Provincial Departments of Health are:

Malaria Control; and

Control of Hazardous Substances.

Key activities undertaken by the Harry Gwala District Municipal Health Services

Water quality monitoring

The district municipality monitors, survey the water quality and availability that is intended for human consumption, recreational and industrial use.

Water quality monitoring is done on monthly basis to ensure the safety of the water. Cholera samples are also conducted. Water sampling is conducted to ensure that:

A hygienically safe and adequate supply of potable water provision.

Consumer complaints on contamination/ impurities are attended to promptly.

Legislation related to water quality is enforced.

Protection of water sources takes place to prevent contamination

Other important aspects on water monitoring include:

Implementation of health and hygiene awareness and educational campaigns which are done throughout the year.

Monitoring of water reticulation systems and other sources of water supply.

Monitoring and control of storm-water runoff from premises which may impact on public health.

Ensure safety of boreholes, wells and excavations.

The district municipality as a water provision authority, it is very crucial that, the above is implemented so as to comply with statutory documents and thus ensuring the safety of the water supplied to the community. Furthermore this will enable the Municipality to curb waterborne diseases.

#### Food control

Food control is described by the World Health Organisation (WHO) as a mandatory regulatory activity of enforcement by National and or Local Authorities to provide consumer protection and ensure that all food during production, handling, storage, processing and distribution is safe, wholesome for human consumption and conform to quality and safety requirements and is honestly, accurately labelled as prescribed by the law.

The following activities are therefore undertaken to make sure food is safe:

Investigation of all food quality and safety related complaints.

Conduct food safety related education and training and community development Programs for food handlers (formal and informal), schools, industries and consumers.

Implement measures for the recall and or condemnation and proper disposal of foodstuffs unfit, unwholesome for human consumption.

Carry out routine inspections of food handling establishments.

Investigate outbreaks/ incidents of food borne infections or poisons and introduce appropriate preventative and remedial measures.

Scrutinize/ review of building plans of new or remodelled food establishments.

Enforcement of food legislation.

Implement control Programs for specific high risk foodstuffs.

Taking of samples for analysis.

Promote the utilization of the HACCP and other food quality assurance management systems to ensure food safety.

Support food industries with health certificates of consignments of foodstuffs destined for export and with special monitoring Programs implemented by approved certifying authorities e.g agriculture, SABS e,t,c.

Ensure cooperation with other components of food control authorities.

Implement an appropriate food control Program management information system as part of national environmental health services

Issuing of certificates of acceptability in terms of regulation R962.

Monitoring and control.

Ensure compliance of tobacco control legislation excluding policing.

Authorization to enforce The Foodstuffs, Cosmetics and Disinfectant Act

The Harry Gwala District Municipality is authorized to implement the above act in terms of Government Gazette No 943 of 29 September 2006.

#### Waste management

This is the monitoring of waste management systems- such as refuse, health care risk waste, hazardous waste and sewerage or waste water. The Harry Gwala District Municipality's area of jurisdiction has got health facilities that produce health care risk waste (hospitals, clinics and surgeries) and different commercial operations and residents that also produce waste. The district municipality and its Four Local Municipalities have to make sure that every waste produced is dealt with in a proper manner and that it is stored, collected, transported, treated and disposed of properly. Currently most of the local municipalities within the district have got their own waste disposal sites except for Ubuhlebezwe Local Municipality which is utilizing the disposal site for UMzimkhulu Local Municipality.

The Municipal Health services are therefore the overlooking section to ensure that waste management is taken care of and its activities include:

Complaints investigation and inspections on all activities relating to waste or any production resulting thereof.

Ensure proper refuse disposal

Sampling and analysis of waste.

Advocacy on sanitation.

Ensure proper handling, storage, collection, treatment and disposal of health care risk waste, hazardous and general solid waste.

Improve and control the handling and disposal of human tissue.

Ensure proper facilities and containers are provided by the relevant departments.

Monitor and control garden refuse sites, refuse transfer stations, landfill sites, Incinerators, recycling sites, sewerage and water works.

Law enforcement.

Health surveillance of premises

This is the identification, monitoring and evaluation of health risks, nuisances and hazards and thus instituting remedial and preventative measures.

Inspections of premises are conducted on regular basis to ensure compliance in terms of the R962 regulations and other applicable legislations on food establishments. There are a lot of activities that take place to ensure the above is implemented which include;

Complaints investigation

Give advice on legal requirements for the establishment of premises as when and required.

Compliance monitoring in terms of legislative requirements and provisions and instate remedial and preventative measures.

Identification of high risks, nuisances and hazards and institute remedial and preventative measures.

Identification, monitoring and control of overcrowding where applicable.

Monitoring indoor air quality, ventilation, illumination and dampness.

Monitor and control of sanitary and ablution facilities.

Monitoring and control of pests.

Scrutinize building plans.

In the rural areas and informal settlements indoor air quality, ventilation, illumination and dampness are also monitored so as to promote and uplift the living standards of such communities. The above also play a very big role in prevention of communicable diseases.

Surveillance and control of communicable diseases excluding immunization

Again it is the identification, monitoring and prevention of any disease which can be communicated directly or indirectly from any animal or through any agent to any person or from any person suffering there-from or who is a carrier to any other person.

Communicable diseases are also monitored closely within our district to reduce the number of infections and where transmission has occurred to make sure that, those infected get medical attention to curb the diseases. The Sisonke DM shall ensure that diseases controls encompass the following as means to render the district at least to be a disease free zone whenever is possible:

Health and hygiene promotion in prevention of communicable diseases.

Complaint investigation and follow ups of bacterial, viral and parasitic infections.

Case investigations and reporting.

Determination of sources of infections, contacts and carriers of diseases.

Collection of appropriate epidemiological information on communicable diseases.

Collaborate with other stakeholders and departments regarding outbreaks.

Take samples and specimens for analysis and further action where necessary.

Institute remedial and preventative measures including health education.



Health and hygiene awareness Programs are also conducted in the whole district to uplift the standard of living conditions for the communities within our district. Health related complaints are addressed as received on daily basis to eliminate the negative impact the same may have on our environment this is implemented through the Municipal Health and hygiene strategy.

#### Environmental pollution control

This is the identification, evaluation, monitoring and prevention of Land, Noise, Water and Air pollution. Inspection are therefore conducted to the environment to ensure that environmental pollution does not take place and where witnessed to be taking place remedial measures are installed by.

Complaints investigations

Identification and monitoring of sources and agents of pollution

Measuring of pollutants against required standards.

Law enforcement.

#### Law enforcement for air pollution control

As a provider of Municipal health services part of the key performance areas as a Municipality in ensuring compliance to business premises is to issue licences which may require a particular fee towards the institution in order to further process and grant permission for the use.

In terms of NEMA; Air Quality Act 2004 (Act No, 39 of 2004) its regulation No. 250 of 11 March 2016 we are obligated as per the Atmospheric Emission License processing require a fee from applicants in this regard.

The applicant must pay the prescribed processing fees, as indicated in the Annexure A, before or on the date of the submission of the application or as directed by the licensing authority ( Harry Gwala District Municipality)

The applicant must attach the proof of payment to the application form submitted to the licensing Authority (Harry Gwala District Municipality)

In the instance where an application is refused in terms of section 40(1)(b) or the applicant is withdrawn, the fee will not be refunded.

#### Chemical safety

This is the monitoring, identification, evaluation and prevention of the risks of chemicals that are harmful to human health and to the environment. Chemical safety awareness Programs are conducted especially on the farms to conscientise farm workers and retailers that deal with chemicals about the danger/ hazards associated with chemicals and how they can protect themselves, dispose of empty containers in an environmental friendly manner. Functional activities shall include:

Monitoring of safe disposal of chemical waste.

Identification and control of premises manufacturing, transporting, storing and selling chemicals.

Health education and training on chemical safety.

Complaints investigations.

Law enforcement.

#### Disposal of the dead

This is the compliance, monitoring of funeral undertakers, mortuaries, embalmers, crematoria, graves and cemeteries and to manage, control and monitor exhumations and reburial or disposal of the dead.

The district municipality has quite a number of funeral undertakers within its area of jurisdiction and such funeral undertakers are inspected and monitored on regular basis. The Pauper Burial Policy is in place which controls the assistance given for the burials of destitute, and the implementation thereof requires funding by the Municipality. All facilities and equipment used in connection with the handling, preparation, storage, preservation and transportation of dead bodies must be in compliance to the Regulations relating to the

Management of Human Remains, R 363 of 22 May 2013, published in terms of the National Health Act, 61 of 2003. A database/inventory of all premises used in connection with the handling, preparation and/or storage of dead bodies should be maintained for monitoring and control purpose by environmental health.

Furthermore the municipality has developed a pauper burial policy for the disposal of corpse for those who are poverty stricken as well unidentified corpse that need to be disposed of in a dignified manner as per the legislative prescripts.

**SWOT ANALYSIS**

	Helpful to achieving the objective	Harmful to achieving the objective
Internal origin (attributes of the system)	<p><i>Strengths</i></p> <ul style="list-style-type: none"> <li>Institutional arrangement</li> <li>National Health Act</li> <li>Air Quality Management Act</li> <li>Norms and Standards</li> <li>Appointment of Environmental Health Practitioner</li> <li>MHS plans in place</li> <li>MHS by laws</li> <li>Installed 8 both Dust Bucket sampling and Passive Sampling system (Air Quality Management)</li> <li>Designated the Air Quality Officers</li> <li>Appointment of EHP's as Environmental Management Inspectors</li> </ul>	<p><i>Weaknesses</i></p> <ul style="list-style-type: none"> <li>Inadequate personnel</li> <li>Inadequate funds</li> <li>No approved IWMP</li> <li>Law enforcement</li> </ul>
External origin (attributes of the environment)	<p><i>Opportunities</i></p> <ul style="list-style-type: none"> <li>Employment of more staff.</li> <li>Optimum compliance</li> <li>Sharing of best practices and capacity building obtained from stakeholders.</li> <li>Securing of political buy-in and MANCO</li> <li>Update Municipal By-laws and MHS plans</li> <li>Implement tariffs for MHS</li> </ul>	<p><i>Threats</i></p> <ul style="list-style-type: none"> <li>Unexpected disease outbreak</li> <li>Lack of understanding of the MHS function</li> <li>Non compliance</li> <li>Climate change impact (severe weather events)</li> </ul>

**FIRE & RESCUE SERVICES (Emergency Services)**

**BACKGROUND**

The functions of the Fire and Rescue services is to respond to, all fire incidents, rescue incidents, medical emergency, vehicle entrapments, hazmat incidents and humanitarian services. The Fire and Rescue services is as well responsible for fire prevention and mitigation through public fire and safety awareness's, fire safety inspections, evacuation drills, provision of fire safety compliance certificates to institutions, provision of firefighting training to institutions, communities and the development of fire bylaws in their area of jurisdiction.

In terms of the Powers and Functions of the Municipalities as legislated in the Constitution; have executive authority in respect of, and has the right to administer – the Local Government matters listed in Part B of schedule 4 and Part B of schedule 4 entail, the function of Fire and Rescue services is Municipal competence.

Furthermore the Municipal structures Act Chapter 4 section 84 (1) states the division of functions and powers between the District and Local Municipalities;

(J) One of the functions of the District is to provide for the Fire Fighting services serving the area of the District as a whole which will include;-

Planning and co-ordination and regulation of fire services;  
Specialized firefighting services such as mountain, veldt and chemical fire services;  
Co-ordination of the standardization of infrastructure, vehicles, equipment and procedures;  
Firefighting training

The National Fire Brigade Services Act No 99 of 1987 provides for the establishment of a Fire Service. SANS 10090 provide for community protection against fire. However Harry Gwala District Municipality is not compliant with any of these fire legislations as it does not have a Fire Services.

### **ROLE OF STAKE HOLDERS IN FIRE SERVICES**

Provincial Government regarding Fire Services

Provincial Government also has a role in Fire Services as outlined in Chapter 6 of the Constitution. Legislation which refers to Local Government, also allocates the following roles to Provincial Governments:

A developmental role: Province should ensure municipal integrated development plans are co-ordinated across the province in order to create a co-ordinated development strategy. Provincial government also processes grants to Municipalities for services.

An intergovernmental role: Province should establish forums so that local government can be involved in the decision making processes that affect it.

A regulatory role: The Constitution, section 144 (7), gives National and Provincial government executive and legislative authority to ensure effective governance by local authorities with regard to matters listed in Schedule 4 and 4 with particular emphasis on Part B of these schedules.

An institutional development and capacity building role: Provincial government establishes Municipalities and section 144 (6) of the Constitution tasks Province with building Local Government capacity so they can manage their own affairs.

Fiscal role: Provincial governments have a critical role in building financial management capacity of municipalities.

A monitoring role: Province must monitor Local Government to ensure high standards of governance are maintained.

An intervention role: Section 139 of the Constitution gives province the power to intervene when a municipality cannot perform executive functions as required by Legislation.

In terms of Section 13 of the Fire Brigade Services Act, a Category of Authorized Persons (CAPS) must be appointed by the MEC to ensure the objectives of the Act are achieved. Such a person oversees Fire Services and carries out the following functions:

Undertakes investigations of Local Authority fire services to see they are being maintained as prescribed under Section 3 (1) of the Fire Brigade Services Act. The CAPS then advises the Administrator (Premier) and the Fire Brigade Board.

Advises the above on whether a local authority must establish and maintain a service.

Investigates whether a service should be recognized as a designated service under section 4(1) of the Fire Brigade Services Act.

Investigates whether a Chief Fire Officer of a local authority fire service possesses the prescribed qualifications and experience mentioned in Section 4 of the Fire Brigade Services Act.

It is proposed that provincial fire services inspectorates (Provincial Fire Services Directorate) will replace CAPS and deal with the new legislation. Annual reports by Municipal Fire Services are of extreme importance.

Local Municipalities

Local Government has a critical role to play in Fire Services and the traditional role of the Fire Service-to prevent, confine and extinguish fires- has developed further and the service now deals with rescue, dangerous goods and

even emergency medical care and indeed, the Fire Brigade Services Act says the following: *'e) Subject to the provisions of the Health Act, 1977 (Act 63 of 1977) the rendering of an ambulance service as an integral part of the fire brigade service.'*

Fire Prevention and Safety is now the main focus of Fire Services internationally. Fire Prevention involves educating the public about fires as well as taking precautions so that fires do not occur, and sometimes even enforcing those precautions. Building Regulations in South Africa have reduced fire risk in formal structures but it is in informal structures that the risk still exists. A minimum spacing should be applied to informal structures so that fires cannot spread in these settlements. Education in Fire Prevention matters is another strategy to prevent fires in these settlements. Projects in Fire Prevention education should be developed and should be delivered by selected and competent people.

Local Authorities must ensure that water supplies and fire hydrants are adequate for fire fighting purposes throughout their area of jurisdiction. Volunteer fire fighters are used in fire services all over the world and they take the form of part-time volunteers, retained fire fighters and seasonal fire fighters. Projects should be aimed at utilising such resources. The Powers of a member of a fire service in terms of the Fire Brigade Services Act are general and are basically to ensure that an official can take any measure that may be necessary in the circumstances for the protection of life and property. Local Authorities must also ensure that Fire Services have adequate communications facilities. This should be shared with ambulances, SAPS, and other emergency services but this is seldom the case and infrastructure is duplicated ad infinitum. Local Authorities must ensure that CFO's and members of a service are appointed appropriately (Section 4 and 6 of the Fire Brigade Services Act) but National Government must ensure the qualifications and experience required is prescribed appropriately. Also adequate mechanisms must be put in place by Municipalities to ensure that a state of fire emergency can be declared and this includes Disaster Management.

*'Fire Services must establish their level of capacity to discharge their legal mandate and to ensure that where necessary, and to strengthen this capacity; they enter into mutual aid agreements with neighbouring fire services, the private sector and any other agency involved in the provision of fire services.'*

#### LEGISLATIVE BACKGROUND

National Veld and Forest Fire Act, No.101 of 1998

The purpose of this Act is to prevent and combat veld, forest and mountain fires throughout the Republic.

The Act provides for a variety of institutions, methods and practices for achieving the purpose.

The Fire Brigade Services Act, No. 99 of 1987

The Fire Brigade Services Act provides for the establishment, co-ordination and standardization of fire brigade services. Local authorities, that is, municipalities, are empowered to establish and maintain a fire brigade service, intended to be employed for the following purposes;

Preventing the outbreak or spread of a fire.

Fighting or extinguishing a fire.

The protection of life or property against a fire or other threatening danger.

The rescue of life or property from a fire or other danger.

Subject to the provisions of the Health Act, the rendering of an ambulance service as an integral part of the fire brigade service.

The performance of any function connected with any of the matters referred to in paragraphs (a) to (e).

Each fire brigade service must only be employed inside the area of jurisdiction of the municipality concerned, unless the municipality is requested or in terms of a co-operation agreement has agreed to perform those services outside its area.

Section 12 deals with entering into mutual co-operation agreements between controlling authorities, in terms of which the parties co-operate on conditions agreed upon, including the rendering of its service inside or outside its area or inside or outside the province in which its area is situated. A controlling authority may also enter into an agreement with other persons in terms of which the controlling authority undertakes to make available its service to that person, or in terms of which that person undertakes to make available material or equipment to the controlling authority.

This Act enables local authorities, after consultation with the Board, to make by-laws or regulations for its area of jurisdiction regarding any matter that the local authority deems necessary or expedient to the effective employment of its service.

The Local Government: Municipal Structures Act, No. 117 of 1998, Assigns specialised firefighting services to district municipalities, though a local municipality may provide the service as an agent of the district. Thus, while this Act applied previously largely to cities and towns, it now applies to whole country.

The Disaster Management Act, No. 47 of 2002

The Disaster Management Act establishes a National Disaster Management Centre (NDMC), with the objective of promoting an integrated and co-ordinated system of disaster management, with special emphasis on prevention and mitigation, by organs of state in different spheres, statutory functionaries, and other role-players involved in disaster management, and communities. Other relevant duties and requirements are that it:

Must operate within the national disaster management framework.

Guide disaster management plans and strategies.

Manage the co-ordination and management of national disasters.

The Act requires sectorial departments to develop strategies and plans for disaster management within their spheres of competence.

It establishes provincial and local disaster management centres, (the latter in districts), whose purpose and function are similar to those of the NDMC, but with the obvious difference of geographical scope. They are to develop disaster management frameworks, as well as strategies and plans, on the same lines as those of the national centre, and consistent with the national disaster management framework.

The Act defines 'disaster management' to mean a continuous and integrated multi-sectoral, multi-disciplinary process of planning and implementation of measures aimed at—

Preventing or reducing the risk of disasters.

mitigating the severity or consequence of disasters

Emergency preparedness.

a rapid and effective response to disasters; and post-disaster recovery and rehabilitation.

This means that disaster management is the integrated management of the whole emergency cycle, from prevention to recovery.

The National Environmental Management, Act No. 107 of 1998

The National Environmental Management Act (NEMA) lays down 20 principles and eight constituents of the principle of sustainable development which must be considered by an organ of state (and therefore any official) when making any decision concerning the protection of the environment and must guide the interpretation, administration and implementation of any law concerned with the protection and management of the environment (section 2 of NEMA). Clearly, this includes the National Veld and Forest Fire Act.

Of these principles, those requiring special attention in hellfire management include those that:

Require avoiding, minimising or remedying (i) disturbance to ecosystems or loss of biodiversity, (ii) pollution or degradation of the environment, (iii) disturbance of landscapes and sites that constitute the nation's cultural heritage and (iv) require caution when negative impacts on the environment and on people's environmental rights are possible.

Require integrated management of the environment.

Require responsibility for the environmental health and safety consequences of a policy, Program or project.

Require participation by stakeholders in environmental governance and.

Require special attention to sensitive, vulnerable highly dynamic or stressed ecosystems.

Section 30 of NEMA deals with emergency incidents, which are defined as 'an unexpected sudden occurrence including a fire leading to serious danger to the public' The Act imposes certain obligations on the person responsible for an incident and he/she is strictly liable for taking measures to contain or minimise the effects of the incident, undertaking clean-up procedures and remedying the effects of the incident.

Occupational Health and Safety Act, No. 84 of 1993

The Occupational Health and Safety Act requires employers to meet minimum standards of occupational health and safety, including safety procedures and safety clothes and equipment.

## SITUATION ANALYSIS

Harry Gwala District has four Local Municipalities out of the four only three are providing fire and rescue services. Although some LM has made provisions to provide the service however it is not up to the required standard as per the legislation. Those Municipalities are;

- UMzimkhulu LM
- Ubuhlebezwe LM
- Greater Kokstad LM
- The Dr Nkosazana Dlaamini Zuma LM

In terms of the District capacity in fire and rescue services the district has got Jaws of Life that are being used by uMzimkhulu LM. The district has established the disaster management centre which includes a fire station and a communication centre, which currently is not being utilized as there is no fire personnel.

**SAFETY AND SECURITY**

Crime is a serious issue in the District with assault, burglary and stock theft being the most prevalent. Stock theft is prevalent in the Dr. NDZ Municipal area, Umzimkhulu Municipality and the Drakensberg in the Dr. NDZ Local Municipality, both areas forming the border of Harry Gwala District Municipality and Lesotho. To deal with stock theft the Harry Gwala District Municipality undertook to engage SANDF, SAPS and Community members.

Another crime that has been reported to be disturbing on the farm areas is one of “pot theft” whereby people kill an animal on the spot and cut it up for taking there and then. The District police service has indicated that these crimes are committed mostly by the youth. It has also been highlighted that alcohol abuse is the main driving force behind the crimes committed in the area. As in most cases, it could be safe to assume that the crime status of the area is related to the socio-economic condition of that area. The District does not fall far from this truth. Lack of employment and thus poor economic situation, coupled by the minimal recreation activities for the youth, could be a contributing factor in the crimes committed. It is therefore important that the District looks into such issues and develops measures that will assist in alleviating crime in the area.

	DNDZ Local Municipality	UBuhlebezwe Local Municipality	UMzimkhulu Local Municipality	Greater Kokstad Local Municipality
Town Name	1.Donybrook 2.Bulwer 3.Creighton 4.Himvile 4.Bushmansnak	1.Ixopo 2.Highflats	1.Umzimkhulu 2.Insikeni 4.Ibisa	1.Kokstad 2. Evatt 3.Frankline 4.Swartburg

**NATION BUILDING AND SOCIAL COHESION**

Harry Gwala District Municipality arguably boasts with the most diverse community in terms of culture and languages in the province; however our languages and cultures must be revived and protected against extinction. Also various cultural events, competitions and festivals are held between November and December each year at Harry Gwala District Municipality showcasing cultural diversity of the area. Department of Arts and Culture and local municipality are amongst the role players engaged by the municipality to promote language and cultural diversity. Continuous cultural activities such as poetries, music, dance and awareness campaigns are held to alert and sustain diversity. These cultural activities take place at Dr. Nkosazane Dlamini Zuma Art Centre in Bulwer and are attended by over 1000 participants and spectators/audience annual and over it the support has grown over the years.

## **COMMUNITY DEVELOPMENT WITH PARTICULAR FOCUS ON VULNERABLE GROUPS**

### Youth Development

In terms of the statistics released by the Statistics South Africa for 2011 Census, the majority of our national, provincial and district population is youth. A number of studies undertaken indicate that the youth of our country is the most hard-hit by unemployment, lack of skills, and are also vulnerable to social ills facing our country. Despite many other initiatives by different government departments and other partners, the youth is still facing major challenges. Breaking the cycle of poverty and increasing opportunities for youth to participate fully and meaningfully in the social, political and economic life of our society, remain a challenge for the country.

A Framework is therefore needed that seeks to provide guidance on the design and implementation of youth development Programs at the local government level. This will assist in ensuring that the municipal programs are aligned to the challenges faced by our youth and such programs should be sustainable.

Factors such as rapid urbanization, unbundling of household as well as the impact of HIV and AIDS have compounded problems faced by youth. Notwithstanding the above, over the last decade young people have increasingly become involved in activities involving their development. Amongst challenges in the implementation of youth development Programs are:

a lack of integration within and across departments;

a lack of adequate resources to deliver on the development mandate in general and youth development mandate in particular;

a lack of skills amongst the youth in particular to enable them to initiate their own development activities beyond once-off activities;

lack of clearly identified youth development indicators and outcomes in cross-cutting Programs;

lack of communication on available resources and Programs for youth;

lack of monitoring and evaluation tools reflective of focused interventions for youth and other target groups;

and limited documentation and sharing of best practices on youth development.

In the State of the Nation Address (SONA 2013), the President of South Africa, identified youth development as one of the core issues for attention by government departments. The SONA highlights the following areas of focus in relation to youth development

Just over a third of the population is under the age of 14. Our country, like many others, has a crisis of youth unemployment.

NEDLAC to discuss youth employment incentives.

The incentives will add to what Government is already doing to empower the youth.

State owned companies provide apprenticeships and learnerships and the need to accelerate the program.

The Department of Rural Development and Land Reform runs the National Rural Youth Services Corps, which has enrolled 11 740 young people in various training Programs.

The plan by the Department to roll out nine Rural Youth Hubs per province, including in the 23 poorest districts in the country.

The use of the Expanded Public Works Program and the Community Work Program by the State to absorb young people.

In attempt to development a clear plan on youth development, the municipality will prioritize Youth Development and Empowerment Plan that will provide a framework within which the municipality will be developing its youth. The pillars of such a plan will be:

Providing training and capacity building

All departments to the part of the plan. This will ensure that they do incorporate youth development into their departmental plans;

Engagement with the private sector, State-owned Enterprises (SOEs) and donors;

Functional and effective institutional arrangements;

Establishment of Multi-sectoral Youth Forums and enabled to function effectively at local level.

Youth Forums;

Municipal budgeting for youth development is critical.

District Municipalities' specific roles and responsibilities

Ensuring that youth issues are effectively mainstreamed in the district IDP; and

Co-ordinating the process of engagement between partners in their activities to support youth.

Local Municipalities' specific roles and responsibilities

Co-ordinating community-level processes in respect of youth development and service delivery; and Ensuring that participation mechanisms are sufficiently accessible and sufficiently proactive to enable the participation of youth in governance, planning, service delivery and monitoring.

Roles of Traditional Leadership Structures

Traditional Leadership in South Africa is institutionalized through the Traditional Leadership and Governance Framework Act of 2003 (TLGFA) and the Communal Land Rights Act of 2004 (CLRA). One of their roles is to promote socio-economic development, peace, social cohesion and the preservation of the moral fibre of society. Furthermore, they have a responsibility to preserve culture and tradition of communities and to contribute to nation building. All of this has an impact on youth and youth development. A stable and prosperous society is one which values culture in its diversity and thrives to promote moral values. Through their structures, forums and activities, Traditional Leadership has a role to create opportunities for youth participation as well as to champion youth development. It is through such structures and activities that Traditional Leadership can pass on cultural traditions and customs to the younger generation.

#### **DEVELOPMENT OF PEOPLE WITH DISABILITY**

The Harry Gwala District Municipality recognizes and respects the rights of the disabled. People with disabilities were marginalized; abused and disrespected.

HGDM has Special school for the disabled. The municipality works closely with the Department of Education, Premier's Office and Social Development to address the special needs of the disabled.

The municipality has human resource policies to ensure that the disabled have access to employment. Workshops for the disabled are also held continuously within the district.

The Harry Gwala District Municipality has established a Disabled Forum as measure to address challenges. This forum meets quarterly to discuss issues affecting the disabled people.

Harry Gwala District Municipality, Social Development, Department of Health and Local municipalities held a disabled day once a year in November, where all government Departments are represented in order to tell them about their Programs. They also participate in a Provincial Disability Parliament as delegates where they share their ideas with the provincial people.

#### **DEVELOPMENT OF THE ELDERLY**

The Harry Gwala District Municipality has established a Senior Citizens Forum as a measure to address challenges faced by the Elderly. According to Statistics SA, Harry Gwala District consists of 32012 Senior Citizens, this includes both male and female. This forum meets quarterly to discuss issues affecting the Senior Citizens people. It promotes opportunities for older people to have a say and influence decision making, and to access information about services, activities, and volunteering opportunities.

The Forum sets out to establish links and working partnerships with government departments, municipalities, agencies and organisations to help further its objectives. Harry Gwala District Senior Citizens Forum is an umbrella body for local senior citizens. As a result Harry Gwala Senior Citizens are involved in all different programmes of the government because we are working hand in hand with the government department through this structure of the district forum. Government Departments include:

Department of Social Development

The Office of the Premier

Department of Health

Department of Sport and Recreation

Older Persons week is observed globally from the 22- 27th October of each year. On this week of Older Persons governments around the globe aims to highlight and acknowledge the contribution made and continually being made by older persons. The week is also aimed at identifying the challenges faced by older people in the country, on a daily basis. During this week awareness is created around the programmes for older persons.

Social Development is the lead Department and custodian of older persons. However, it is not the only department responsible to provide services to older persons. The Golden Games for older persons' project was first initiated by the Department of Social Development in 2006, and branded as reputable active ageing programme. It starts from ward level, local level, district level, provincially and National level. Harry Gwala District is laying a vital role in these games they come up with top positions even at National level which shows that our senior citizens are healthy.



The National Department of Social Development adopted the Golden Games project as a vehicle to promote active ageing programme which is a government requirement in the implementation of the Madrid International Plan of Action on Ageing and other pieces of legislation that impact on the well-being of older persons.

Lined-up activities for Senior Citizens include:

- 1) The Older Persons Conference,
- 2) The National Older Persons Choir Festival Competition,
- 3) National SAOPF Annual General Meeting,
- 4) The National Golden Games (Active Ageing Programme).

The main programme for this forum is to co-ordinate the following programme:

Golden Games from ward level, locally, district level, provincially and National level.

Senior Citizens Awareness whereby the older persons are encouraged to talk about their daily problems with their families and relatives.

Golden Wednesday whereby the older persons are encouraged to participate in sports.

Provincial Senior Citizens Parliament, each district nominated the delegates to the parliament to share their ideas and come up with resolutions. Some other resolutions are motivated and become legislated in Parliament.

### **DEVELOPMENT OF WOMEN**

Harry Gwala District Municipality is a predominantly rural municipality and characterized by high illiteracy rate, lack of skills and poverty. Most affected by this are women who historically were left at home to look after children and not attend school or work. The municipality had a mammoth task of relieving women from the dependency mindset and the deprivation trap.

Women are now represented in all government structures and other non-governmental structures within the District.

The municipality in conjunction with government departments has adhoc capacity building workshops for women.

Amongst other things the municipality has the remedial measures in place to address challenges:

- Learnership program,
- Human Resources Development Strategy and
- Skills development plan.

Awareness campaigns and workshop on women and gender issues also form integral part of our strategy.

All the above is aimed at ensuring recruitment of women and capacity building initiatives.

Harry Gwala District Municipality and Agricultural department is supporting women initiatives through assisting women projects, etc.

### **PEOPLE AFFECTED BY HIV/AIDS**

HIV/AIDS pandemic is prevalent in the whole world and statistics clearly show that KwaZulu Natal province has the most number of people infected and affected by HIV /AIDS in the republic and Harry Gwala District Municipality is no exception. Harry Gwala District Municipality has already begun to take active steps to ensure that alarming rate of infection is kept at a very minimal level. This is done through collaborative efforts with government departments, CBOs, NGOs and other concerned organizations and departments. This collaboration is intended to lead to the formalization of a District Wide HIV/AIDS Council. This council will be the principal body that will deal with HIV/AIDS issues. In the meantime the municipality in conjunction with Government departments organizes HIV/ AIDS awareness campaigns within the district. Furthermore the municipality will participate in Programs to assist HIV/AIDS infected people with the formation of support groups since the municipality has been inundated with such need from the community. Also, acknowledging that municipal employees are not immune to the pandemic hence the intention is that we have a special Programs unit to give attention to these issues.

### **EARLY CHILDHOOD DEVELOPMENT**

The office on the Rights of the Child (ORC) within the Human Rights Chief Directorate, situated under the auspices of the Kwazulu-Natal office of the Premier, is a Presidential Initiative which is constitutionally mandated. It has the following core functions:

To promote and enable the realization of the child's rights to survival, development, protection and participation in Kwazulu-Natal.

To monitor and evaluate service delivery on children's issues in the Province.

Analyze policy, conduct research and mainstream the children's rights in all spheres of Government.

To advocate and lobby for children's rights in the Province.  
To do capacity building on children's rights issues.  
To co-ordinate all activities and programs pertaining to children's rights.  
To encourage the communities to do what is in the best interest of the children.

Section 142 of Chapter 7 of the constitution of South Africa sets out the objectives of Local Government. From a Child Rights Perspective, democracy is also for children as children are part of the local communities.

Services to our communities must meet children's needs and promote their well-being. Children are the future of our communities. Children need to be safe, need shelter, Health Care and clean water. Children need to have a voice and have a right to be heard when expressing their thoughts feelings, and ideas within their Communities.

Section 143 of the Constitution sets out the Developmental duties of Municipalities, which is to structure and manage its administration giving priority to the basic needs of the communities where adults and children exist.

The National Children's Rights Co-ordination Framework consists of the National Children's Rights Advisory Council and Technical Committees with the Office on the Rights of the Child within Presidency.

Provincially, Children's Rights issues are attended to within the Office on the Rights of the Child, Provincial Advisory Councils and Technical Teams (KPACC). KPACC has the function of monitoring and mainstreaming Children's Rights.

Districts and Local Municipalities have an obligation to form structures that will attend to Children's Rights. e.g. DACC and LACC. (District Advisory Council for Children and Local Advisory Council for Children) in accordance with the National Children's Rights co-coordinating Framework.

The District attends to the obligation towards Children's Rights by working closely with the Department of Education and the Department of Welfare. Back to School Campaigns, School Visits and events such as taking the Girl Child to Work have been conducted successfully.

#### Men Sector Forum

Harry Gwala District Men Sector Forum plays an important role in organising all men around the district. This structure is represented from ward level. There is ward structure that builds the local structure. All chairpersons of the local structures form the district structure.

It create a platform to discuss all issues affecting men in modern society. Forum also encourages the men to be role models to society and be the best in all what they do.

There is a theme for forum members "Not in My Name" campaign that calls on men to halt the spread of gender-based violence in the country.

"It remains ... our collective responsibility that we destroy structural violence and eradicate sexism not only in the public and private sectors, but also in our homes. The men's social movement brings to our nation the clarity, focus and impetus which is urgently needed to construct a new society founded on human dignity, fairness, and peace.

Engaging men does not mean men must liberate women – women must liberate themselves from patriarchy."

The Men's Sector plays a critical coordination and advocacy role in mobilizing the men of South Africa to stand up against violence in all its forms.

A lot has happened since the 'Not in my Name' campaign but now we need to put our shoulders to the wheel and all work together to change the attitudes of men. The main problem of our programmes is that we don't have enough budget.

There are programmes like:

Father and the son talk

Men's dialogue

Izimbizo

Awareness campaign about the women and children abuse.

#### Arts and Culture Forum

Public participation is vital for an active arts and cultural life in any community. For this reason, Arts and Culture Department support the implementation of Cultural Forums. These forums, established within the boundaries of the district municipality, provide the opportunity for the public to take ownership of the promotion, protection and development of their cultural environment.

Cultural Forums also provide a platform for municipal government to interact with the community on cultural matters. The forum serves as a collective voice within a particular district and municipal areas to address issues and concerns relating to cultural matters.

Harry Gwala District Municipality in partnership with Arts and Culture Department have a programme like: Cultural programme (music and dance) that starts from ward level as a competition to local level. All winners for local municipality participate at the district festival and get their participation fee. Festival is an expressive way to celebrate glorious heritage, culture and traditions. It is meant to rejoice special moments and emotions in our lives with our loved ones. It plays an important role to add structure to our social lives, and connect us with our families and background. It gives us a distraction from our day to day, exhausting routine of life, and gives us some inspiration to remember the important things and moments in life.

Harry Gwala District Municipality in partnership with Arts and Culture have produced the groups who have become the national artists like - Ichwane lebhaca, Inyon'émhlophe, Home boys and many more through this programme.

Poetry and theatre also starts from ward to district level.

'Izintombi zaseHarry Gwala' which is a preparatory event for Umkhosi Womhlanga, this is an annual event which takes place in July.

Participation in Umkhosi Womhlanga at Nongoma in September of every year.

Special Programs office has managed to launch the following forums:

Disability forum

Men's Sector forum

Senior Citizens forum

Women's forum

Children's Forum

Arts and Culture Forum

#### SPORT AND RECREATION

Sport & Recreation Unit is responsible for encouraging the culture of play to the people of Harry Gwala District especially young people. Sport and Recreation Unit in Harry Gwala works in collaboration with the Provincial Department of Sport and Recreation and the Department of Education (School Sport) within the jurisdiction of Harry Gwala. Over the years, Harry Gwala District Municipality has improved on a number of sporting activities even though there is still a lack of sport facilities and non-existence of some sport federations within the District. The municipality always participates in Provincial competitions like SALGA KZN Games, Indigenous Games, Rural Horse Riding etc. and municipality displayed an improvement in some of sport codes i.e. Dance, swimming, Football, Netball, Rugby, Tennis and Cricket.

Harry Gwala district in conjunction with Department of Sport & Recreation hosts annual event called Harry Gwala Summer Cup Festival (Horse Riding) that grows gradually each and every year. The municipality is in a process of negotiating with different role stakeholders to solicit assistance where there is a challenge. Harry Gwala District Municipality is planning to solicit funds to construct facilities especially on sports that are predominantly played in urban areas e.g. swimming, rugby, tennis, cricket, dance-sport etc.

Programs performed by the unit:

District tournaments

Mayoral Games

Indigenous Games

Horse Riding Games

This unit is responsible for the following Programs:

Developing Sport Councils within the District with the assistance of Department Sport & Recreation, South African Sport Council and Local Municipalities.

Formation of Sport Clubs with the assistance of Sport Councils, federations and Local municipalities.

To ensure that people are getting involved in a number of sporting activities.

To identify and nurture the talent in young people.

To assist young people in exposing their talent.

Invite scouts during the district tournaments.

Challenges facing Harry Gwala Sport & Recreation Unit:

The most challenge in the District is the shortage of facilities.

Lack of funding to support different sport codes

Wards under the jurisdiction of Harry Gwala are very scattered that means all areas need to have playing facilities. Players are forced to travel long distances in order for them to access facilities as transportation is costly.

No qualified Coaches within the district. Coaching courses and administrative trainings need to be convened by the relevant personnel.

Shortage of personnel within the unit.

Harry Gwala District does not have Sport Academy. Government departments i.e. Department of Education, Department Sport and recreation and Municipalities need to provide funding for the construction of the sport academy.

Harry Gwala district does not have Sport Council. Sport Council is responsible for the development of sport and ensure the smooth running of the competitions.

**THE IDP STRATEGIC MATRIX (SECTION E OF THE THIS IDP) IS USED AS A PLAN TO IMPLEMENT THE ABOVE PROGRAMS FOR THE VULNERABLE GROUPS. IT SHOULD HOWEVER BE NOTED THAT SOME OF THE PROGRAMS WERE PLACED ON HOLD BY NATIONAL TREASURY DUE TO THE FINANCIAL LIMITATION THE MUNICIPALITY IS FACED WITH. AMONG THOSE PROGRAMS THAT WERE PLACED ON HOLD IN THE MEN’S FORUM; WOMEN’S FORUM; CULTURAL EVENTS; ETC.**

**SOCIAL DEVELOPMENT ANALYSIS SWOT ANALYSIS**

<b>STRENGTHS</b>	<b>WEAKNESSES</b>
A rich data repository in the form of district socio- economic profiling on the bases of which evidence- based planning is possible.	Lack of institutional outlook
Strong, diversified leadership & capable management.	Compromised institutional mage in the form of current premises
Unqualified shareholder support.	Lack of professional financial management oversight
Untainted insisting reputation.	Potentially compromised financial management oversight
Enduring political stability that makes the district on attractive trade & the investment destination.	Lack of structured, professional brand communication strategy
A strong & the investment industry (mainly agriculture) base which can be developed for optimal production & processing.	Limited financial resource
A Solid & strong resource base (good climates, soils, rainfall and water) malaria free (good for tourism).	Lack of professional department draining among staff
Relative ease of access and proximity to Durban, Pietermaritzburg & the N3 Corridor	
Relatively well developed in infrastructure	
<b>OPPORTUNITIES</b>	<b>THREATS</b>
Strategic partnership	Pronounced in equalities across region in the district undermines social cohesion.

Establishment of skills development institution to service local industry & for “export” to the rest of the province & country	Possible flight of commercial agricultural skills if land reform Program is not managed properly.
Tourism Development	Water inadequacy.
Art & Craft	Climate change & implications of spheres of government e.g water licensing.
Agricultural Shows	Capabilities in disease control in agriculture.
Youth development events/ Greer/ Vocational guidance & training/ sport.	HIV/AIDS & impact on labour productivity & adequacy.
Partnerships with established commercial farmers for skills development & transfer to emerging black commercial farmers.	Forest & other fires hazard.

## **7. FINANCIAL VIABILITY AND MANAGEMENT ANALYSIS**

Harry Gwala District Municipality provides assurance that the finances of the municipality are received, utilized and accounted for in a manner that is complies with laws and regulations. The Harry Gwala District Municipality has established a Budget and Treasury Department that to some degree is adequately resourced carry out its mandate to achieve the objectives of the municipality. The Accounting Officer is responsible for the general financial management of the municipality. The Chief Financial Officer of a municipality, as delegated by the Accounting Officer, is administratively in charge of the Budget and Treasury office. He or She must perform such budgeting, accounting, analysis, financial reporting, cash management, debt management, supply chain management, financial management.

### **CAPITAL FUNDING AND EXPENDITURE TO ADDRESS SERVICE DELIVERY**

Harry District Municipality established Infrastructure Department which has within it a Project Management Unit which exclusively plan, implement and manage capital projects. The Infrastructure Department is relatively well resourced with staff component consisting of the Executive Director; PMU Director; Three Senior Technicians, and one administrative assistant. The percentage of the capital budget that was spend in the last three years are summarised as follows.

FINANCIAL YEAR	FUNDS RECEIVED	FUNDS SPENT	UNSPENT FUNDS
	R	R	R
2016/117	247 669 814 10	-257 922 625 46	0:00
2017/18	247 274 000	- 242 585 397	4 688 603
2018/19	266 400 000	-195 183 021	71 216 979
2019/2020	309 101 000	-220 392 889	88 708 111

### **DETAILED CAPITAL BUDGET PER MUNICIPAL VOTE**

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**DC43 Harry Gwala - Table A4 Budgeted Financial Performance (revenue and expenditure)**

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue By Source</b>										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	30,049	35,488	38,197	44,755	58,703	58,703	25,637	62,635	66,831	71,300
Service charges - sanitation revenue	12,878	15,209	15,766	18,711	24,137	24,137	10,705	25,757	27,485	29,300
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	3,071	5,281	8,599	6,946	9,325	9,325	6,447	10,631	12,119	13,000
Interest earned - outstanding debtors	8,664	16,395	11,963	9,540	9,112	9,112	6,490	9,658	10,238	10,800
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	576	716	716	716	516	754	794	800
Licences and permits	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies	281,141	244,016	300,806	321,592	356,369	356,369	190,855	356,647	378,582	409,000
Other revenue	2,189	2,130	135	12	12	12	49	12	13	13
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>337,991</b>	<b>318,519</b>	<b>376,041</b>	<b>402,271</b>	<b>458,374</b>	<b>458,374</b>	<b>240,699</b>	<b>466,094</b>	<b>496,063</b>	<b>535,000</b>
<b>Expenditure By Type</b>										
Employee related costs	125,030	136,170	152,144	162,678	181,389	181,389	116,087	195,348	210,000	225,000
Remuneration of councillors	6,038	5,452	4,087	6,848	7,013	7,013	4,290	7,574	8,180	8,500
Debt impairment	25,567	34,877	24,717	25,266	5,961	5,961	-	25,315	27,037	28,000
Depreciation & asset impairment	45,142	48,479	66,993	41,276	36,871	36,871	36,871	38,422	50,877	58,000
Finance charges	2,884	4,313	4,497	3,954	3,954	3,954	668	3,510	3,700	3,800
Bulk purchases	8,866	10,709	25,225	22,850	12,876	12,876	14,859	15,000	15,810	16,000
Other materials	-	-	23,948	14,615	21,290	21,290	16,631	17,623	16,445	17,000
Contracted services	66,541	54,664	151,155	75,453	138,748	138,748	51,830	90,500	93,309	98,000
Transfers and subsidies	-	-	11,708	16,830	14,000	14,000	8,000	15,000	17,000	20,000
Other expenditure	170,859	137,985	36,099	31,924	33,614	33,614	22,722	53,738	49,432	52,000
Loss on disposal of PPE	-	-	410	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>450,928</b>	<b>432,649</b>	<b>500,984</b>	<b>401,695</b>	<b>455,716</b>	<b>455,716</b>	<b>271,957</b>	<b>462,030</b>	<b>491,790</b>	<b>531,000</b>
<b>Surplus/(Deficit)</b>	<b>(112,936)</b>	<b>(114,130)</b>	<b>(124,943)</b>	<b>576</b>	<b>2,658</b>	<b>2,658</b>	<b>(31,258)</b>	<b>4,064</b>	<b>4,273</b>	<b>4,000</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	250,992	309,101	2,221	349,213	324,242	324,242	485	275,839	302,870	358,000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	333,147	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>138,056</b>	<b>194,970</b>	<b>210,425</b>	<b>349,789</b>	<b>326,900</b>	<b>326,900</b>	<b>(30,773)</b>	<b>279,902</b>	<b>307,143</b>	<b>363,000</b>
Taxation	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>138,056</b>	<b>194,970</b>	<b>210,425</b>	<b>349,789</b>	<b>326,900</b>	<b>326,900</b>	<b>(30,773)</b>	<b>279,902</b>	<b>307,143</b>	<b>363,000</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>138,056</b>	<b>194,970</b>	<b>210,425</b>	<b>349,789</b>	<b>326,900</b>	<b>326,900</b>	<b>(30,773)</b>	<b>279,902</b>	<b>307,143</b>	<b>363,000</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>138,056</b>	<b>194,970</b>	<b>210,425</b>	<b>349,789</b>	<b>326,900</b>	<b>326,900</b>	<b>(30,773)</b>	<b>279,902</b>	<b>307,143</b>	<b>363,000</b>

**DC43 Harry Gwala - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding**

Vote Description	Current Year		2019/20 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2019/20	%	Budget Year +1 2020/21	%	Budget Year +2 2021/22	%
<b>Funded by:</b>								
National Government	156,425	48%	275,839	98%	302,870	98%	358,946	98%
Other transfers and grants	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>156,425</b>		<b>275,839</b>		<b>302,870</b>		<b>358,946</b>	
<b>Internally generated funds</b>	<b>170,476</b>	<b>52%</b>	<b>6,421</b>	<b>2%</b>	<b>6,767</b>	<b>2%</b>	<b>7,133</b>	<b>2%</b>
<b>Total Capital Funding</b>	<b>326,900</b>	<b>100%</b>	<b>282,259</b>	<b>100%</b>	<b>309,637</b>	<b>100%</b>	<b>366,078</b>	<b>100%</b>

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**DC43 Harry Gwala - Table A6 Budgeted Financial Position**

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>R thousand</b>										
<b>ASSETS</b>										
<b>Current assets</b>										
Cash	19,490	43,023	64,700	22,666	22,666	22,666	41,097	24,479	26,437	27,700
Call investment deposits	-	-	32,252	3,549	3,549	3,549	28,656	3,833	4,139	4,300
Consumer debtors	25,704	25,219	9,880	30,994	30,994	30,994	36,313	33,474	36,151	37,500
Other debtors	24,282	22,539	61,284	42,629	42,629	42,629	39,144	46,039	49,722	52,200
Inventry	192	180	171	194	194	194	171	210	227	200
<b>Total current assets</b>	<b>69,668</b>	<b>90,961</b>	<b>168,286</b>	<b>100,031</b>	<b>100,031</b>	<b>100,031</b>	<b>145,381</b>	<b>108,034</b>	<b>116,676</b>	<b>122,000</b>
<b>Non current assets</b>										
Investment in Associate										
Property, plant and equipment	1,497,088	1,687,521	1,942,120	2,297,711	2,274,822	2,274,822	2,064,493	2,386,015	2,581,694	2,751,700
Intangible	1,122	2,300	1,455	728	728	728	1,277	787	850	800
Other non-current assets	-	-	0	-	-	-	0	-	-	-
<b>Total non current assets</b>	<b>1,498,209</b>	<b>1,689,821</b>	<b>1,943,575</b>	<b>2,298,440</b>	<b>2,275,551</b>	<b>2,275,551</b>	<b>2,065,770</b>	<b>2,386,802</b>	<b>2,582,543</b>	<b>2,752,500</b>
<b>TOTAL ASSETS</b>	<b>1,567,877</b>	<b>1,780,782</b>	<b>2,111,861</b>	<b>2,398,471</b>	<b>2,375,582</b>	<b>2,375,582</b>	<b>2,211,151</b>	<b>2,494,835</b>	<b>2,699,220</b>	<b>2,874,500</b>
<b>LIABILITIES</b>										
<b>Current liabilities</b>										
Borrowing	5,896	7,580	(682)	-	-	-	(4,021)	-	-	-
Consumer deposits	1,346	1,441	1,606	1,557	1,557	1,557	1,700	1,681	1,816	1,900
Trade and other payables	152,589	225,104	225,358	209,323	209,323	209,323	371,282	220,377	238,007	249,000
Provisions	599	568	9,574	11,863	11,863	11,863	9,574	18,504	19,984	20,000
<b>Total current liabilities</b>	<b>160,430</b>	<b>234,694</b>	<b>235,856</b>	<b>222,742</b>	<b>222,742</b>	<b>222,742</b>	<b>378,535</b>	<b>240,562</b>	<b>259,807</b>	<b>272,000</b>
<b>Non current liabilities</b>										
Borrowing	22,501	17,255	28,482	41,252	41,252	41,252	16,091	44,552	48,116	50,000
Provisions	16,672	19,938	22,949	23,236	23,236	23,236	22,949	25,095	27,103	28,000
<b>Total non current liabilities</b>	<b>39,173</b>	<b>37,193</b>	<b>51,431</b>	<b>64,488</b>	<b>64,488</b>	<b>64,488</b>	<b>39,041</b>	<b>69,648</b>	<b>75,219</b>	<b>78,000</b>
<b>TOTAL LIABILITIES</b>	<b>199,603</b>	<b>271,886</b>	<b>287,288</b>	<b>287,231</b>	<b>287,231</b>	<b>287,231</b>	<b>417,576</b>	<b>310,209</b>	<b>335,026</b>	<b>351,000</b>
<b>NET ASSETS</b>	<b>1,368,274</b>	<b>1,508,896</b>	<b>1,824,573</b>	<b>2,111,240</b>	<b>2,088,351</b>	<b>2,088,351</b>	<b>1,793,576</b>	<b>2,184,626</b>	<b>2,364,194</b>	<b>2,523,500</b>
<b>COMMUNITY WEALTH/EQUITY</b>										
Accumulated Surplus/(Deficit)	1,486,003	1,649,006	1,819,075	2,111,240	2,156,125	2,156,125	2,185,332	2,184,626	2,364,194	2,523,500
Reserves	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>1,486,003</b>	<b>1,649,006</b>	<b>1,819,075</b>	<b>2,111,240</b>	<b>2,156,125</b>	<b>2,156,125</b>	<b>2,185,332</b>	<b>2,184,626</b>	<b>2,364,194</b>	<b>2,523,500</b>

DC43 Harry Gwala - Table A7 Budgeted Cash Flows

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates								-	-	-
Service charges	13,767	18,320	41,443	31,945	50,033	50,033	50,033	47,732	50,931	54,345
Other revenue	305	1,703	3,155	2,522	3,816	3,816	3,816	784	826	870
Government - operating	287,976	292,282	303,218	328,823	361,595	361,595	361,595	356,647	378,582	409,364
Government - capital	280,503	335,185	387,544	341,982	312,210	312,210	312,210	275,839	302,870	358,946
Interest	3,364	6,067	9,700	6,946	9,645	9,645	9,645	9,658	10,238	10,852
<b>Payments</b>										
Suppliers and employees	(352,804)	(446,260)	398,607	(346,330)	(452,539)	(452,539)	(452,539)	(410,211)	(427,605)	(459,862)
Finance charges	(2,890)	(4,320)	4,499	(3,954)	(3,954)	(3,954)	(3,954)	(3,510)	(3,700)	(3,899)
Transfers and Grants				-				-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>230,220</b>	<b>202,977</b>	<b>1,148,166</b>	<b>361,933</b>	<b>280,806</b>	<b>280,806</b>	<b>280,806</b>	<b>276,938</b>	<b>312,142</b>	<b>370,616</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE	(436)	2,031						-	-	-
Decrease (increase) in non-current investments								-	-	-
<b>Payments</b>										
Capital assets	(242,590)	(179,128)	220,517	(341,982)	(364,374)	(364,374)	(364,374)	(249,878)	(274,083)	(323,941)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(243,026)</b>	<b>(177,097)</b>	<b>220,517</b>	<b>(341,982)</b>	<b>(364,374)</b>	<b>(364,374)</b>	<b>(364,374)</b>	<b>(249,878)</b>	<b>(274,083)</b>	<b>(323,941)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans								-	-	-
Borrowing long term/refinancing		5,259	10,296					-	-	-
Increase (decrease) in consumer deposits				200	200	200	200	-	-	-
<b>Payments</b>										
Repayment of borrowing	(3,819)	(5,259)	(3,330)	(3,330)	(3,330)	(3,330)	(3,330)	(3,896)	(4,323)	(2,338)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(3,819)</b>	<b>0</b>	<b>6,966</b>	<b>(3,130)</b>	<b>(3,130)</b>	<b>(3,130)</b>	<b>(3,130)</b>	<b>(3,896)</b>	<b>(4,323)</b>	<b>(2,338)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>(16,624)</b>	<b>25,880</b>	<b>1,375,649</b>	<b>16,822</b>	<b>(86,697)</b>	<b>(86,697)</b>	<b>(86,697)</b>	<b>23,164</b>	<b>33,736</b>	<b>44,336</b>
Cash/cash equivalents at the year begin:	36,114	19,490	43,023	43,023	100,003	100,003	100,003	112,336	135,500	169,236
Cash/cash equivalents at the year end:	19,490	45,370	1,418,672	59,845	13,306	13,306	13,306	135,500	169,236	213,572



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**DC43 Harry Gwala - Table A8 Cash backed reserves/accumulated surplus reconciliation**

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Cash and investments available</b>										
Cash/cash equivalents at the year end	19,490	45,370	1,418,672	59,845	13,306	13,306	13,306	135,500	169,236	213,572
Other current investments > 90 days	-	(2,347)	(1,321,720)	(33,630)	12,909	12,909	56,448	(107,189)	(138,660)	(181,467)
Non current assets - Investments	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>19,490</b>	<b>43,023</b>	<b>96,952</b>	<b>26,214</b>	<b>26,214</b>	<b>26,214</b>	<b>69,753</b>	<b>28,312</b>	<b>30,577</b>	<b>32,105</b>
<b>Application of cash and investments</b>										
Unspent conditional transfers	7,797	14,577	60,822	57,804	57,804	57,804	288,983	56,736	61,275	64,339
Unspent borrowing	-	-	-	-	-	-	-	-	-	-
Statutory requirements										
Other working capital requirements	131,467	194,101	109,327	97,528	89,170	89,170	(33,347)	103,463	111,718	117,280
Other provisions										
Long term investments committed	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	-	-	-	-	-	-	-	-	-	-
<b>Total Application of cash and investments:</b>	<b>139,264</b>	<b>208,678</b>	<b>170,149</b>	<b>155,332</b>	<b>146,974</b>	<b>146,974</b>	<b>255,637</b>	<b>160,199</b>	<b>172,993</b>	<b>181,618</b>
<b>Surplus(shortfall)</b>	<b>(119,774)</b>	<b>(165,655)</b>	<b>(73,197)</b>	<b>(129,117)</b>	<b>(120,759)</b>	<b>(120,759)</b>	<b>(185,883)</b>	<b>(131,888)</b>	<b>(142,416)</b>	<b>(149,513)</b>

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

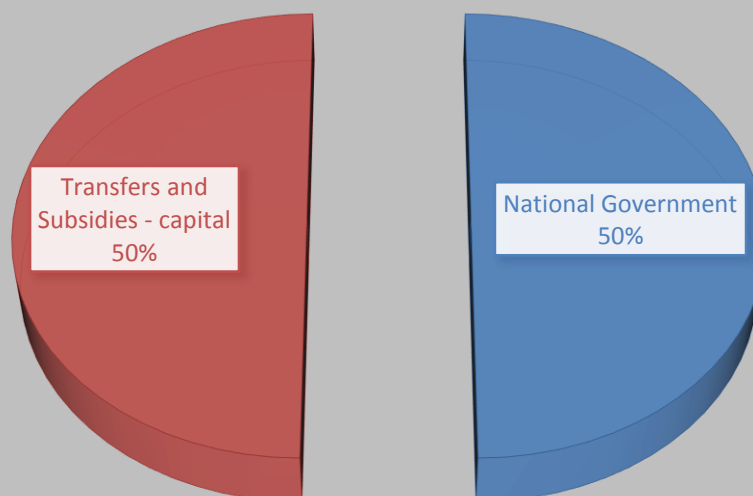
**DC43 Harry Gwala - Table A9 Asset Management**

Description	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>R thousand</b>									
<b>CAPITAL EXPENDITURE</b>									
<b>Total New Assets</b>	229,561	191,921	350,407	82,157	80,987	80,987	191,759	207,056	270,712
<i>Water Supply Infrastructure</i>	190,611	157,242	286,052	78,800	78,753	78,753	166,394	185,402	224,419
<i>Sanitation Infrastructure</i>	28,500	28,847	58,143	-	-	-	21,500	17,581	42,000
<i>Information and Communication Infrastructure</i>	-	-	-	1,000	1,234	1,234	-	-	-
<b>Infrastructure</b>	<b>219,111</b>	<b>186,088</b>	<b>344,195</b>	<b>79,800</b>	<b>79,987</b>	<b>79,987</b>	<b>187,894</b>	<b>202,983</b>	<b>266,419</b>
Community Facilities	-	-	-	-	-	-	-	-	-
Operational Buildings	3,300	1,500	-	-	-	-	-	-	-
Housing	-	-	902	500	200	200	211	223	235
<b>Other Assets</b>	<b>3,300</b>	<b>1,500</b>	<b>902</b>	<b>500</b>	<b>200</b>	<b>200</b>	<b>211</b>	<b>223</b>	<b>235</b>
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>	-	-	-	-	-	-	-	-	-
Computer Equipment	1,100	950	2,100	-	-	-	1,400	1,476	1,555
Furniture and Office Equipment	1,450	783	1,210	1,607	550	550	1,831	1,930	2,034
Machinery and Equipment	4,600	2,600	2,000	250	250	250	422	445	469
<b>Total Renewal of Existing Assets</b>	<b>12,656</b>	<b>2,850</b>	<b>220,128</b>	<b>267,632</b>	<b>245,914</b>	<b>245,914</b>	<b>90,501</b>	<b>102,581</b>	<b>95,366</b>
<i>Water Supply Infrastructure</i>	12,656	2,850	5,000	53,400	50,875	50,875	18,100	31,000	21,010
<i>Sanitation Infrastructure</i>	-	-	215,128	212,582	193,388	193,388	70,901	70,000	72,690
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>	<b>12,656</b>	<b>2,850</b>	<b>220,128</b>	<b>265,982</b>	<b>244,264</b>	<b>244,264</b>	<b>89,001</b>	<b>101,000</b>	<b>93,700</b>
<b>Machinery and Equipment</b>	-	-	-	150	150	150	-	-	-
<b>Transport Assets</b>	-	-	-	1,500	1,500	1,500	1,500	1,581	1,666
<b>Total Capital Expenditure</b>	<b>242,217</b>	<b>194,771</b>	<b>570,535</b>	<b>349,789</b>	<b>326,900</b>	<b>326,900</b>	<b>282,259</b>	<b>309,637</b>	<b>366,078</b>
<i>Water Supply Infrastructure</i>	203,267	160,092	291,052	132,200	129,628	129,628	184,494	216,402	245,429
<i>Sanitation Infrastructure</i>	28,500	28,847	273,271	212,582	193,388	193,388	92,401	87,581	114,690
<i>Information and Communication Infrastructure</i>	-	-	-	1,000	1,234	1,234	-	-	-
<b>Infrastructure</b>	<b>231,767</b>	<b>188,938</b>	<b>564,323</b>	<b>345,782</b>	<b>324,250</b>	<b>324,250</b>	<b>276,895</b>	<b>303,983</b>	<b>360,119</b>
Operational Buildings	3,300	1,500	-	-	-	-	-	-	-
Housing	-	-	902	500	200	200	211	223	235
<b>Other Assets</b>	<b>3,300</b>	<b>1,500</b>	<b>902</b>	<b>500</b>	<b>200</b>	<b>200</b>	<b>211</b>	<b>223</b>	<b>235</b>
Computer Equipment	1,100	950	2,100	-	-	-	1,400	1,476	1,555
Furniture and Office Equipment	1,450	783	1,210	1,607	550	550	1,831	1,930	2,034
Machinery and Equipment	4,600	2,600	2,000	400	400	400	422	445	469
Transport Assets	-	-	-	1,500	1,500	1,500	1,500	1,581	1,666
<b>Land</b>	-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>242,217</b>	<b>194,771</b>	<b>570,535</b>	<b>349,789</b>	<b>326,900</b>	<b>326,900</b>	<b>282,259</b>	<b>309,637</b>	<b>366,078</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	1,661,758	1,798,657	1,554,000	1,408,247	1,385,358	1,385,358	1,425,393	1,544,222	1,662,392
<i>Roads Infrastructure</i>	-	-	4,781	6,843	6,843	6,843	7,390	7,981	8,380
<i>Electrical Infrastructure</i>	-	-	15,422	18,202	18,202	18,202	19,658	21,231	22,293
<i>Water Supply Infrastructure</i>	1,117,786	1,209,379	1,361,691	1,141,899	1,093,844	1,093,844	1,088,918	1,193,179	1,271,045
<i>Sanitation Infrastructure</i>	508,886	549,879	125,974	141,599	167,888	167,888	201,521	205,431	238,432
<i>Information and Communication Infrastructure</i>	-	-	444	957	957	957	1,034	1,116	1,172
<b>Infrastructure</b>	<b>1,626,673</b>	<b>1,759,258</b>	<b>1,508,312</b>	<b>1,309,500</b>	<b>1,287,735</b>	<b>1,287,735</b>	<b>1,318,520</b>	<b>1,428,939</b>	<b>1,541,323</b>
<b>Community Assets</b>	3,686	4,139	27,086	63,308	63,308	63,308	68,373	73,843	77,535
<b>Other Assets</b>	17,081	19,181	902	650	350	350	211	223	235
<b>Intangible Assets</b>	-	-	1,455	728	728	728	787	850	892
Computer Equipment	-	-	1,615	1,169	1,169	1,169	2,662	2,839	2,987
Furniture and Office Equipment	1,382	1,552	2,128	5,603	4,779	4,779	5,066	5,424	5,702
Machinery and Equipment	7,174	8,056	419	4,797	4,797	4,797	5,603	6,040	6,344
Transport Assets	5,763	6,471	12,083	22,491	22,491	22,491	24,171	26,065	27,375
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>1,661,758</b>	<b>1,798,657</b>	<b>1,554,000</b>	<b>1,408,247</b>	<b>1,385,358</b>	<b>1,385,358</b>	<b>1,425,393</b>	<b>1,544,222</b>	<b>1,662,392</b>

DC43 Harry Gwala - Table A10 Basic service delivery measurement

Description	2015/16	2016/17	2017/18	Current	
	Outcome	Outcome	Outcome	Original Budget	Actual
<b>Household service targets</b>					
<b>Water:</b>					
Piped water inside dwelling	41,985	44,069	46,272	48,246	
Piped water inside yard (but not in dwelling)	19,227	19,323	20,289	20,086	
Using public tap (at least min.service level)	22,880	22,605	23,736	26,109	
<i>Minimum Service Level and Above sub-total</i>	84,092	85,997	90,297	94,441	
Using public tap (< min.service level)	-	-	-	-	
Other water supply (< min.service level)	31,724	31,819	33,410	31,739	
<i>Below Minimum Service Level sub-total</i>	31,724	31,819	33,410	31,739	
<b>Total number of households</b>	<b>115,816</b>	<b>117,816</b>	<b>123,707</b>	<b>126,180</b>	
<b>Sanitation/sewerage:</b>					
Flush toilet (connected to sewerage)	56,568	57,544	60,422	65,558	
Flush toilet (with septic tank)	11,760	11,963	12,561	12,436	
Chemical toilet	-	-	-	-	
Pit toilet (ventilated)	47,489	48,309	50,724	48,188	
Other toilet provisions (> min.service level)	-	-	-	-	
<i>Minimum Service Level and Above sub-total</i>	115,817	117,816	123,707	126,182	
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	
<b>Total number of households</b>	<b>115,817</b>	<b>117,816</b>	<b>123,707</b>	<b>126,182</b>	
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>					
Water (6 kilolitres per indigent household per month)	5,806	4,384	5,083	5,625	
<b>Total cost of FBS provided</b>	<b>5,806</b>	<b>4,384</b>	<b>5,083</b>	<b>5,625</b>	
<b>Highest level of free service provided per household</b>					
Water (kilolitres per household per month)	6	6	6	6	
<b>Total revenue cost of subsidised services provided</b>	-	-	-	-	

## SOURCES OF CAPITAL REVENUE FOR 2019/20 FINANCIAL YEAR



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**INVESTMENT REGISTER**

Description	BUDGET YEAR 2018/19			BUDGET YEAR 2019/20			BUDGET YEAR 2020/21		
	MIG	WSIG	RBIG	MIG	WSIG	RBIG	MIG	WSIG	RBIG
<b>Conditional Grants Receipts</b>	<b>191 582</b>	<b>80 400</b>	<b>54 000</b>	<b>200 860</b>	<b>98 000</b>	<b>50 000</b>	<b>212 681</b>	<b>103 390</b>	<b>67 460</b>
<b>Budgeted Capital Expenditure</b>	<b>191 582</b>	<b>80 400</b>	<b>54 000</b>	<b>200 860</b>	<b>98 000</b>	<b>50 000</b>	<b>212 681</b>	<b>103 390</b>	<b>67 460</b>
<b>PROJECT PERIOD</b>	<b>JULY 18-JUNE 19</b>			<b>JULY 19-JUNE 20</b>			<b>JULY 20-JUNE 21</b>		
WA AT C - BIHOLES ACQ- KWANOMANDLO	6 000			10 000			-		
WA AT C - DIST. ACQ- BULWER WATER S	5 500			5 000			8 364		
WA AT C - DIST. ACQ- GT KHLIMONI W1	3 000			14 000			19 000		
WA AT C - DIST. ACQ- GREATER SUMF	30 099			12 000			10 000		
WA AT C - DIST. ACQUI - KHUKHULELA WATER	3 000			6 000			-		
WA AT C - DIST. ACQ- MBULULWENI WS	2 555			5 000			-		
WA AT C - DIST. ACQ- NCAKUBANA WATER	6 000			10 000			10 000		
WA AT C - DIST. ACQ- UFAFA WATER SUP	-			8 000			7 000		
WA AT C - DIST. ACQ- UNDERB BULK PH2	10 000			6 000			8 000		
WA AT C - DIST. ACQ- IXOPOHOPEWELL	4 000			8 000			15 000		
WA AT C - DIST. ACQ- GALA WATER SUP	6 000			6 000			5 000		
WA AT C - DIST. ACQ- STEP MORE WATER SUP	4 000			1 000			10 000		
WA AT C - DIST. ACQ- MNQUMENI WATER SUP	20 446			8 000			8 000		
WA AT C - DIST. ACQ- IXOPO TOWN SEWER	13 000			12 000			15 000		
WA AT C - DIST. ACQ- MAKHOBA HOUSE WS	3 000			-			-		
WA AT C - DIST. ACQ- KWAMEYI/T/KLOOF	13 391			5 000			10 000		
WA AT C - DIST. ACQ- UMKHUNYA WATER	18 029			20 000			20 000		
PPE CO. INF WASTE - ACQ- UBUHLEBEZW	-			3 000			4 000		
PPE CO. INF WASTE - ACQ- H/SHOE PR	10 000			15 000			10 000		

Description	BUDGET YEAR 2018/19			BUDGET YEAR 2019/20			BUDGET YEAR 2020/21		
	MIG	WSIG	RBIG	MIG	WSIG	RBIG	MIG	WSIG	RBIG
<b>Conditional Grants Receipts</b>	<b>191 582</b>	<b>80 400</b>	<b>54 000</b>	<b>200 860</b>	<b>98 000</b>	<b>50 000</b>	<b>212 681</b>	<b>103 390</b>	<b>67 460</b>
<b>Budgeted Capital Expenditure</b>	<b>191 582</b>	<b>80 400</b>	<b>54 000</b>	<b>200 860</b>	<b>98 000</b>	<b>50 000</b>	<b>212 681</b>	<b>103 390</b>	<b>67 460</b>
<b>PROJECT PERIOD</b>	<b>JULY 18-JUNE 19</b>			<b>JULY 19-JUNE 20</b>			<b>JULY 20-JUNE 21</b>		
PPE CO. INF WASTE - ACQ - H/SHOE PR	10 000			15 000			10 000		
PPE CO. INF WASTE - ACQ - INGWE H/HO	700			839			3 000		
PPE CO. INF WASTE - ACQ - UMZIM EMER	7 400			12 000			5 000		
PPE CO. INF WASTE WTR - ACQ - UMZIM BACK	12 462			8 021			15 265		
KOKSTAD WW & SEWER UPGRADE	10 000			10 000			10 000		
HIGHFLATS TOWN WATER PROJECT	-			5 000			15 000		
IBISI SEWER RETICULATION	3 000			6 000			-		
WA AT C - DIST. ACQUI- STEP DLAMINI DAM-NDZ			54 000			42 000			35 000
WA AT C - DIST. ACQUI- STEP DLAMINI DAM-UBUHLEBEZWE			36 000			28 000			15 000
WA AT C - DIST. ACQ - HLOKOZI WATER PH4			-			-			-
WA AT C - DIST. ACQ - NOKWEJA MASH WS		10 400				-		10 390	
WA AT C - DIST. ACQ - REFURB ID WATER SH		-				-		-	
UMZIMKHULU WATER SUPPLY UPGRADE		10 000				15 000			10 000
NIX CAPITAL INFRASTRUCTURE REFURB/UPGRADE		6 600				16 600			30 000
NDZ CAPITAL INFRA. REFURB		15 800				11 800			-
WA AT C - DIST. ACQ - ID VILLAGES UMZIM		8 000				14 000			8 000
WA AT C - DIST. ACQ - KWANOMAND WS 2		5 600				5 600			10 000
PPE CO. INF WASTE WTR - ACQ - UMZIM SANI		5 000				12 000			5 000
KOKSTAD WATER UPGRADE		19 000				15 000			30 000
PPE CO. INF WASTE WTR - ACQ - NDZ SANI		-				8 000			-

#### 7.4 REVENUE

Revenue section is responsible for the billing, collection, indigent management and debt management in an effort to strengthen the healthy cash flow and long-term financial sustainability of the municipality thus ensuring uninterrupted provision of sustainable service delivery to its community.

#### 7.5 SOCIAL AND ECONOMIC REDRESS VIA INDIGENT MANAGEMENT

The Council adopted the Indigent Management Policy which is currently implemented. The municipality developed the desktop indigent register in 2015/2016 financial year. The indigent register was developed only for the urban communities or water users to the exclusion of the rural community. Though the rural communities are not included in the indigent register they do get free water services at an RDP level of service, they therefore are accounted for as indigents. The communities were made aware of the procedures to follow in applying for the indigence support application. The indigent register is reviewed and updated on a yearly basis. In 2017/2018 financial year all domestic consumers were receiving the first 6 kl of water for free. The revenue foregone as a result of 6kl of free water to all domestic consumers was R6 091 364.16. As from July 2018 only the qualifying domestic consumers benefited from the indigent support programme. The municipality does not budget for the indigent support due to the fact that indigents receive free 6kl of water which is reported as revenue foregone not as expenditure in the budget. The number of qualifying indigent applicants reflecting on the indigent register in 2018/2019 and 2019/2020 respectively were 1 575 and 1307. In 2018/2019 financial year the revenue foregone as a result of 6kl of free water to qualifying indigent households was R919 674.00 and for 2019/2020 is R808 353.36.

#### 7.6 REVENUE RAISING STRATEGIES

Revenue enhancement strategy was adopted by Council in 2015/2016 financial year, reviewed on annually basis and is fully implemented.

The municipality adopted revenue enhancement strategy addresses challenges identified in revenue management as well as improvement on revenue collection. Fixing and replacement of faulty meters with smart meters, updating consumer data base as well as converting credit meters to smart meters/prepaid meters were the municipality strategies to improve on revenue collection.

As from June 2019 when the municipality started with the activation of smart meters to prepaid the total collection on converted meters amounted to R2 964 957.67 with an average collection of R156 050.40 a month.

In area with prepaid meters consumers are able to purchase tokens from the vendors even after working hours and an increase in revenue collection has been witnessed, consumers attend to internal water leaks and as a result the rate of water losses has decreased.

#### Prepaid meter token sales as at end January 2021

MONTH	Vendor	HGDM	Total Collection
July		176 883.84	176 883.84
August		211 185.66	211 185.66
September	10.00	244 120.52	244 130.52
October	3 060.00	289 360.13	292 420.13
November	7 989.00	318 462.93	326 452.93
December	22 356.67	292 578.96	314 935.63
January	83 469.95	207 016.96	290 486.91
<b>TOTAL</b>	<b>116 885.62</b>	<b>1 739 609.00</b>	<b>1 856 495.62</b>

#### 7.7 BILLING

The Harry Gwala District Municipality is vastly rural with 120 069 households. As a water services provider the municipality provides water services by way of 150 water schemes that are running throughout the district. The rural schemes provide a basic level of service at RDP standard rendering those water schemes incapable of being billed. The Harry Gwala District Municipality billing covers about 12 438 urban households the majority of whom are indigent, the total number of consumers has decreased from 12 582 as a result of data cleansing and an update of municipal database.

The Harry Gwala District Municipality bills 6 538 water consumers on a flat rate basis and only 5 450 households are billed according to consumption that is determined by meter readings and 450 households are on prepaid. There are cases where estimation/interims and flat rate base billing is applied though it is not acceptable. In areas where there are no meter readers or where meters are faulty or covered we divert from consumption base method.

There is a growing need to improve the integrity of the data base of water consumers. The municipality debtor's data cleansing project is on its final stage.

It is estimated that 90% of the urban household are connected to water meters. The municipality conducted a meter audit exercise in a bid to have a reliable and credible inventory of water meters with relevant current condition. This exercise revealed huge challenges with the condition of the water meter a considerable number of which was not functioning.

The municipality embarked on a two pronged process of repairing the faulty meters and replacing the credit meters with smart meters. The water meters are old and break down more frequently. The municipality has embarked on programme to replace the credit meters with smart meters to improve collection. The smart meters provide a range of functionalities. They are capable of being used as credit meters for government institutions like hospitals prisons etc. are also capable of being set to restrict the flow or terminate the service as well as used as prepaid in the case of households thereby ensuring that households; as they constitute the largest percentage of the total outstanding; pay before they use water. The municipality allocated R2, 5 m in 2017/18 budget year.

The communication strategy of the revenue enhancement strategy has not yielded the desired results as only campaigns were used which were at times poorly attended.

**Table 7.7.1 BILLING VERSUS COLLECTION**

<b>Year</b>	<b>Total Billing</b>	<b>Interest</b>	<b>Vat</b>	<b>Net Billing</b>	<b>Receipts</b>	<b>Collection rate</b>
2017/2018	78 329 362.25	14 912 386.34	8 504 698.25	54 912 277.66	47 713 929.59	86.89
2018/2019	97 587 668.08	11 140 322.36	11 345 025.58	75 102 320.14	51 048 432.43	67.97
2019/2020	51 195 662.00	8 569 882.92	6 099 371.37	36 526 407.71	27 312 611.82	74.77

**Table 7.7.2 COLLECTION ON SALE OF PREPAID TOKENS AT EXTENSION 7**

<b>Month</b>	<b>Collection</b>
July	R78 994.64
August	R65 232.09
September	R72 087.06
October	R73 747.06
November	R74 485.14
December	R81 648.10
<b>TOTAL</b>	<b>446 194.09</b>

**MUNICIPALITY DEBT POSITION**

The Municipality bills for the water, sanitation, environmental health services and other miscellaneous services. Major services are provided to domestic consumers. The consumer debt has been in a constant increase since as reflected in Table below. Debt management is closely linked with revenue management and thus has been addressed as part of the Revenue Enhancement Strategy. A debt reduction strategy (appointment of panel of attorneys to assist on long outstanding debt collection) is in place and that it is currently pending implementation and that it covers extensively credit control and debt management issues.

**Table 7.7.3 OUTSTANDING DEBT (2016/2017 – R183 257 743.65)**

<b>Description</b>	<b>2017/2018</b>	<b>2018/2019</b>	<b>2019/2020</b>
Domestics	R156 472 953.38	R143 056 909.43	R148 179 029.15
Business	R9 289 262.42	R9 407 296.54	R12 662 510.64
Indigents		R14 407 527.94	R28 365 430.51
Government	R5 271 181.97	R7 677 298.90	R10 790 706.03

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Municipalities	475 206 .67	879 147.46	R850 812.93
Other : churches, hotels, sports clubs, old age homes e.t.c	R3 762 973.67	R4 169 918.24	R2 901 232.81
Total Debt	R176 594 647.88	R177 643 479.69	R204 301 788.94
Growth	-R6 663 095.77	R1 048 831.81	R26 658 309
% Growth	-3.71%	0.59%	13.05%

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**7.8 TOTAL DEBT OUTSTANDING PER TYPE AS AT END JANUARY 2020**

<b>DEBTOR TYPE DESC</b>	<b>CURRENT</b>	<b>30 DAYS</b>	<b>60 DAYS</b>	<b>90 DAYS</b>	<b>120 DAYS</b>	<b>150 DAYS</b>	<b>180 DAYS</b>	<b>Total</b>	<b>DEBTOR CNT</b>
DOMESTIC	4 568 225.02	3 560 371.11	3 654 190.61	3 616 070.28	3 577 363.28	3 240 867.68	125 961 941.17	148 179 029.15	10074
BUSINESS	938 899.35	590 993.12	576 854.44	962 763.50	401 452.14	435 306.87	8 756 241.22	12 662 510.64	682
INDIGENTS	564 495.97	494 065.13	552 509.02	490 566.59	528 903.86	477 583.29	25 257 306.65	28 365 430.51	1362
CHURCH	38 834.58	28 297.79	26 414.49	22 426.87	19 934.95	19 259.40	396 898.79	552 066.87	51
MUNICIPAL	139 569.69	57 085.03	64 011.77	37 602.58	29 702.46	29 008.53	493 832.87	850 812.93	64
EDUCATION	794 539.73	573 218.09	578 483.89	158 295.05	48 141.43	53 826.36	831 754.68	3 038 259.23	44
DEPARTMENT OF HEALTH	1 068 366.22	408 007.46	389 847.02	9 117.25	5 617.56	5 277.76	244 346.53	2 130 579.80	19
KZN WILDLIFE	982.02	840.35	5 813.24	1 651.02	1 071.33	1 063.54	6 459.15	17 880.65	2
PARA-STATAL	42 878.55	7 575.76	3 848.64	2 767.50	2 894.04	1 992.34	118 304.55	180 261.38	9
DEPARTMENT OF WELFARE	21 855.65	7 825.80	7 540.26	7 528.93	7 954.08	1 706.66	74 871.34	129 282.72	5
OLD AGE HOMES AND ORPHANAGES	54 069.79	57 167.36	78 784.93	57 192.94	50 053.41	31 484.58	1 552 389.00	1 881 142.01	8
SPORTS CLUBS	18 560.15	10 404.84	7 588.44	5 928.19	8 275.12	7 897.58	540 588.15	599 242.47	15
DEPARTMENT OF PUBLIC WORKS	1 366 266.33	1 211 437.11	117 902.15	100 382.33	49 199.05	41 443.01	420 892.92	3 307 522.90	49
DEPARTMENT OF TRANSPORT	108 929.80	25 408.07	132 197.56	17 449.53	119 119.65	87 400.96	462 974.02	953 479.59	12
DEPARTMENT OF SOCIAL DEVELOPMENT	2 510.39	10 428.61	5 380.39	8 112.96	8 287.66	9 619.74	99 829.42	144 169.17	3
HOTELS	21 874.42	3 267.09	3 537.96	4 779.05	7 487.76	17 074.71	164 685.31	222 706.30	8
DEPARTMENT OTHER	23 563.53	16 520.81	32 555.84	44 523.98	54 597.55	43 327.12	824 982.08	1 040 070.91	9
DEPARTMENT OF AGRICULTURE	2 535.08	3 563.14	1 299.94	1 588.56	2 166.90	2 058.29	8 258.58	21 470.49	10
DEPARTMENT OF EDUCATION	8 452.11	8 029.68	1 177.05	1 014.62	1 660.28	2 988.21	2 440.92	25 762.87	14
GOVERNMENT	0.60	0.60	0.60	0.60	0.40	0.24	105.31	108.35	1
INDUSTRIAL	-	-	-	-	-	-	-	-	1
<b>DEBTOR TYPES</b>	<b>9 785 408.98</b>	<b>7 074 506.95</b>	<b>6 239 938.24</b>	<b>5 549 762.33</b>	<b>4 923 882.91</b>	<b>4 509 186.87</b>	<b>166 219 102.66</b>	<b>204 301 788.94</b>	<b>12442</b>



**THE BELOW TABLE REFLECTS THE FIGURES OF DEBT OLDER THAN 3 YEARS**

DEBTOR TYPE	HISTORY 4 YEARS & OLDER	
CONSUMERS FLAGGED AS INDIGENT IN THE SYSTEM	R	4 964 337.71
DOMESTIC CONSUMERS	R	6 998 793.64
BUSINESS CONSUMERS	R	208 344.67
CHURCHES	R	18 098.89
MUNICIPALITIES	R	204 617.20
PARA-STATAL	R	19 219.33
OLD AGE HOMES	R	NIL
SPORT CLUBS	R	13 293.97
HOTELS	R	7 961.32
GOVERNMENT DEPARTMENTS	R	101 451.48
<b>TOTAL PRESCRIBED DEBT</b>	<b>R</b>	<b>12 536 118.00</b>

Issues identified resulting in poor revenue collection

Substantial portion of meters are not physically read but are estimated or the municipality is using interims.

Tariff determination is not driven by factually accurate cost of providing the services.

Absence of an approach to identify some water and resolve causes.

Delays in fixing or replacing faulty meters

Lack of linkage of processes between revenue section and water services

Inability to apply effective credit control and debt management processes or procedures

Incompleteness of billing resulting in the municipality losing revenue.

The focus of the municipality after taking into consideration the issues stated above will primarily be on the following:

Continuous data cleansing and database management.

Management of indigent

Credit control and debt management

Water loss management


Management of meter readings

Alignment of revenue management to other departments

Ensuring that in all satellite office there is a revenue operating office with staff

7.9 TARIFF STRUCTURE

The tariff structure is a stepped model meaning that factored in it is the element of water conservation to the extent that the more consumption the more a water consumer is to pay.

 Harry Gwala District Municipality PUBLIC NOTICE Issued in terms of the Local Government Municipal Systems Act, Act 32/2000 TARIFF SCHEDULE IN RESPECT OF THE 2019/20 FINANCIAL YEAR							
2019/20		(ALL TARIFFS ARE EXCLUSIVE OF VAT)					
Consumption Increments in R per Kl	0-6	7-20	21-40	41-100	101-200	201 +	Unmetered / flat rate per month
Domestic Indigent only (Metered)	R0.00	R 8.59	R 9.10	R 16.68	R 27.66	R 31.48	
Domestic none indigent (Metered)	R 8.59	R 9.10	R 16.68	R 27.66	R 31.48	R 33.96	
Umzimkhulu							84.28
Fairview							84.28
Consumption Increments in R per Kl	0-100	101-200	201-300	301-400	401-500	500 +	Unmetered / flat rate per month
Commercial & Industrial	R 12.41	R 16.68	R 27.67	R 29.58	R 31.48	R 33.40	
Consumption Increments in R per Kl	0-6	7-100	101-200	201-300	301-400	401-500	501 +
Public Service & Government institutions	R 12.41	R 12.41	R 16.68	R 27.67	R 29.58	R 31.48	R 33.40
Educational Institutions	R 12.41	R 12.41	R 16.68				
Agricultural	R 12.41	R 12.41	R 16.68	R 27.67	R 29.58	R 31.48	R 33.40

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<b>Geriatric Institutions, Religious organizations, NGOs and recreational facilities</b>	R 12.41	R 12.41	R 16.68	R 27.67	R 29.58	R 31.48	R 33.37
<b>Road Tanker delivery of water &amp; Static tank hire in the capacity of the road tanker / tank</b>	<b>2500 l.</b>	<b>5000l.</b>	<b>7500 l.</b>	<b>10000 l</b>	<b>Del. charge</b>		
<b>Road tanker delivery</b>	R 2 099.28	R 2 862.66	R 3 339.76	R 4 007.72	R 381.68	(Payable in advance)	
<b>Static tank hire per month</b>	R 190.84	R 477.11	R 667.95	R 954.22	R 381.68	(Payable in advance)	
<b>Misc. Water related tariffs given in service pipe diameter</b>	<b>15 mm</b>	<b>20 mm</b>	<b>50 mm</b>	<b>110 mm</b>	<b>+100 mm</b>		
<b>Deposit per meter</b>	R 1 145.07	R 1 431.32	R 1 908.43	R 2 862.66	R 3 816.87		
<b>New water meter</b>	R 1 145.07	R 1 622.17	R 2 003.85	R 3 339.76	R 4 771.09		
<b>Disconnections</b>	R 572.53	R 763.37	R 1 431.32	R 1 908.43	R 2 385.55		
<b>Reconnections</b>	R 572.53	R 763.37	R 1 431.32	R 1 908.43	R 2 385.55		
<b>Meter testing</b>	R 190.84	R 286.26	R 381.68	R 477.11	R 572.53	(Refundable if faulty)	
<b>Penalty i.r.o. Tampering &amp; illegal connections</b>	R 2 958.08	R 4 103.14	R 5 439.05	R 7 633.75	R 10 496.41		
<b>Property development costs i.r.o. water and sanitation delivery reticulation given in number of sub-divisions</b>	<b>1 Site</b>	<b>2-5 Sites</b>	<b>5-10 Sites</b>	<b>11-20+ sites</b>			
<b>Per Sub-Division</b>	R 11 068.92	R 6 679.52	R 3 816.87	R 2 290.12	(Payable in advance)		
<b>Clearance certificate</b>					R 176.70		

Sanitation costs given in terms of water consumption	Unmetered / flat rate per month						
	0-200	201 +					
Water borne systems	R 6.68	R 8.60					
Shayamoya Bongweni & Fairview			R 65.56				
Static sanitation systems given per load	Per Load	Transport per Km					
Conservancy tank clearance on site	R 400.78	R 12.41	(Payable in advance)				
Septic tank clearance on site	R 1 240.49	R 12.41	(Payable in advance)				
Disposal into municipal reticulation system	R 400.78		(Payable in advance)				
Misc. sanitation related tariffs given in service pipe diameter	Up to 600 mm	Up to 1200	1200 mm +				
New connections	R 3 816.87	R 4 771.09	R 6 679.51	(Payable in advance)			
Disconnect / Reconnection	R 954.22	R 1 431.32	R 1 908.43	(Payable in advance)			
Demand Notice to Customers						95.4	
Borehole Flat Rate						159.00	
Raw water Flat Rate						3.83	

The above tariff structure is for 2019/2020 financial year, it is reviewed and updated on annually basis. The revised structure will be submitted with 2020/2021 financial year budget

THE BELOW TABLE REFLECTS THE FIGURES OF DEBT OLDER THAN 3 YEARS

<u>DEBT PER AREA</u>	<u>WATER &amp; SEWER</u>	<u>VAT</u>	<u>HIST YR 4 &amp; OLDER</u>
BHONGWENI	-	-	-
SHAYAMOYA	6 337 597.11	703 358.62	7 040 955.73
KOKSTAD	13 986 102.56	1 514 206.42	15 500 308.98
IXOPO	3 247 453.48	338 409.29	3 585 862.77
UNDERBERG	682 850.18	71 259.78	754 109.96
INGWE	260 088.40	26 509.31	286 597.71
UMZIMKHULU	4 775 185.10	482 407.05	5 257 592.15
FAIRVIEW	320 125.15	39 062.48	359 187.63
<b>TOTAL</b>	<b>29 609 401.98</b>	<b>3 175 212.95</b>	<b>32 784 614.93</b>

The total debt owed by water and sanitation consumers amounting to R189, 183, 156.25 is inclusive of arrear accounts older than three years. However, according to National Credit Act No. 34 of 2005 prescription on debt of this nature must be applied.

The municipality is using credit water meters for consumption billing which cannot restrict the flow of water as a mechanism to enforce payment for services by water consumers.

The municipality is presently replacing the conventional credit water meters with smart water meters which are equipped with restriction and prepaid devices to enable the municipality use the meters on a prepaid model.

#### 6.5.1 Supply Chain Management

The municipality has its Supply Chain Management Unit in place. The supply chain management deals with the systematic processes associated with the needs analysis and acquisition of goods and services required by the Municipality in terms of Section 217 of the constitution stipulates that the municipality must establish a supply chain management system that is fair, transparent, equitable, competitive, efficient and cost-effective.

The supply chain activities are performed in line with the provisions of the Municipal Supply Chain Management Policy, Municipal Finance Management Act (No.56 of 2003), Preferential Procurement Policy Framework Act and its 2017 B-BBEE Regulations. Prospective suppliers or service providers wishing to do business with the council are invited to be registered on the municipal's list of accredited service providers/suppliers after the checking and evaluation of their application forms. Service providers also needs to be registered on Central Supplier Database before they can do business with the municipality.

All procurement requests exceeding R30 000 are advertised on the municipal website and notice boards for at least seven (7) days. Transactions above R200 000 are processed following the competitive bidding process. This approval includes the processing of bids by the Bid Specifications, Evaluation and Adjudication Committees. The municipality turnaround time for processing bids is 60 days from date of closing a bid. The bids are advertised in the newspapers, municipal website and notice boards. To add to the latter, the district municipality has reviewed and adopted the Supply Chain Management Policy on the 31 May 2019. This policy

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

guides procurement of goods and services in a fair, transparent, competitive and efficient manner. The policy also includes subcontracting of goods and services to designated groups, which is blacks, youth, women and people with disabilities.

The procurement plan for 2019-2020 is aligned to the SDBIP is approved and currently implemented.

The SCM unit executes its responsibility to the extent that Capital projects which are pivotal in service delivery are implemented as planned and budgeted. Bid committees are fully functional and sit as per schedule of bid meetings. Deviations with reasons for deviation are approved by Council. Irregular expenditure is as follows from previous years. Irregular expenditure from previous years resulted from appointments that did not comply with SCM regulations. The irregular expenditure after investigation is written-off by Council.

2011/2012

Irregular Expenditure R 360 569 073.52

2012/2013

Irregular Expenditure – Previous year Tenders R 254 536 323.94

Irregular Expenditure- Current Tenders R 2 057 855.76

Irregular Expenditure – Current year Quotations R 749 840.22

R 257 344 019.92

2013/2014

Irregular Expenditure – Previous year Tenders R 185 104 805.86

Irregular Expenditure- Current Tenders R1 703 281.74

Irregular Expenditure – Current year Quotations R 308 852.24

R 187 116 940.00

2014/2015

Irregular Expenditure – Previous year Tenders R 142 402 440.08

Irregular Expenditure – Current year Tenders R 0.00

Irregular Expenditure – Current year Quotations R 301 980.61

R 143 360 811.33

2015/2016

Irregular Expenditure – Previous year Tenders R 96 415 908.91

Irregular Expenditure – Current year Tenders R 897 687.52

Irregular Expenditure – Current year Quotations R 69 128.74

R 97 313 596.43

2016/2017

Irregular Expenditure – Previous year Tenders R 97 149 419.22

Irregular Expenditure – Current year Tenders R 2 453 465.09

Irregular Expenditure – Current year Quotations R 2 149 636.32

R 101 752 520.63

2017/2018

Irregular Expenditure – Previous year Tenders R 73 932 371.92

Irregular Expenditure-Current year Tenders R 40 610 018.23

Irregular Expenditure – Current year Quotations R 1 481 014.19

R 116 023 404.34

2018/2019

Irregular Expenditure – Previous year Tenders R 138 486 434,43

Irregular Expenditure-Current year Tenders R None

Irregular Expenditure – Current year Quotations R None

R 138 486 434.43

Challenges in the SCM

Challenges	Recommendations
Lack of capacity in relation to human resources under SCM	Employ more staff under SCM
Failure to adhere to Procurement Plan time frames	Adhere to the procurement plan submission time frames
Business Forum demanding tenders from the municipality	Request treasury to reduce the threshold from R30 000 000 00

**BUDGET AND TREASURY**

Harry Gwala District Municipality provides assurance that the finances of the municipality are received, utilized and accounted for in a manner that complies with laws and regulations. The Harry Gwala District Municipality has established a Budget and Treasury Department that to some degree is adequately resourced carry out its mandate to achieve the objectives of the municipality.

The Budget and Treasury Office makes use of consultants in the preparation of annual financial statement due to lack of capacity. The budget provision amounting to R3 420 000 has been for 2017/2018 budget year. The service level agreement entered into with the service provider makes provision for the transfer of skills to the BTO personnel. The Chief Accountant whose main responsibility is to prepare annual financial statements has been appointed for the skills transfer to be effective.

**FINANCIAL RATIOS**

The financial ratios below depict financial challenges that the municipality is confronted with over the period.

CASH COVERAGE					
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
1,3	0.7	0.01	0.10	0.18	0.25

CURRENT RATIO					
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
0.75:1	0.43:1	0.24:1	1.2	1.2	1.2

	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Current ratio	0.75:1	0.43:1	0.24:1	1.2	1.2	1.2
Capital expenditure to total expenditure	60%	36%	26%	47%	51%	47%
Debt to revenue	56%	42%	44%	21%	16%	11%
Collection rate	25%	45%	42%	113%	67%	74%
Remuneration to total expenditure	28%	30%	29%	35%	37%	37%
Distribution losses	41%	29%	51%	35%	33%	31%



The financial ratios above reflect a substantially weak liquidity of the municipality one of the root causes of which is poor rate of debt collection resulting in large amount of money locked in debtors. The huge amounts of accruals are the root cause of the low current ratio.

**LOANS / BORROWINGS AND GRANT DEPENDANCY**

The municipality does not have any planned borrowings for this financial year. The Harry Gwala District Municipality has a current loan with ABSA. The municipality has liquidated its debt with DBSA. There is no intention to secure another loan in the next budget year. The loan was raised for the implementation of capital projects. The ABSA loan will be settled on the 30 June 2021.

**EXPENDITURE MANAGEMENT**

Operating expenditure by standard classification item

DC43 Harry Gwala - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Expenditure By Type</b>										
Employee related costs	116 664	131 525	143 703	160 716	161 904	161 904	161 904	166 778	179 780	193 955
Remuneration of councillors	5 688	6 038	5 452	8 539	6 340	6 340	6 340	6 848	7 396	7 987
Debt impairment	11 653	25 567	34 877	27 843	34 098	34 098	34 098	25 266	38 136	40 729
Depreciation & asset impairment	41 558	46 315	49 961	34 996	50 650	50 650	50 650	41 944	45 447	47 918
Finance charges	3 714	2 890	4 320	2 009	1 605	1 605	1 605	3 954	4 365	1 678
Bulk purchases	8 947	8 866	8 335	13 688	16 225	16 225	16 225	15 000	15 810	16 680
Other materials										
Contracted services	55 335	69 226	55 510	20 298	24 505	24 505	24 505	34 510	46 914	49 494
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-
Other expenditure	166 723	190 662	145 310	119 024	159 403	159 403	159 403	109 840	113 968	113 937
Loss on disposal of PPE	13 205	1 529	59							
<b>Total Expenditure</b>	<b>423 488</b>	<b>482 618</b>	<b>447 527</b>	<b>387 112</b>	<b>454 729</b>	<b>454 729</b>	<b>454 729</b>	<b>404 141</b>	<b>451 814</b>	<b>472 377</b>

The budgeted allocation for employee related costs for the 2018/19 financial year totals R161, 9m, which equals 40% per cent of the total operating expenditure, consolidated employee related costs for the 2018/2019 financial year totals to R166, 7million and equals to 41% of total operating expenditure. Based on the MFMA circular 91 three year collective agreement has come to an end, Harry Gwala District Municipality have been factored an increase of 8% until the municipality receive a new wage increase or agreement of finalization of the salary and wage collective agreement. The above table shows an increase of 3% of consolidated budget. An annual increase of 8 per cent has been included in the next 2018/19 MTREF. Harry Gwala District Municipality budgeted at 8% salary increase for 2018/2019 financial year as. As part of the district’s cost reprioritization and cash management strategy vacancies have been significantly rationalized downwards.

**AUDITOR GENERAL’S OPINION**

YEAR	OPINION
2013/14	Unqualified
2014/15	Unqualified
2015/16	Unqualified
2016/17	Qualified
2017/2018	Qualified
2018/2019	Unqualified
2019/2020	Unqualified

The municipality received an Unqualified opinion with matters of emphasis. An audit action plan to address 2019/20 audit findings has been prepared. The plan is continuously audited by the Internal Audit to ensure that it adequately addresses the Auditor General findings. The audit plan is tabled at all Audit Committee, Executive Committee, and Council and MPAC meetings for them to monitor implementation progress.

**Auditor-General of South Africa**

**Harry Gwala District  
Municipality and its Municipal  
Entity (The group)  
Audit Report 2019-20**



DRAFT

# Report of the auditor-general to KwaZulu-Natal Provincial Legislature and the council on Harry Gwala District Municipality and its Municipal Entity

## Report on the audit of the consolidated and separate financial statements

### Opinion

1. I have audited the consolidated and separate financial statements of the Harry Gwala District Municipality and its municipal entity (the group) set out on pages ... to ..., which comprise the consolidated and separate statement of financial position as at 30 June 2020, the statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the consolidated and separate financial statements present fairly, in all material respects, the financial position of the group as at 30 June 2020, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP), the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2019 (Act No. 16 of 2019) (Dora).
3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the consolidated and separate financial statements section of this auditor's report.
4. I am independent of the group in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

### Restatement of corresponding figures

7. As disclosed in note 43 to the consolidated and separate financial statements, the corresponding figures for 30 June 2019 were restated as a result of errors in the financial statements of the group at, and for the year ended 30 June 2020.

### Significant uncertainties – Contingencies

8. With reference to note 41 to the consolidated and separate financial statements, the municipality is a defendant in various claims. The ultimate outcome of these matters cannot presently be determined and no liability had been raised in the financial statements.

### Unauthorised, irregular, fruitless and wasteful expenditure written-off

9. As disclosed in notes 48, 49 and 50 to the consolidated and separate financial statements, council wrote-off unauthorised expenditure of R476,37 million; irregular expenditure of R598,53 million; and fruitless and wasteful expenditure of R4,04 million; respectively, after investigations were performed in this regard for the municipality.

### Material impairments and losses – Consumer debtors

10. As disclosed in note 7 to the consolidated and separate financial statements, the municipality recognised a debt impairment of R169,94 million (2018-19: R150,71 million) as the recoverability of these amounts was doubtful.
11. As disclosed in note 39 to the consolidated and separate financial statements, losses of R21,31 million (2018-19: R28,01 million) were incurred by the municipality because of a write-off of irrecoverable consumer debtors.

### Material losses – Water

12. As disclosed in note 52 to the consolidated and separate financial statements, water losses of R9,55 million (2018-19: R9,02 million) were incurred by the municipality. These losses were because of illegal connections, infrastructure vandalism, ageing infrastructure, and water supplied to informal settlements, and not billed.

### Other matter

13. I draw attention to the matter below. My opinion is not modified in respect of this matter.

### Unaudited disclosure note

14. In terms of section 125(2)(e) of the MFMA, the group is required to disclose particulars of non-compliance with the MFMA in the consolidated and separate financial statements. This disclosure requirement did not form part of the audit of the group financial statements and, accordingly, I do not express an opinion on them.

## **Responsibilities of the accounting officer for the consolidated and separate financial statements**

15. The accounting officer is responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with the SA Standards on GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.
16. In preparing the consolidated and separate financial statements, the accounting officer is responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the group or to cease operations, or has no realistic alternative but to do so.

## **Auditor-general's responsibilities for the audit of the consolidated and separate financial statements**

17. My objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.
18. A further description of my responsibilities for the audit of the consolidated and separate financial statements is included in the annexure to this auditor's report.

## **Report on the audit of the annual performance report**

### **Introduction and scope**

19. In accordance with the Public Audit Act, 2004 (Act. No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for the selected objective presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.

20. My procedures address the usefulness and reliability of the reported performance information, which must be based on the municipality’s approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the municipality enabled service delivery. My procedures also do not extend to any disclosures or assertions relating to planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
21. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the for the “basic service delivery” objective presented in pages x to x of the municipality’s annual performance report for the year ended 30 June 2020.
22. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
23. I did not identify any material findings on the usefulness and reliability of the reported performance information for the “basic service delivery” objective.

#### Other matters

24. I draw attention to the matters below.

#### Achievement of planned targets

25. The annual performance report on pages ... to ... sets out information on the achievement of planned targets for the year.

#### Adjustment of material misstatements

26. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were on the reported performance information for the “basic service delivery” objective. As management subsequently corrected the misstatements, I did not raise any material findings on the usefulness and reliability of the reported performance information.

## Report on the audit of compliance with legislation

### Introduction and scope

27. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
28. The material findings on compliance with specific matters in key legislation are as follows:

### Expenditure management

29. Reasonable steps were not taken to prevent irregular expenditure of R70,68 million disclosed in note 50 to the consolidated and separate financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by non-compliance with supply chain management (SCM) regulation 29(2).
30. Reasonable steps were not taken to prevent fruitless and wasteful expenditure of R2,32 million, as disclosed in note 49 to the consolidated and separate financial statements, as required by section 62(1)(d) of the MFMA. The majority of the fruitless and wasteful expenditure was caused by interest and penalties charged on overdue accounts.
31. Money owed by the group was not always paid within 30 days, as required by section 65(2)(e) of the MFMA.

### Procurement and contract management

32. Sufficient appropriate audit evidence could not be obtained that quotations were only accepted from bidders whose tax matters had been declared by the South African Revenue Services to be in order, as required by SCM regulation 43.

### Other information

33. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the consolidated and separate financial statements, the auditor's report and the selected objective presented in the annual performance report that have been specifically reported on this auditor's report.
34. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.

35. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements and the selected objective presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
36. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

### Internal control deficiencies

37. I considered internal control relevant to my audit of the consolidated and separate financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on the findings on compliance with legislation included in this report.
38. Leadership did not fully implement the action plan and exercise adequate oversight and monitoring resulting in repeat compliance findings. In addition, management did not take adequate steps to ensure that preventative controls were appropriately implemented in that compliance checklists were not diligently applied and frequently updated as and when necessary.

### Other reports

39. I draw attention to the following engagements conducted which had, or could have, an impact on matters reported in the group's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the group financial statements or my findings on the reported performance information or compliance with legislation.

### Investigations

40. In terms of Proclamation number R10 of 2017, issued in Government Gazette 40594 dated 3 February 2017, the Special Investigating Unit of South Africa finalised its investigations into various irregularities. These investigations related to the procurement of goods and services from 10 service providers which covered the period 1 January 2010 to 3 February 2017 with the recommendations being implemented at the date of this report.



41. An independent consulting firm was appointed to investigate allegations relating to possible misappropriation of funds at the municipality. This investigation covered the period 1 July 2014 to 30 June 2017. The investigation resulted in criminal charges being opened with the South African Police Services.
42. An independent consulting firm was appointed to investigate allegations relating to payments made to fictitious employees at the municipality. This investigation covered the period 1 July 2014 to 30 June 2017. The investigation resulted in disciplinary hearings being implemented against the implicated employees and in the subsequent resignation and dismissal of effected employees.

Pietermaritzburg

22 April 2021



AUDITOR - GENERAL  
SOUTH AFRICA

*Auditing to build public confidence*

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## Annexure – Auditor-general’s responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the consolidated and separate financial statements and the procedures performed on reported performance information for selected objective and on the group’s compliance with respect to the selected subject matters.

### Financial statements

2. In addition to my responsibility for the audit of the consolidated and separate financial statements as described in this auditor’s report, I also:

identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group’s internal control evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer conclude on the appropriateness of the accounting officer’s use of the going concern basis of accounting in the preparation of the consolidated and separate financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the group to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial consolidated and separate statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the consolidated and separate financial statements. My conclusions are based on the information available to me at the date of this auditor’s report. However, future events or conditions may cause a group to cease operating as a going concern evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and determine whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation obtain sufficient appropriate audit evidence regarding the financial information of the entity or business activities within the group to express an opinion on the

consolidated and separate financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion

### **Communication with those charged with governance**

- 3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.**
- 4. I also confirm to the accounting officer that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, the actions taken to eliminate threats or the safeguards applied.**

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FOR 2018/ 2019 AGs ACTION PLAN

**HARRY GWALA DISTRICT MUNICIPALITY**  
**AUDITOR GENERAL’S DRAFT ACTION PLAN**  
**AUDIT REPORT 2019/2020**

***MISSTATEMENTS***

<b>No</b>	<b>Finding</b>	<b>Action To Resolve Query</b>	<b>Person Responsible</b>	<b>Target Date</b>	<b>Progress Made</b>	<b>Status</b>	<b>Evidence</b>	<b>IA Comment</b>
1	Indigent register – misstated -Indigents listed as a deceased person on the NPR database	To verify consumer information on existing indigent register using external sources.  To Procure data verification system	CFO	30 SEPT 2021	Total number of 3 800-application forms with all the necessary attachments received from indigent applicants have been captured. An advert for indigent consumer information verification is out and the closing date is the 20 of May 2021		Application forms with supporting documents Indigent register Proof of Advert Verified indigent register Appointment letter of an appointed service provider – data verification system	

	<p>-Indigents where the ID number could not be found.</p>	<p>To verify consumer information on existing indigent register using external sources.</p> <p>To Procure data verification system</p>		<p>30 SEPT 2021</p>	<p>Total number of 3 800-application forms with all the necessary attachments received from indigent applicants have been captured. An advert for indigent consumer information verification is out and the closing date is the 20 of May 2021</p>		<p>Application forms with supporting documents Indigent register Proof of Advert Verified indigent register Appointment letter of an appointed service provider – data verification system</p>	
	<p>-Indigents in the employment of one or another government department or organisation.</p> <p>-Indigents that has interest in suppliers of</p>	<p>To verify consumer information on existing indigent register using external sources.</p> <p>To Procure data verification system</p>		<p>30 SEPT 2021</p>	<p>Total number of 3 800-application forms with all the necessary attachments received from indigent applicants have been captured. An advert for indigent consumer information</p>		<p>Application forms with supporting documents Indigent register Proof of Advert Verified indigent register Appointment letter of an appointed service provider – data verification system</p>	

	government and or municipalities				verification is out and the closing date is the 20 of May 2021			
	-Indigent with ID number duplicated on the indigent register.	To verify consumer information on existing indigent register using external sources.  To Procure data verification system		30 SEPT 2021	Total number of 3 800-application forms with all the necessary attachments received from indigent applicants have been captured. An advert for indigent consumer information verification is out and the closing date is the 20 of May 2021		Application forms with supporting documents Indigent register Proof of Advert Verified indigent register  Appointment letter of an appointed service provider – data verification system	
	-Spouses of indigents of one or another government department or organisation	To verify consumer information on existing indigent register using external sources.		30 SEPT 2021	Total number of 3 800-application forms with all the necessary attachments received from indigent applicants have		Application forms with supporting documents Indigent register Proof of Advert Verified indigent register	

		To Procure data verification system			been captured. An advert for indigent consumer information verification is out and the closing date is the 20 of May 2021		Appointment letter of an appointed service provider – data verification system	
<b><i>EMPHASIS OF MATTERS</i></b>								
	<b>Finding</b>	<b>Action To Resolve Query</b>	<b>Person Responsible</b>	<b>Target Date</b>	<b>Progress Made</b>	<b>Status</b>	<b>Evidence</b>	<b>Reason for progress not done</b>
	Significant uncertainties – Contingencies	Liaise with attorneys to obtain progress of each case. Communicate with Matatiele Local Municipality to resolve the matter.	CFO	30 June 2021			Letter to the attorneys  Letter to Matatiele LM	



3	<p>Unauthorised, irregular, fruitless and wasteful expenditure written-off</p>	<p>Service Providers to sign reviewed Service Level Agreements (SLAs) to monitor performance of old contracts.</p> <p>Update the UIFW registers every month</p> <p>MPAC to investigate UIFW 2019/20 and 2020/21</p>	CFO	30 June 2021			Signed SLAs	
4	<p>Material impairments and losses – Consumer debtors.</p>	<p>Make budget appropriation for smart meters.</p> <p>Increase the coverage of meter installation throughout the district.</p> <p>Appoint a service provider for debt collection</p>	<p>30 May 2021</p> <p>30 June 2021</p> <p>30 June 2021</p>				<p>Approved budget</p> <p>Job cards</p> <p>Letter of appointment</p>	

5	Material losses - Water	Bulk meter installation programme to address the water losses measurement and to be implemented in the next financial year of 2020/2021	30 June 2021				Job cards	
<b>COMPLIANCE WITH LEGISLATION</b>								
	<b>Finding</b>	<b>Action To Resolve Query</b>	<b>Person Responsible</b>	<b>Target Date</b>	<b>Progress Made</b>	<b>Status</b>	<b>Evidence</b>	<b>Reason for progress not done</b>
6	Deviations – Suppliers not confirming their tax matters.	To verify tax matters before deviation is approved and implemented	CFO	30 April 2021	Tax complaint status verified from CSD before deviation is approved	Done	Tax complaint status report	
7	Service providers did not declare interest in families or other( false declarations)	To discontinue procuring from falsely declared suppliers	CFO	30 April 2021	Stopped procuring from falsely declared suppliers	Done	Contract register Quotation register	

8	Service providers did not declare interest (false declaration) in other State.	To discontinue procuring from falsely declared suppliers	CFO	30 April 2021	Stopped procuring from falsely declared suppliers	Done	Contract register Quotation register	
9	Suppliers not paid in 30 days	To improve revenue collection by implementing water restrictions to consumers.  To install smart meters as a means of increasing collection	CFO		Revenue reports	Not Done	Checklist	No progress made.
<b>PERFORMANCE INFORMATION</b>								
	<b>Finding</b>	<b>Action To Resolve Query</b>	<b>Person Responsible</b>	<b>Target Date</b>	<b>Progress Made</b>	<b>Status</b>	<b>Evidence</b>	<b>Reason for progress not done</b>
10	Total quarterly targets no not agree with	To review the APR and SDBIP to ensure alignment	ED: SSDP		This was corrected at the time of the audit	Done and sent to the AG on the 3 <sup>rd</sup>	Quarterly report and SDBIP	Done and sent to the AG on the

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

	actual annual report results.				hence the AG Final Report states that there are no findings as a result of the amendments.	of December 2020.		3 <sup>rd</sup> of December 2020.
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**THREE YEAR FINANCIAL PLAN (ALSO SEE BUDGET VOTE ABOVE)**

Budgeted Financial Performance (revenue and expenditure)



## **HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Total operating revenue is R409, 5million in 2018/19 and escalates to R474, 8million by 2020/21. This represents a decrease of 7 per cent for the 2018/19 financial year and an increase of 7 per cent for the 2019/20 and again an increase of 8% in 2020/21 financial year.

Services charges relating to water and sanitation constitutes the biggest component of the own revenue basket of the district totalling to R59million for the 2018/19 financial year and increasing to R67, 4million by 2020/21. For the 2018/19 financial year services charges amount to 14% of the total revenue and 14 per cent for both 2019/20 and 2020/21 financial years.

Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that in real terms the grants receipts from national government increased by 5% in 2018/2019 and increased in 2019/20 by 7 per cent then 8 per cent in the 2020/2021 financial year.

The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2018/19 there is an allocation of R349, 7million out of the 2018/19 budget or allocation, 98 per cent is for infrastructural projects or budget. This capital budget allocation decrease to R347 million in 2019/20 and then increase to R382 million in 2020/21.

Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the District. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.

The capital programme is funded mainly from national grants and subsidies. For 2018/19 capital transfers totals R349 million then decrease to R347 million in 2019/20 and then in 2020/2021 increase to R382million. No borrowing applications are expected to result in the MTREF. These funding sources are further discussed in detail in 2.6 (Overview of Budget Funding).

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**OPERATIONS AND MAINTENANCE ALLOCATION OF FIXED ASSETS**

**DC43 Harry Gwala - Table A4 Budgeted Financial Performance (revenue and expenditure)**

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue By Source</b>										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	30 049	35 488	38 197	44 755	58 703	58 703	25 637	62 635	66 831	71 309
Service charges - sanitation revenue	12 878	15 209	15 766	18 711	24 137	24 137	10 705	25 757	27 485	29 330
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment										
Interest earned - external investments	3 071	5 281	8 599	6 946	9 325	9 325	6 447	10 631	12 119	13 815
Interest earned - outstanding debtors	8 664	16 395	11 963	9 540	9 112	9 112	6 490	9 658	10 238	10 852
Dividends received										
Fines, penalties and forfeits			576	716	716	716	516	754	794	837
Licences and permits										
Agency services										
Transfers and subsidies	281 141	244 016	300 806	321 592	356 369	356 369	190 855	356 647	378 582	409 364
Other revenue	2 189	2 130	135	12	12	12	49	12	13	14
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>337 991</b>	<b>318 519</b>	<b>376 041</b>	<b>402 271</b>	<b>458 374</b>	<b>458 374</b>	<b>240 699</b>	<b>466 094</b>	<b>496 063</b>	<b>535 522</b>
<b>Expenditure By Type</b>										
Employee related costs	125 030	136 170	152 144	162 678	181 389	181 389	116 087	195 348	210 000	225 824
Remuneration of councillors	6 038	5 452	4 087	6 848	7 013	7 013	4 290	7 574	8 180	8 834
Debt impairment	25 567	34 877	24 717	25 266	5 961	5 961	-	25 315	27 037	28 875
Depreciation & asset impairment	45 142	48 479	66 993	41 276	36 871	36 871	36 871	38 422	50 877	58 812
Finance charges	2 884	4 313	4 497	3 954	3 954	3 954	668	3 510	3 700	3 899
Bulk purchases	8 866	10 709	25 225	22 850	12 876	12 876	14 859	15 000	15 810	16 664
Other materials	-	-	23 948	14 615	21 290	21 290	16 631	17 623	16 445	17 311
Contracted services	66 541	54 664	151 155	75 453	138 748	138 748	51 830	90 500	93 309	98 489
Transfers and subsidies	-	-	11 708	16 830	14 000	14 000	8 000	15 000	17 000	20 000
Other expenditure	170 859	137 985	36 099	31 924	33 614	33 614	22 722	53 738	49 432	52 311
Loss on disposal of PPE	-	-	410	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>450 928</b>	<b>432 649</b>	<b>500 984</b>	<b>401 695</b>	<b>455 716</b>	<b>455 716</b>	<b>271 957</b>	<b>462 030</b>	<b>491 790</b>	<b>531 020</b>

Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. Due to the extremely high infrastructure backlogs that exists in our district a huge allocation of the conditional funding arising from prior years multi- year capital budget appropriations has been committed towards new water and sanitation infrastructure. However the revised infrastructure plan will see a shift of more funds being allocated towards the refurbishment of assets as advised by National Treasury. Owing to the fact that the repairs and maintenance budget as well as the renewal of assets is to be allocated from own fund, the municipality due to the fiscal challenges is not in a position to make the required budget provision.

The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the district strategy to address the maintenance backlog.

**FINANCIAL VIABILITY AND MANAGEMENT SWOT ANALYSIS**

STRENGTHS	WEAKNESSES
<p>Improved SCM processes                      Effective functioning of the SCM bid committees                      Document management has improved                      Improvement in the monitoring of irregular expenditure                      Stability of revenue unit                      Revenue management turnaround strategy is in place                      High staff moral across all units                      Low staff turnover                      Support from political leadership</p>	<p>Non-compliance with relevant SCM legislative prescripts                      Non adherence to procurement plan by user departments                      No system in place for rotation of suppliers                      Cash flow problems resulting in late payment of suppliers                      Inaccurate billing                      Inaccurate customer information’s database                      Inability to verify information submitted by indigent applicants                      Inability to align indigent register with local municipalities indigent registers                      Low revenue collection threatens cash flow                      Slow spending on capital grants                      High volumes of non-revenue water</p>
OPPORTUNITIES	THREATS
<p>Provincial Treasury support in strengthening BTO processes                      Extension of billing to billable areas which are currently receiving free water                      Availability of loan facilities from DBSA to fund infrastructure expenditure                      Expansion of towns within the District resulting in higher demand for water and sanitation</p>	<p>Collusion in the construction industry leading to higher than the market prices of bids                      Community unrests and protests for service delivery                      Limited financial resources                      Withholding of funds by National treasury                      Communities vandalising the municipal infrastructure                      Illegal connections                      Inability to meet the demands for services due to inadequate infrastructure                      Inability to budget for the repairs and maintenance of ageing infrastructure                      Lawsuits from services providers as a result procurement processes</p>



**8. GOOD GOVERNANCE AND PUBLIC PARTICIPATION**  
**GOOD GOVERNANCE ANALYSIS**

National and Provincial Programs Rolled out

Department	Provincial Initiatives	Budget Estimate
Agriculture and Land Reform	Rietfontein farm.: To provide production inputs, machinery and implements. The support will serve as impetus for the farmer to farm commercially thereby creating job opportunities	R4 969 950.00
Department of Sport and Recreation	A multipurpose sports facility that caters for different sport development activities to drive career pathing of athletes.	R16 982 000.00
Economic Development, Tourism and Environmental Affairs	Operation Vula Fund Overview (Tiers 2 & 3 not finalised)	R 21 9000 000. 00
Department of Transport	Mabisane River bridge	R58 000 000.00

**INTERGOVERNMENTAL RELATIONS**

Inter-governmental relations means the relationships between the three spheres of government. The South African Constitution states that ‘the three spheres of government are distinctive, interdependent and interrelated’. Provincial and local government are spheres of government in their own right and are not a function or administrative implementing arm of National or Provincial government. Although the three spheres of government are autonomous, they exist in a unitary South Africa and they have to work together on decision-making and must co-ordinate budgets, policies and activities, particularly for those functions that cut across the spheres.

**DISTRICT INTERGOVERNMENTAL RELATIONS STRUCTURES**

At Harry Gwala District Municipality, IGR (Intergovernmental Relations) is located in the Office of the Municipal Manager. In the current structure the unit has one post (IGR Officer) featured in the organogram who reports to the Chief Operations Officer. The position is still vacant. These forums are convened on a quarterly basis and are coordinated by the District Senior Managers. The table below outlines the name of the forums, composition of each forum, functionality and key issues discussed in each forum.

NAME OF THE FORUM	CHAIRPERSON	FUNCTIONALITY	KEY ISSUES FOR DISCUSSION
Planning and Development Forum	Mrs. Thiyane-Magaqa Members: Planners and IDP officials from the four local municipalities and relevant government	Functional	Spatial Planning such as the alignment of Spatial Development Frameworks, review of the Environmental Management Plan, Development Planning Shared Service, Cross border alignment issues, the Implementation of SPLUMA, IDP alignment etc.

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	Departments such as COGTA		
Communicators Forum	Mr. N. Tenza Members: Communicators from the four local municipalities and relevant departments such as GCIS	Functional	Implementation of the Community Radio Station, Improved communication with communities, Communication Strategies etc.
Infrastructure and Development Services Forum	Mr. B. Makwakwa Members: Infrastructure Managers from the four local municipalities and relevant Departments such as COGTA, ESKOM, Transport etc.	Functional	Infrastructure Projects and alignment with Sector Departments, Infrastructure Development Plans, MIG expenditure etc.
Corporate Services Technical Forum	Miss N. Lungwengwe Members: HR Practitioners from the four local municipalities.	Functional	Discuss cross cutting Human Resource issues, Skills Development, SALGA circulars and advise the Municipal Managers Forum accordingly.
District Area Financial Forum	Mr. M. Mkatu Members: CFO's from the four local municipalities and relevant Departments such as COGTA, Provincial Treasury etc.	Functional	New reforms and compliances with the financial management laws and regulations.
Municipal Managers Forum	Ms. A.N. Dlamini Municipal Managers from the four Local Municipalities and Chairperson's of the IGR Sub-committees as outlined above.	Functional	Considers reports from the above mentioned forums. Reports are prepared to be tabled for discussion from the Municipal Managers Forum to the Mayoral Forum.
Mayoral Forum	Honorable Mayor: Cllr. Z.D. Nxumalo	Functional	Consider reports from the Municipal Manager's Forum.

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District LED and Tourism Forum	Ms. N. James Members: LED and Tourism officials from the HGDA and the Local Municipalities.	Functional	Compiles and submits reports to the Municipal Managers Forum on Local Economic Development and Tourism
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In conclusion, The Planning and Development Forum is responsible amongst other things, for reporting on the Inter-governmental Relations structure – Planning and Development forum, progress report on the implementation of the District Planning Shared Services and SPLUMA, Development of the Harry Gwala District 2017/2022 Spatial Development Framework (SDF) and the municipal Environmental Management Framework (EMF).

### THE DISTRICT COMMUNICATORS FORUM

This committee is responsible amongst other things for website management, media liaison which consist of electronic media and print media, community radio station, social media which consists of electronic and print media, a marketing plan for the Harry Gwala Marathon, upcoming events to synergize all programs taking place between the District and Local Municipalities, development and alignment of Communication Strategies, Communications reporting per Local Municipality and Communications reports by Departments. The Municipality uses available communication channels to ensure a constant exchange of information among its components (internal and external). This practice helps to enhance the municipality's transparency, credibility and integrity.

### NEWSLETTER

The Municipality publishes a Newsletter on a quarterly basis that captures progress on the implementation of the various municipal programs including infrastructure projects.

### SOCIAL MEDIA: FACEBOOK

The Municipality has a Facebook account (@HarryGwalaDistrictMunicipality) and a Twitter handle. These are critical communication platforms where the Municipality shares new developments and current affairs with the community.

### WEBSITE

There is also a live website ([www.harrygwaladm.gov.za](http://www.harrygwaladm.gov.za)) with useful information about the Municipality.

### MEDIA ACTIVITIES

The Municipality uses verbal and written communication to engage and or communicate with media stakeholders.

### MEDIA MONITORING

The municipality monitors the output of the print, online and broadcast media and responds necessarily.

The District municipality coordinates and facilitates a structure called the District Communicators Forum. Herein, government communicators meet and strategize for well-coordinated internal and external communication. The current chairperson of the DCF is Mr. Ndabezitha Tenza.

### THE INFRASTRUCTURE AND DEVELOPMENT SERVICES FORUM

Engages with presentations from the Department of Human Settlement, Eskom, the Department of Transport and the Department of Economic Development, Tourism and Environmental Affairs, and presentations from Municipalities on water and sanitation, technical capacity, prioritization of MIG grants, progress on MIG projects, public amenities, roads and shared Infrastructure Services.

### THE DISTRICT AREA FINANCE FORUM

It deals and deliberates on mid- year performance reports, the Expanded Public Works Program (EPWP) Grant and performance by municipalities, financial viability, Supply Chain Management, compliance reports, progress on the Audit Action Plan, the status of Audit Committees per Local Municipality, report on revenue collection and debt and strategies for attaining a clean audit.

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**THE CORPORATE SERVICES TECHNICAL FORUM**

It is responsible for promoting transformation within the work place. The forum facilitates the review and implementation of efficient information management systems/communication for the District including the monitoring and evaluation system. The forum also deals with Human Resource Management and related policy issues, Public Participation, District skills development and employment opportunities.

The attendance to these forums is good.

MONTH	MAYORAL FORUM	MUNICIPAL MANAGERS FORUM	DISTRICT COMMUNITY DEVELOPMENT FORUM	PLANNING AND DEVELOPMENT FORUM	INFRASTRUCTURE DEVELOPMENT FORUM	DISTRICT AREA FINANCE FORUM	CORPORATE SERVICES FORUM
TIME	10H00	10H00	10H00	10H00	10H00	10H00	10H00
FEBRUARY	23	2	2		16		17
MARCH			29	22	31		
APRIL	20	6				3	4
JUNE			26	27	28	29	30
JULY	20	6					
SEPTEMBER			21	26	27	28	29
OCTOBER	17	5					

**NATIONAL INTERGOVERNMENTAL STRUCTURES**

The President’s Coordinating Council (PCC) is the main coordinating body at National level. It consists of the President, the Deputy President, key Ministers, Premiers and the South African Local Government Association (SALGA). The PCC meets regularly to oversee the implementation of national policies and legislation and to ensure that National, Provincial and Local development strategies are aligned to each other.

At national level, each department has an Inter-governmental Forum where Ministers meet with MEC’s and SALGA. These forums are called MinMECs and are also attended by Heads of Departments, as technical advisors. The purpose of MinMECs is to consult, coordinate implementation and align Programs at National and Provincial level.

**PROVINCIAL INTER-GOVERNMENTAL STRUCTURES**

The Premier in each Province is responsible for coordinating relationships between National, Provincial and Local government in the Province. A Premier’s Coordinating Forum (PCF) consists of the Premier, the local government MEC, other MECs, Metro and District Mayors and other Mayors where necessary. The PCF meets regularly and consults on broad developmental issues in the Province as well as on the implementation of National and Provincial policies and legislation. The Mayor together with the Municipal Manager attend PCF meetings as coordinated by the office of the Premier. The forum also seeks to coordinate the alignment of provincial and municipal development planning and strategic planning. The PCF reports through the Premier to the PCC. PCF meetings are usually preceded by the Provincial Advisory Forum (PAF) meetings where provincial Heads of Departments meet with all municipal managers. Harry Gwala DM has forged good working relations with Alfred Nzo District Municipality in the Eastern Cape to assist one another with resources in cases of disasters that are of high magnitude.

**WHAT DOES IGR SEEK TO ACHIEVE?**

Co-operative governance is South Africa’s system of government that is enshrined in Chapter 3 of the Constitution. Co-operative governance is given statutory and institutional expression through Inter-governmental Relations (IGR). IGR is

a Constitutional requirement for achieving Co-operative Governance. Implementation of policies and government Programs and requires close co-operation between the spheres of government, especially at Executive level.

Co-operative governance does not ignore differences of approach and viewpoints among partners but it encourages healthy debates that result in collaborative efforts (Partnership Government). The spheres of government have a duty to support, assist and empower one another. Harry Gwala District Municipality as a government entity is obliged to comply with these prescripts in order to achieve synergy with its local municipalities. Amongst other key mandates of IGR encourages planning together in order to prevent duplication of projects. All Technical Forums of Harry Gwala District Municipality report to the Municipal Managers Forum. All matters discussed at the Technical Forums are discussed at the Municipal Managers Forum. The Municipal Managers Forum then reports to the Mayoral Forum and decisions taken at the Mayoral Forum are binding.

## **MUNICIPAL STRUCTURES**

Council

Executive Committee

Finance and Corporate Services Committee

Social Services and development planning Committee

Infrastructure Services Committee

Water Services Committee

Municipal Public Accounts Committee

Audit Committee

## **COUNCIL**

The municipality has a functional Council which is convened quarterly. The Council has implemented section 81 of the Local Government: Municipal Structures Act 117 of 1998 and has further integrated Traditional Leaders into the Portfolio Committees of Council. The representation of Traditional Leaders in our Council is as follows:

Inkosi V.V. Zimema

Inkosi M.S.I. Zulu

Inkosi D.W.F. Mkhize

Inkosi M.P. Memela

After its inauguration, the Council further established the following municipal structures:-

## **EXECUTIVE COMMITTEE**

It is the Principal Committee and also makes recommendations to Council on the basis of its powers as enshrined in the Local Government prescripts and the delegation framework. It monitors municipal performance in line with the approved Integrated Development Plan, approved Budget and the Service Delivery and Budget Implementation Plan. The Committee also reports quarterly to Council on the implementation of the Back to Basics programs, implementation of the Auditor General's Action Plan, Financial Management, and Performance Management etc.

## **FINANCE AND CORPORATE SERVICES COMMITTEE**

The Finance and Corporate Services Committee assists the Executive Committee to promote sound financial management in the municipality in line with the Local Government: Municipal Finance Management Act 56 of 2003. It is also responsible for promoting a safe, healthy and enabling environment. The Committee is responsible for research, planning and recommendation of best methods and strategies with respect to the following functions of the Municipal Council and advising the Executive Committee on all policy matters ensuring appropriate systems and procedures.

Receive reports and evaluate progress on Human Resources, Administrative, Financial Management and Communication issues.

Assess progress on Revenue Management.

Assess progress on Compliance with laws and regulations.

Assess section 71 reports.

Assess Supply Chain Management Reports.

Make recommendations on legislation and policies relating to Human Resources, Administrative Finance and Communication matters.

Matters related to the job evaluation and grading of staff.

Performance Management that is cascaded to employees below Section 56 Managers.

Implementation of new structures and strategies.

Ensuring that administrative systems and processes of Harry Gwala District Municipality are in line with National principles e.g. Batho Pele principles.

Deliberate on all finance related matters.

Deliberate on Communication matters.

Assist the Executive Committee in the allocation if applicable, the distribution of grants made to the District Municipality such as LGSETA grants

Monitoring of Workplace Skills Plan and all other related Programs.

Assist the Executive Committee in water tariffs related matters by developing the revenue enhancement strategy.

Recommend Policy decisions relating to:

-The recruitment, selection and appointment of incumbents as staff members.

-The monitoring, measuring and evaluating performance of staff.

-The dismissal and retrenchment of staff.

-The conditions of service for employees.

-Labour Relations matters.

-Human Resources Development.

-Transformation and diversity management.

Any other matters related to:

-General Administration

-Security Services

-Organisational Development

-Committees Management and Administration

-Registry Services

-Information Communication Technology Management

-Communication

#### **SOCIAL SERVICES AND DEVELOPMENT PLANNING COMMITTEE**

The Social Services and Development Planning Committee assists the Executive Committee to promote a safe, healthy and enabling environment. The Committee is responsible for undertaking research, planning and recommendation of best methods and strategies with respect to the following functions of the Municipal Council, in each case advising the Executive Committee as follows:-

On Social Development strategies for all sectors of the District community, including but not limited to Senior Citizens, Youth, Women (Gender issues), children and people with disabilities.

The Environmental Health System: Planning and Development of a system and mechanisms to implement an effective and efficient environmental health system.

Sports and Recreation, Heritage, Arts and Culture: coordinating and initiating Programs and projects aimed at developing skills, knowledge, talent and participating in social regeneration of all sectors of the community.

Disaster Management: Planning and Local Economic Development including disaster mitigation i.e. to put measures in place to deal with disaster should it occur.

The Committee shall approve development applications.

The Committee will work in promoting Tourism within the District.

Establishment of poverty alleviation initiatives.

The Committee shall monitor progress and use of land after transfer.

Revitalization of declining towns.

Encouragement livable and sustainable human settlements.

Development of sector plans and monitor that sector plans are undertaken.

Undertaking of any other related functions which may be requested by the Committee from the Executive Committee.

Receive reports and evaluate progress.

#### **INFRASTRUCTURE SERVICES COMMITTEE**

The Municipal Structures Act, 117 of 1998 prescribes the methodology for the establishment of Municipal Council Committees. The Infrastructure Committee (hereby referred to as the "Committee" is established in terms of Section 80 of the Municipal Structures Act.

The object of the Infrastructure Committee is to assist the Executive Committee to promote service delivery within the District Municipality.

The Committee is responsible for undertaking research, planning and recommendation of best methods and strategies with respect to the following functions of the Municipal Council, in each case advising the Executive Committee. The functions of the Infrastructure Committee are tabulated as follows:

Bulk sewage reticulation infrastructure (including bulk water reticulation and domestic waste water) and solid waste disposal.

Solid waste disposal infrastructure relating to the determination of the waste disposal strategy.

The Infrastructure Committee shall advise the Executive Committee on all fiscal and other incentives designed to promote infrastructure development.

Overseeing of the implementation of infrastructure projects.

Prioritization of infrastructure development projects and recommend to the Executive Committee Support administration in community liaison issues relevant to infrastructure development.

Represent Council in Seminars/workshops related to Infrastructure development.

The Committee makes recommendations on the provision/approval of funds for unforeseen infrastructural improvements.

Overseeing the implementation of projects and support committees relevant to community development.

### **WATER AND SANITATION SERVICES COMMITTEE**

The Municipal Structures Act, 117 of 1998 prescribes the methodology for the establishment of Municipal Council Committees. The Water and Sanitation Committee (hereby referred to as the "Committee" is established in terms of Section 80 of the Municipal Structures Act.

This Committee provides recommendations to the Executive Committee on legislation and policies relating to the following functions:

- Water
- Sanitation
- Ensure that all Safety issues relating to the above are adhered to
- Legislative compliance
- Receive progress reports on issues mentioned above and evaluate progress

Responsible for assisting the Executive Committee in the coordination of functions pertaining to its portfolio. Considering reports from designated officials for the portfolio, or other functionary and submit its recommendations on such issues to the Executive Committee.

Perform any duties and exercise any powers delegated to it by the Executive Committee.

May sub-delegate any duty or power delegated to it by the Executive Committee to any Political Office Bearer or the Municipal Manager.

May within the limits of any Policy Directives of the Executive Committee and adopted Integrated Development Plan, issue policy directives to any Political Office Bearer or the Municipal Manager to whom discretion has been sub-delegated by it for the exercise of any power by such a person under such sub-delegation.

To assist the Executive Committee to promote a safe and healthy environment by advising the Executive Committee on:

- All policies and bylaws for the water and sanitation services
- The review of those bylaws, regulations, rules and tariffs that regulate and arise out of matters within the Terms of Reference of the Committee and the proposal of amendments and additions thereto.

Appoint from within its membership a sub-committee with powers to co-opt such other members as the sub-committee deems fit, to consider and report to the Committee on any matter falling within its terms of reference.

Recommend to the Executive Committee strategies, programs and services to address water and sanitation needs through the Water Services Development Plan and Integrated Development Plan taking into account any applicable National and Provincial development strategies and recommend or determine the best methods, including partnership and other approaches, to deliver water and sanitation services, programs and services to the maximum benefit of the community.

Oversee random water quality testing undertaken within the District Municipality. The Water and Sanitation Committee in performing its duties must identify and develop criteria in terms of which progress to use in the implementation of water and sanitation strategies. Programs and services it recommended to the Executive Committee can be evaluated, including key performance indicators which are specific to the Municipality and common to local

government and the water sector in general evaluate progress against the key performance indicators, which include provision of water and sanitation.

Monitor water services administration.

Oversee the provision of water and basic sanitation services to the community in a sustainable manner and in compliance with Section 3 of the Water Services Act.

Ensure that regard is given to specific scheme specific and report on the effect of consultation on the decisions of the Executive Committee.

Make recommendations to the Executive Committee about provision of water services to areas outside the District Municipality.

To report to the Executive Committee on all decisions and resolutions taken by it. Where necessary, make a request to the District Municipality for financial, technical and administrative support services for unforeseen water development services, planning and provision related matters.

### **MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)**

The Harry Gwala District MPAC is fully functional and is convened on a quarterly basis. The committee has been workshopped by the Department of Cooperative Governance and Traditional Affairs on their roles and responsibilities, including the reports that they should interrogate to fulfill their responsibilities. MPAC is currently providing oversight on the implementation of actions aimed at addressing findings made by the Auditor General in the Audit Report on the Annual Financial Statements of the Municipality. It also provides oversight on the reports issued by the Auditor-General on the Affairs of the Harry Gwala District Municipality, and the annual report of the municipality.

MPAC analyses and provides oversight on the Mayor's quarterly report on the implementation of the budget and the financial state of affairs of the municipality and any other financial statement or reports referred to by the Council. Any information relating to personnel books of account, records, assets and liabilities of the Council. Relevant information that may be required for the purpose of fulfilling its mandate, MPAC reports on or makes recommendations in relation to any of the reports or financial statements which it may examine.

In its examination, as mentioned above, MPAC takes into account previous statements and reports and considers the degree to which previously identified shortcomings have been rectified. The Committee reports to Council on its findings quarterly. The Committee also initiates and develops the annual Oversight report on the Municipality's Annual Report.

The Committee may initiate, direct and supervise investigations referred to it and render an opinion on such recommendations. MPAC may consider any Audit Committee recommendations referred to it and render an opinion on such recommendations. The Committee may request or invite members of the public to attend any meeting of the Committee (section 16 (1) of the Municipal System Act, 2000) to assist with the performance of its function. MPAC may co-opt advisory members or experts to advise the Committee in its deliberations, provided that such persons may not vote on any matter.

Names	Position
Cllr V Zulu	Chairperson
Cllr WB Dlamini	Member
Cllr SS Mavuma	Member
Cllr S Nkala	Member
Cllr V Xotongo	Member

### **AUDIT COMMITTEE**

Section 166 of the Municipal Finance Management Act, 2003 requires every municipality to have an Audit Committee which must serve the purpose of being an independent advisory body to the Council, political office bearers, and the municipal manager in her role as Accounting Officer, management and staff. The audit committee complies with audit committee charter which is approved by the Municipal Council annually. The Municipality has a functional Audit Committee which has developed annual work plan which is reviewed and approved by council before the start of each financial year and meet at least once a quarter. The audit Committee considers any matters relating to financial affairs of the municipality and any risk, internal and external audit matters and performance management. The Committee reviews and assesses the qualitative aspects of financial reporting, the municipality's processes and compliance with significant applicable legal and ethical regulatory requirements.



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The advisory role of the Audit Committee is related to matters including:

Internal financial control and internal audits;

Risk management;

Accounting policies;

The adequacy, reliability and accuracy of financial reporting and information;

Performance management;

Effective governance;

Compliance with the Municipal Finance Management Act, the annual Division of Revenue Act and any other applicable legislation;

Performance evaluation; and

Any other issues referred to it by the municipality.

The Committee, assisted by the Internal Audit Unit also reviews the financial statements to provide Council with a credible view of the financial position of the municipality. The Audit committee also monitors the implementation of the Auditor General Action plan and advice accordingly on areas that need improvement. It carry out any investigations into the financial affairs of the municipality which the Council requests. The Audit Committee through the Chairperson's reports quarterly to Council. The Chairperson of the Audit Committee is also the Chairperson of the Performance Assessment review panel of the Managers reporting directly to the Municipal Manager and a panel member of the Municipal Manager's assessment panel which is chaired by the Mayor.

### Members of the Audit Committee/ Performance

Names	Position
Mr S Hlophe	Chairperson
Mr D Mncwabe	Member (contract ended 31 October 2020)
Ms S Gumbi	Member
Prof. B Stobie	Member
MUNICIPAL OFFICIALS INVITED TO THE AUDIT COMMITTEE	
Mrs AN Dlamini	Municipal Manager
Mr M Mkatu	Chief Financial Officer
Ms TT Thiyane-Magaqa	Executive Director Social Services and Development Planning
Ms N Lungwengwe	Executive Director Corporate Services
Mr D Gqiba	Executive Director Water Services
Mr B Makwakwa	Executive Director Infrastructure Services
Mr Z Mtolo	Director IDP/PMS
Mr Z Tikilili	Director Internal Audit
Ms N Logongolo	Risk Manager
Mrs. N Ndlovu	Acting PMS Specialist

### MANAGEMENT STRUCTURE

#### Management Committee

The municipality has a Management Committee which is convened every Monday on a weekly basis. The Committee deliberates and considers reports on matters relating to the implementation of the Integrated Development Plan, financial matters and the implementation of the Budget. The Management Committee also assesses and identifies challenges in the implementation of the Service Delivery and Budget Implementation Plan, revenue management, Back to Basic program, installation and fixing of meters, War on Leaks etc. Departmental meetings are convened by the Heads of Departments weekly to discuss operational plans, projects and programs that are being implemented including challenges. Below is the list of the Management Committee.

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Names	Position
Mrs. AN Dlamini (Municipal Manager)	Chairperson
Mr. M. Mkatu (CFO)	Member
Ms. N. Lungwengwe (Executive Director: Corporate Services)	Member
Mrs. N. James (Executive Director: Social Services and Development Planning)	Member
Mr. S D Gqiba (Executive Director : Water Services)	Member
Mr. B Makwakwa (Executive Director: Infrastructure Services)	Member
Ms. N. Msomi (Chief Operations Officer)	Member
Ms. N. Jili	Secretariat

**IDP STEERING COMMITTEE**

The municipality has a functional IDP Steering Committee which supports the IDP Director in the development and review of the Integrated Development Plan. The IDP Steering Committee performs its responsibilities as per the Terms of Reference that were approved on the 17<sup>th</sup> of October 2016. Six meetings were held during the review of the IDP. The functions of the IDP Steering Committee include facilitating alignment of the IDP with the municipal Sector Plans, budget process and Performance Management System (PMS). All Heads of Departments are members of the IDP Steering including Directors in all the Departments. Heads of Department are responsible for compiling and reviewing narratives in relation to the Key Performance Indicators (KPA) falling within their Competencies, which they have to present to the IDP Steering Committee for input. They also provide support in relation to the Strategic Framework Matrix and facilitating the review and adoption of the sector plans by Council.

Below is the list of the IDP Steering Committee:-

IDP STEERING COMMITTEE MEMBERS	
NAME	DESIGNATION
Mrs. A.N. Dlamini	Municipal Manager (Chairperson)
Miss. N. Lungwengwe	Executive Director: Corporate Services
Mrs. T.T. Magaqa	Executive Director: Social Services and Development Planning
Mr. M. Mkatu	Chief Financial Officer
Mr. D.B. Makwakwa	Executive Director: Infrastructure Services
Mr. S D Gqiba	Executive Director : Water Services
Miss. N.J. Msomi	Chief Operations Officer
Mr. Z. Mtolo	Director: IDP/PMS
Mr. R.Z. Langa	Director: Special Programmes
Miss. T. Mahlaba	Director: Social Services
Mrs. N Ndlovu	PMS Specialist
Mr. L. Zondi	Director: Planning and Development
Vacant	Director: Strategic Support
Miss. A. Nongalo	Director: Budget
Miss. T. Dandala	Director: Supply Chain Management
Mrs. H. Ngcobo	Director: Municipal Works
Mr. M. Cele	Chief Technician
Mr. SS Ngcobo	Director: Operations and Maintenance
Miss. N. Radebe	IDP Officer
Ms. Z Lugongolo	Risk Manager

**SUPPLY CHAIN MANAGEMENT COMMITTEES**

In line with the Local Government: Municipal Finance Management Act, No, 56 of 2003, Harry Gwala District Municipality has functional Supply Chain Management committees, which consist of the Bid Specification Committee, Bid Evaluation Committee and Bid Adjudication Committee. These Committees are trained annually in line with the new regulations and other legislative prescripts. The existence of these committees and continuous training interventions has improved service delivery remarkably as all bids are evaluated and adjudicated timeously without delays. It is also assisted in eliminated irregular expenditure which has previously been a major challenge in the municipality. These committee members were appointed in July 2016 and their term will end in June 2017.

Upon reflecting on the roles and responsibilities, the Bid Specification Committee is responsible for analyzing and approving the specification as proposed by the end-user Department, before the bid is advertised. The Committee also reviews the specification to ensure that it is fully compliant with the relevant laws and regulations.

The Evaluation Committee evaluates all the bids received using the evaluation criteria as set out in the bid document. Subsequent to that, the Committee makes its recommendations to the Adjudication Committee who in-turn will assess the work of the Bid Evaluation Committee and based on the report from the Evaluation Committee, the Committee can either support the recommendations, refer the matter back to the Evaluation Committee or reject the recommendations with reason. The Bid Adjudication Committee will then make a recommendation to the Municipal Manager. Below is a list of the Bid Committees.

**Bid Specification Committee**

NAME	Department	Capacity
Mr. T Tatenda	Financial Services	Chairperson
Mr.T Mtshali	Water Services	Member
Ms T Basterman	SCM	Member
Miss F. Pamla	Corporate Services	Member
Mr N Ndlangisa	SCM	Secretary

**Bid Evaluation Committee**

NAME	Department	Capacity
Ms.T.Dandala	SCM	Chairperson
Ms T Mahlaba	Social Services and Development Planning	Member
Mr.S.Ngcobo	Water Services	Member
Mr. N Pikwa	Infrastructure	Member
Mrs.P.Cele	Corporate Services	Member

**Bid Adjudication Committee**

NAME	Department	Capacity
Mr.M.Mkatu	Chief Financial Officer	Chairperson
Mr.B.Makwakwa	HOD: Infrastructure	Member
Ms.N.Lungwengwe	HOD: Corporate Services	Member
Ms. T.T Magaqa	HOD: Social Services and Development Planning	Member
Mr. S D Gqiba	Executive Director Water Services	Member

## **MUNICIPAL RISK MANAGEMENT**

The municipality has an effective system of Enterprise Risk Management. Harry Gwala District Municipality has developed an Enterprise Risk Management Framework which includes the policy and strategy to give guidance to the implementation of risk management processes within the municipality. The Enterprise Risk Management Framework, Enterprise Risk Management Strategy and Enterprise Risk Management Policy are reviewed annually. These plans were last adopted by the municipality before the end of the 2017/2018 financial year for the implementation in the 2018/2019. The plans as mentioned above have now been reviewed and will be adopted by Council before the end of the current financial year.

The main objectives of the Enterprise Risk Management Framework are to ensure that the municipality effectively manages its critical risks and that the risk management culture is embedded in all municipal process so as to make informed decisions, take calculated risks in order to attain optimum achievement of municipal objectives, ensure stakeholder satisfaction and satisfy statutory regulatory compliances.

The Municipality has an adopted Anti-Fraud and Anti-Corruption Strategy. The Strategy applies to all corruption, fraud, theft and maladministration or suspected irregularities of this nature, but not limited to the following persons or entities:- Employees of the Municipality, Political Office Bearers, Councillors, Consultants, Suppliers, Contractors and other providers of good and services. The strategy was adopted before the end of the 2016/2017 financial year for implementation in 2017/2018 financial year. The Strategy has since been reviewed and was adopted by Council in 2017/2018.

As part of its systematic management of risks, the municipality has profiled its risks through a system of risk identification and analysis at the various levels of operations. This process formulates a risk register which also has risk mitigation strategies that are designed to manage the risks to acceptable levels, in terms of the municipality's risk appetite levels

The municipality has three risk management committees:

1. The Audit Committee, which has independent committee members, who advise and give guidance in improving risk management processes and advises Council on the effectiveness of risk management processes.

The risk registers, inclusively of fraud risks were approved by Council and are monitored by way of following up with risk owners to ensure implementation of mitigation plans and making an analysis of whether or not mitigation plans are making the desired effects. This monitoring is done on an on-going basis to ensure timeous implementation of the mitigation strategies. Quarterly reports on the implementation of the mitigation plans are being presented to the Risk Management Committee and the Audit Committee.

The Risk Management Committee, which is the risk committee constitutes of senior management. This is the committee that identifies risk and is responsible for developing mitigation plans, allocate resources and ensure the implementation of the mitigation plans. This committee is convened quarterly and is chaired by the Municipal Manager. It is responsible for the preparation and review of the Enterprise Risk Management plans, inclusively of the Risk Management Framework, Risk Management Policy, Risk Management Strategy and the Risk Management Register. The committee and is fully is functional. The committee also monitors the implementation of Risk Register mitigation plans.

2. The Risk Management Committee, which is the risk committee constitutes of senior management. This is the committee that identifies risk and is responsible for developing mitigation plans, allocate resources and ensure the implementation of the mitigation plans. This committee is convened quarterly and is chaired by the Municipal Manager. It is responsible for the preparation and review of the Enterprise Risk Management plans, inclusively of the Risk Management Framework, Risk Management Policy, Risk Management Strategy and the Risk Management Register. The committee and is fully is functional. The committee also monitors the implementation of Risk Register mitigation plans.

3. Risk Champions committee. This committee is operational and it works closely with the risk management function and assists with the implementation of risk management processes within departments. The committee is also responsible for the implementation of the mitigation plans as proposed in the risk register. Below is the list of the Risk Champions:-

- 4.

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Names	Position
Mrs. AN Dlamini (Municipal Manager)	Chairperson
Mr. M. Mkatu (CFO)	Member
Ms. N. Lungwengwe (Executive Director: Corporate Services)	Member
Ms T.T Magaqa (Executive Director: Social Services and Development Planning)	Member
Mr. B Makwakwa(Executive Director: Infrastructure Services)	Member
Mr. D Gqiba (Executive Director: Water Services)	Member
Ms. N. Lugongolo (Risk Manager)	Member
Ms. N. Jili	Secretariat

Names	DEPARTMENT
Ms N Lugongolo	Office of the Municipal Manager
Ms. V. Mfenqa	Budget and Treasury Office
Ms. M. Ngcobo	Corporate Services Department
Mrs. H. Ngcobo	Infrastructure Services Department
Ms. T. Ngcobo	Water Services Department
Ms. T. Mahlaba	Social Services and Development Planning Department

**MUNICIPAL INTERNAL AUDIT**

The Municipality has a fully functional Internal Audit Unit which has been established in terms of section 165 of the MFMA and is being guided by an internal audit charter which is reviewed and approved by the audit committee annually. Section 165 of the MFMA requires that each municipality and each municipal entity must have an internal audit unit. The internal audit unit of a municipality or municipal entity must:

Prepare a risk based audit plan and an internal audit program for each financial year;

Advise the accounting officer and report to the audit committee on the implementation of the internal audit plan and matters relating to:

Internal audit;

Internal controls;

Accounting procedures and practices;

Risk and risk management;

Performance management;

Loss control;

Compliance with this Act, the annual Division of Revenue Act and any other applicable legislation; and

Perform any such other duties as may be assigned to it by the accounting officer.

**TYPES OF AUDITS****Risk based audits**

Given the results from the risk assessments performed (which generally indicate only adequate-to-weak control environments) it is appropriate for internal audit to focus its attention on the high risk areas, mostly concentrating on ensuring that key controls are in place and adhered to.

**Cyclical audits**

Internal audit may decide to focus its attention on certain medium to lower risk areas, in order to achieve general or specific improvements in the control environment or culture.

These cyclical audits are normally conducted on a yearly basis with the aim of monitoring and maintaining (through the reports issued and actions taken) a sound internal control environment. This also includes legislated and follow up audits.

**Ad hoc requests**

Internal audit may consider ad-hoc requests from management, but such requests should flow from the written authorised charter and with the approval of the audit committee. However before accepting these requests the Director internal audit should assess the requests against the planned audits and prioritise them based on how much value can be added, prior to deciding whether or not to accept the requests.

Internal audit unit comprised of the following POSITIONS: The Director, Senior Internal Auditor, and two Internal Auditors. The Internal Audit Unit is responsible for the preparation of Annual Plan and three year rolling Internal Audit Plan which is Risk Based. Once the risk assessment has been finalized by the Risk Management Unit, the Internal Audit Unit uses it as a primary source document for the development of their plans. The plan is approved by the audit committee annually.

The Internal audit performs its audit assignments based on the annual plan and on a quarterly basis reports to the Audit Committee.

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**STATUS OF MUNICIPAL POLICIES AND STRATEGIES**

Name of Policy	% Complete	% Reviewed	Date Adopted by Council or Comment on Failure to Adopt
Fraud Prevention and Anti-corruption Policy	100% (2016/2017)	100% awaiting adoption (2017/2018 implementation)	28 May 2019
Risk Management Policy	100%	100% awaiting adoption (2017/2018 implementation)	28 May 2019
Risk Management Framework	100%	100% awaiting adoption (2017/2018 implementation)	28 May 2019
Fraud Prevention and Anti-Corruption Strategy	100%	100% awaiting adoption (2017/2018 implementation)	28 May 2019
Communication Strategy	100%	To be reviewed	28 May 2019
Performance Management System	100%	To ensure that performance is measured and monitored evaluated	27 May 2020

Name of Policy	% Complete	% Reviewed	Date Adopted by Council or Comment on Failure to Adopt
Acting in higher position	100%	N/A	28 May 2019
Annual leave policy	100%	N/A	28 May 2019
Bursary policy	100%	N/A	28 May 2019
Death in Service	100%	N/A	28 May 2019
Disciplinary & Grievance policy	100%	N/A	28 May 2019
Employee Wellness policy	100%	N/A	28 May 2019
Experiential Training policy	100%	N/A	28 May 2019

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Family responsibility leave	100%	N/A	28 May 2019
HIV and AIDS policy	100%	N/A	28 May 2019
Induction policy	100%	N/A	28 May 2019
Integrated Employee H &W	100%	N/A	28 May 2019
Internal transfer policy	100%	N/A	28 May 2019
Internship policy	100%	N/A	28 May 2019
Learnership policy	100%	N/A	28 May 2019
Occupational health and safety policy	100%	N/A	28 May 2019
Overtime policy	100%	N/A	28 May 2019
Parental leave	100%	N/A	28 May 2019
Probation leave	100%	N/A	28 May 2019
Recruitment and selection policy	100%	N/A	28 May 2019
Scarce & Critical skills policy	100%	N/A	28 May 2019
Sexual harassment policy	100%	N/A	28 May 2019
Sick leave policy	100%	N/A	28 May 2019
Skills development policy	100%	N/A	28 May 2019
Staff appointment policy	100%	N/A	28 May 2019
Standby policy	100%	N/A	28 May 2019
Study leave policy	100%	N/A	28 May 2019
Subsidized motor vehicle scheme	100%	N/A	28 May 2019
Termination of service policy	100%	N/A	28 May 2019
Travel and subsistence policy	100%	N/A	28 May 2019
Strategies/ Plans			28 May 2019
HR Strategy/ Plan	100%	N/A	28 May 2019
Employment Equity Plan	100%	N/A	28 May 2019
			28 May 2019

NAME OF POLICY	% COMPLETE	% REVIEWED	DATE ADOPTED BY COUNCIL OR COMMENT ON FAILURE TO ADOPT
SCM Policy	100%	100%	28 May 2019
Asset Management Policy	100%	100%	28 May 2019
Virement Policy	100%	100%	28 May 2019
Budget Policy	100%	100%	28 May 2019
Banking and Investment Policy	100%	100%	28 May 2019
Funding and reserves policy	100%	100%	28 May 2019
Indigent policy	100%	100%	28 May 2019
Tariff policy	100%	100%	28 May 2019
Credit control and Debt management policy	100%	100%	28 May 2019
Borrowings policy	100%	100%	28 May 2019
Infrastructure investment and Capital project policy	100%	100%	28 May 2019



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Long-term financial planning policy	100%	100%	28 May 2019
Loss Control policy	100%	100%	28 May 2019
Appointment of consultants policy	100%	100%	28 May 2019

**MUNICIPAL BY-LAWS**

The following by-laws have been developed by the municipality:

BY-LAW	DATE OF ADOPTION BY COUNCIL	PROMULGATION DATE	CHALLENGES
Municipal Health Services By-laws	30 May 2018	KZN provincial Gazette to be done in July 2018	<p>Alignment to; District Water Services By-laws:-</p> <p>Develop tariffs for services rendered by MHS such as issuing of compliance certificates, Air Quality license and non-compliance etc.</p> <p>Amend chapter 11 air pollution control to include air quality control section on application process, inclusion of disposal of the dead, inclusion of Annexures such as application forms for compliance certificates.</p> <p>Update and or change the name and logo of the Municipality to the current one.</p> <p>Input of legal services to confirm structure and phrase in a legally competitive manner to avoid legal loopholes and to ensure that they are fit to be considered used by a court of law as a prescript (the purpose for this is to ensure that these bylaws present fair and reasonable sanctions and allow an appropriate legal system to unfold). Gazette the by-laws with signature of accounting officer.</p>

B Y - L A W	DATE OF ADOPTION BY COUNCIL	PROMULGATION DATE	CHALLENGES
W a t e r S e r v i c e s B y l a w s	2018	KZN provincial Gazette to be done in July 2018	<p>The existing reviewed Water Services Bylaws are not gazetted. This hinders the enforcement of the existing reviewed bylaws due to the fact that they are not gazetted.</p> <p>The original adopted document of water services bylaws were gazette in 2012.</p> <p>WSA through the Water Services Department is still in a process of gazetting the Water Services bylaws which are long overdue for gazetting.</p> <p>The WSA had benchmarked with other WSA like Amajuba District on how best they could fast track the process of facilitating the water services bylaws gazetting.</p> <p>Based on the consultation with Amajuba District Municipality, an amount not less than R200 000 will have to be budgeted for the interpretation and gazetting of the existing water services bylaws project in the 2017/ 2018 Financial Year.</p>

### PUBLIC PARTICIPATION ANALYSIS

In terms of Section 16 (1) of the Municipal Systems Act, No 32 of 2000, a municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose- encourage, and create conditions for the local community to participate in the affairs of the municipality, including:-

The preparation, implementation and review of its Integrated Development Plan in terms of Chapter 4;

The establishment, implementation and review of its performance management system in terms of Chapter 6;

The monitoring and review of its performance, including the outcomes and impact of such performance;

The preparation of its budget; and strategic decisions relating to the provision of municipal services in terms of Chapter 8;

Contribute to building the capacity of- the local community to enable it to participate in the affairs of the municipality; and Councillors and staff to foster community participation.

The municipality has an approved Communication Strategy and a functional Communication's Unit. The Strategy outlines communication tools and techniques that are being used by the District in discharging its service delivery obligations. The Strategy also proposes the Communication protocol that needs to be observed and methods to be used in promoting Public Participation in the affairs of the municipality. As a means to enhance public participation in the affairs of the municipality, IDP/Budget road shows are being held, including Operation Sukuma Sakhe and Operation Mbo where service delivery projects and programs are discussed.

### CUSTOMER CARE AND BATHO PELE

Harry Gwala District Municipality is a Water Services Authority in terms of the Local Government Municipal Structures Amended Act (Act 33 of 2000). This means that Harry Gwala District Municipality has a responsibility of providing good quality water and adequate sanitation services to the communities under its area of jurisdiction. Customers are the focal point of any water services business. The customers/ consumers essentially dictate the demand for water, which accordingly informs the supply of water. It is imperative for Harry Gwala District Municipality as the Water Service Authority to reach and maintain high standards emanates from providing consumers and customers with safe drinking water, affordable tariffs, knowledge pertaining to water conservation; health and hygiene promotion as well as setting up efficient customer care centre in order to build relations with the customers and consumers which will result in Customer Satisfaction and Service Quality.

The customer Service Unit is based at 40 Chapel Street in Ixopo, it operates from 6am – 10pm that is sixteen (16) hours and has only two (2) shifts. At the main office and at the call centre the batho pele principles, customer services charter and belief sets are displayed.

#### Legislative Context

The foundation of Customer Care is based on the eight principles of Batho Pele (White paper on Transformation Public Sector Delivery, 1997) and KwaZulu-Natal Citizens Charter 2009-2014.

#### Consultation

Service Standards

Access

Courtesy

Information

Openness and Transparency

Redress

Value for money

Additional principles as per KwaZulu- Natal Citizens Charter are:

Encouraging Innovation and rewarding Excellence

Service Delivery Impact

Leadership and strategic direction

Batho Pele, a Sesotho word, which means “People First”, is an initiative that was launched in 1997 to transform the Public Service at all levels. Batho Pele was launched because democratic South Africa inherited a Public Service that was not people-friendly and lacked the skills and attitudes to meet the developmental challenges facing the country. In the struggle to transform the Public Service, the old culture has to be changed to ensure that our people are served properly, that all staff work to their full capacity and treat state resources with respect.

Improving Service Delivery

Batho Pele is an approach to get public servants committed to serving people and to find ways to improve service delivery. This approach also requires the involvement of the public in holding the Public Service accountable for the quality of service provided. Batho Pele is also about moving the Public Service from a rules-bound approach that hinders the delivery of services to an approach that encourages innovation and is results driven. In other words instead of looking for reasons why government cannot do something, they have to find better ways to deliver what people need.

The Batho Pele belief set has been summarised by this slogan: “We belong, we care, we serve.” Batho Pele aims to ensure that all public servants put people first, and adhere to the following overarching framework:

We belong: we are part of the Public Service and should work together and respect fellow colleagues

We care: caring for the public we serve – our customers

We serve: all citizens will get good service from public servants.

Batho Pele is based on the following eight principles:

### **Consultation**

Consultation simply means - interact with, listen to and learn from the people you serve. Public servants should make sure that they stay in touch with the people they serve, by finding out what services they need, how they would like their services to be delivered and what they are dissatisfied about. Consultation is meaningless, unless it is fed back to the management so that they can change the system, or take the steps needed to improve the service given to the customers.

### **Service standards**

Every department has to set service standards that guide exactly what they deliver and to what quality or standard. Service standards should clearly state how long it will take and exactly what people can expect from the public service institution. For an example, the turnaround time for Harry Gwala’s water and sanitation customer complaints to be attended to is only 24 hours as per the service level standards. If this standard is not kept, the Water Service Authority owes the customer an explanation and probably an apology.

### **Redress**

When people do not get what they are entitled to from the Public Service Institution, they have a right to redress. This means that the public servant should immediately apologise to them and also tell them what solution they are offering to their problem. If the public servant has none, they should speak to their manager or supervisor and make sure that the problem is sorted out. The Public Service’s success and image is built on its ability to deliver what people expect from them. When complaints are lodged, citizens should receive a sympathetic and a positive response. The Promotion of Administrative Justice Act allows for citizens to ask for reasons for any decision taken by government institution that affects them. The Act ensures that citizens have a right to administrative decisions that are lawful, reasonable and procedurally fair. Where citizens are dissatisfied with the reasons given, the Act allows people to appeal the decision or ask for the review of the administrative action by a court or, where appropriate, an independent and impartial tribunal.

### **Access**

All citizens have the right to equal access to the services to which they are entitled. This especially applies to disabled people, illiterate people and rural people who may have difficulty accessing government services and basic water and sanitation services. Public servants have a special role to play, to make sure that those who need extra assistance get it. Managers should ensure that these services are accessible to disabled people and that people who use wheelchairs and walking aids can get into public buildings. Special arrangements should be made to assist people

with hearing or visual disabilities. The Regulatory Performance Measurement System (RPMS) also emphasizes that all the contact centres/ call centres should be visible and accessible to the service users or communities.

**Courtesy**

Public servants have to remember that they are employed to help the people and to give them access to the services that are their rights. They are not there to stop people or to be obstacles. This means that in their contact with the public, public servants should always be courteous and helpful.

**Information**

All citizens should be given full information about the services that they have a right to get. If a public servant does not have information, they should try to find out from the senior management of the Water Services Authority and help the person. When referring them somewhere else, they need to be very clear about what they will get there, what they need to take with them and which person they must go and see. Public servants are encouraged to spend some extra time with people who need a better explanation or special assistance because they cannot understand or cannot access the services themselves.

**Transparency**

It is very important for the Public Service and administration to be run as an open book. The Public Service is there to serve the people and they have a right to the services it offers. Many people, especially poor people, do not yet have access to things like free basic services, simply because they do not have the information to access it. The people also have the right to know how decisions are made, how the various departments within the Water Services Authority works, who is in charge and what its plans and budgets are. It is then imperative for the communities to be consulted about any development initiative including municipality policies and bylaws, plans and strategies to ensure ownership and adherence to such pieces of legislations.

**Value for money**

It is very important that public servants do not waste the scarce resources of government and that they deliver a service that is as cost-effective and efficient as possible. It is their duty to inform management of any wastage of resources and to look for ways of saving money and time, without compromising the quality of the service delivered to people. Cost benefit analysis is imperative before the implementation of any project by the government institution.

Harry Gwala District Municipality has developed and adopted a Customer Services Policy which incorporates the Batho Pele Principles; the Customer Services Charter, the Service Level Standards, and the Procedure Manual for Customer complaints that are also incorporated in the Customer Services Policy. A draft Batho Pele Policy has been developed and will be adopted in May 2018. There is a draft Water Services bylaws in place that has been recently reviewed but is still in a process of being interpreted and gazetted. The following municipal formal structures are used to constantly communicate with the communities.

Formal Public Participation Structures

Structure	Functionality	Meeting Intervals
IDP Representative Forum	Fully Functional	4 times per annum
Ward Committees and Community Water and Sanitation Forums	Fully Functional	4 times per annum
Operation Sukuma Sakhe	Fully Functional	4 times per annum and as and when there is a need
IDP/Budget Road Shows	Fully Functional	14 times per annum
Mayoral Izimbizo	Fully Functional	4 times per annum
Awareness Campaigns on Water and Sanitation Matters Water Conservation and Demand Management National Water Week Illegal Connections	Fully Functional	12 times per annum

Water and Sanitation Policies and complaints lodging procedures Indigent registration requirements Revenue Enhancement Disasters Health and Hygiene		
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The following media houses and communication medium are also employed to communicate effectively with the members of the public if there will be any service interruptions and to inform them about the municipal programmes and activities.

- Fever
- Kokstad Advertiser
- Pondo news paper
- Ilanga news paper
- Bulk messages
- Whatsup groups
- Emails, Postal services and telephone

To further enhance community participation as enshrined in the Chapter 4 of the Municipal Systems the municipality is in the final stages of opening a Community Radio station which will be based at UMzimkhulu Local Municipality and is busy installing and configuring the Electronic Customer Care Management System.



HARRY GWALA DISTRICT MUNICIPALITY  
SERVICE STANDARDS CHARTER

**CORE MANDATE OF HARRY GWALA DISTRICT MUNICIPALITY**

Harry Gwala District Municipality is mandated by the Constitution of the Republic of South Africa for the distribution of portable Water and Sanitation, Municipal Health and Disaster Management.

**OUR VISION**

By 2030 Harry Gwala District Municipality will be a leading Water Services provider in the KZN Province with its communities benefitting from a vibrant Agriculture and Tourism sector.

**BATHO PELE PRINCIPLES**

Harry Gwala District is committed to the principles of Batho Pele. A draft policy has been developed and will be adopted by council in May 2020.

**SERVICE DELIVERY CHARTER AND STANDARDS COMMITMENT CHARTER**

To commit to a turn-around time by dealing with consumer account queries in seven (7) days

## **HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

To repair burst pipes in 48 hours and water leaks in 24hrs to clear sewer blockages within 6 hours after having been reported to the municipal call centre.

To attend to illegal connections to our infrastructure within 48 hours after a report has been received from the call centre

To attend to the backfilling of trenches and the excavation of in- roads on verges by attending to the service within 3 days after the call centre has been notified

To maintain a functional and effective 24 hour call centre that will allow for uninterrupted communication with consumers

To respond to all incoming telephone calls within 30 seconds at the call centre and within the administration at the reception desk and other work bases

All correspondence received will be acknowledged within 48 hours

All correspondence received will be responded to within seven (7) working days

To reply to Emails within 48 hours to respond to all reported Disaster Incidents within 5hrs upon termination of any contract, the municipality will appoint another contractor or service provider within a period of three months.

To deal with restrictions, disconnections and re-connections of water immediately

To exit all municipal documentation from and by the office of the municipal manager

*“We, the Councillors, Management and staff of Harry Gwala District Municipality, adopt this Service Standards Commitment Charter”*

### **OPERATION SUKUMA SAKHE (OSS)**

The origin of Operation Sukuma Sakhe is the motto Masisukume Sakhe on the crest of the Provincial Government of Kwa Zulu Natal to stand up and build by fighting community existing challenges that destroy them in particular HIV/AIDS, TB, substance abuse, teenage pregnancy, gender based violence, crime, poverty, food insecurity and hunger.

Communities are required to lead the rebuilding of their communities being assisted by all government departments and other stakeholders.

### **Vision**

Together with committed leadership, creating sustainable livelihoods, through the provision of integrated services to communities, promoting a better life for all.

### **Mission**

To provide integrated and transversal services to communities through effective and efficient partnership.

### **Goal**

Operation Sukuma Sakhe aims to rebuild the fabric of society by promoting human values, fighting poverty, crime, diseases, deprivation and social ills, ensuring moral regeneration, by working together through effective partnerships. Partnerships includes civil society, communities and governments departments to provide a comprehensive service package to communities

### **Objectives of Sukuma Sakhe**

Create and maintain functional task teams at Provincial, District, Local and Ward levels to deliver integrated services to individuals, households and communities.

Profile individuals, households and communities at Ward level and build a database of the different services required by communities.

Provide comprehensive, integrated, transversal services to the communities.

Provide and implement stakeholder engagement and advocacy plan.

Monitor, evaluate, provide feedback and track service delivery.

Beneficiaries of Sukuma Sakhe  
 The elderly  
 The sick  
 Children  
 Youth  
 The jobless  
 Working poor  
 Unskilled  
 Illiterate  
 Women  
 People living with disabilities

**COMPOSITION OF THE OPERATION SUKUMA SAKHE STRUCTURES**

POLITICAL CHAMPIONS	
TITLE	ROLE
<p>OSS POLITICAL CHAMPIONS                      (The Premier, MECs, Mayors, Ward Councillors)</p>	<p>Political oversight to OSS                      Ambassadors (advocate for OSS at all levels( government, civil society and business)                      Mobilising resources in particular from business and different civil society organisations                      Providing feedback to stakeholders ( community, business, civil society)</p>
TECHNICAL CHAMPIONS TITLE	ROLE

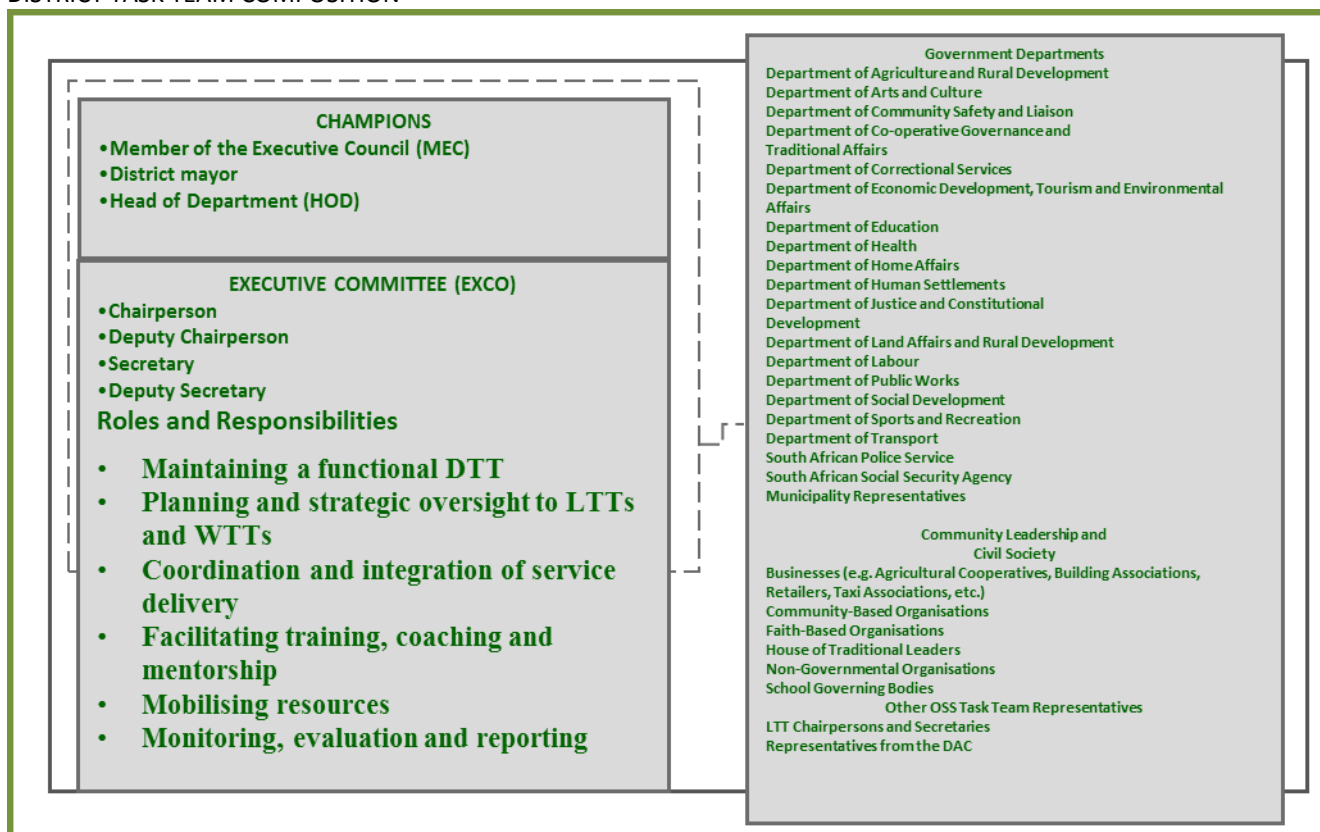


**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

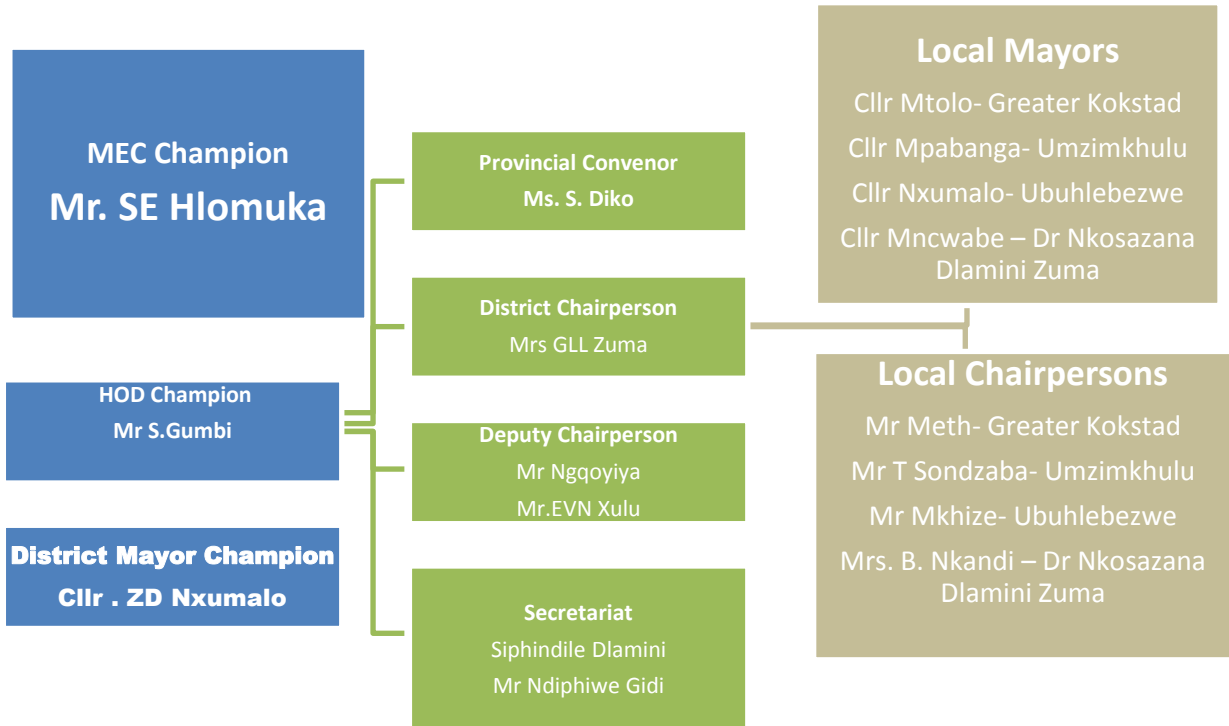
<p>OSS TECHNICAL CHAMPIONS (Heads of Departments and Municipal managers )</p>	<p>Technical OSS Ambassadors Provide leadership on all administrative work of OSS including task teams Approve OSS Task Team's Operational Plan and review performance against the Operational Plan, Ensure that departmental interventions are implemented as per findings of war rooms Mobilising resources Providing feedback to stakeholders</p>
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<p>PROVINCIAL CONVENER PROVINCIAL CONVENER ROLE TITLE</p>	<p>ROLE</p>
<p>PROVINCIAL CONVENOR (Senior Managers)</p>	<p>Communicating across PTT, DTT, MEC and HOD Champions Providing technical support Facilitating training, coaching and mentorship Monitoring, evaluation and reporting</p>

DISTRICT TASK TEAM COMPOSITION



**HARRY GWALA DISTRICT TASK TEAM STRUTURE**



There are also Government Departments, Civic Society Organization and Community Leaders who are forming part of the DTT.

**WARD TASK TEAM AND WARROOM CHAMPION ROLE**

<p>Ward Task Team</p>	<p>Public participation and community mobilisation                  Maintaining a functional War Room                  Planning                  Coordination of service delivery                  Training                  Mobilising resources                  Monitoring, evaluation and reporting</p>
<p>War Room Champion</p>	<p>Establishing the War Room                  Approving the War Room Service Delivery Action Plans translated to Ward Based Plans                  Reviewing performance against Service Delivery Action Plans                  Mobilising resources                  Providing feedback to stakeholders                  Acting as an OSS Ambassadors</p>

## HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

### WAR-ROOM FUNCTIONALITY

HGDM comprises of four Local Municipalities with a total of 61 wards

Municipality	Number of War rooms
UBuhlebezwe Local Municipality	14
Dr. Nkosazane Dlamini Zuma Local Municipality	15
UMzimkhulu Local Municipality	22
Greater Kokstad Local Municipality	10

### Membership of Operation Sukuma Sakhe Structure

District Task Team

Local Task Team

War room Task Team

Operation Sukuma Sakhe Stakeholders

Harry Gwala District Municipality

Government departments

Traditional leaders

Civil Society and Non-Governmental Sectors

Business Sectors

### PROGRAMS

Conducting Operation Mbo at both Local and District level

Poverty alleviation programs

Awareness campaigns on social ills:-

Drugs and substance abuse

Gender based violence

Teenage pregnancy

War on Ukuthwala kwezintombi (forced marriages)

Crime (stock theft)

Youth Development programs

Extended Public Works

Covid-19 Prevention Programmes

Covid-19 Immunisation Programme

### KEY CHALLENGES:

Poor/ nonfunctioning of some of the war rooms which is as a result of non-attendance of other key role players

Social ills in the form of substance abuse, crime etc.

Gender based violence

Learner pregnancy

Ukuthwala (forced marriages) mostly affecting UMzimkhulu and Dr. Nkosazana Dlamini Zuma Local Municipality.

Poverty

High HIV positivity rate and sexually transmitted infections

High number of OVC's (Orphans and Vulnerable Children) resulting to high number of child-headed households

### KEY ACHIEVEMENTS:

Orientation of all structures at all levels.

Learner pregnancy reduced.

Levels of crime decreased due to Community Policing Forums especially in UMzimkhulu.

Condom distribution performance has increased and now they are accessible to many.

District Implementation Plan for HIV, STI, s and TB

Vision

Harry Gwala District that is free of new HIV, sexually transmitted and tuberculosis infections, free of deaths associated with HIV and free of discrimination where all infected and affected enjoy a high quality life.

Mission

## **HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

The people of Harry Gwala commit themselves to putting in place a well-coordinated, managed and demonstrable effective response to HIV, STI and TB informed by evidence and geared towards eliminating new infections and ensuring a high quality of life for the infected and affected.

### Values

Transparency and accountability

Partnerships, collaboration and collective accountability

Public participation and involvement

Upholding human rights and equity

### Purpose of the plan

The plan was developed to provide implementation guidance to a broad range of district stakeholders on the multi-sectoral response to HIV, STI's and TB. It is a product of series of processes involving various stakeholder's teams to ensure that it is inclusive as possible in charting the district path to successful responding to HIV, STI's and TB in the five year period 2017/2022 . It will also be used as a tool for implementation, coordination, resource mobilization and implementation accountability.

### Goals

To accelerate prevention to reduce new HIV ,STI and TB infections

To reduce morbidity and mortality by providing treatment ,care and adherence and support for all

To reach all key and vulnerable populations with customized and targeted interventions

Address the social and structural drivers of HIV, STI and TB

Ground the response to HIV , STI's and TB in human rights , principles and approaches

Promote leadership and shared accountability for a sustainable response to HIV , STI's and TB

Mobilize resources to support the achievement of planned goals and ensure a sustainable response

Strengthen Strategic Information to drive progress towards achievement of district planed goals

### COMPOSITION OF DAC

Chairperson: District Mayor

Deputy Chairperson : Chairperson of the District Civil Society forum

Secretariat: HIV/AIDS & OSS Coordinators

Local AIDS Council Coordinators

Government's Departments Senior mangers

FBO's (Faith Based Organization)/Religious Sector

NGO's (Non-Governmental Organizations)

House of Traditional Leadership

THP's (Traditional Healers Practitioners)

Men's Sector

Woman's Sector

Disability Sector

Youth Sector

Sex workers

### THE ROLE OF THE DAC

To guide and facilitate the implementation HAST (HIV/AIDS STI's and TB) strategic plan at all levels i.e. local and ward levels (LAC and WAC)

Provide a uniform approach for all organs of state in all local spheres to any matter relating to HIV and AIDS.

Promotion of HIV/AIDS awareness in and protecting government on HIV and AIDS related matters

Execute monitoring and coordination implementation and strategies of the district multi sectoral response to the epidemics.

Periodic review of the strategic plan to monitor and provide information on the impact of district HIV/AIDS plan.

Report periodically i.e. (on quarterly) basis to PCA

### Achievements

Improvement on HIV testing rate that was affected by lockdown

Multi-sectoral GBV Summit held focusing on Men's Sector resulted in decrease of gender based violence

Functional LTT and LAC structures as they submit reports quarterly to the District Aids Council and District Task Team

Fully functional District Aids Council as it sits as per plan and submits quarterly reports to the Provincial Council on Aids

District Civil Society Chairperson elected CSF Forum structure established on the 9<sup>th</sup> of October 2020

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Official allocated in facilities i.e. (hospitals and clinics) and Police stations that focus on post traumatic psychosocial support to GBV Victims

Mother to child transmission of HIV has decreased to less than 1%

TB screening with initiation rate remaining above 95%

Functional Technical Command and Political Command Councils

Successful Launch of District Development Model (DDM)

**CHALLENGES**

Higher Learner Pregnancy

District action

Continue health education to promote use of long term contraceptives by teenagers

Multi-sectoral collaboration and implementation of Youth Zone facilities in all high impact facilities to reduce teenage pregnancy

Implementation of Integrated School Health Programme of family planning and condom distribution in all outreach campaigns

Monitor functionality of youth friendly services at all health facilities

Low Condom Distribution

District Action

Distribute to other departments and non-health facilities

Increase distribution to other non-medical sited by both DOH and Municipality Health promoters

Municipal Health promoter being unable to assist due to non-availability of resources i.e. Vehicle and laptop not handed over to the Municipality. Matter reported to OTP HIV AIDS Directorate. Promised to hand over assets soon

High sexual assault cases

District action

Sexual assault cases have increased with the easing of the lockdown thus community education around prevalence of sexual abuse in their communities done.

Continue social mobilization and victim empowerment in partnership with Life-line in addressing gender based violence

Educate community on rights as some of the cases could not be traced at SAPS

**GOOD GOVERNANCE AND PUBLIC PARTICIPATION SWOT ANALYSIS**

STRENGTHS	WEAKNESSES
Functional Aids Councils at all levels Functional OSS Structures at all levels Functional IGR Structures Functional Council committees Clear policy direction Oversight structures in place and fully functional Internal Controls in place to detect fraud and corruption	Non attendance of some departments in Aids Council meetings leading to unresolved challenges Lack of sufficient budget to implement communities on regular basis. Lack of capacity in Risk Management Unit Unethical Conduct which may lead to fraud and corruption Spread of Social ills
OPPORTUNITIES	THREATS
District support partner working hand in hand with DOH Members of the public do attend in numbers when called for meetings.	Local Civil society not established due to Covid-19 regulations which lead to non-functional sectors Disruption of public meetings by interest groups which at times poses a threat to Municipal leadership and administrators.

**9. KEY CHALLENGES**

**SERVICE DELIVERY**

Key challenge	Lack of water resources
Description	Most communities residing within the Harry Gwala District Municipality are facing severe water scarcity, either as a result of dried water sources (boreholes, springs) or due to a lack of investment in water infrastructure such as dams and reservoirs. Compared with the lengthy agenda to combat climate change, this is a very short time indeed and yet the impacts of water scarcity will be profound. However, Harry Gwala District Municipality is starting to invest in sustainable and reliable water sources such as Bulwer Dam (Under Planning). This dam is not going to cater for the entire district more water resources are in urgent need.

Key challenge	Provision of clean drinking water and proper sanitation facilities
Description	40% of our population do not have access to clean drinkable water Sanitation backlogs has been eradicated at Greater Kokstad LM and Nkosazane Dlamini Zuma LM and currently the municipality is working to eradicate sanitation backlogs in the 3 remaining municipalities, i.e UMzimkhulu and UBuhlebezwe

**SPATIAL PLANNING**

Key challenge	Interpretation of Spatial planning and linking it to Infrastructure Planning and development of Harry Gwala towns
Description	The lack of proper planning of Harry Gwala towns has led to a stagnant economic growth and has adversely affected the creation of employment, and this has led into modern planning that will reflect the democratic modern society.

**LOCAL ECONOMIC AND SOCIAL DEVELOPMENT**

Key challenge	Attracting investment and growing the Economy of Harry Gwala District Municipality
Description	The district municipality needs to continuously grow the economy of the district in order to address issues of unemployment, poverty and inequality.

**MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

Key challenge	Low revenue base and non-payment of services by some customers
Description	As part of operation clean audit the municipality has to put in place system and procedures to ensure that its finances are managed in accordance with norms and standards and legislations that governs municipalities.

**MUNICIPAL TRANSFORMATION AND ORGANISATION DEVELOPMENT**

Key challenge	Skills development of municipal employees in order for them to successfully deliver basic services
Description	Full implementation of the Scarce Skills Policy to Ensure that Scarce Skills are retained is paramount

**FINANCIAL VIABILITY AND MANAGEMENT**

Key challenge	Full adherence to the legislative prescripts that governs local government
Description	As part of operation clean audit, the municipality has to make sure that its systems and procedures fully support the administrative function and that it upholds the rule law in delivering quality services to its citizens.

## CHAPTER 4: VISION, GOALS, OBJECTIVES AND STRATEGIES

### SECTION D

#### VISION

By 2030 Harry Gwala will be a leading water services provider in the KZN Province with its communities benefitting from a vibrant agriculture and tourism sector.

#### MISSION STATEMENT

Working together with its communities and stakeholders Harry Gwala District Municipality will ensure the provision of clean, drinkable uninterrupted water services and proper sanitation facilities and strive to improve its agriculture and tourism sectors to enhance human dignity.

#### CORE VALUES

Transparency  
Accountability  
Consultation  
Commitment and  
Honesty

#### Strategic Goals and Objectives

KPA	Goals	Strategic Objectives Reference No. 01 BSD 2017/2022	Strategies
Basic Service Delivery	A leading water and sanitation service provider in the KZN Province by 2030	To improve the coverage, quality, efficiency, and sustainability of water and sanitation services in all urban and rural communities	By implementing Bulk regional Water Supply Schemes.  By implementing the localized based rural sanitation plan.
KPA	Goals	Strategic Objective Reference No. 02 MTRANS 2017/2022	Strategies
Municipal Transformation and Institutional Development	Provide administrative support to Council and its structures and develop and improve human capital in order to deliver basic services to our communities."	To ensure a smooth functioning of council and that staff complement is able to deliver as per the IDP	By working closely with the municipal council and all department to make sure that corporate services is kept abreast on all service delivery development in the municipality
KPA	Goals	Strategic Objective Reference No. 03 GGP 2017/2022	Strategies
Good Governance and Public Participation	Uphold the highest municipal performance standard and enhance public participation to deepen democracy	To have improved systems and procedures that enhance administrative function and improve interaction between the municipality and members of the public	By adhering to the legislative prescripts governing local government and engaging members of the public on municipal affairs that affects their lives
KPA	Goals	Strategic Objectives Reference No. 04 LESOC 2017/2022	Strategies



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LED and Social Development	Increase the Gross Domestic Product of the HGDM by 3% in 2030 in order to improve the socio-economic wellbeing of its citizens	To Increase the Gross Domestic Product of the District and ensure full participation in the economy to benefit the Harry Gwala community and especially the youth	By engaging all potential funders and investors as well as the training and skilling of emerging SMMEs and cooperatives both in agriculture and tourism  By promoting sport art and culture in our district
Cross Cutting	Spatially linked towns with proper infrastructure that improves the social, economic and environmental well-being of Harry Gwala community	To create a functional urban, regional and human settlements whilst protecting the environment	By ensuring proper spatial development that adheres to the needs of the Harry Gwala community
KPA	Goals	Strategic Objective Reference No. 05 FIN 2017/2022	Strategies
Municipal Financial Viability and Management	A self-sustainable municipality that practices sound financial management and delivers quality services to its citizens	To improve the Financial Viability and management of the Municipality in order to fund more quality projects	By ensuring that all systems and procedures are properly implemented and that deliverable are met

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**CHAPTER 5: STRATEGIC PLANNING AND IMPLEMENTATION PLAN**

**SECTION E**

KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY																					
IDP STRATEGIC OBJECTIVE: TO IMPROVE THE COVERAGE, QUALITY, EFFICIENCY AND SUSTAINABILITY OF WATER AND SANITATION SERVICES IN ALL URBAN AND RURAL COMMUNITIES																					
KEY CHALLENGE: LACK OF WATER RESOURCES AND PROVISION OF CLEAN DRINKING WATER AND PROPER SANITATION																					
Water Services Department (WSD)																					
IDP Ref No.	B2B Ref No.	Objective	Strategy	Project	Output	KPI No	KPI	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEM AND	2020-2021 Annual Target	2021-2022 ANNUAL TARGET	2022-2023 ANNUAL TARGET	2023-2024 ANNUAL TARGET	2024-2025 ANNUAL TARGET	2025-2026 ANNUAL TARGET	
REF No. 01 BSD 2017/2022: 1.1	SD/B:5	To Improve coverage, quality, efficiency and sustainability of water in all urban and rural communities	By ensuring that all water projects are implemented to eradicate water backlog within the stipulated time frames, quality and approved budget.	Water projects	Increased percentage of Households with access to basic water	1.1.1	1.1.1.1 Percentage of households with access to basic water for the first time and refurbishment	<b>1.1.1. Umzimkhulu Water Projects</b> 1. Identified villages (Umzimkhulu Bulk Water) 2. Water Supply Identified Villages in uMzimkhulu-Masamini Mbuzweni  <b>1.1.2. uBuhlebezwe Water Projects</b> 1. Nokweja Mashumi 2. Refurbishment/ upgrade of Mhlabashane 3. Ixopo Mariathal /Mandilini 4. Water Supply for Identified Villages in UBuhlebezwe- Springvale Ngudlucingo  <b>1.1.3 Dr Nkosazana Dlamini-Zuma Water Projects</b> 1. Water Supply for Identified Villages in NDZ-Tarrsvalley -Sandanezwe  <b>1.1.4 Greater Kokstad Water Projects</b> 1. Water Supply for Identified Villages in KOKSTAD -Willowdale Ekuthuleni(Pakkies)	HGDM	Operation and Maintenance	WSIG	1.1.1. 1. R 20 734 903,00 2. R 5 684 915,00  1.1.2. 1. R4 000 000,00 2. R8 595 000,00 3. R4 627 545.00 4. R4 848 955.00  1.1.3. 1. R 6 867 098,00  1.1.4. 1. R4 500 000.00	Water Services	36%	100%	100%	100%	100%	100%	100%	100%
					Increased percentage of expenditure on capital projects (WSIG)	1.1.4	1.1.3.2. Percentage of expenditure spent on capital projects (WSIG)					1.1.3.2.(WSIG)100%			100%	100%	100%	100%	100%		

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017/2022: 1.2. SD/B:6	To improve coverage, quality, efficiency and sustainability of and sanitation in all urban and rural communities	By ensuring that all sanitation projects are implemented to eradicate backlog within the stipulated time frames and approved budget	Sanitation (VIP)	Increased percentage of households with access to basic sanitation.	1.2 .1	Percentage of households with access to basic sanitation	<b>1.2.1. Ubuhlebezwe Sanitation</b> 1. Appointment of service provider for Construction of 500 VIP toilets 2. Appointment of service provider for material supply 3. Payment of contractors for construction and supply of materials	<b>1.2.2.Nkosazana Dlamini-Zuma Sanitation</b> 1. Appointment of service provider for Construction of 306 VIP toilets 2. Appointment of service provider for material supply 3. Payment of contractors for construction and supply of materials	HGDM	Operation and Maintenance	MIG	R 2 476 018,00		Water Services	3649	10%	50%	80%	100%	100%	100%
							<b>1.2.3.Greater Kokstad Sanitation</b> 1. Appointment of service provider for Construction of 70 VIP toilets 2. Appointment of service provider for material supply 3. Payment of contractors for construction and supply of materials														

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017/2022: 2.1	SD/B	To ensure that WSA is fully complying to its mandate as set by the Department of water and sanitation	By reviewing Water policies and By-laws	Reviewal of Water policies, By-laws	Reviewed water policies and By-laws	2.1	Date in which water services policies were adopted by council.	<b>2.1. Review of Water Services Policies</b> Establish task team to review water services policies.		HGDM	Water Governan ce and Customer Care	Equitabl e share / internal funding	<b>2.1. R0</b>		Water Services	4	Wednesda y, 30 June 2021	Condu ct Bylaw and Policy outrea ch and aware ness	review Water Srrvice s Policies	Condu ct Policy outrea ch and aware ness	review Water Srrvice s Policies	Condu ct Policy outrea ch and aware ness
				Interpret ation of Water Services By-laws	Interpreted Water Services By-laws	2.2	Date in which IsiZulu interpreted Water Services Bylaws were adopted by council	<b>2.2. Interpretati on of Water Services Bylaws</b> Appointment of service provider to interpret water services By-Laws into IsiZulu		HGDM	Water Governan ce and Customer Care	Equitabl e Share/In ternal Funding	<b>2.2. R400 000</b>		Water Services	4	Wednesda y, 30 June 2021	By-laws inter preted into IsiXhos a, Afrikaa ns and Sesoth o by June 2022.	Review Water service s By-laws by June 2023.	Condu ct Bylaw outrea ch and aware ness	0	0
REF No. 01 BSD 2017/2022: 2.2	SD/B	To ensure that HGDM fulfills its WSA function as mandated by the legislation and regulated by the Department of Water and Sanitation.	Provide HGDM communit ies with potable water that complies with SANS 241 and dispose effluent that is of good quality and not harmful to humans or the natural environm ent.	Water Quality Monitori ng	Provide safe drinking water to communiti es and curb contaminat ion of water resources by ensuring safe disposal of effluent.	2.2 ,1	Number of water quality monitoring reports submitted to DWS through IRIS	<b>2.2.1. Water quality monitoring</b> 1. Taking water quality samples to an accredited laboratory for analysis. 2. Conduct monthly onsite water quality monitoring. 3. Upload compliance monitoring results to DWS system(IRIS) by the 10th of every month.		HGDM	Water Governan ce and Customer Care	Equitabl e share			Water Services	New enabl er	12	12	12	12	12	12
						2.2 ,2	Number of wastewate r quality monitoring reports submitted to DWS through IRIS	<b>2.2.2. Wastewate r quality monitorin g</b> 1. Taking wastewate r quality samples to an accredited laboratory for analysis. 2. Conduct monthly onsite wastewate r quality monitorin g. 3. Upload complianc e monitorin g results to DWS system(IRI S) by the 10th of every month.		HGDM	Water Governan ce and Customer Care	Equitabl e share			Water Services	New enabl er	12	12	12	12	12	12

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017/2022: 2.2	SD/B	To assess performance of each unit process against design capacity.	By evaluating the performance of each unit process against design capacity and further document possible remedial measures.	Process Audits	Provide safe drinking water to communities and curb contamination of water resources by ensuring safe disposal of effluent	2.2.3	Number of Process Audits completed and adopted by council	1. Follow procurement processes for the appointment of service providers to conduct Polela and Riverside wastewater treatment works process audits. 2. Coordinate inception reporting. 3. Facilitate Progress reporting. 4. Facilitate adoption of process audits by HGDM Council.		HGDM	Water Governance and Customer Care	Equitable share	R 400 000		Water Services	New enabler	2	6	8	8	8	8
REF No. 01 BSD 2017/2022: 2.2	SD/B	To ensure that HGDM strengthens its relations with communities and further develop communities socially on the water services functions.	By facilitating and conducting stakeholder engagements, awareness campaigns and workshops. By encouraging public participation on municipal planning (IDP).	Institutional and Social Development	Improved public participation in water services projects and programs.	2.2.4	Number of ISD reports on stakeholder engagement per annum.	1. Identification of project beneficiaries. 2. Project social facilitation. 3. Establishment of project community structures. 4. Project monitoring and evaluation. 5. Collect sanitation backlog data across the district.		HGDM	Water Governance and Customer Care	Equitable share	R 200 000		Water Services	New enabler	6	12	12	12	12	12
REF No. 01 BSD	SD/B					2.2.5	Number of awareness campaigns/workshops / war rooms initiated and attended			HGDM	Water Governance and Customer Care	Equitable Share			Water Services	New enabler	6	12	12	12	12	12
REF No. 01	SD/B	To adhere to Bathopele principles and comply with DWS KPI 7 of the Regulatory	By taking municipal services to people and	Customer Service roadshows,	Improved understanding of customer care	2.2.6	Number of customer care roadshows conducted	1. Follow procurement processes for the appointment		HGDM	Water Governance and Customer Care	Equitable share	R 383 639		Water Services	New enabler	1	4	4	4	4	4

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD	SD/B	Performance Measurement System	ensuring that customer complaints are attended to.	workshops and awareness campaigns	function,improved relations between HGDM and the public and improved revenue collection.	2.2.7	Number of customer care workshops and awarenesses conducted	of service provider to print road show and awareness material including the customer care charter.	HGDM	Water Governance and Customer Care	Equitable share			Water Services	New enabler	1	4	4	4	4	4
REF No. 01 BSD 2017/2022: 2.2	SD/B					2.2.8	Number of customer satisfaction survey conducted	2. Establish the internal Batho Pele Steering Committee that will form part of the outreach and awareness. 3. Identify and collect data of information that needs to be communicated with the public. 4.Design Customer Satisfactopn survey. 5.Conduct the customer satisfaction surveys	HGDM	Water Governance and Customer Care	Equitable share			Water Services	New enabler	1	4	4	4	4	4
REF No. 01 BSD 2017/2022: 2.3	SD/B	To ensure that all HGDM water services schemes are functional.	By repairing all water and sanitation schemes as per complaints received and adherence to Maintenance Plan	Maintenance of water and sanitation infrastructure.	Functional water and sanitation schemes	2.3.1	Percentage of complaints responded to within 48 hours.	<p><b>2.3.1. UMZIMKHULU SATELLITE</b></p> <p>1. Material supply</p> <p>2. Fuel supply</p> <p>3. Electrical and mechanical repairs</p> <p><b>2.3.2. UBUHLEBEZE SATELLITE</b></p> <p>1. Material supply</p> <p>2. Fuel supply</p> <p>3. Electrical and mechanical repairs</p> <p><b>2.3.3. DR NKOSAZANE DLAMINI-ZUMA</b></p>	HGDM	Operation and Maintenance	Equitable share/Internal funding	<p><b>2.3.1. R 12 913 891,6</b></p> <p>1. R 4 500 000</p> <p>2. R 3 413 891,6</p> <p>3. R 5 000 000</p> <p><b>2.3.2. R 10 257 088,85</b></p> <p>1. R 5 000 000</p> <p>2. R 1 257 088,85</p> <p>3. R 4 000 000</p> <p><b>2.3.3. R 6 435 545,42</b></p> <p>1. R 2 500 000,00</p> <p>2. R 1 000 000,00</p> <p>3. R 2 935 545,42</p>	<p><b>2.3.4. R 7 088 267,48</b></p> <p>1. R 3 088 267,48</p> <p>2. R 1 000 000</p> <p>3. R 3 000 000</p> <p><b>2.3.5. R 7 833 431,00</b></p> <p><b>2.3.6. R 0,00</b></p> <p><b>2.3.7. R 0,00</b></p> <p><b>2.3.8. R 2</b></p>	Water Services	144	75%	75%	75%	75%	75%	75%

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

							<p><b>SATELLITE</b> 1. Material supply 2. Fuel supply 3. Electrical and mechanical repairs</p> <p><b>2.3.4. GREATER KOKSTAD SATELLITE</b> 1. Material supply 2. Fuel supply 3. Electrical and mechanical repairs</p>	<p><b>y sewer jetting Services</b> 1. Appointment of Emergency Jetting Services Contractor 2. Provisioning of Jetting Services.</p>					500 000.00									
REF No. 01 BSD 2017/2022: 2.3	SD/B	To ensure that water and sanitation strategic plans are updated.	By developing water services strategic plan.	<p>Review of Water Services Development Plan</p> <p>Develop Infrastructure Asset Management Plan for Water Services Review of Water Services Master Plan</p>	<p>Water Services Development Plan reviewed</p> <p>Infrastructure Asset Management Plan developed</p> <p>Reviewed Water Services Masterplan</p>	2.3.2	<p>Date in which the WSDP was reviewed and adopted by council</p> <p>Date in which the IAM Plan was developed and adopted by council</p> <p>Date in which the WSMP Plan was developed and adopted by council</p>	<p>4.5.1. Water Services Development Plan Review</p> <p>4.5.2. Development of Infrastructure Asset Management Plan</p> <p>4.5.3. Water Services Masterplan Review</p>	HGDM	Planning and Design	Equitable share/Internal funding	<b>R 0,00</b>	Water Services	2021/22	Wednesday, 30 June 2021	June 2022	June 2023	June 2024	June 2025	June 2026		

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017/2022: 2.4	SD/B	To research, plan and design water and wastewater systems and projects for the purpose of providing sustainable water and sanitation services	By conducting feasibility studies, Environmental Impact Assessments, land acquisition, business planning and designing water and wastewater systems.	Planning, Development & Design of Water and Sanitation Business Plans	<ol style="list-style-type: none"> <li>1. Technical Feasibility Reports</li> <li>2. DWS Approved Business Plans</li> <li>3. Projects designs and drawings.</li> <li>4. Projects Tender Documents</li> </ol>	2.4	Number of Technical Feasibility Reports prepared (Business Plan)	<b>1. Technical Feasibility Reports</b> 1.1 Greater Mhlangeni Water Supply Scheme 1.2 Ixopo Town Water Infrastructure 1.3 Kokstad Bulk Sewer Project Upgrade 1.4 Greater Njunga Water Supply 1.5 Highflats Bulk Water Supply Scheme		HGDM	Planning and Design	RBIG, MIG and WSIG	<b>1. Technical Feasibility Reports</b> 1.1 R 0,00 1.2 R 0,00 1.3 R 0,00 1.4 R 0,00 1.5 R 0,00		Water Services	New enabler	5	3	4	4	4	4
REF No. 01 BSD 2017/2022: 2.5	SD/B					2.5	Number of Business Plans Approved by DWS for 2020/21 FY.	<b>2. DWS Approved Business Plans</b> 2.1 Kempsdale Dam Wall Raising Project 2.2 Makhoba Housing Water Project 2.3 Khukhulela Water Supply 2.4 Accelerated Water Intervention Program 2.5 KwaMeyi-Tee Kloof Water Supply 2.6 Augmentation / Refurbishment of Springvale water supply Business Plan 2.7 Refurbishment / Augmentation of Ebhayi / Gudlucingo water supply		HGDM	Planning and Design	RBIG, MIG and WSIG	<b>2. DWS Approved Business Plans</b> 2.1 R 5 500 000,00 2.2 R 598 302,00 2.3 R 0,00 2.4 R 0,00 2.5 R 0,00 2.6 R 0,00 2.7 R 0,00		Water Services	60	7	4	5	2	4	5



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017/2022: 2.6	SD/B					2.6	Number of projects with completed Designs and Drawings	<b>3. Designs and Drawings</b> 3.1 Umzimkhulu Sewer Upgrade Phase 2 3.2 Khukhulela Water Supply 3.3 Highflats Bulk Water Supply Scheme	HGDM	Planning and Design	RBIG, MIG and WSIG	<b>3. Designs and Drawings</b> 3.1 R 1 576 573,00 3.2 R 5 934 899,16 3.3 R 6 399 272,00		Water Services	New enabler	3	6	8	5	6	8
REF No. 01 BSD 2017/2022: 2.7	SD/B					2.7	Number of projects with completed Tender Documents	<b>4. Tender Documentation</b> 4.1 Khukhulela Water Supply 4.2 Greater Summerfield Water Supply 4.3 Highflats Bulk Water Supply Scheme 4.4 Ncakubana Phase 3B Water Supply Scheme,	HGDM	Planning and Design	RBIG, MIG and WSIG	<b>4. Tender Documentation</b> 4.1 R 0,00 4.2 R 0,00 4.3 R 0,00 4.4 R 0,00		Water Services	New enabler	4	8	7	6	5	4
REF No. 01 BSD 2017/2022: 2.8	SD/B	to comply with Section 21 of the National Water Act 36 of 1998	By undertaking the Water Use License and Authorisation for all HGDM water and wastewater systems.	Water Use Licensing and Authorisations	HGDM water and wastewater treatment works subjected to the WULA process	2.8	Number of water treatment works and wastewater treatment works subjected to WULA process by June 2022	Follow procurement processes for the appointment of service providers to undertake the following: sludge classification and disposal, wetland delineation and rehabilitation , civil designs and drawings, technical reports, Geohydro, hydrological assessments, Environmental Management	HGDM	Water Governance and Customer Care	Equitable Share	R10 000 000.00		Water Services	New enabler	0	10	10	10	10	10





**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

			backlog within the stipulated time frames and approved budget																			
REF No. 01 BSD 2017/2022: 1.4.	SD/B:5-6	To increase work opportunities and income support to poor and unemployed people through the labour intensive delivery of public, community asset and services.	By creating employment within the District through our capital projects and programmes.	EPWP	Increased number of jobs created through EPWP incentive grant	1.4 .1	Number of jobs created through EPWP Grant	1.4.1. EPWP 1. Recruitment of EPWP Participant, 2. Disbursement of stipend to EPWP beneficiaries 3. Acquisition of PPE for participants		HGDM	Municipal Works	IG (Public Works)	1.4.1. R 4 596 000,00		Infrastru cture Services	2400	210	190	210	210	210	210
REF No. 01 BSD	SD/B:5-7				Increased number of jobs created through EPWP capital projects	1.5	Number of jobs created through capital projects.			HGDM	Municipal Works				Infrastru cture Services		100	50	230	230	230	230
REF No. 01 BSD 2017/2022: 1.5	SD/B:5-8	To ensure that municipal buildings are maintained effectively	By measuring the no of complaints or requests vs the response pertaining reported cases	Municipal Buildings Maintenance	Maintain safe working environment for the municipal employees	1.6	Turnaround time acknowledging receipt of reported request	Responding by way of acknowledging through e-mails		HGDM	Municipal Works				Infrastru cture Services		48HR S	48HR S	48HR S	48HR S	48HR S	48HR S
REF No. 01 BSD	SD/B:5-9				Maintain safe working environment for the municipal employees	1.7	Percentage of request resolved	1.5.1 Appointment of Service provider 1.5.3. Create maintenance checks and duties schedule		HGDM	Municipal Works	Equitable share	1.4.2. R 1 137 830		Infrastru cture Services	1	70%	70%	70%	70%	70%	70%
KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION; MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT																						
IDP STRATEGIC OBJECTIVE: TO HAVE IMPROVED SYSTEMS AND PROCEDURES THAT ENHANCE ADMINISTRATIVE FUNCTION AND IMPROVE INTERACTION BETWEEN THE MUNICIPALITY AND MEMBERS OF THE PUBLIC; TO ENSURE A SMOOTH FUNCTIONING OF COUNCIL AND THAT STAFF COMPLEMENT IS ABLE TO DELIVER AS PER THE IDP																						
KEY CHALLENGE: FULL ADHERENCE TO THE LEGISLATIVE PRESCRIPT THAT GOVERNS LOCAL GOVERNMENT																						

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Office of The Municipal (OTMM)																					
IDP Ref No.	BCG/EBZB Ref No.	Objective	Strategy	Project	Output	KPI No	KPI	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget		Municipal Standard Classification	DEM AND	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
												Annual Target	ANNUAL TARGET			ANNUAL TARGET	ANNUAL TARGET	ANNUAL TARGET	ANNUAL TARGET		
Ref. No. 03 GGP 2017/2022: 3.1	BCG/E	To showcase and market the district	By continuously updating communities on existing and new service delivery programmes and projects	Marketing and Branding	Marketing and Branding	3.1	Number of marketing activities conducted	Number 3.1.3 Mayoral Slots	HGDM	Strategic Support	Equitable share/ internal funding	R200 000		Office of the Municipal Manager	4	3	3	3	3	3	3
Ref. No. 03 GGP 2017/2022 3.2	BCG/E	To promote human values by fighting poverty, crime, diseases, depravation and social ills, ensuring moral regeneration by working together through effective partnerships	By engaging all relevant stakeholders in the planning of the municipal event	Municipal events	Functional Operation Sukuma Sakhe)OSS structures	3.2	Number of municipal events held	3.2.1. Nyusivolume None  3.2.2. OSS (District Operation Mbo) (OSS Awareness and HIV/AIDS Awareness) 1. Conducting Campaigns 2. Catering (MBO) 3. Accommodation 4. Catering for HIV and AIDS Awareness Campaign	HGDM	Strategic Support	Equitable share/ internal funding	R117 017,40		Office of the Municipal Manager		2	2	2	2	2	2

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Ref. No. 03 GGP	GG/C:8	To provide reasonable assurance that the municipality adheres to applicable laws and regulations.	By convening audit committee meetings and reporting to Council	Audit Committee	Audit Committee meetings convened	3.3	Number of audit committee meetings held	<b>3.3. Audit and Performance Committee</b> 1. Audit Committee Meetings 1. Payment of Audit Committee Members 2. Catering	HGDM	Internal Audit	Equitable share/ internal funding	R 440 122,80		Office of the Municipal Manager	4	4	4	4	4	4	4	
Ref. No. 03 GGP	GG/C:8	To ensure effective fraud and corruption risk management within the municipality	By providing a framework for fraud and corruption risk management and ensuring effective implementation	Risk Management Fraud and Ethics	Risk Ethics and Anti-Fraud Committee chairperson appointed	3.4 .1.	Date in which Risk Ethics and Anti-Fraud Committee chairperson is appointed	<b>3.4.1. Appointment of Risk Ethics and Anti-Fraud Committee chairperson</b>				R 200 000,00		Office of the Municipal Manager	1	Monday, 31 May 2021	Tuesday, 31 May 2022	Wednesday, 31 May 2023	Friday, 31 May 2024	Friday, 30 May 2025	Sunday, 31 May 2026	
Ref. No. 03 GGP	GG/C:8				Meetings held	3.4 .2.	Number of Risk Ethics and Anti-Fraud Committee meetings held	<b>3.4.2. Risk Ethics and Anti-Fraud Committee meetings</b>							Office of the Municipal Manager	4	4	4	4	4	4	4
Ref. No. 03 GGP	GG/C:8				Risk assessment conducted	3.4 .3.	Date in which risk assessments are conducted	<b>3.4.3. Risk Assessment</b> 1. Catering 2. Venue								Office of the Municipal Manager	1	Wednesday, 31 March 2021	Thursday, 31 March 2022	Friday, 31 March 2023	Friday, 29 March 2024	Monday, 31 March 2025
REF No. 02 MTRANS	BCGI/E	To ensure effective communication internally and externally	By developing a Newsletter on a quarterly basis	Newsletter (External)	Newsletter developed	4.6	Number Newsletters developed and published by 30 June 2021	<b>4.6. Newsletter</b> 1. Appointment of service provider	HGDM	Communications	Equitable share	R 429 500,00		Office of the Municipal Manager	4	4	4	4	4	4	4	

**KEY PERFORMANCE AREA: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT**

**IDP STRATEGIC OBJECTIVE: TO ENSURE A SMOOTH FUNCTIONING OF COUNCIL AND THAT STAFF COMPLEMENT IS ABLE TO DELIVER AS PER THE IDP**

**KEY CHALLENGE: SKILLS DEVELOPMENT OF MUNICIPAL EMPLOYEES IN ORDER FOR THEM TO DELIVER SUCCESSFUL BASIC SERVICES**

**Corporate Services**

IDP Ref No.	B2B Ref No.	Objective	Strategy	Project	Output	KPI No	KPI	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard	DEM AND	2020-2021 Annual Target	2021-2022 ANNUAL TARGET	2022-2023 ANNUAL TARGET	2023-2024 ANNUAL TARGET	2024-2025 ANNUAL TARGET	2025-2026 ANNUAL TARGET
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 02 MTRANS 2017/2022: 4.3.	BCGI/E	To implement the Integrated Health and Wellness strategy to ensure a healthy, motivated and dedicated workforce	By implementing the Integrated Health and Wellness strategy	Integrate d Health and Wellness strategy	Programmes implement ed	4.3 .	Number of Health and wellness activities implement ed	<p><b>4.3.1. MEDICAL SURVEILLANCE</b></p> <p>1. Payment of appointed Service Provider</p>	HGDM	Human Resources Management	Equitabl e Share	<p><b>4.3.6. R150 000,00</b></p> <p><b>4.3.7. R 150 000,00</b></p>	<p><b>4.3.1. R 600,00 0,00</b></p> <p><b>4.3.2. R 800 000,00</b></p> <p><b>4.3. R200 000,00</b></p> <p><b>4.3.3. R 75 000,00</b></p> <p><b>4.3.4. R 75 000,00</b></p> <p><b>4.3.5. R 50 000,00</b></p>	Corporate Services	7	7	7	7	7	7
								<p><b>4.3.2. EMPLOYEE WELNESS PROGRAMME</b></p> <p>1. Payment of appointed Service Provider</p> <p><b>4.3. Health and Safety Trainings</b></p> <p><b>4.3.3. SHE reps Training</b></p> <p>1. Appointment of Service Provider</p> <p><b>4.3.4. First Aiders Training</b></p> <p>1. Appointment of Service Provider</p> <p><b>4.3.5. Supervisors Training</b></p> <p>1. Appointment of Service Provider</p> <p><b>4.3.6. Signage's</b></p> <p>1. Appointment of a service provider</p> <p><b>4.3.7. Fire Extinguishers</b></p> <p>1. Appointment of a service providers</p>												



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 02 MTRANS 2017/2022:	BCGI/E	To implement the Employment Equity Plan by ensuring that the number of people from employment equity target groups are employed in the three highest levels of management	By implementing the Employment Equity Plan	Implementation of Employment Equity Plan	Equity Employment Plan implemented	4.4	Number of programmes implemented from the Employment Equity Plan	<b>4.4. Employment Equity</b> 1.Submission of an Employment Equity report to department of labour by January of each year	HGDM	Human Resources Management	Equitable share		R 0.00	Corporate Services	2	1	1	1	1	1	1
REF No. 02 MTRANS 2017/2022: 4.5.	BCGI/E	To provide secure ICT infrastructure which delivers appropriate levels of data confidentiality and integrity	By ensuring that all annual subscriptions are paid for	Annual software licenses	Software licenses renewed	4.5	Number of software licenses renewed	<b>4.5. ICT</b> 1. Renewal of Microsoft volume licenses 2. Renewal of Anti-virus(Eset endpoint) license 3. Renewal of Orbit software licenses 4. Renewal of backup software license(Veeam) 5. Renewal of Firewall license(Fortigate) 6. Renewal of AD Manager software licence.	HGDM	Administration and Support	Equitable share/Internal fund		<b>4.5. R 2 000 000</b> 1. R 1 300 000 2. R 180 000 3. R 100 000 4. R 220 000 5. R 200 000	Corporate Services		5	5	5	5	5	5
REF No. 02 MTRANS 2017/2022: 4.7.	BCGI/E	To provide adequate storage for municipal data and information	By procuring server	Procurement and clustering of server	Server procured and clustered	4.7	Date in which the procurement and clustering of server was completed.	<b>4.7.</b> 1. SCM processes	HGDM	Administration and Support	Equitable share		<b>4.7. R 2 000 000</b>	Corporate Services	1	Thursday, 31 December 2020	Friday, 31 December 2021	Friday, 30 December 2022	Friday, 29 December 2023	Tuesday, 31 December 2024	Wednesday, 31 December 2025

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 02 MTRANS 2017/2022: 4.8.	BCGI/E	To implement the Employment Equity Plan by ensuring that the number of people from employment equity target groups are employed in the three highest levels of management	By filling all S54A/56 management positions	Filling of S54A/56 management positions	Filled S54A/56 management positions	4.8	Percentage on filling of S54A/56 management positions	4,8 S54A/56 management positions 1. Signed Report	HGDM	Human Resources Management	Equitable share				100%	100%	100%	100%	100%	100%	100%	Corporate Services
REF No. 02 MTRANS 2017/2022: 4.8.	BCGI/E	To implement the Employment Equity Plan by ensuring that the number of people from employment equity target groups are employed in the three highest levels of management	By having equal representation on S54A/56 management positions based on gender	Gender representation on S54A/56 management positions	Gender representation on S54A/56 management positions		Percentage gender representation on S54A/56 management positions		HGDM	Human Resources Management	Equitable share				50% females and 50% males	50% females and 50% males	50% females and 50% males	50% females and 50% males	50% females and 50% males	50% females and 50% males	50% females and 50% males	Corporate Services

**KEY PERFORMANCE AREA: MUNICIPAL FINANCIAL VIABILITY**

**IDP STRATEGIC OBJECTIVE: TO IMPROVE THE FINANCIAL VIABILITY AND MANAGEMENT OF THE MUNICIPALITY IN ORDER TO FUND MORE QUALITY PROJECTS**

**KEY CHALLENGE: LOW REVENUE BASE AND NON-PAYMENT OF SERVICES BY SOME CUSTOMERS**

**Budget and Treasury Office(BTO)**

IDP Ref No.	B2B Ref No.	Objective	Strategy	Project	Output	KPI No	KPI	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEM AND	2020-2021 Annual Target	2021-2022 ANNUAL TARGET	2022-2023 ANNUAL TARGET	2023-2024 ANNUAL TARGET	2024-2025 ANNUAL TARGET	2025-2026 ANNUAL TARGET
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 05 FIN 2017/2022: 5.1	SFM/D:27	To ensure improved revenue collection	Enforce credit control and debt management policy	Debt Collection	Total amount collected from customers per month	5.1	Percentage of Collection from the billed consumers	1.1. <b>Billing</b> 1. Postage of Statements 2. Procurement of water pressure scale mailers 3. Handover of defaulters to Debt Collectors/ attorneys		All Lms	Income and Revenue	Equitable share	5.1. R 1 750 000.00 1. R600 000.00 2. R 150 000.00 3. R 200 000.00 4. R 800 000.00		Budget and Treasury Office	100%	75%	75%	75%	75%	75%	75%
REF No. 05 FIN 2017/2022: 5.2	SD/D:14	To ensure updated and reliable indigent debtor information	Enforce the indigent management policy	Indigent register	Updated indigent register	5.2	Number of existing households with access to free basic services in terms of the indigent register	5.2. <b>Updated indigent Register</b> 1. Validation of indigent Application forms 2. Approval of the indigent register		All Lms	Income and Revenue	Equitable share	5.2. R 150 000		Budget and Treasury Office	1	1277	1277	1277	1277	1277	1277
REF No. 05 FIN 2017/2022: 5.3	SD/D:14	To ensure updated and reliable indigent debtor information	Enforce the indigent management policy	Indigent register	Approved Indigent register	5.2	Date in which indigent register is approved by Council			All Lms	Income and Revenue	Equitable share	5.3. R 800 000 1. R800 000.00		Budget and Treasury Office	Jun-22	0	Thursday, 30 June 2022	Friday, 30 June 2023	Friday, 28 June 2024	Monday, 30 June 2025	Tuesday, 30 June 2026
REF No. 05 FIN 2017/2022: 5.3	SFM/D	To ensure updated and reliable debtor information	Update the consumer database	Data cleansing	Updated data	5.3	Number of consumers added to database	5.3. <b>Updated Consumer Data</b> 1. Collection of signed consumer agreement forms 2. Update the consumer database		HGDM	Income and Revenue	Equitable share	R -		Budget and Treasury Office	100%	12550	12550	12550	12550	12550	12550

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 05 FIN 2017/2022: 5.4	SFM/D	To ensure compliance with the MFMA and improve budgeting reporting processes	Coordinate the budget preparation process in line with approved schedule of key deadlines	Budget	Budget approved in compliance with MFMA	5.4	Date in which the 2021/2022 final budget was approved	<b>5.4. APPROVED BUDGET</b> 1. Printing of Budget	HGDM	Budget and Reporting	Equitable share	R -	Budget and Treasury Office	1	Monday, 31 May 2021	Tuesday, 31 May 2022	Wednesday, 31 May 2023	Friday, 31 May 2024	Friday, 30 May 2025	Sunday, 31 May 2026
REF No. 05 FIN 2017/2022: 5.5	SFM/D	To ensure the municipality prepares GRAP compliant annual financial statements for the year ending June 2020 and submit to the Auditor General on time	Prepare monthly control account reconciliations to ensure reliable financial information is reported throughout the year	Annual Financial Statements	Annual Financial Statements (AFS) submitted on time	5.5	Date in which AFS are submitted to Internal Audit and Auditor General	<b>5.5. INTERIM and ANNUAL FINANCIAL STATEMENT</b> 1. Preparation of interim financial statements 2. Preparation of annual financial statements	HGDM	Budget and Reporting	Equitable share	5.6. R 2 500 000 1. R 1 500 000 2. R 500 000 3. R 500 000	Budget and Treasury Office	1	5.5.1 28 February 2021 5.5.2 31 August 2020	5.5.1 28 February 2022 5.5.2 31 August 2021	5.5.1 28 February 2023 5.5.2 31 August 2022	5.5.1 28 February 2024 5.5.2 31 August 2023	5.5.1 28 February 2025 5.5.2 31 August 2024	5.5.1 28 February 2026 5.5.2 31 August 2025
REF No. 05 FIN 2017/2022: 5.6	SFM/D	To ensure updated fixed asset register	update fixed asset register	GRAP compliant fixed asset register	Updated fixed asset register	5.6	Date in which fixed asset register was updated	<b>5.6. VERIFICATION OF ASSETS</b> 1. Conduct Physical verification of assets 2. Conditional assessment 3. Update the asset register	HGDM	Asset Management Unit	Equitable share and internal funding		Budget and Treasury Office	1	Wednesday, 30 June 2021	Thursday, 30 June 2022	Friday, 30 June 2023	Friday, 28 June 2024	Monday, 30 June 2025	Tuesday, 30 June 2026

KEY PERFORMANCE AREA: LOCAL ECONOMIC AND SOCIAL DEVELOPMENT; CROSS CUTTING INTERVENTIONS

IDP STRATEGIC OBJECTIVE: TO INCREASE THE GROSS DOMESTIC PRODUCT OF THE DISTRICT AND ENSURE FULL PARTICIPATION IN THE ECONOMY TO BENEFIT THE HARRY GWALA COMMUNITY AND ESPECIALLY THE YOUTH; TO CREATE A FUNCTIONAL URBAN, REGIONAL AND HUMAN SETTLEMENTS WHILST PROTECTING THE ENVIRONMENT

KEY CHALLENGE: ATTRACTING INVESTMENT AND GROWING THE ECONOMY OF HARRY GWALA DISTRICT AND INTERPRETATION OF SPATIAL PLANNING AND LINKING IT TO INFRASTRUCTURE PLANNING AND DEVELOPMENT OF HARRY GWALA TOWNS

Social Services and Development Planning

IDP Ref No.	BZB Ref No.	Objective	Strategy	Project	Output	KPI No.	KPI	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard	DEM AND	2020-2021 Annual Target	2021-2022 ANNUAL TARGET	2022-2023 ANNUAL TARGET	2023-2024 ANNUAL TARGET	2024-2025 ANNUAL TARGET	2025-2026 ANNUAL TARGET
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

															Classification							
REF NO. 04 LESOC 2017/2022: 6.1	BCG/E	To provide for an integrated and coordinated disaster management that focuses on preventing /reducing the risk of disasters	By developing a fully equipped Disaster Management Centre	Fully Functional Disaster Management Centre	Functional Disaster Management Centre	6.1	Percentage of reported incidents responded to within turnaround time	<b>6.1.1. Relief Material</b> 1. Conduct Assessments on reported incidents / Disasters 2. Procurement of Relief material 3. Procurement of GPS <b>6.1.2. Consumable</b> 1. Procurement of food items for Incidents / Disasters	Ubuhebezwe	Social Services	Equitable share	6.1.1 R100 000 (GPS) ; R 1 000 000 (Materials & Supplies) 6.1.2 R 465 175,93 (Consumables)		Social Services and Development Planning	6hrs	100% within 6 hours	100% within 6 hours	100% within 6 hours	100% within 6 hours	100% within 6 hours	100% within 6 hours	100% within 6 hours
REF NO. 04 LESOC	BCG/E					6.1	Date by which the Disaster Management truck procured	1. Procurement of disaster water tanker for truck 2. Branding of Disaster Management Truck	Ubuhebezwe	Social Services	Equitable share	R 10 958 296,00		Social Services and Development Planning		Wednesday, 30 June 2021	0	0	0	0	0	0
REF NO. 04 LESOC 2017/2022: 6.1	BCG/E					6.1	Date in which Disaster Management Communication System software licence is procured	6.1.3. Disaster Management Communication System 1. Procurement of Disaster Management Communication System software licence	All local municipalities	Social Services	Equitable share	R 0,00		Social Services and Development Planning	0	Thursday, 30 June 2022	0	0	0	0	0	0
REF NO. 04 LESOC 2017/2022: 6.2	BCG/E	To gazette Municipal Health Services amended bylaws	By engaging government printers for gazetting the Municipal Health Services amended bylaws	Municipal Health services amended bylaws	gazetted Health services amended bylaws	6.2	Date in which Municipal Health services amended bylaws gazetted	6.2. Gazetting of amended MHS by-laws 1. Gazetting Municipal Health services amended by-laws	All local municipalities	Social Services	Equitable share	R 0,00		Social Services and Development Planning	0	Wednesday, 30 June 2021	0	0	0	0	0	0

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF NO. 04 LESOC 2017/2022: 6.3	N/A	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Municipal Health services	Training on food handling conducted	6.3 .1.	Number of training conducted on Food handling and inspection	<b>6.3.2. WATER SAMPLES (Quality Control)</b> 1. Taking of water samples from random source 2. Submit 200 water samples to Laboratory for analysis 3. Interpreted results 4. Issue report 5. Maintenance of blow torch 6. Procurement of labelling stickers and Lighters	<b>6.3.3. COMMUNICABLE DISEASES</b> 1. Investigation report 2. Sampling Equipment 3. Sampling Stationery 4. Educational Material 5. Laboratory analysis  <b>6.3.4. Burial of Destitute</b> 1. Procurement of transport for destitute burial 2. Groceries 3. Coffin <b>6.3.5. HEALTH AND HYGIENE AWARENESS (Occupational Health and Safety)</b> 1. Educational Equipment 2. Educational Material ( Jik and Soap)	All local municipalities	Social Services	Equitable share	6.3.1 R0,00 6.3.2 R150 000 6.3.3 R 52 050 6.3.4 R104 100 6.3.5 R14 508,83		Social Services and Development Planning	4	2	0	0	0	0	0
					Samples submitted to laboratory for analysis	6.3 .2.	Number of water samples submitted to Laboratory for analysis			All local municipalities		Equitable share			Social Services and Development Planning		200	200	200	200	200	200
REF NO. 04 LESOC 2017/2022: 6.4	N/A	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Air Quality Management Plan	Air Quality Management Plan developed	6.4 .1	Date by which the Air Quality Management Plan was developed	Development of Air Quality Management Plan		All local municipalities	Social Services	Equitable share	R700 000		Social Services and Development Planning	New enabler	0	Thursday, 30 June 2022	Friday, 30 June 2023	Friday, 28 June 2024	Monday, 30 June 2025	Tuesday, 30 June 2026

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF NO. 04 LESOC 2017/2022: 6.5	N/A	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Lightning Conductors	Lightning Conductors procured	6.5 .1	Date by which the Lightning Conductors were procured	Procurement of Lightning Conductors		All local municipalities	Social Services	Equitable share	R1 000 000		Social Services and Development Planning	New enabler	0	Thursday, 30 June 2022	Friday, 30 June 2023	Friday, 28 June 2024	Monday, 30 June 2025	Tuesday, 30 June 2026
REF NO. 04 LESOC 2017/2022: 6.6	N/A	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Disaster Management educational material	Disaster Management educational material procured	6.6 .1	Date by which the Disaster Management educational material were procured	Procurement of Disaster Management educational material		All local municipalities	Social Services	Equitable share	R30 000		Social Services and Development Planning	New enabler	0	Thursday, 30 June 2022	Friday, 30 June 2023	Friday, 28 June 2024	Monday, 30 June 2025	Tuesday, 30 June 2026
REF NO. 04 LESOC 2017/2022: 6.7	N/A	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Fire Beaters and Nap sack tanks	Fire Beaters and Nap sack tanks procured	6.7 .1	Date by which the Fire Beaters and Nap sack tanks were procured	Procurement of Fire Beaters and Nap sack tanks		All local municipalities	Social Services	Equitable share	R300 000		Social Services and Development Planning	New enabler	0	Thursday, 30 June 2022	Friday, 30 June 2023	Friday, 28 June 2024	Monday, 30 June 2025	Tuesday, 30 June 2026
IDP Ref No.	B2B Ref No.	Objective	Strategy	Project	Output	KPI No	KPI	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEM AND	2020-2021 Annual Target	2021-2022 ANNUAL TARGET	2022-2023 ANNUAL TARGET	2023-2024 ANNUAL TARGET	2024-2025 ANNUAL TARGET	2025-2026 ANNUAL TARGET		

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF NO. 04 LESOC 2017/2022: 7.1	N/A	To implement the Youth Development plan	By engaging all youth structures to partake in the implementation of the Youth Development Plan	Implementation of Youth Development Plan	Students assisted with tertiary registration fees within Harry Gwala District	7.1.1	Date by which 24 students were assisted with tertiary registration fees within Harry Gwala District	<b>7.1.1. Assistance of 24 students with tertiary registration fees within Harry Gwala District</b> <b>7.1.2. Assistance of Youth Owned Enterprises</b> <b>7.1.3. Appointment of Service Provider for Youth Skills Development training and capacity building:</b> (Completion of business plans, filling of business proposals and opening of companies)	All local municipalities	Special Programmes	Equitable share	<b>R 520 500,00</b> 7.1.1 R 126 833,30 7.1.2 R 206 833,30 7.1.3 R 186 833,40	Social Services and Development Planning	New Enabler	Wednesday, 31 March 2021	Thursday, 31 March 2022	Friday, 31 March 2023	Friday, 29 March 2024	Monday, 31 March 2025	Tuesday, 31 March 2026
REF NO. 04 LESOC 2017/2022: 7.1	N/A			Youth Owned Enterprises assisted	7.1.2	Date by which Youth Owned Enterprises were assisted	All local municipalities		Special Programmes	Equitable share	Social Services and Development Planning		New Enabler	Wednesday, 30 June 2021	Thursday, 30 June 2022	Friday, 30 June 2023	Friday, 28 June 2024	Monday, 30 June 2025	Tuesday, 30 June 2026	
REF NO. 04 LESOC 2017/2022: 7.1	N/A			Service Provider for Youth Skills Development training and capacity building appointed	7.1.3	Date by which the Service Provider for Youth Skills Development training and capacity building was appointed	All local municipalities		Special Programmes	Equitable share	Social Services and Development Planning		New Enabler	Wednesday, 30 June 2021	Thursday, 30 June 2022	Friday, 30 June 2023	Friday, 28 June 2024	Monday, 30 June 2025	Tuesday, 30 June 2026	



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

IDP Ref No.	BZB Ref No.	Objective	Strategy	Project	Output	KPI No.	KPI	Activities/ Items	Locality / Regional Indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard	DEMAND	2020-2021 Annual Target	2021-2022 ANNUAL TARGET	2022-2023 ANNUAL TARGET	2023-2024 ANNUAL TARGET	2024-2025 ANNUAL TARGET	2025-2026 ANNUAL TARGET		
REF NO. 04 LESOC 2017/2022: 7.2	N/A	To empower and promote healthy living, awareness and moral regeneration amongst the vulnerable and communities	By engaging different social groupings to participate on special programmes	Special programmes	Special programmes conducted	7.2	Number of Special programmes conducted	<b>7.2.1. Religious Awareness</b> 1. Catering 2. Hall 3. Mobile toilets 4. Sound system and Decor 5. Transport  <b>7.2.2. Golden Games</b> 1. Transport 2. Catering 3. Accommodation 4. Apparel  <b>7.2.3. District Umkhosi woMhlanga</b> 1. Grocery 2. Mobile toilets 3. Tent and chairs  <b>7.2.4. Women Empowerment Programme</b> 1. Transport  <b>7.2.5. Men's Summit</b> 1. Transport 2. Catering 3. Sound System and Decor 4. Hall 5. Facilitator  <b>7.2.6. Disability Day /Awareness</b> 1. Transport 2. Catering 3. Tent and chairs 4. Apparel 5. Mobile toilets  <b>7.2.7. Women Commission</b>	Identified host LM	Special Programmes	Equitable share	R0,00		Social Services and Development Planning	0	0	0	0	0	0	0	0
REF NO. 04 LESOC 2017/2022: 7.3	N/A	To foster social cohesion within the district	By hosting and supporting cultural activities	Cultural Festival	Cultural festival held	7.3	Date in which the cultural festival was held	<b>7.3.1. Cultural Festival Activities</b> 1. Catering 2. Hall 3. Transport 4. Mobile toilets 5. Sound system and decor	All LMs	Special Programmes	Equitable share			Social Services and Development Planning	1	0	0	0	0	0	0	

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

															Classification							
REF NO. 04 LESOC 2017/2022: 7.4	N/A	To identify suitable candidates through hosting build up sporting activities so as to participate in Provincial tournaments	By hosting different sporting activities and participating in Provincial tournaments	Sport Development	HGDM Mayoral Games hosted	7.4 .1	Date in which HGDM hosted Mayoral Games	7.4. Service Provider 7.4.1. Mayoral cup 7.4.2. Salga games 7.4.3. SALGA games accommodation	All LMs	Special Program mes	Equitabl e share	R0,00		Social Services and Develop ment Planning	1	Wednesda y, 30 September 2020	0	0	0	0	0	0
					HGDM Participate d in Indigenous games	7.4 .2	Date in which HGDM participate d in indigenous games								1	Wednesda y, 30 September 2020	0	0	0	0	0	
					HGDM Participate d in SALGA games	7.4 .3	Date in which HGDM participate d in SALGA games								1	Thursday, 31 December 2020	0	0	0	0	0	
REF NO. 04 LESOC 2017/2022: 7.5	N/A	To promote the horse riding within the district	By hosting rural sporting activities and participating in Provincial tournaments	Rural Horse Riding	HGDM participate d in Dundee July	7.5 .1	Date in which HGDM participate d in Dundee July	7.5.1. Summer Cup/Rural horse riding 7.5.2. Dundee July	All LMs	Special Program mes	Equitabl e share	R0,00		Social Services and Develop ment Planning	1	Friday, 31 July 2020	0	0	0	0	0	
					HGDM hosted Summer Cup	7.5 .2	Date in which HGDM hosted Summer Cup								1	Monday, 30 November 2020	0	0	0	0	0	
REF NO. 04 LESOC 2017/2022: 7.8	BCG/E	To update spatial information and improve the quality of GIS in the municipality	Spatial data collection and Hardware procurement	Capturing spatial informati on for municipal assets.	Mapping of Municipal Assets and capturing coordinate s for projects	7,8 ,1	Number of Municipal assets and projects captured and mapped	7.8.1. GIS data Update. 1. Capturing spatial information. 1,1. Reconcile asset register with GIS. 1,2. Capturing of municipal projects.	HGDM	Planning and Developm ent	Equitabl e share	R220 000,00		Social Services and Develop ment Planning		60	120	120	120	120	120	
				Procurem ent of an AO Plotter and GPS	Plotter and GPS Acquisition	7.8 ,2	Date in which a Plotter and GIS (GPS) is procured								7.8.2. Hardware procurement . 2.1 Procuring AO Plotter. 2. 2 Procure	7.8.2. Procurem ent of Plotter and GPS devise		Social Services and Develop ment Planning		Saturday, 00 January 1900	Thursd ay, 31 March 2022	Friday, 31 March 2023



**SECTOR DEPARTMENT PROJECTS**



**cooperative governance**

Department:  
Cooperative Governance  
**REPUBLIC OF SOUTH AFRICA**

LIST OF NATIONAL PROJECTS IMPLEMENTED IN HARRY GWALA DISTRICT MUNICIPALITY.

**DEPARTMENT OF ENVIRONMENT, FORESTRY AND FISHERIES**

Project Name	Project Description	Project Status	Timeframe / Duration	Total Project Budget
<b>NRM</b>				
NRM KZN Ngudwini_2	Alien Plant Clearing Project	Implementation	2018/19 - 2020/21	Not indicated
NRM KZN Turn Table Trust_2	Alien Plant Clearing Project	Implementation	2018/19 - 2020/21	Not indicated
NRM KZN Bulwer Biosphere_2	Alien Plant Clearing Project	Implementation	2018/19 - 2020/21	R25,468,800.00
NRM KZN C. Umkomaas - Sappi_2	Alien Plant Clearing Project	Implementation	2018/19 - 2020/21	Not indicated
NRM WOF Umzimkhulu Fire Base	Fire Control and Prevention	Implementation	2018/19 - 2021/22	Not indicated
NRM WoF Underberg Fire Base	Fire Control and Prevention	Implementation	2018/19 - 2021/22	Not indicated
NRM WOF KZN Special Project Monks Cowl	High Altitude Alien Clearing Project	Implementation	2018/19 - 2021/22	Not indicated

**DEPARTMENT OF SMALL BUSINESS DEVELOPMENT**

Projects	Project description	Location / Targeted areas	Time frames	Budget
100 Thousand young entrepreneurs	Initiative targeting young people between the ages of 16 and 40 with businesses with the potential to create a minimum of 10 sustainable jobs	Targeted beneficiaries - 1000	Not indicated	Not indicated
SMME expansion/ scale up	Initiative targeting small and medium enterprises that have been in existence for more than 4 years and employ more than 5/10 staff members. It supports businesses to scale up and expand through access to working capital and markets for goods and services.	Targeted beneficiaries - 1900	Not indicated	Not indicated

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Projects	Project description	Location / Targeted areas	Time frames	Budget
Township and rural entrepreneurship	A dedicated programme to transform and integrate opportunities in townships and rural areas into productive business ventures.	Targeted beneficiaries - 5109	Not indicated	Not indicated
Township and rural entrepreneurship	A dedicated programme to transform and integrate opportunities in townships and rural areas into productive business ventures.	Targeted beneficiaries - 5109	Not indicated	Not indicated
Incubation and digital hubs	Business and technology incubation centres that offer enterprises business and management skills, support and platforms for a minimum of 3 years. It targets start-ups that require hand holding as they start their journey in business.	Targeted beneficiaries - 4	Not indicated	Not indicated
Cooperatives	Initiative aimed at supporting cooperatives as enterprises that are income and profit generating. It targets registered cooperatives that have potential to generate income and profit.	Targeted beneficiaries - 100	Not indicated	Not indicated
Informal businesses	Initiative aimed at supporting informal businesses with compliance support, business skills development, business infrastructure and technical support.	Targeted beneficiaries – 10217	Not indicated	Not indicated
SMME products	Initiative to coordinate and direct the buy local campaign to be impactful by targeting a minimum number of enterprises that should benefit.	Targeted beneficiaries - 1600	Not indicated	Not indicated
Start-up nation	Initiative that seeks to promote innovation that can have a ripple effect on the national economy. Target beneficiaries are Tech and Engineering Start-ups and Social enterprises.	Targeted beneficiaries - 3200	Not indicated	Not indicated

**PUBLIC ENTERPRISE: ESKOM**

Project Name	Project Description	Project Status	Timeframe / Duration	Total Project Budget (R'M)
Umzali Substation 2nd 132/22kV 20MVA Transformer	Strengthening	Not indicated	2020/21	27.27

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

NAME OF DEPARTMENT: DEPARTMENT OF SOCIAL DEVELOPMENT

NAME OF DISTRICT: HARRY GWALA DISTRICT

GOAL: DEMOGRAPHICS/PEOPLE DEVELOPMENT

**DDM ONE PLAN ONE BUDGET**

**DISTRICT PROJECTS AND STRATEGIES TO IMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY**

GOAL DEFINITION	PROJECT NAME	PROJECT OBJECTIVE	LEADER	TOTAL BUDGET REQUIRED	BUDGET COMMITTED 2021/22	BUDGET COMMITTED 2022/23	BUDGET COMMITTED 2023/24	DURATION OF PROJECT	LOCAL MUNICIPALITY & WARD & ISIGODI	GPS COORDINATES
Demographics / People Development: Fundamentally and radically improve the Quality of Life and overall well-being	Social Welfare Services.	To render social Welfare services to older persons, persons with Disabilities and HIV/AIDS with in Harry Gwala District	DS	1 000 000	1 000 000	1 000 000	1 000 000	ONGOING	UMZIKHU BUHLE BEZWE DR NK OS AZ AN A DL AM INI GR EAT ER KO KST AD	

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

g of people living in the district/ metro area with emphasis on vulnerable and marginalised groups	Children and Families	To render services to vulnerable children and families within Harry Gwala DISTRICT	DS D	200000	178300	195830	215463	ONGONG	UMZIKHULUBHEZWE DRNKOSAZANADLAMINIGREATERKOKSTAD
		Early Childhood Development Conditional Grant	DS D		114800	115948	127750	ongong	

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

	Restorative Services	To render substance abuse, victim empowerment services and social crime prevention	DS D	1 0 0 0 0 0 0	4 1 1 0 0 0	4 5 2 2 1 0 0	4 9 7 4 3 1 0	2 0 2 1/ 2 0 2 4	UM ZIK HU LU BU HLE BEZ WE DR NK OS AZ AN A DL AM INI GR EAT ER KO KST AD	
	Development and Research	To render poverty alleviation services to youth and women empowerment		1 0 0 0 0 0 0	3 8 5 0 0 0			2 0 2 1/ 2 0 2 4	UM ZIK HU LU BU HLE BEZ WE DR NK OS AZ AN A DL AM INI GR EAT ER KO KST AD	



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

NAME OF DEPARTMENT: DEPARTMENT OF SOCIAL DEVELOPMENT

NAME OF DISTRICT: Harry GWALA DISTRICT

GOAL: SPATIAL RESTUCTURING AND ENVIRONMENTAL

DDM ONE PLAN ONE BUDGET DISTRICT PROJECTS AND STRATEGIES TO IMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY											
GOAL DEFINITION	PROJ JECT NAME	PROJ JECT OBJ JECTIVE	LEAD RES P	TOTAL BUDGET REQ UIRE D	BUDGET COMMIT TEE 2020 2021 2022	BUDGET COMMIT TEE 2020 2021 2022	BUDGET COMMIT TEE 2020 2021 2022	DURATI ON OF PROJ ECT	LOCAL MUNI CIPALITY & WARD & ISIG ODI	GPS	
"S pat ial Re str uct uri ng an d En vir on me nta l: De vel op a tra nsf or me d, effi cie nt an d sus	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	No t a p p l i c a b l e	N o t a p p l i c a b l e	

tai na ble sp ati al for m as dy na mi c pla tfo rm for ec on om y an d int egr ate d hu ma n set tle me nts "											
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NAME OF DEPARTMENT: DEPARTMENT OF SOCIAL DEVELOPMENT

NAME OF DISTRICT: Harry GWALA DISTRICT

GOAL: INTEGRATED SERVICE PROVISION

**DDM ONE PLAN ONE BUDGET**

**DISTRICT PROJECTS AND STRATEGIES TO IMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY**

G	P	P	L	T	B	B	B	D	LO	G
O	R	R	E	O	U	U	U	U	CA	P
A	O	O	A	T	D	D	D	R	L	S

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

L D E F I N I T I O N	J E C T N A M E	J E C T O B J E C T I V E	D R E S P	A L B U D G E T R E Q U I R E D	G E T C O M M I T T E D 2 0 2 1/ 2 2	G E T C O M M I T T E D 2 0 2 2/ 2 3	G E T C O M M I T T E D 2 0 2 3/ 2 4	A T I O N O F P R O J E C T	M U N I C I P A L I T Y & W A R D & I S I G O D I	
"I n t e g r a t e d S e r v i c e P r o v i s i o n i n g: E n a b l e r e s i d e n t s t o e x p e r i e n c e r e l i a b l e, c o s t		N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e

effective, viable, sustainable and seamless provision of services in functional places										
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NAME OF DEPARTMENT :  
 NAME OF DISTRICT : Harry GWALA District  
 GOAL: INFRASTRUCTURE ENGINEERING

DDM ONE PLAN ONE BUDGET  
 DISTRICT PROJECTS AND STRATEGIES TO IMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

G O A L D E F I N I T I O N	P R O J E C T N A M E	P R O J E C T O B J E C T I V E	L E A D R E S P	T O T A L B U D G E T R E Q U I R E D	B U D G E T C O M M I T T E D 2 0 2 1/ 2 2	B U D G E T C O M M I T T E D 2 0 2 2/ 2 3	B U D G E T C O M M I T T E D 2 0 2 3/ 2 4	D U R A T I O N O F P R O J E C T	L O C A L M U N I C I P A L I T Y & W A R D & I S I G O D I	G P S
"In fra str uc tur e En gin ee rin g: M o b i l i s e, tar ge t, ali gn an d ma na ge inv est m en t in inf ras tru ct ur e in	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e

a su sta ina ble wa y su pp ort ing th e ec on o mi c po siti on ing an d tra nsf or m ed sp ati al str uc tur e Ou tc o m es In dic at ors "											
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

NAME OF DEPARTMENT:

NAME OF DISTRICT: Harry GWALA District

GOAL : GOVERNANCE

DDM ONE PLAN ONE BUDGET DISTRICT PROJECTS AND STRATEGIES TO IMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY											
GOAL DE FI NI TI ON	P R O J E C T N A M E	P R O J E C T O B J E C T I V E	L E A D E R S H I P	T O T A L B U D G E T R E Q U I R E D	B U D G E T C O M M I T T E D 2 0 2 1 / 2 2	B U D G E T C O M M I T T E D 2 0 2 2 / 2 3	B U D G E T C O M M I T T E D 2 0 2 3 / 2 4	D U R A T I O N O F P R O J E C T	LO CA L M U N I C I P A L I T Y & W A R D & I S I G O D I	LO CA L M U N I C I P A L I T Y & W A R D & G P S	
"G o v e r n a n c e: I m p r o v e t h e p e r f o r m a n c e o f a l l t h r e e s p h e r e s o f g o v e r n m e n t	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	N o t a p p l i c a b l e	

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

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NAME OF DEPARTMENT :

NAME OF DISTRICT : Harry GWALA District

GOAL: ECONOMIC POSITIONING

**DDM ONE PLAN ONE BUDGET**

**DISTRICT PROJECTS AND STRATEGIES TO IMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY**

G O A L D E F I N I T I O N	P R O J E C T N A M E	P R O J E C T O B J E C T I V E	L E A D E R S H I P	T O T A L B U D G E T R E Q U I R E D	B U D G E T C O M M I T T E D	B U D G E T C O M M I T T E D	B U D G E T C O M M I T T E D	D U R A T I O N O F P R O J E C T	LO C A L M U N I C I P A L I T Y & W A R D	G P S
Ec on o mi	N o t a	N o t a	N o t a	N o t a	N o t a	N o t a	N o t a	N o t a	No t ap pli	N o t a



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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

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2021/22 DISTRICT DEVELOPMENT MODEL

DEPARTMENT OF AGRICULTURE, LAND REFORM AND RURAL DEVELOPMENT

KWAZULU-NATAL

Harry Gwala District

Areas of invention (Agriculture and Land Reform)	Five-year planning period				
	Project description	Budget allocation	District Municipality	Location: GPS coordinates	Social partners
Land Development Support	Rietfontein farm.: To provide production inputs, machinery and implements. The support will serve as impetus for the farmer to farm commercially thereby creating job opportunities	R4 969 950.00	Harry Gwala	Ptn1,2 & 4 of the Farm Rietfontein No. 120 & ptn 6 of the farm Hartebeest e Fontein No.119	DARD, Kokstad Municipality
Land Development Support	Spionkop 1: To provide production inputs, machinery and implements. The support will serve as impetus for the farmer to farm commercially thereby creating job opportunities	R12 684 009.00	Harry Gwala	Ptn 1 Of Farm Ronde-Fontein .307 ES, Ptn 0 Of Farm Krom Draai .306 ES, Ptn 15 Of Farm Spions Kop .283 ES	DARD, Kokstad Municipality
Agriculture FPSU	St Paul FPSU : Implements, Fertilizers, Chemicals, Seeds, Feed Mixer wagon, Personnel , Feed, Medication , Office Furniture	R2 000 000.00	Harry Gwala	30°14'52.8 "S 29°41'00.9 6"E	Umzi mkhulu Local Municipality DARD NAMC
Non-Agric	Korinte Dairy Value Chain : Medication, Lucerne & Maize Seed and Fertilizer, Tractor, Diesel (Bull)	R1 000 000.00	Harry Gwala	30°05'17.9 5"S 29°41'00 96 E	Umzi mkhulu Local Municipality DARD

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Agriculture	Texas Valley Secondary Coop : Seedling planter, fertilizer, Chemicals Seedlings, refrigerated Truck	R2 000 00 0.00	Harry Gwala	S:30°15'21,08" E:30°06'43,3"	Ubuhlebezwe Municipality DARD
Agriculture	Hopewell Number 2 Secondary Coop : Diesel, Seeds, Fertilizer, Chemicals, Tractor	R1 000 00 0.00	Harry Gwala	S:30°17'50,58" E:29°57'47,88"	Umzimkhulu Municipality DARD
Agriculture	Malenge (Irrigation) Project : Planter & Plougher, Baler, Boots, Harvester, Fertiliser Spreader, Gloves, Grain Tanks, Mulcher, Rigger (Disk Plough) Ripper, Self-propelled sprayer, Tractor, Maize Miller, Trailer, Trucks, Seeds, Chemicals	R9 182 346.00	Harry Gwala	S:30°09'06,9" E:29°36'47,54"	Umzimkhulu Municipality DARD
Non-Agric	Sisonke No.1 Sanitary and Toilet Paper : Implementation Business Plan	R250 000. 00	Harry Gwala	30°14'49.6 "S 29°41'11.0 6"E	Umzimkhulu Local Municipality
Agriculture	Bulwer Irrigation : Business Plan , Production inputs	R1 300 00 0.00	Harry Gwala	29°44'38.1 "S 29°53'13.2 "E	DARD Dr Nkosazana Zuma Municipality
Tenure Reform Implementation	Land Disposal : Brookside;	R300 000. 00	Harry Gwala	Remainder of the farm Tigerhoek no 193 and farm Southbrook no 320. Portion 2 of Farm Melk Spruit No. 293 in extent of 338 hectares	DARD Kokstad Municipality
Enterprise Development	St Paul FPSU: Secondary Cooperative	R1 000 000.00	Harry Gwala	30°14'52.8 "S	Umzimkhulu LM

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

	support, Personnel, cattle intake, feed, medication, auctions etc			29°41'00.96"E	and DARD
Enterprise Development	Korinte Dairy Value Chain Project: Purchase of feed and dairy cows	R1 000 000.00	Harry Gwala	30°05'17.95"S 29°42'38.38"E	Umzimkhulu LM and DARD
NARYSEC	Road Traffic Law Enforcement (14 Youth)	R198 000.00	Harry Gwala	Harry Gwala District	Mpumalanga Traffic Training College
Presidential Employment Stimulus Package (PES)	NDZ – 269 GKM – 209 Umzimkhulu -558 Ubuhlebezwe - 369	TBC	Harry Gwala	Harry Gwala District	DARD Harry Gwala HGDA

DEPARTMENT OF ART AND CULTURE

## Practitioners benefiting from capacity building opportunities

- Training of emerging artists in all municipalities.  
1<sup>st</sup> quarter May,2021 fashion designing for youth and women at Bulwer art centre,Dr Nkosazane Dlamini Zuma Municipality..
- 2<sup>nd</sup> quarter, July 2021 theatre development workshop for youth at Greater kokstad.
- 3<sup>rd</sup> quarter, October& November visual arts and craft at and UBuhlebezwe. Municipality
- 4<sup>th</sup> quarterly February 2022 Musical instruments training at UMzimkhulu Municipality
- Budget for capacity building **R300 000**

## Projects provided for cultural and creative industries to change the mood.

- Talent search for theatre and music to be conducted in all municipalities in the 1<sup>st</sup> quarter June 2021
- Arts festival in Kokstad in the 3<sup>rd</sup> quarter, November 2021
- Theatre festival to be held at UMzimkhulu in the 2<sup>nd</sup> quarter in September 2021.
- Ingoma festival in the 3<sup>rd</sup> quarter ,Dr Nkosazane Dlamini Zuma in December 2021.
- Craft Exhibition at UBuhlebezwe, Ixopo in the 3<sup>rd</sup> quarter, November 2021

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- Ingoma festival in the 3<sup>rd</sup> quarter, Dr Nkosazane Dlamini Zuma in December 2021.
- Craft Exhibition at UBuhlebezwe, Ixopo in the 3<sup>rd</sup> quarter, November 2021

## continued

- Craft Exhibition at uBuhlebezwe, Ixopo in the 3<sup>rd</sup> quarter, November 2021.
- On going exhibitions at Bulwer arts centre
- Beautification of public spaces.
- **Budget ....R410 000**

## Community dialogues and projects addressing social cohesion and moral regeneration

- Maidens behavioral change campaign for young women (maidens) at Dr Nkosazane Dlamini Zuma Municipality
- Gender based violence and cultural issues dialogue at UBuhlebezwe and UMzimkhulu October 2021.
- Multicultural expose and a dialogue at Greater Kokstad in the 4<sup>th</sup> quarter February 2022.

**Budget .....R300 000**



KWAZULU-NATAL PROVINCE  
ARTS AND CULTURE  
REPUBLIC OF SOUTH AFRICA

5



## continued

All projects that are implemented are inclusive of people with disabilities,youth,women and senior citizens.

Projects implemented in partnership with Municipalities

These projects are aimed to change the mood of the district during Covid 19





ESKOM

## PROPOSED PROJECTS FOR 2021/22 HARRY GWALA



Municipality Code & Name	Project Name	Ward Number	Project Type	Estimated Conns
KZN434_uBuhlebezwe	Ubuhebezwe Extensions	Various wards	Extensions	200
KZN435_Umzimkhulu	Umzimkhulu Extensions	Various wards	Extensions	300
<b>Total</b>				<b>500</b>

## IDENTIFIED PROJECTS FOR 2022/23 HARRY GWALA



Municipality Code & Name	Project Name	Ward Number	Project Type	Estimated Conns
KZN435_Umzimkhulu	Wesley NB112-Ward 21 Ngqokozweni Extension	21	Household	339
KZN433_Greater Kokstad	Makhoba #2 Low Cost Housing	2	Household	230
KZN435_Umzimkhulu	Corinth NB93 - Umzimkulu Ward 2 Nyanisweni Ngwaqa Edgetton	2	Household	462
<b>Total</b>				<b>1031</b>

HUMAN SETTLEMENT PROJECTS

HARRY GWALA DISTRICT – UBUHLEBEZWE MUNICIPALITY

	PROJECT NAME	CURRENT STATUS	UNITS	FINANCIAL TARGET HSDG/UISP 2021/22
RURAL	AMANYUSWA	The project is in final phase of stage 1, currently awaiting Development Right Agreement from the ITB to finalize the SPLUMA application.	500	1 000 000,00
IRDP	Morning View/Fairview	Project in pre-feasibility stage, Tranche 1 application pack for Morningview/Fairview is anticipated to be completed in April 2021.	700	R0,00
	Ixopo Slums	Project in pre-feasibility stage, Tranche 1 application pack for Ixopo Slums was anticipated to be completed by 30 September 2020 however bulk confirmation from the district delayed the process.  Based on engagements between the Harry Gwala District and Ubuhlebezwe LM, the project application has been completed and submitted to the municipality for vetting.	700	R0,00

## HARRY GWALA DISTRICT – GREATER KOKSTAD MUNICIPALITY - UISP

Harry Gwala District: Greater Kokstad					
Number	Name	Area (Ha)	Estimated Number of Structures	Ward No	Within Urban Development Boundary (Yes or No)
1	Horseshoe Informal Settlement	80,9431	953	1, 5, 6 & 9	Yes
2	Marikana Informal Settlement	14,0143	697	10	Yes
3	Moyeni Informal Settlement	8,70102932	379	9 & 10	Yes

NUSP has appointed professional resource team and social facilitators to undertake assessment and categorization of the above informal settlements to produce upgrading plans. Work is currently underway.

## HARRY GWALA DISTRICT – GREATER KOKSTAD MUNICIPALITY

		PROJECT NAME	CURRENT STATUS	UNITS	FINANCIAL TARGET HSDG/UISP2020/2 1
UISP	BROWN FIELDS	Bhambayi Informal Settlement	Currently, there's no housing project on the informal settlement.	800	R0,00
			A submission to appoint PRT's to undertake assessments and categorization of this informal settlement is being prepared.		
RURAL		Thuthuka Ngele	Approval has been granted by honourable MEC to implement this project, an Implementing Agent will be appointed to commence planning studies in the 2021/22 FY.	126	
IRDP		Shayamoya Phase B	Project currently undergoing detailed feasibility studies. SPUMA application underway, anticipated approval-April 2021	700	R 1 460 000,00

## HARRY GWALA DISTRICT – UMZIMKHULU MUNICIPALITY

		PROJECT NAME	CURRENT STATUS	UNITS	FINANCIAL TARGET HSDG/UISP 2020/21
SERVICED SITES	GREEN FIELDS	KWAMANKOPU	Project has completed prefeasibility studies. The municipality is yet to submit an application pack for stage 1 approval.		
RURAL	BROWN FIELDS	Umzimkhulu Zone 1 Ward 1 & 2	Project is currently on detailed planning stage.	1000	MHOA
RURAL	BROWN FIELDS	Umzimkhulu Zone 1 Ward 3 & 4	Project is currently on detailed planning stage.	1500	MHOA
ISU	BROWN FIELDS	Ext. 9&10	Project is currently on detailed planning stage.	300	MHOA

## HARRY GWALA DISTRICT – UMZIMKHULU MUNICIPALITY. UISP

Harry Gwala District: Umzimkhulu					
Number	Name	Area (Ha)	Estimated Number of Structures	Ward No	Within Urban Development Boundary (Yes or No)
1	Umzimkhulu 9 & 10 Informal Settlement	17,52	468	16 & 17	Yes
2	Clydesdale Border Informal Settlement	74,61	1108	16 & 17	Yes
3	KwaMankofu Informal Settlement	7,53	55	19	Yes

NUSP has appointed professional resource team and social facilitators to undertake assessment and categorization of the above informal settlements to produce upgrading plans. Work is currently underway.

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2021/03/30

## HARRY GWALA DISTRICT – DR NKOSAZANA DLAMINI ZUMA MUNICIPALITY

		PROJECT NAME	CURRENT STATUS	UNITS	FINANCIAL TARGET HSDG/UISP2020/21
RURAL	BROWN FIELDS	MANZAMWAMA	Project is in final phases of stage 1. SP/LUMA approval has been obtained, the development right agreement (DRA) has been signed. The last invoice received March 2021. close out report is yet to be received.	500	R0,00

- 6 x new rural projects in Dr NDZ recently submitted to the department will be implemented in the MTEF.

## IRDP

PROJECT NAME	LM & WARD	YIELD	BUDGET	STATUS / COMMENTS
Makhoba Housing Project	Greater Kokstad Municipality, Ward 2	1400	R 14 069 031,61	Project is active IA is on site, poor performance due social and technical challenges, which are being attended by the Department.
Willowdale Housing Project	Greater Kokstad Municipality, Ward 6	83	R 2 536 668,75	Project is active IA is on site, busy with construction of houses.

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## RURAL

PROJECT NAME	LM & WARD	YIELD	BUDGET	STATUS / COMMENTS
Bhidla Rural Housing Project	DR NDZ, Ward 9	500	R 68, 331, 350.00	Construction of house underway, 302 houses completed to date. Project behind due shortage of material supply.
Umfalomubi Rural Housing Project	Ubuhlebezwe Municipality, Ward 7	1500	R 14, 896, 381,71	Construction of houses underway, 891 houses have been completed. Project behind due shortage of material supply .
Hlokozi Rural Housing Project	Ubuhlebezwe Municipality, Ward 6	2600	R 20 ,375, 751,11	Construction of house underway , 1 completion,63 slabs have been completed...
Gudlucingo Rural Housing Project	Ubuhlebezwe Municipality, Ward 8	1500	R 19, 495, 737,56	Project is active IA is on site, construction of houses underway. 35 Houses have been completed. Project behind due shortage of material supply after lockdown.
DR NDZ OSS 52 (64 OSS)	DR NDZ Municipality Various Wards	64	R 4, 444, 589,12	Construction of house underway, 20 houses completed to date. Project behind due shortage of material supply after
DR NDZ OSS 78	DR NDZ Municipality Various Wards	80	R 5, 351, 181,32	Construction of house underway, 3 houses completed to date. 22 site are at privately owned land , meeting has been arranged to address this matter.
UMzimkhulu 40 OSS	UMzimkhulu Municipality, Ward 6	40	R 2, 397, 920,00	Project contract was terminated due to poor performance and Submission for S appointment of service provider is

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DEPARTMENT OF TRANSPORT



**transport**  
Department:  
Transport  
PROVINCE OF KWAZULU-NATAL

## Planned Bridge Projects

No.	Project	Total Length	Local Municipality	Estimated Budget	Planned Opportunities	Status
1	Mabisane River Bridge	76m	uMzimbhulu	R 58 m	20	The department still to appoint a consultant
2	KwaMceba Pedestrian Bridge	26m	uMzimbhulu	R 50 m	20	The department still to appoint a consultant
3	Cabane River* Bridge on P749	12m	uMzimbhulu	R 36.3 m	15	
4	Kwazicole Pedestrian Bridge	10m	uMzimbhulu	R 55 m	15	
5	Lufafa Pedestrian Bridge	10m	Ubuhlebezwe	R 55 m	15	
6	Ibisi River Bridge*	9m	uMzimbhulu	R54m	20	Designs have been approved , currently awaiting for draft document specification from the department to be issued.



**transport**  
Department:  
Transport  
PROVINCE OF KWAZULU-NATAL

## Planned Upgrade Projects

No .	Project	Local Municipality	Total Length KM	Planned KM	Estimated Financial Years	Budget	PlannedWork Opportunities	status
1	P601-1 Link	uMzimbhulu	0.5	0.5	2023-24	R 55 m	15	The Department is in the process of appointing a professional service provider.
2	P417	uMzimbhulu	13.94	6	2021-22	R 90 m	55	Designs have been approved , currently awaiting for draft document specification from the department to be issued.
3	P749	uMzimbhulu	43	10	2022-23	R150m	65	The Department is in the process of appointing a professional service provider.
4	P602	uMzimbhulu	46	10	2023-24	R150m	60	The Department is in the process of appointing a professional service provider.
5	P416	uMzimbhulu	41	10	2028-29	R120m	65	The Department is in the process of appointing a professional service provider.

## Planned Upgrade Projects

No .	Project	Local Municipality	Total Length KM	Planned KM	Estimated Financial Years	Budget	Planned Work Opportunities	status
6	D168	Ubuhlebezwe	24	10.70	2021-22	R 72m	31	The Department is in the process of appointing a professional service provider.
7	P112	Ubuhlebezwe	14.25	3	2021-22	R 66 m	45	Designs have been approved , currently awaiting for draft document specification from the department to be issued.
8	P113	Ubuhlebezwe	34.04	5.54	2021-22	R107m	72	Consultant and department currently finalising designs.
9	D310&D 309	Ubuhlebezwe	7.7	7.7	2022-23	R88m	42	The Department is in the process of appointing a professional service provider.
10	P419	Dr NDZ	10.8	5	2021-22	R 41.8 m	55	Designs have been approved , currently awaiting for draft document specification from the department to be issued.
11	P8/3	Dr NDZ	10.8	5	2021-22	R 41.8 m	55	Designs have been approved ,

## Planned Upgrade Projects

No .	Project	Local Municipality	Total Length KM	Planned KM	Estimated Financial Years	Budget	Planned Work Opportunities	status
12	P429&P 427	Dr NDZ	36	8.3	2022-23	R 123m	68	Consultant and department currently finalising designs.
13	L1633	Dr NDZ	3.2	3.2	2021-22	R 36 m	87	Labour intensive project , Designs have been approved , currently awaiting for draft document specification from the department to be issued.
14	P125	Dr NDZ	20	10	2022-23	R88m	72	The Department is in the process of appointing a professional service provider.

EDTEA



GROWING KWAZULU-NATAL TOGETHER

## Planned & Funded Projects

Project	Description	Location	Status	Budget
Operation Vula Fund Overview (Tiers 2 & 3 not finalised)	Entrepreneurial Business Dev & Support	Harry Gwala District	T1 – 57 projects T2 – 0 projects T3 – 7 projects <b>Total – 64 projects</b>	R 10.2 mil R 0 R 11.7 mil <b>R 21.9 mil</b>
Tier 1 – Approved in batches	Details to be provided for all 3 Tiers	GKM Ubuhlebezwe NDZ Umzimkhulu	1 project 3 projects 4 projects 7 projects <b>Total – 15 projects</b>	R 200,000 R 414,000 R 586,000 R 996,000 <b>R 2,172,000</b>
Tourism Information Centre	Establish tourism information centre	GKM – Franklin	Funds transferred Implementation	R700,000
Tourism Graduate Development Programme. 2 year Internship & in service training	Provides integrated learning for unemployed tourism students to promote job creation	HGDA x 1 Ubuhlebezwe x 2 Umzimkhulu x 2 GKM x 1 <b>Total – 6</b>	The programme was delayed due to COVID, but all graduates were allocated	Monthly stipends of R6,083 pm for interns and R5,066 pm for in-service training



GROWING KWAZULU-NATAL TOGETHER

## Planned & Funded Projects

Project	Description	Location	Status	Budget
Tourism Relief Fund for Tourism Guides	The Department of Tourism made relief funding of available during	Harry Gwala District	20 Tourism Guides received funding support from the National Dept of Tourism	R 1.5 mil
KZN Tourism Relief Fund	To support the Tourism sector in distress due to COVID	KZN All Districts	Recently launched Closing - 15 April '21 Guidelines available	R 20 mil
Homestay B&B's	Support tourism Homestay facilities in Kilmun	30 Homestay B&B's identified in NDZ for support	SEDA provided business training Access to Markets Workshops	EDTREA Operational budget
Mission Tourism Route	To promote, develop and support mission tourism as niche market	NDZ	Site visits and mapping Conducted viability study of the route Package route Gather information	EDTREA Operational budget

## Planned & Funded Projects

Project	Description	Location	Status	Budget
Municipal Informal Economy Infrastructure Development	Enhance & develop Municipal informal trader facilities & infrastructure	GKM Various locations	Funds transferred Implementation stage – Delayed	EDTEA – R 4.5 mil GKM – R 1.5 mil <b>Total – R 6 mil</b>
Municipal Employment Initiative (MEI) Support	Provide technical & conditional financial support for Municipal MEI's	Ubuhlebezwe Umzimkhulu	Final Approval & Contracting Stage (Funding Agreement)	R 1 mil R 1 mil <b>Total – R 2 mil</b>
Invasive Alien Species Programme	Invasive alien plant clearing project	GKM Ubuhlebezwe	80 jobs for 564 ha 168 jobs for 1556 ha <b>644 jobs &amp; 2120 ha</b> Implementation Stage	R 1 mil R 2.2 mil <b>Total – R 3.2 mil</b>
GKM Long Term Economic Development Strategy	Develop strategy to facilitate and manage long term development	GKM	Funds transferred Implementation Stage – Delayed	R 500,000

## Planned & Funded Projects

Project	Description	Location	Status	Budget
KZN Horticultural Products	Support agro-processing of horticultural projects in Harry Gwala & Ilembe	Harry Gwala	TOR's being drafted Implementation delayed due to SCM challenges	R 1.5 mil
KZN Growth Coalition	Identification of existing and future projects and investors, and facilitating the smooth implementation of such ventures	Kokstad 1 of 10 regions in KZN	Arranging and having 8-aside Business Stability initiative and Industrial Conflict Meetings. Funding Agreement with TIKZN	R 500,000
Agro Pack House Support RASET Programme	Renovation & building of pack-houses in order to extend the shelf-life of the perishable products.	Ixopo 1 of 4 Pack Houses in KZN	Fencing & equipment was procured and supplied. TOR & BP complete. EDTEA & DARD Partnership	R 1.5 m Total – R 6m

Support Initiative	Description
RLED Support Services in partnership with KZN COGTA & SALGA (MOU)	<ul style="list-style-type: none"> <li>• Strategic, technical and institutional support services.</li> <li>• The formulation, review and implementation of RLED strategies (LED Strategies &amp; Economic Recovery Plans and institutional structures (Municipal LED Forums &amp; PSC's)</li> <li>• RLED Project Support Services                             <ul style="list-style-type: none"> <li>• Project, Contract &amp; Procurement Management</li> <li>• Financial &amp; Risk Management</li> <li>• Monitoring &amp; Evaluation</li> <li>• Institutional Support (PSC's &amp; Forums)</li> </ul> </li> <li>• Red Tape Reduction Programmes</li> <li>• District Development Agency (DDA) support &amp; capacitation &amp; DDM Model</li> <li>• Development &amp; Implementation of Economic Recovery Plans</li> <li>• Assist to identify, package and apply for project funding</li> </ul>
RLEDI Capacity Building Programme	<ul style="list-style-type: none"> <li>• Decentralised Summer and Winter School Programmes with Municipalities (UKZN)</li> <li>• Young Researchers, Champions Programme (UKZN)</li> <li>• Ecolab and SMME training at Municipal Ward level (DUT)</li> <li>• RLED Municipal Capacitation Workshop (GOGTA, SALGA &amp; UKZN)</li> <li>• Ya Rona Digital Development Programme (NEMISA &amp; DUT)</li> </ul>
Strategic Policy & Planning Support	<ul style="list-style-type: none"> <li>• Provide Municipalities with economic data and statistics for their area of jurisdiction</li> </ul>

Support Initiative	Description
Strategic Policy & Planning Support	<ul style="list-style-type: none"> <li>• Provide Municipalities with economic data and statistics for their area of jurisdiction</li> </ul>
KZN Growth Coalition	<ul style="list-style-type: none"> <li>• The campaign provides high-level liaison with stakeholders in both the public and private sectors and has established 8-Aside forums in ten participating regions including Kokstad.</li> <li>• TIKZN and Growth Coalition have been arranging and having 8-Aside Business Stability initiative and Industrial Conflict Meeting in different Municipalities within Province of KwaZulu-Natal.</li> <li>• EDTEA recently finalized and signed funding agreement with TIKZN for the Growth Coalition Programme and relevant funding transfers to TIKZN.</li> </ul>
Revised Provincial Spatial Economic Development Strategy (PSEDS)	<ul style="list-style-type: none"> <li>• Provide support to Local &amp; District Municipalities to review the PSEDS.</li> <li>• Ms Babalwa Tandwa from the EDTEA Policy &amp; Planning Unit will provide details of the process</li> </ul>

DEPARTMENT OF SPORT AND RECREATION



GROWING KWAZULU-NATAL TOGETHER

### INFRASTRUCTURE

TYPE	LOCAL MUNICIPALITY	WARD	BUDGET
<b>District Fitness Centre (High Performance)</b> A multipurpose sports facility that caters for different sport development activities to drive career pathing of athletes.	uMzimkhulu	543050017	R16 982 000.00

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GROWING KWAZULU-NATAL TOGETHER

### PURCHASE OF EQUIPMENT PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Hubs provided with equipment and/or attire	R159 500	13	19/08/2021	uMzimkhulu 54305016, 54305017, GKM 54303006, uBuhlebezwe 54304007, Dr. NDZ 54301009, Dr. NDZ 54301001, uMzimkhulu 54305020, GKM 54303006,
Early Childhood development equipment	R69 150	15	19/08/2021	uMzimkhulu 54305020, 54305017, 54305009 54304010, 54304013, 54304014. Dr. NDZ 54301003, 54301002, 54301001, 54301010, 54301014, 54301008. GKM 54303002, 54303006, 54303004
Schools supported with equipment and attire	R461 387	35	05/05/2021	54301001, 54301010, 54301013, 54301006, 54302002, 54302003, 54303001, 54303004, 54303006, 54303007, 54304002, 54304005, 54304006, 54304014, 54305016,

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### PURCHASE OF EQUIPMENT PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates	Partners roles
Supported School Sport structures	R170 000	5	21/07/2021	Greater Kokstad LM, uMzimkhulu LM, uBuhlebezwe LM, Dr. Nkosazana LM	Coaching and Workshops
Clubs provided with equipment to play leagues	R23 0000	98	19/07/2021	UBuhlebezwe 54304005, 54304003, 54304001, 54304009, 54304008, 54304002, 54304008, 54304004, 54304011. Greater Kokstad 54303006, 54303001, 54303005, 54303006, 54303001 Dr NDZ 54301002, 54301007, 54302001, 54301004, 54301014, 54301009, 54301006, 54301015, 54301008. uMzimkhulu 54305003, 54305001, 54305006, 54305018, 54305020, 54305004, 54305005, 54305013, 54305009, 54305016, 54305017	Sport to be Fashionable by influencing community, communicate with councilors

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### PURCHASE OF EQUIPMENT PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Local leagues supported	R800 000	10	21/07/2021	UBuhlebezwe 54304005, 54304003, 54304001, 54304009, 54304008, 54304002, 54304008, 54304004, 54304011. Greater Kokstad 54303006, 54303001, 54303005, 54303006, 54303001 Dr NDZ 54301002, 54301007, 54302001, 54301004, 54301014, 54301009, 54301006, 54301015, 54301008. uMzimkhulu 54305003, 54305001, 54305006, 54305018, 54305020, 54305004, 54305005, 54305013, 54305009, 54305016, 54305017

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## PURCHASE OF EQUIPMENT PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Rural Horse Riding programs supported	R53 000	3	30/04/2021	Dr. NDZ 54301004 Greater Kokstad 54303006 uMzimkhulu 54305013
IG School Equipment Support	R20 000	1	02/08/2021	Dr. NDZ uBuhlebezwe Greater Kokstad uMzimkhulu
Indigenous Games programmes supported	R40 000	1	30/04/2021	Dr. NDZ 54301001, Dr. NDZ 54301007, GKM 54303003, uMzimkhulu 54305017, uBuhlebezwe 54304011
Community organizations benefiting from community outreach programs	R70 000	10	12/04/2021	Depends on community requests
Community organizations benefiting from community outreach programs	R70 000	10	12/04/2021	Depends on community requests

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## CAPACITY BUILDING PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Training of technical officials, coaches, administrators	R150 000	50 Soft 14 Gym 22 Dance 12 Cycling 22	27-29/08/2021	Harry Gwala District
People trained to deliver school sport	R120 000	30	20-22/08/2021	Harry Gwala District
Training of IGs and Golden Games volunteers	R40 000	30	21/04/2021	Harry Gwala District

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### TRANSFORMATION PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Sporting bodies receiving support to drive transformation	R200 000	2	2021/2022	
Ward base intervention	R50 000	5	07/07/2021	54306001, 54306010,54306013,54306006,54306002, 54306003, 54303001,54303004, 54303006,54303007,54304002,54304005, 54304006,54304014, 54305016,
Ward base intervention	R100 000	10	18/11/2021	UBuhlebezwe 54304005, 54304003, 54304001, 54304009, 54304008, 54304002, 54304008, 54304004, 54304011. Greater Kokstad 54303006, 54303001, 54303005, 54303006, 54303001 Dr NDZ 54301002, 54301007, 54302001, 54301015, 54301008. uMzimbhulu 54305003, 54305001, 54 54305005, 54305013, 54305009, 54305016, 54305017

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### TRANSFORMATION PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Community outreach programme	R60 000	10	06/07/2021	uMzimbhulu 54305016, 54305017, GKM 54303006, uBuhlebezwe 54304007, Dr NDZ 54301009, Dr NDZ 54301001, uMzimbhulu 54305020, GKM 54303006,

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**TALENT IDENTIFICATION AND ROUTING PLAN**

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Indigenous Games selections	R185 000	5	22/05/2021, 15/05/2021, 29/05/2021, 29/05/2021	GKM 54303003, Dr. ND2 54301007, Dr. ND2 54301001, uBuhlebezwe 54304002, uMdmkhulu 543050017
District Indigenous Games selections	R88 000	1	03/07/2021	Greater Kokstad 54303006
Indigenous Games padkos (Province)	R9 000	1	TBC	TBC
DISSA District Selections	R35 000	1	November 2021	uBuhlebezwe 54304002
DISSA Provincial Games	R85 000	1	November 2021	TBC
Early Childhood development Play Games	R15 000	2	19/08/2021	uBuhlebezwe Greater Kokstad

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**TALENT IDENTIFICATION AND ROUTING PLAN**

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Winter games District Competition (CMC's)	R160 000	1	14/05/ 2021	Dr. ND2 uBuhlebezwe Greater Kokstad uMdmkhulu
Winter Games – Transport to the Province	R80 000	1	June 2021	Team Harry Gwala
Summer Games District Tournaments	R55 000	1	16/09/2021	
Summer Games – Transport to the Province	R48 000	1	October 2021	Team Harry Gwala
District Athletics Championships for Primary Schools and Secondary Schools	R147 000	1	10-11/02/2022	
Athletics Championships – Transport (Primary Schools)	R65 000	1	March 2022	Team Harry Gwala
Athletics Championships – Transport (Secondary Schools)	R75 333	1	March 2022	Team Harry Gwala
Youth Run/ SPAR Ladies Race	R150 000	1	05/06/2021	Greater Kokstad 54303006
SALGA Preparations - Support	R200 000	1	15/06/2021	Team Harry Gwala

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### TALENT IDENTIFICATION AND ROUTING PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Traditional Horse Riding District Festival	R53 000	3	30/04/2021	Dr. NDZ 54301004 Greater Kokstad 54303006 uMzimkhulu 54305013
Padkas to Dundee July	R4 000	1	15/07/2021	uMzinyathi
Harry Gwala Summer Cup Selections	R28 000	1	10/10/2021	Greater Kokstad 54303002
Harry Gwala Summer Cup (District Team fund)	R50 000	1	12/11/2021	Dr. NDZ 54301002
Willowfontein Cup	R23 000	1	19/12/2021	uMsunduzi

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### SPORT AGAINST CRIME AND SOCIAL ILLS

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Women's self-defence Training	R70 000	1	25/11/2021	Dr. Nkocazana Dlamini Zuma LM (54302009) uMzimkhulu LM (543050016)
GBV awareness campaigns (Women's Month)	R70 000	1	09/08/2021	uBuhlebezwe LM54304002
Recre Hab Equipment	R12 000	3	15/06/2021	uBuhlebezwe 54304002, uMzimkhulu 54305016, GKM 54303003,
Recre Hab District Games	R15 000	1	08/09/2021	GKM 54303009

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GROWING KWAZULU-NATAL TOGETHER

MASS PARTICIPATION PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Big walk and aero marathon	R180 000	4	02/10/2021, 09/10/2021, 16/10/2021, 06/11/2021	uMzimkhulu 54305016, 54305017, GKM 54303006, uBuhlebezwe 54304007, Dr: NDZ 54301009, Dr: NDZ 54301001
Recreation Games	R 100 000	1	05/02/2022, 12/02/2022, 26/02/2022, 12/03/2022	uMzimkhulu 54305016, GKM 54303003, uBuhlebezwe 54304002
Inter Departmental League Games	R20 000	1	2021-2022	uMzimkhulu 54305016, GKM 54303003, uBuhlebezwe 54304002
Amabandla Games	R20 000	1	30/04/2021	uBuhlebezwe 54304001

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GROWING KWAZULU-NATAL TOGETHER

MASS PARTICIPATION PLAN

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
Ward base intervention	R100 000	10	18/11/2021	UBuhlebezwe 54304005, 54304003, 54304001, 54304009, 54304008, 54304002, 54304008, 54304004, 54304011. Greater Kokstad 54303006, 54303001, 54303005, 54303006, 54303001 Dr NDZ 54301002, 54301007, 54302001, 54301015, 54301008. uMzimkhulu 54305003, 54305001, 54 54305005, 54305013, 54305009, 54305016, 54305017

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**ECONOMIC TRANSFORMATION**

Project description	Budget Allocation	Target	Date	Location: LM, Ward, GPS coordinates
EPWP Employment	R686 400	26	April 2021	Still to be advertised and will be spread across the district.
Honoraria	R45 000	3	27-29/08/2021, 20-22/08/2021, 21/04/2021	For workshops to be implemented
Harry Gwala Summer Cup (Organisational fund)	R1000 000	1	12/11/2021	Dr. NDZ 54301002

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*DEPARTMENT OF PUBLIC WORKS PROJECTS*

*OUTCOME 12: AN EFFICIENT, EFFECTIVE AND DEVELOPMENT ORIENTATED PUBLIC SERVICE AND AN EMPOWERED, FAIR AND INCLUSIVE CITIZENSHIP*

*SUSTAINABLE DEVELOPMENT GOALS: ENSURE INCLUSIVE AND EQUITABLE QUALITY EDUCATION AND PROMOTE LIFELONG LEARNING OPPORTUNITIES.*

DEPARTMENT OF PUBLIC WORKS	WIMS NO.	PROJECT NAME	CLIENT DEPARTMENT	NATURE OF INVEST	REGION	DISTRICT MUNICIPALITY	TOWN	QUARTERLY TARGETS AS PER APP			
								Q1	Q2	Q3	Q4
										1	
	56512	VULEKANI SPECIAL SCHOOL	DEPARTMENT OF EDUCATION	UPGRADING AND ADDITION	SOUTHERN	HGDM	UMZIMKHULU				

SANRAL PROJECTS

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

<b>HARRY GWALA -3 YEAR CURRENT AND PLANNED PROJECs</b>									
<b>SANRAL</b>	<b>NUMBER</b>	<b>DESCRIPTION</b>	<b>HIGH LEVEL SCOPE</b>	<b>MUNICIPALITY</b>	<b>CURRENT PHASE</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	
	N.002-210.2008/1	DNUES TRUCK SHOP ON NZ SEET 21	ROAD SAFETY IMPROVEMENT	GKM	DESIGN	R8,204000,00 R108,000000,00	R104,608220,00 R101,442000,00	R36,634796,00 R28,762750,00	
	N.002-210.2009/2	DNNIN: KOKSTAD INTERCHANGE	NEW INTERCHANGE	GKM	PRE-TENDER/CONST				

**DEPARTMENT OF EDUCATION PROJECTS**

**OUTCOME 9: IMPROVE THE QUALITY OF EDUCATION**

**SUSTAINABLE DEVELOPMENT GOAL: ENSURE INCLUSIVE AND EQUITABLE QUALITY EDUCATION AND PROMOTE LIFE LONG LEARNING OPPORTUNITIES FOR ALL**

**DEPARTMENT OF EDUCATION PROJECTS DR NKOSAZANE DLAMINI ZUMA LM**

Emis No.	EDCATION DISTRICT	MUNICIPALITY	PROJECT NAME	Programme Implemeter	Nature of Investment	Total Project Cost	ALLOCATIO N 2016-2017	2017-2018	2018-2019	2019-2020	Latitude_	Longitude_
500106227	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	BATLOKOA SE	DoPW	Upgrades and Additions	500		100	231	0	-29.59035	29.58915
500109520	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	BHIDLA PRIM	DoPW	Upgrades and Additions	1 303	3 000	255	946	0	-29.76957	29.86152
500113664	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	BULWER PRIN	KZNDoe	Upgrades and Additions	16 680	2	1 844	13 959	0	-29.80872	29.76672
500130055	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	EMACABAZI	DoPW	Upgrades and Additions	500	200	100	231	0	-29.74797	29.90468
500135346	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	EMWANENI P	DoPW	Upgrades and Additions	500	1 477	100	231	0	-30.03090	29.61080
500137566	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	ENKELABAN	KZNDoe	Upgrades and Additions	2 645	5 153	68	2 577	68	-29.76445	29.80100
500151478	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	GQUMENI PRI	KZNDoe	Upgrades and Additions	5 267	295	136	3 967	1 322	-29.89512	29.74855
500152921	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	GXALINGEN	KZNDoe	Upgrades and Additions	1 855	500	0	186	0	-30.02365	29.66472
500155918	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	HLABENI PRIN	DoPW	Upgrades and Additions	1 345	142	262	979	0	-29.96710	29.71160
500211418	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	MJILA PRIMAR	KZNDoe	Upgrades and Additions	1 658	108	0	166	0	-29.96353	29.86775
500211788	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	MKHAZENI PR	DoPW	Upgrades and Additions	19 400	333	0	0	4 769	-30.06356	29.69867
500222740	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	MZWENDABA	DoPW	Upgrades and Additions	1 970	295	394	0	0	-29.85581	29.79753
500227106	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	NEWTONVIL	DoPW	Upgrades and Additions	680	1 713	136	0	0	-30.05637	29.77588
500241055	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	NTWASAHLOE	DoPW	Upgrades and Additions	2 000	0	600	0	50	-29.64253	29.68767

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

500248418	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	PHESHE PRIN	DoPW	Upgrades and Additions	860	0	172	0	0	-29.88363	30.00077
500249380	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	PHOLELA H	DoPW	Refurbishment and Rehabilitation	52 000	808	0	0	1 300	-29.81675	29.77092
500249380	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	PHOLELA SEC	DoPW	Upgrades and Additions	680	0	136	0	0	-29.81675	29.77092
500255041	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	REICHENAU P	DoPW	Upgrades and Additions	2 450	295	490	0	61	-29.81724	29.63144
500272912	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	SOMANGWE	Coega Development Corporation	Upgrades and Additions	1 331	4 932	582	0	0	-29.59448	29.58313
500273874	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	SONYONGWA	DoPW	Upgrades and Additions	16 658	400	462	0	0	-30.05943	29.75278
500294113	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	VUSINDABA P	KZNDoe	Upgrades and Additions	1 657	609	0	166	0	-29.78327	29.80625
500296999	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	WOODHURST	DoPW	Upgrades and Additions	2 500	0	600	1 900	50	-29.95750	29.85370
500308210	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	MASAMENI SE	DoPW	Upgrades and Additions	500	160	100	0	0	-29.98619	30.01971
500308321	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	RAMAROBIS	KZNDoe	Upgrades and Additions	15 713	1 200	399	9 572	5 982	-29.83712	29.89443
500312798	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	KWAPTELA	DoPW	Upgrades and Additions	500	2	100	231	0	-29.65500	29.49240
500448921	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	PHOLELA SPE	Coega Development Corporation	Upgrades and Additions	200 066	2	50 017	57 256	56 951	-29.85980	29.78600
500448921	HARRY GWALA	Dr. Nkosazana Dlamini Zuma	PHOLELA SF	DoPW	Upgrades and Additions	500	1 713	100	0	0	-29.85980	29.78600



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**DEPARTMENT OF EDUCATION PROJECTS GREATER KOKSTAD LOCAL MUNICIPALITY**

Emis No.	EDCATION DISTRICT	MUNICIPALITY	PROJECT NAME	Programme Implemeter	Nature of Investment	Total Project Cost	ALLOCATIO N 2016-2017	2017-2018	2018-2019	2019-2020	Latitude__	Longitude_
500116106	HARRY GWALA	Greater Kokstad	CHARLTON I	DoPW	Upgrades and Additions	500	15	100	231	0	-30.52702	29.19045
500117549	HARRY GWALA	Greater Kokstad	NOMZAMO PR	DBSA	Maintenanc e and Repair	2 000	20	0	0	53	-30.52040	29.44370
500117993	HARRY GWALA	Greater Kokstad	COOPERDAL	DoPW	Upgrades and Additions	500	174	100	231	0	-30.50390	29.56754
500145151	HARRY GWALA	Greater Kokstad	FISOKUHLE	DBSA	Maintenanc e and Repair	2 000	125	0	0	53	-30.36456	29.35090
500163281	HARRY GWALA	Greater Kokstad	INGELI PRIMA	DoPW	Upgrades and Additions	2 000		600	0	50	-30.61000	29.52940
500239168	HARRY GWALA	Greater Kokstad	NTAMBANAN	KZNDoe	Upgrades and Additions	1 286	578	0	129	0	-30.23625	29.26733
500245939	HARRY GWALA	Greater Kokstad	PALMIET PRIM	DoPW	Upgrades and Additions	500	58	100	0	0	-30.56450	29.23310
500261331	HARRY GWALA	Greater Kokstad	SHALOM PRIM	DoPW	Upgrades and Additions	500	329	100	0	0	-30.24938	29.35503
500276279	HARRY GWALA	Greater Kokstad	ST MICHEALS	DoPW	Upgrades and Additions	500	2 000	100	0	0	-30.51340	29.52174
500279498	HARRY GWALA	Greater Kokstad	TAFENI JUNIO	DoPW	Upgrades and Additions	2 952	200	590	0	74	-30.19480	29.33115
500284715	HARRY GWALA	Greater Kokstad	TROUTWATER	DoPW	Upgrades and Additions	500	20	100	0	0	-30.58905	29.35857
500292522	HARRY GWALA	Greater Kokstad	VOGELVLEI PR	DoPW	Refurbishm ent and Rehabilitati on	270	111	263	0	0	-30.26991	29.42331
500297850	HARRY GWALA	Greater Kokstad	XOLOXOLO PR	DoPW	Upgrades and	31 124	20	5 275	3 000	0	-30.54572	29.43863

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**DEPARTMENT OF EDUCATION PROJECTS UBUHLEBEZWE LOCAL MUNICIPALITY**

Emis No.	EDUCATION DISTRICT	MUNICIPALITY	PROJECT NAME	Programme Implemeter	Nature of Investment	Total Project Cost	ALLOCATION 2016-2017	2017-2018	2018-2019	2019-2020	Latitude__	Longitude_
500114441	HARRY GWALA	Ubuhlebezwe	CARRISBROOK	Coega Development Corporation	Upgrades and Additions	21 648	0	3 444	1 000	0	-30.21755	30.03890
500131720	HARRY GWALA	Ubuhlebezwe	EMAZABEKWE	DoPW	Upgrades and Additions	2 000	0	0	0	50	-30.25677	30.10862
500131720	HARRY GWALA	Ubuhlebezwe	EMAZABEKWE	DoPW	Upgrades and Additions	2 000	20	600	0	50	-30.25677	30.10862
500170237	HARRY GWALA	Ubuhlebezwe	IXOPO STAT	DoPW	Refurbishment and Rehabilitation	2 000	295	0	2 000	50	-30.14827	30.06518
500170274	HARRY GWALA	Ubuhlebezwe	IXOPO VILLA	KZNDoe	Upgrades and Additions	3 740	923	96	2 817	939	-30.14940	30.06290
500175306	HARRY GWALA	Ubuhlebezwe	KHULUMA IN	KZNDoe	Upgrades and Additions	10 000	5	0	0	258	-30.30375	30.08092
500179191	HARRY GWALA	Ubuhlebezwe	KWADLADL	DoPW	Upgrades and Additions	2 000		600	0	50	-30.32063	29.99825
500183779	HARRY GWALA	Ubuhlebezwe	KWATHATH	DoPW	Refurbishment and Rehabilitation	2 709	295	1 058	330	0	-30.34690	30.17940
500188256	HARRY GWALA	Ubuhlebezwe	LUDLIKI PRIM	DBSA	Maintenance and Repair	2 028	115	815	1 194	0	-30.07523	30.30805
500188293	HARRY GWALA	Ubuhlebezwe	LUFABA PRIM	DoPW	Upgrades and Additions	500	0	100	231	0	-30.05365	30.10895
500188922	HARRY GWALA	Ubuhlebezwe	LUSIBALUKH	DoPW	Upgrades and Additions	2 000	0	600	0	50	-30.09497	30.06636
500192326	HARRY GWALA	Ubuhlebezwe	MAGIDIGIDI F	DoPW	Upgrades and Additions	518	411	100	316	0	-30.05831	30.16232
500192881	HARRY GWALA	Ubuhlebezwe	MAHA FANA	DoPW	Upgrades and Additions	680	2	136	463	0	-30.19797	29.94268
500193066	HARRY GWALA	Ubuhlebezwe	MAHEHLE P	Coega Development Corporation	Upgrades and Additions	2 790	0	70	0	0	-30.11521	29.88498
500199615	HARRY GWALA	Ubuhlebezwe	MARIATHALC	DoPW	Upgrades and Additions	2 100	20	0	0	53	-30.11640	30.09450
500200022	HARRY GWALA	Ubuhlebezwe	MARYHELP	DoPW	Upgrades and Additions	500	310	100	0	0	-30.26870	30.05104

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

500203352	HARRY GWALA	Ubuhlebezwe	MAZONGO F	DoPW	Upgrades and Additions	500	2	100	0	0	-30.14942	30.30318
500217042	HARRY GWALA	Ubuhlebezwe	MPOFINI PRIN	KZNDoe	Upgrades and Additions	2 505	1 000	64	2 440	64	-30.03724	30.12637
500223369	HARRY GWALA	Ubuhlebezwe	NCAKUBANA	KZNDoe	Upgrades and Additions	1 493	3 027	0	149	0	-30.14184	29.91411
500223813	HARRY GWALA	Ubuhlebezwe	NCOMANI SEC	DoPW	Upgrades and Additions	500	67	100	0	0	-30.14649	29.91414
500234543	HARRY GWALA	Ubuhlebezwe	NOMANDLA P	KZNDoe	Upgrades and Additions	1 952	20	50	1 902	50	-30.36134	30.29380
500259000	HARRY GWALA	Ubuhlebezwe	SAVELA PRIM	KZNDoe	Upgrades and Additions	2 203	1 482	57	2 147	57	-30.33229	30.28479
500271469	HARRY GWALA	Ubuhlebezwe	SIZISIZWE SEC	DoPW	Upgrades and Additions	2 000	0	600	0	50	-30.11437	30.30660
500274873	HARRY GWALA	Ubuhlebezwe	SPRINGVALE F	DoPW	Upgrades and Additions	2 215	0	443	0	55	-30.09850	30.29120
500287564	HARRY GWALA	Ubuhlebezwe	UMGODI PRIN	DoPW	Upgrades and Additions	2 000	0	600	0	50	-30.35027	30.09852
500294964	HARRY GWALA	Ubuhlebezwe	WEBBSTOWN	DoPW	Upgrades and Additions	500	0	150	0	0	-30.27103	29.97017
500302031	HARRY GWALA	Ubuhlebezwe	ZWELITHULE	DoPW	Upgrades and Additions	6 179	0	154	0	0	-30.36092	30.17198
500322899	HARRY GWALA	Ubuhlebezwe	DINGIZWE SEC	DoPW	Upgrades and Additions	2 000	0	600	0	50	-30.05435	30.13349
500338328	Harry Gwala	Ubuhlebezwe	BEKEZELANI JUNIOR SECONDARY SCHOOL	DBSA	Maintenance and Repair	3 187	0	2 065	1 112	0	-30.10330	30.40500

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

DEPARTMENT OF EDUCATION PROJECTS UMZIMKHULU LOCAL MUNICIPALITY

Emis No.	EDCATION DISTRICT	MUNICIPALITY	PROJECT NAME	Programme Implementer	Nature of Investment	Total Project Cost	ALLOCATION N 2016-2017	2017-2018
500423687	HARRY GWALA	Umzimkhulu	BLOEMFONTEIN	Independent Development Trust	New Infrastructure Assets	16 000	2 298	6 972
500423761	HARRY GWALA	Umzimkhulu	BOMVINI COMMUNITY	DoPW	Refurbishment and Rehabilitation	270	145	263
500423761	HARRY GWALA	Umzimkhulu	BOMVINI PRIMARY	Independent Development Trust	Upgrades and Additions	25 000	2	53
500423909	HARRY GWALA	Umzimkhulu	BUHLEBEZWE	DBSA	Maintenance and Repair	3 667	121	3 658
500423983	HARRY GWALA	Umzimkhulu	CABANE JUNIOR	DoPW	Upgrades and Additions	500	116	100
500424094	HARRY GWALA	Umzimkhulu	CLYDESDALES	DoPW	Upgrades and Additions	2 000	800	0
500424094	HARRY GWALA	Umzimkhulu	CLYDESDALES	DoPW	Upgrades and Additions	2 000	4 029	600
500424205	HARRY GWALA	Umzimkhulu	DRC SECONDARY	DoPW	Upgrades and Additions	2 000	3 200	0
500424205	HARRY GWALA	Umzimkhulu	DRC SECONDARY	DoPW	Upgrades and Additions	500	15	100
500424242	HARRY GWALA	Umzimkhulu	DEEPDALE JUNIOR	DoPW	Upgrades and Additions	2 000	2 500	600
500424464	HARRY GWALA	Umzimkhulu	DULATI COMMUNITY	Independent Development Trust	Upgrades and Additions	66 831	588	6 982
500424649	HARRY GWALA	Umzimkhulu	EDGERTON JUNIOR	DoPW	Upgrades and Additions	500	2	100
500424686	HARRY GWALA	Umzimkhulu	EGUGWINI JUNIOR	DoPW	Upgrades and Additions	2 000	6 500	600
500424723	HARRY GWALA	Umzimkhulu	ELUKOLWENI	KZNDoe	Upgrades and Additions	22 102	6 000	565
500424797	HARRY GWALA	Umzimkhulu	EMAUS JUNIOR	DoPW	Upgrades and Additions	2 000	123	600
500424908	HARRY GWALA	Umzimkhulu	EMFUNDWENI	DoPW	Upgrades and Additions	500	0	100
500424945	HARRY GWALA	Umzimkhulu	EMVUBUKAZI	DoPW	Upgrades and Additions	500	0	100
500425056	HARRY GWALA	Umzimkhulu	ENGWAQA	DoPW	Upgrades and Additions	500	20	100

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

500425130	HARRY GWALA	Umzimkhulu	ENTSIKENI SEC	DoPW	Upgrades and Additions	2 000	217	600
500425278	HARRY GWALA	Umzimkhulu	EZIMPUNGEN	DoPW	Upgrades and Additions	500		100
500425426	HARRY GWALA	Umzimkhulu	GLENGARRY	Coega Development Corporation	Upgrades and Additions	1 853	10 772	447
500425426	HARRY GWALA	Umzimkhulu	GLENGARRY J	Coega Development Corporation	New Infrastructure Assets	1 881	116	643
500425426	HARRY GWALA	Umzimkhulu	GLENGARRY J	DoPW	Upgrades and Additions	500	0	100
500425463	HARRY GWALA	Umzimkhulu	GLOUCESTER	DoPW	Refurbishment and Rehabilitation	270	0	263
500425500	HARRY GWALA	Umzimkhulu	GQWALU COM	DoPW	Upgrades and Additions	500		100
500425870	HARRY GWALA	Umzimkhulu	JIRAH PRIMAF	Coega Development Corporation	Upgrades and Additions	2 585	0	64
500426092	HARRY GWALA	Umzimkhulu	KUKHANYEN	DoPW	Refurbishment and Rehabilitation	270	20	263
500426240	HARRY GWALA	Umzimkhulu	LONGKLOOF	DoPW	Refurbishment and Rehabilitation	2 536	0	1 545
500426240	HARRY GWALA	Umzimkhulu	LONGKLOOF	DoPW	Upgrades and Additions	500	0	100
500426536	HARRY GWALA	Umzimkhulu	MANDLAZI J	KZNDoeE	Upgrades and Additions	2 145	0	55
500426684	HARRY GWALA	Umzimkhulu	MBUMBULW	DoPW	Upgrades and Additions	2 000	0	600
500426721	HARRY GWALA	Umzimkhulu	MFULAMHLE	Ethekwin	Upgrades and Additions	3 000	414	0
500426721	HARRY GWALA	Umzimkhulu	MFULAMHLE	DoPW	Upgrades and	2 000		600

DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM PROCUREMENT PLAN

OUTCOME 7: VIBRANT, EQUITABLE AND SUSTAINABLE RURAL COMMUNITIES WITH FOOD SECURITY FOR ALL.

SUSTAINABLE DEVELOPMENT GOAL: END HUNGER, ACHIEVE FOOD SECURITY AND IMPROVED NUTRITION AND PROMOTE SUSTAINABLE AGRICULTURE.

NATIONAL DEVELOPMENT PLAN: RURAL ECONOMIES WILL BE ACTIVATED THROUGH IMPROVED INFRASTRUCTURE AND SERVICE DELIVERY, A REVIEW OF LAND TENURE, SERVICE TO SMALL AND MICRO FARMERS, A REVIEW OF MINING INDUSTRY COMMITMENTS TO SOCIAL INVESTMENT AND TOURISM INVESTMENTS

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

No	Project name as per IOP / IOP indicator	Commodity Descriptions (splited into line transactions)	Project Cost Estimate(per line transaction)	Estimated Value to be spent 19/20	Responsibility Office	Districts where project will be implemented	Programme Supported (as per the IOP)	Project Approval Stage	PROJ STAT					
1	PSP for Harry Gwala Ground Trothing Irrigation	Design and construction monitoring	R 3,442,830.04	R20,000.00	RID KZN	Harry Gwala	Infrastructure Projects	Multi Year	APPR					
2	PSP:Malenge Irrigation	Design and construction monitoring	R 2,435,051.19	R600,000.00	RID KZN	Harry Gwala	Infrastructure	Multi Year	APPR					
3	Construction of Malenge Irrigation	Design and construction monitoring	R 46,091,904.72	R20,000,000.00	RID KZN	Harry Gwala	Infrastructure	Multi Year	APPR					
4	Eyethu, Ndawana & Manyiki Fencing	45km mesh fencing	R 3,874,663.60	R2,099,730.88	RID KZN	Harry Gwala	Infrastructure Projects	Multi Year	APPR					
5	Construction FPSU: Franklin	Appointment of Service Provider for the construction FPSU: Franklin	R 5,000,000.00	R100,000.00	RID KZN	Harry Gwala	Agri Parks Projects	Multi Year	APPR					
6	Offices for FPSU in the form of parkhomes	2 TF, 1 Bul,	R 2,500,000.00	R0.00	RID KZN	Various	Agri Parks Projects	Multi Year	APPR					
No	Project name as per IOP / IOP indicator	Commodity Descriptions (splited into line transactions)	Project Cost Estimate(per line transaction)	Estimated Value to be spent 19/20	Mode of Delivery/Procurement (select from drop down list)	Bid Specification Date	advert Date	Bid Closing Date	Bid Award Date	Responsibility Office	Districts where project will be implemented	Programme Supported (as per the IOP)	Project Approval Stage	PROJ STAT
R 14	PSP Harry Gwala Irrigation Massification Phase 1	Design and construction monitoring	R 5,000,000	R 2,000,000	CIDB TENDER PROCESS	01/07/2019	15/07/2019	01/08/2019	01/09/2019	RID KZN	Harry Gwala	Infrastructure Projects facilitated	Planning	
R 15	Construction Harry Gwala Irrigation Massification Phase 1	Appointment of Service Provider for construction of Harry Gwala Massification	R 50,000,000	R 100,000	CIDB TENDER PROCESS	15/01/2020	02/02/2020	28/08/2020	31/03/2019	RID KZN	Harry Gwala	Infrastructure Projects facilitated	Planning	
R 19	PSP for Dwabase and Isibhalo	Design and construction monitoring	R 1,500,000	R 100,000	CIDB TENDER PROCESS	01/07/2019	15/07/2019	01/08/2019	01/09/2019	RID KZN	Harry Gwala	Infrastructure Projects facilitated	Planning	
R 20	Construction of Dwabase Irrigation	Appointment of Service Provider for construction of Dwabase Irrigation	R 10,500,000	R 100,000	CIDB TENDER PROCESS	15/01/2020	02/02/2020	28/08/2020	31/03/2019	RID KZN	Harry Gwala	Infrastructure Projects facilitated	Planning	
R 21	Construction of Isibhalo Irrigation	Appointment of Service Provider for construction of Isibhalo Irrigation	R 7,000,000	R 100,000	CIDB TENDER PROCESS	15/01/2020	02/02/2020	28/08/2020	31/03/2019	RID KZN	Harry Gwala	Infrastructure Projects facilitated	Planning	
R 28	Construction of livestock infrastructure in Harry Gwala Phase 4	Appointment of contractor for the Construction of livestock infrastructure in Harry Gwala Phase 4	R 4,000,000	R 200,000	CIDB TENDER PROCESS	01/11/2019	15/11/2019	05/12/2019	15/01/2020	RID KZN	Harry Gwala	Infrastructure Projects facilitated	Planning	
R 35	PSP Ebutha Farm Agri Hub	Appointment of Service provider for design and feasibility of Ebutha Farm Agri Hub	R 2,000,000	R 100,000	CIDB TENDER PROCESS	01/08/2019	15/07/2020	01/08/2020	01/09/2020	RID KZN	Harry Gwala	Agri Parks Projects	Planning	
R 36	Construction of Ebutha Farm Agri Hub	Appointment of Service provider for construction of Ebutha Farm Agri Hub	R 10,000,000	R 100,000	CIDB TENDER PROCESS	15/01/2020	30/01/2020	15/02/2020	15/03/2020	RID KZN	Harry Gwala	Agri Parks Projects	Planning	
R 46	FPSU: Ebutha Farm(Hopewell) FPSU	Appointment of Service Provider for the construction FPSU: Ebutha Farm FPSU	R 2,500,000	R 1,500,000	CIDB TENDER PROCESS	01/03/2019	15/03/2019	04/04/2019	01/05/2019	RID KZN	Harry Gwala	Agri Parks Projects	Planning	
R 52	PSP n of Texas valley FPSU	Appointment of contractor for the construction of Texas Valleys FPSU	R 1,000,000	R 100,000	CIDB TENDER PROCESS	01/02/2019	15/02/2019	01/03/2019	01/04/2020	RID KZN	Harry Gwala	Agri Parks Projects	Planning	
R 57	Construction of Luwandla Mechanics	Appointment of Service Provider for the construction FPSU:	R 1,000,000	R 100,000	CIDB TENDER PROCESS	15/01/2020	30/01/2020	15/02/2020	15/03/2020	RID KZN	Harry Gwala	Agri Parks Projects	Planning	

**DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM PROJECTS**

<b>FPSU / PROJECTS</b>	<b>FPSU FUNCTIONALITY ACTIVITIES, including RID/ infrastructure</b>	<b>BROAD IMPACT PROJECT</b>	<b>BUDGET</b>
Highflats FPSU (Texas Valley)	Supply Agricultural Implements (2 tractors, plough, trailer, sprayer), fuel , branding .	120 cooperative members generating income through selling vegetables, 300 hectares.	R2 000 000.00
<b>( approved)</b>	Supply Agricultural Implements (4 tractors, plough, trailer, sprayer), fuel , branding .	28 cooperative members and 3 individual farmers generating income through selling grain (maize and beans) from a 900 hectare.	R2 000 000.00
Ebutha (Hopewell ) FPSU	Acquisition animal feeds, dairy cows, dairy equipment and vaccines	50 Cooperatives members that will be benefiting from the project	R2 000 000.00
<b>( not approved)</b>	Acquisition animal feeds and vaccines	172 members are benefiting form the project through number of cattle sold and income genearted.	R1 000 000.00
Korinte Cooperative (DVC)	Business Plan development, Supply of Agricultural Inputs.	100 Cooperative members will be benefiting from the project.	R5 000 000.00
<b>(Approved)</b>	Business Plan development, Supply of Agricultural Inputs.	250 cooperative members will benefit from the project.	R5 000 000.00
St Paul FPSU	Payment of stipends to graduates offering technical support to FPSUs and in various projects	Creation of jobs and improved household income	R 500 000.00
<b>(not approved)</b>	Skills training in to members from various cooperative, business financial, management and agriculture	Improved skills level contributing to better implementation of projects and sustained enterprises	R 100.000.00

*DEPARTMENT OF TRANSPORT PROJECTS*

*NATIONAL DEVELOPMENT PLAN: BETTER QUALITY PUBLIC TRANSPORT*

*OUTCOME 6: AN EFFICIENT, COMPETITIVE AND RESPONSIVE ECONOMIC INFRASTRUCTURE NETWORK.*

*KZN PROVINCIAL OBJECTIVE: STRATEGIC INFRASTRUCTURE*

*SUSTAINABLE DEVELOPMENT GOALS: BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALISATION AND FOSTER INNOVATION*



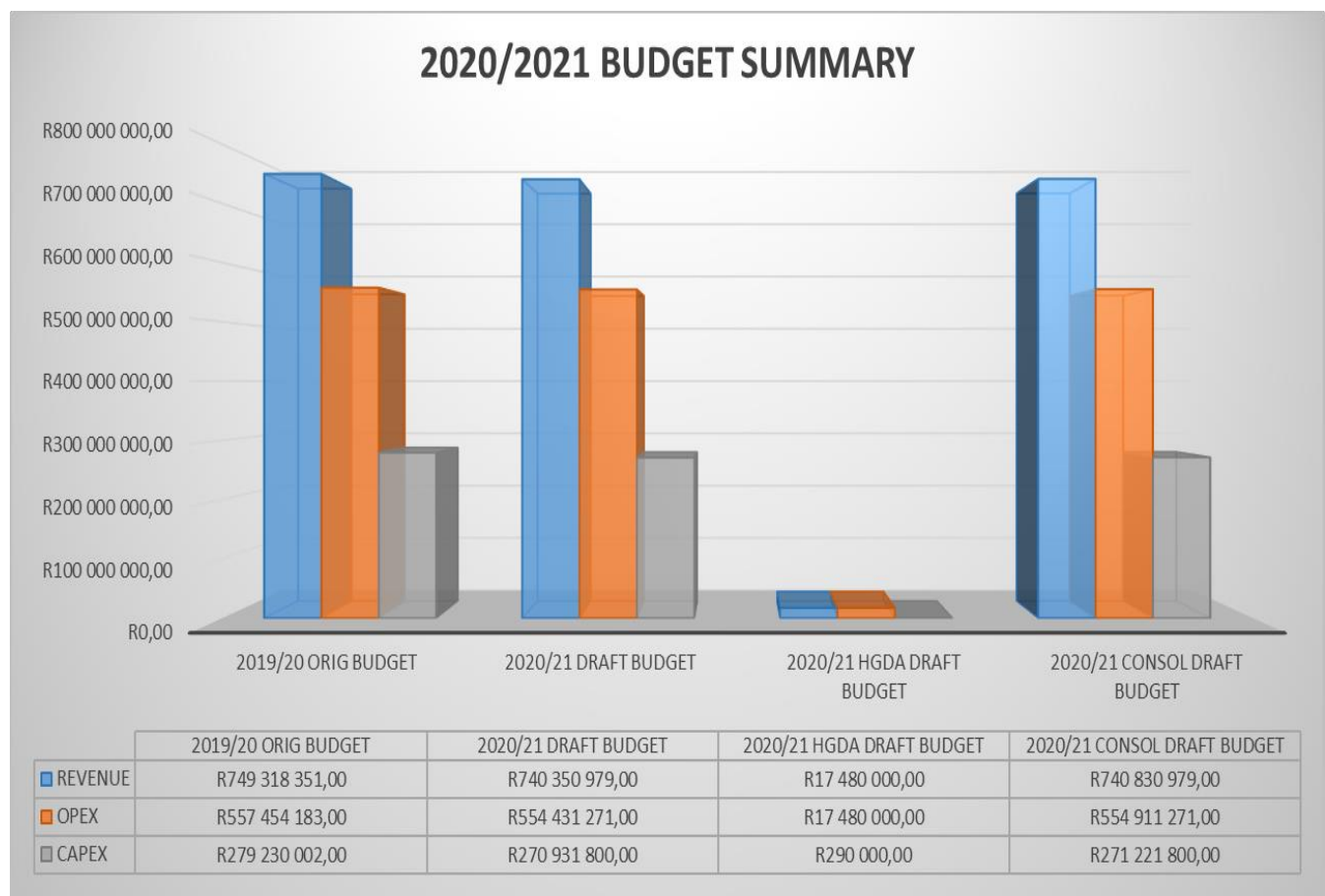
CHAPTER 6: FINANCIAL PLAN

Revenue

The total budget amounts to R740, 3m for parent municipality and R 740, 8m including development agency. This income is derived mainly from Government Grants & Subsidies (i.e. MIG, WSIG, RBIG & Equitable Share). This has been allocated as follows to the operational and capital budget;

Table1: Revenue

REVENUE	2020/2021 REVENUE FOR PARENT MUN..	2020/2021 CONSOLIDATED REVENUE
Operational Grants & Subsidies	R 387, 2m	R 387, 5m
Capital Grants & Subsidies	R 263, 4m	R 263, 4m
Own Revenue	R 89, 5m	R 89, 7m
<b>TOTAL</b>	<b>R 740, 3m</b>	<b>R 740, 8m</b>



REVENUE BY SOURCE

The original approved revenue for the 2019/20 budget amounts to R749, 3m. The 2020/2021 draft budget for parent municipality amounted to R 740, 3m and the consolidated revenue is at R740, 8million. Total operating revenue for the Parent municipality has been increased by 7% per cent or R30million for the 2020/21 financial year when compared to the 2019/20 Adjustments Budget. For the two outer years, operational revenue will increase by 7 % respectively, equating to a total revenue growth of R68, 8m over the MTREF when compared to the 2020/21 financial year

**Operating expenditure by vote & type**

The total operating budget for the 2019/20 financial year amounts to R557, 4m. The 2020/21 draft operating budget amount R 554, 4m and the consolidated operating budget is at R 554, 5m. Total operating expenditure for the 2020/21 financial year has been appropriated at R554, 4million. When compared to the 2019/20 Adjustments Budget, operational expenditure has decreased by 1% per cent in the 2020/21 budget and by 6% and remain at 6% for each of the respective outer years of the MTREF

**Capital expenditure**

The 2019/20 total capital budget for the current financial year amounts to R279, 2m. The 2020/21 draft capital budget amount R 270, 9m and the consolidated capital budget is at R 271, 2m. The capital budget of R270, 9million for 2020/21 is 3% per cent less when compared to the 2019/20 Adjustment Budget. The decrease is due to the reduction of grants gazetted for the 2020/21 financial year and this is going to have a negative impact on the service delivery and water and sanitation backlogs will increase in the district.

Chart 1: Percentage Revenue Sources

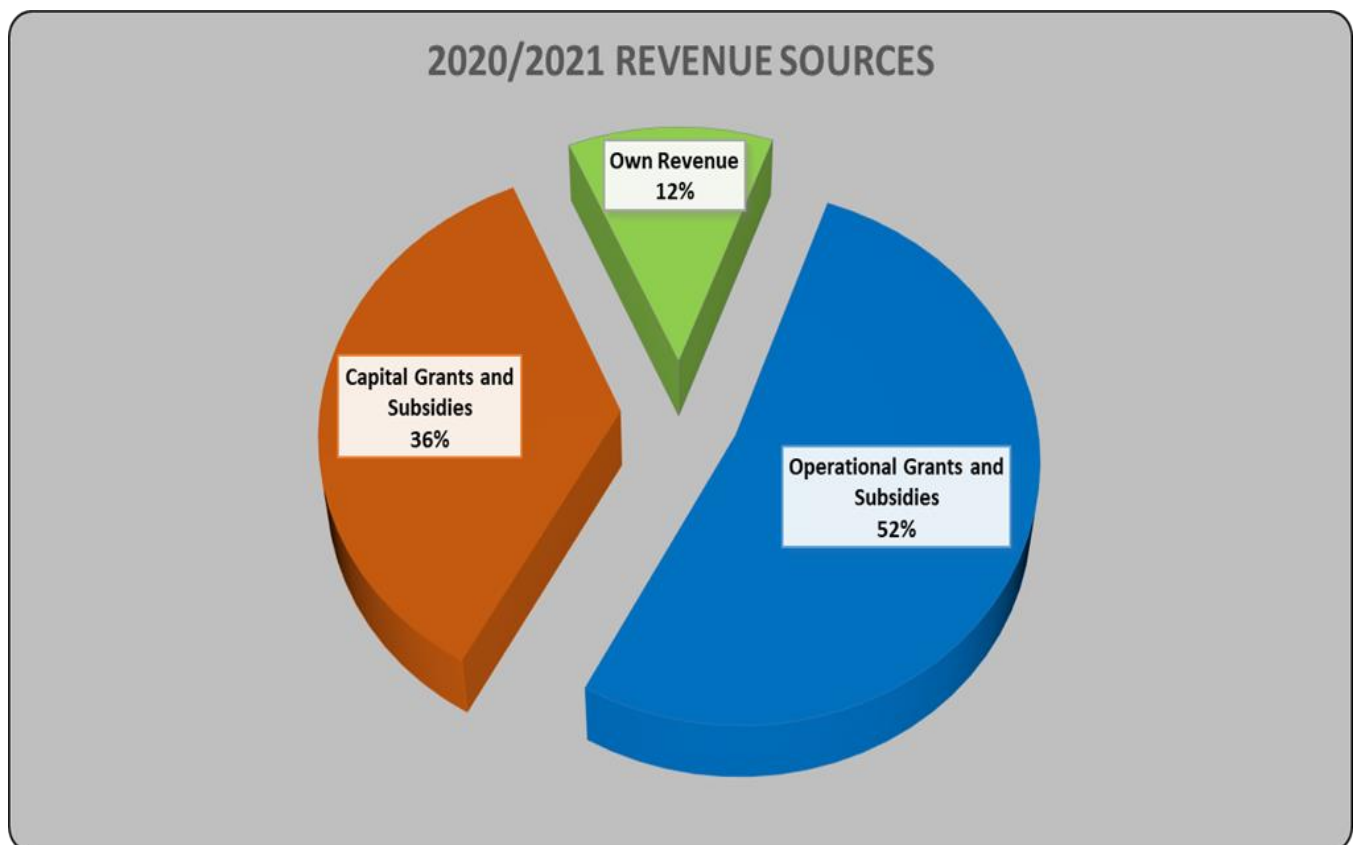


Chart 2: Consolidated Revenue by Category

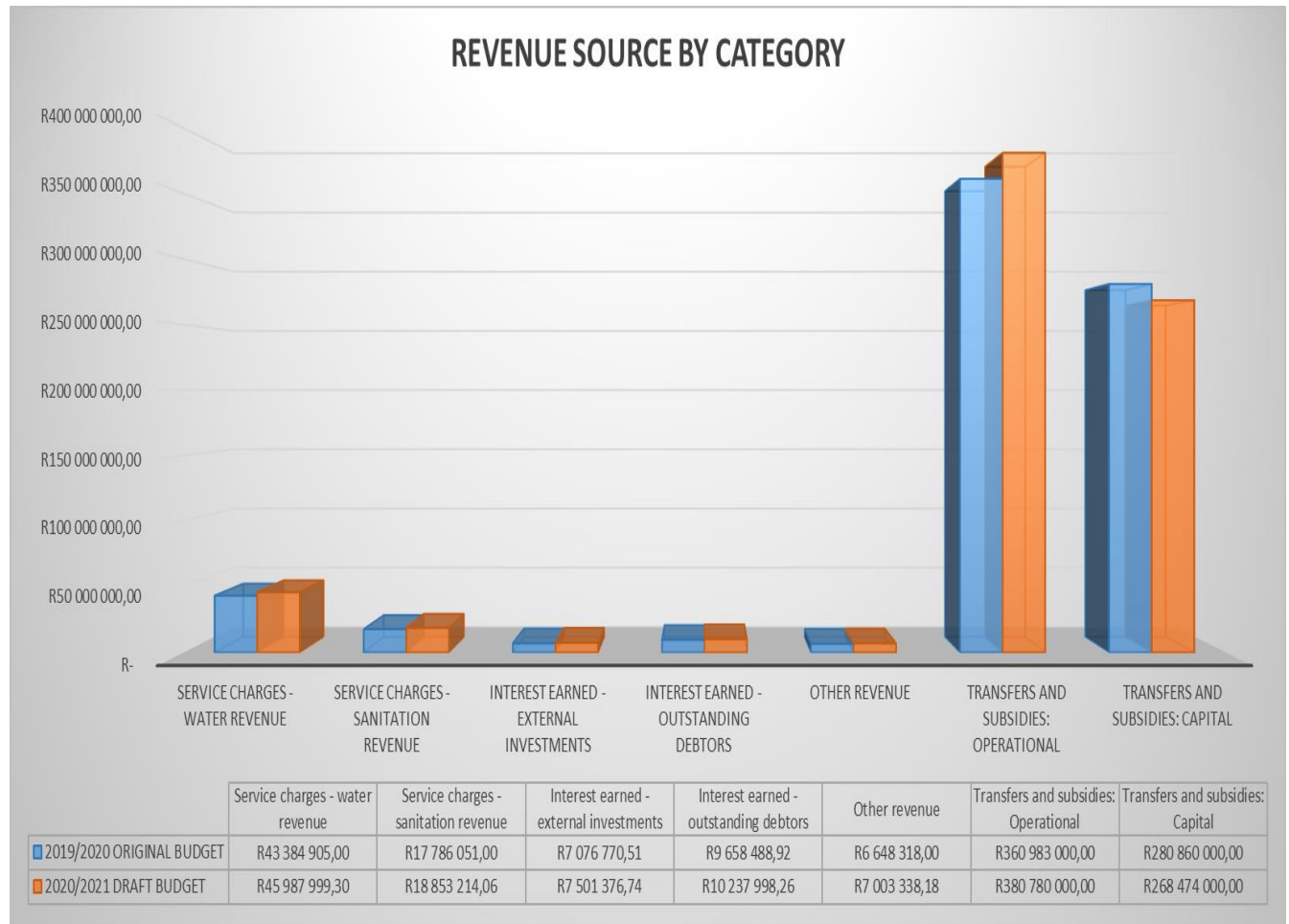


Table 2: Detailed Revenue Sources

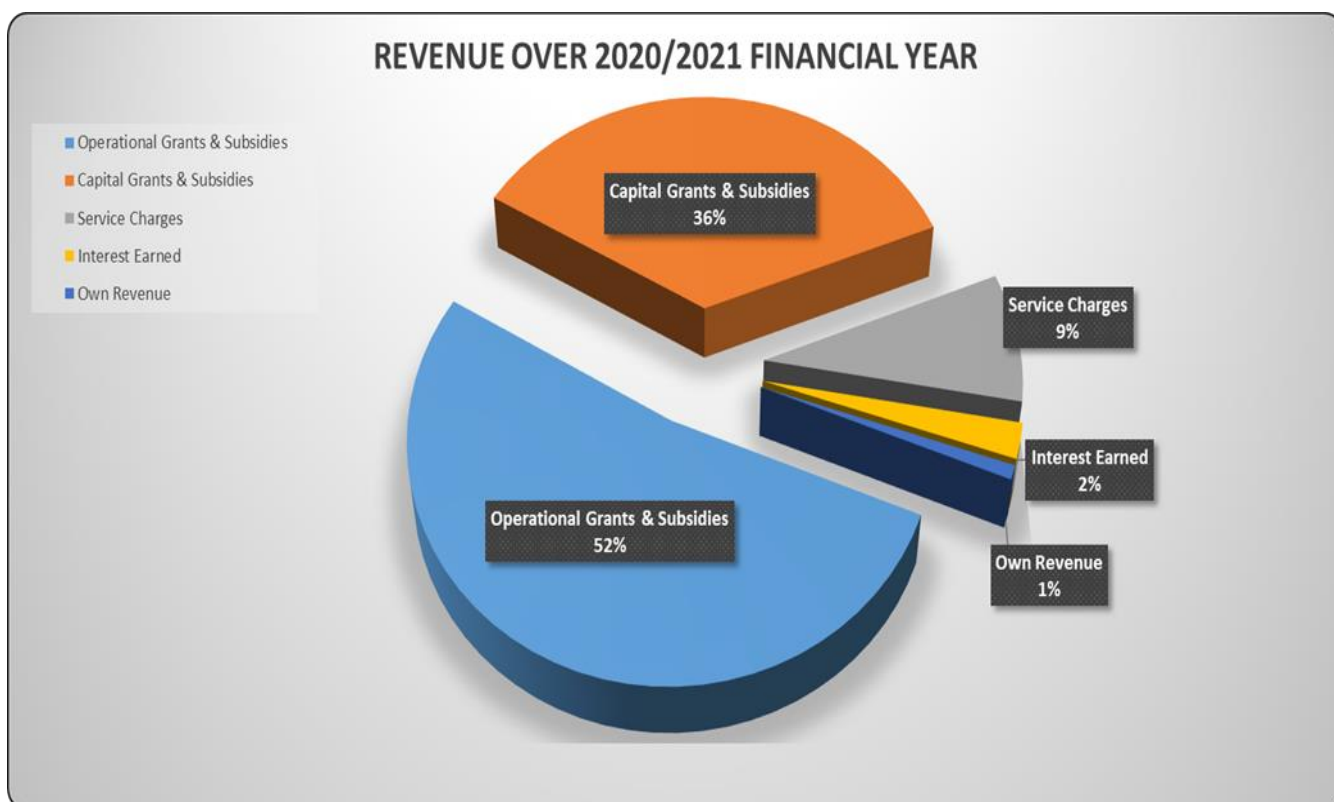
<b>REVENUE</b>			
<b>NATIONAL GRANTS</b>	2020/2021	2021/2022	2022/2023
<b>EQUITABLE SHARE</b>	R 372 340 000	R 402 448 000	R 431 617 000
<b>MUNICIPAL INFR GRANT</b>	R 194 461 800	R 212 232 150	R 225 235 725
<b>MUNICIPAL INFR GRANT (PMU)</b>	R 4 986 200	R 5 441 850	R 5 775 275
<b>REGIONAL BULK INFRASTRUCTURE GRANT</b>	R 9 026 000		
<b>RURAL ROADS ASSETS INFRASTRUCTURE - GRANT</b>	R 2 245 000	R 2 368 000	R 2 505 000
<b>FINANCE MANAGEMENT GRANT</b>	R 1 000 000	R 1 200 000	R 1 200 000

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

<b>EXPANDED PUBLIC WORKS PROGRAMME</b>	R 5 195 000		
<b>WATER SERVICES INFRASTRUCTURE GRANT</b>	R 60 000 000	R 65 000 000	R 68 250 000
<b>TOTAL</b>	R 649 254 000	R 688 690 000	R 734 583 000
<b>PROVINCIAL GRANTS</b>			
<b>SPATIAL DEVELOPMENT FRAMEWORK SUPPORT</b>	R 1 500 000	R 0	R 0
<b>SUBTOTAL</b>	R 1 500 000	R 0	R 0
<b>OWN REVENUE</b>			
<b>Service charges - water revenue</b>	R 45 987 999	R 48 747 279	R 51 672 116
<b>Service charges - sanitation revenue</b>	R 18 853 214	R 19 984 407	R 21 183 471
<b>Interest earned - external investments</b>	R 7 501 377	R 7 951 459	R 8 428 547
<b>Interest earned - outstanding debtors</b>	R 10 237 998	R 10 852 278	R 11 503 415
<b>Other revenue</b>	R 7 016 391	R 7 391 066	R 7 760 619
<b>SUBTOTAL</b>	R 89 596 979	R 94 926 490	R 100 548 169
<b>TOTAL REVENUE</b>	R 740 350 979	R 783 616 490	R 835 131 169

The water & sanitation tariffs are proposed to increase by 6, 0% considering economic viability of Harry Gwala District Municipality for the ensuing year.

Chart 3: The Chart below presents the budget summary for the 2020-21 budget year categorised by revenue sources



CAPEX

Table 3: Capital Budget by Type

	BUDGET
<b>Water</b>	R 235 352 495
<b>Sanitation</b>	R 28 135 305
<b>Other</b>	R 7 444 000
<b>Total</b>	R 270 931 800

Table 4: 2020/2021 CONDITIONAL GRANTS ALLOCATION

GRANTS	2020/2021	2021/2022	2022/2023
<b>MIG</b>	R 199 448 000	R 217 674 000	R 231 011 000
<b>WSIG</b>	R 60 000 000	R 65 000 000	R 68 250 000
<b>RBIG</b>	R 9 026 000	R 0	R 0
<b>EPWP</b>	R 5 195 000	R 0.00	R 0.00
<b>RURAL ROAD ASSETS</b>	R 2 245 000	R 2 368 000	R 2 505 000
<b>TOTAL</b>	R 275 914 000	R 285 042 000	R 301 766 000

Table 5: Capex Budget per Local Municipality

PROJECTS	BUDGET		
	2020/2021	2021/2022	2022/2023
<b>Kokstad</b>	R 32 375 815	R 45 859 000	R 53 063 830
<b>NDZ</b>	R 71 231 105	R 72 278 285	R 85 400 000
<b>Ubuhlebezwe</b>	R 95 029 890	R 65 705 858	R 65 555 655
<b>Umzimkhulu</b>	R 64 846 990	R 93 388 507	R 91 216 240
<b>Internal</b>	R 7 444 000	R 3 885 200	R 4 079 460
<b>Bulwer Dam &amp; Surroundings</b>	R 9 026 000	R 0	R 0
<b>TOTAL</b>	R 270 931 800	R 281 117 350	R 299 315 185

Chart 4: Capital Distribution per Local Municipality

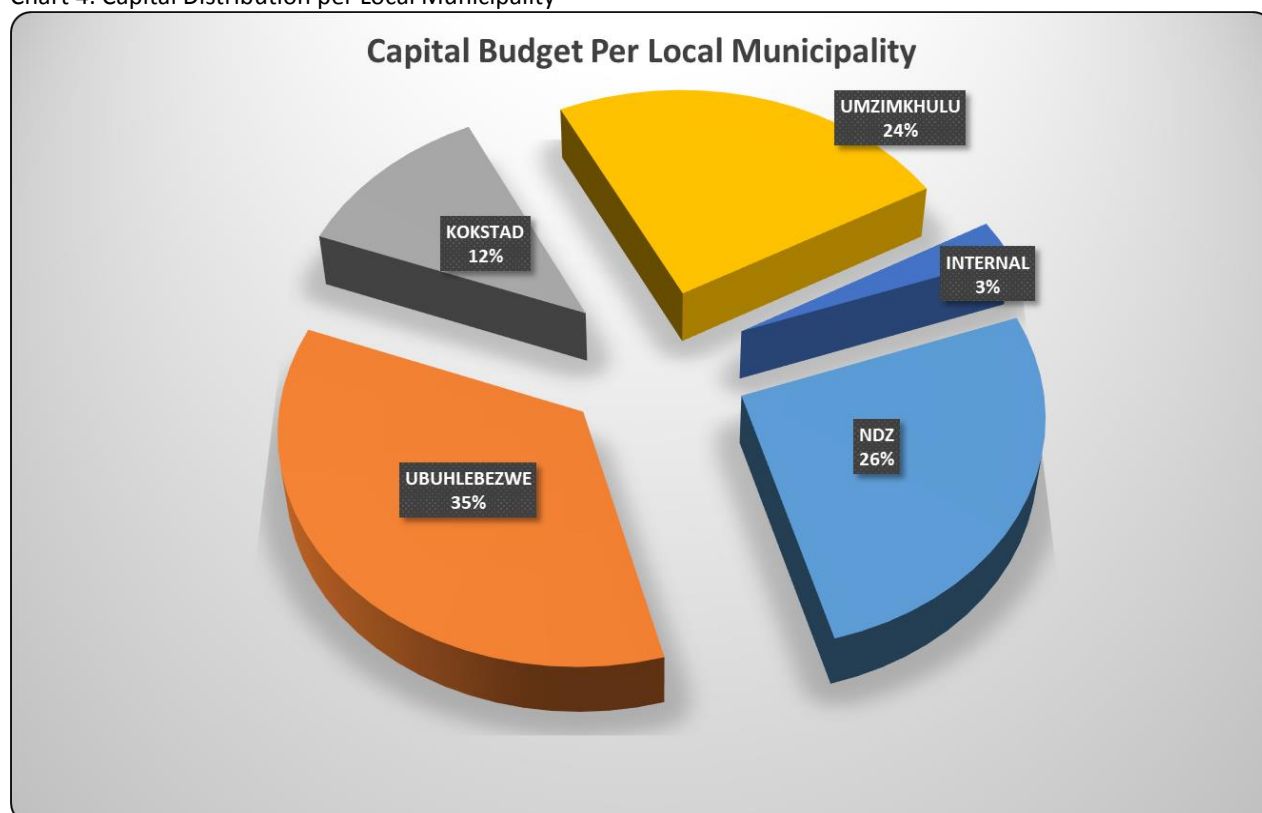


TABLE 6: MUNICIPAL INFRASTRUCTURE GRANT ALLOCATION PER LM'S

LOCAL MUNICIPALITY	2020/2021	2021/2022	2022/2023
KOKSTAD	R 22 684 715	R 36 000 000	R 42 063 830
NDZ	R 51 905 105	R 64 042 175	R 74 400 000
UBUHLEBEZWE	R 72 266 100	R 42 708 000	R 49 755 655
UMZIMKHULU	R 47 605 880	R 69 481 975	R 59 016 240
<b>TOTAL</b>	<b>R 194 461 800</b>	<b>R 212 232 150</b>	<b>R 225 235 725</b>

Chart 5 MUNICIPAL INFRASTRUCTURE GRANT ALLOCATION PER LM'S

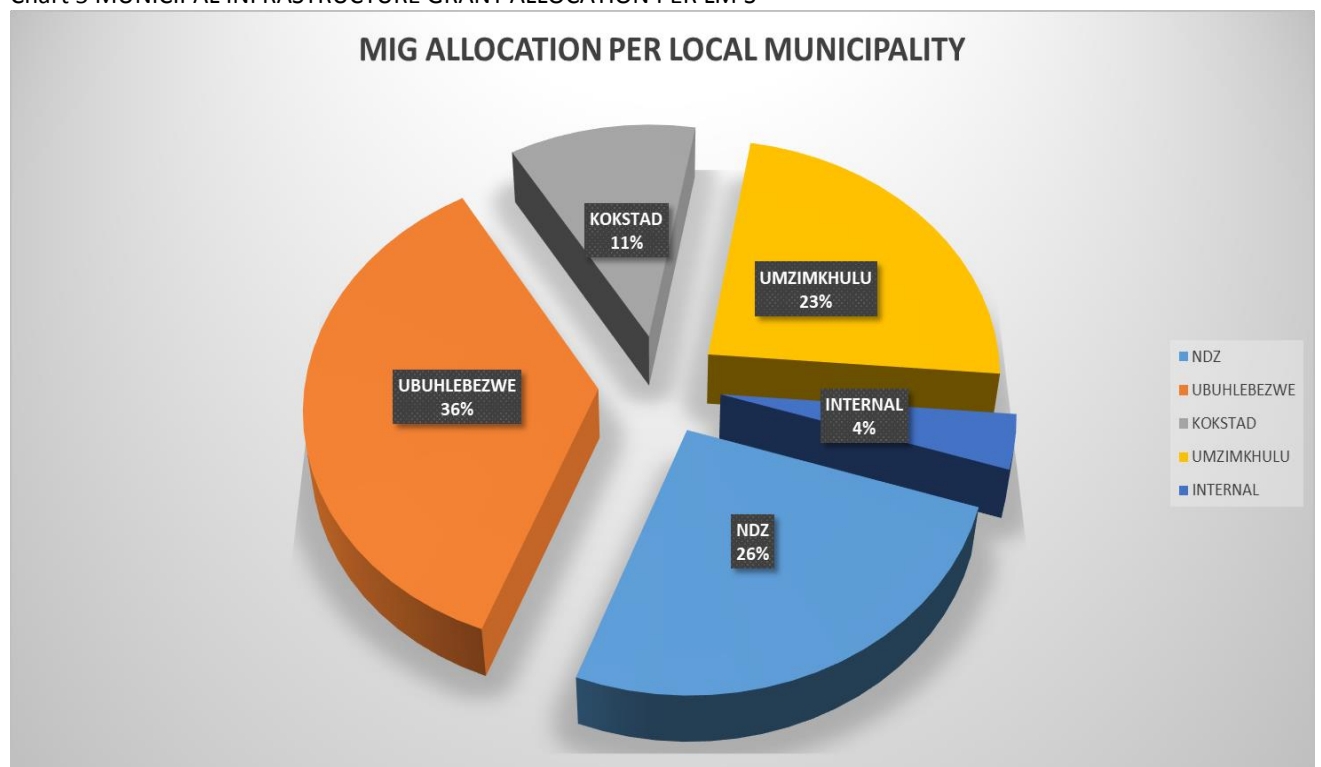
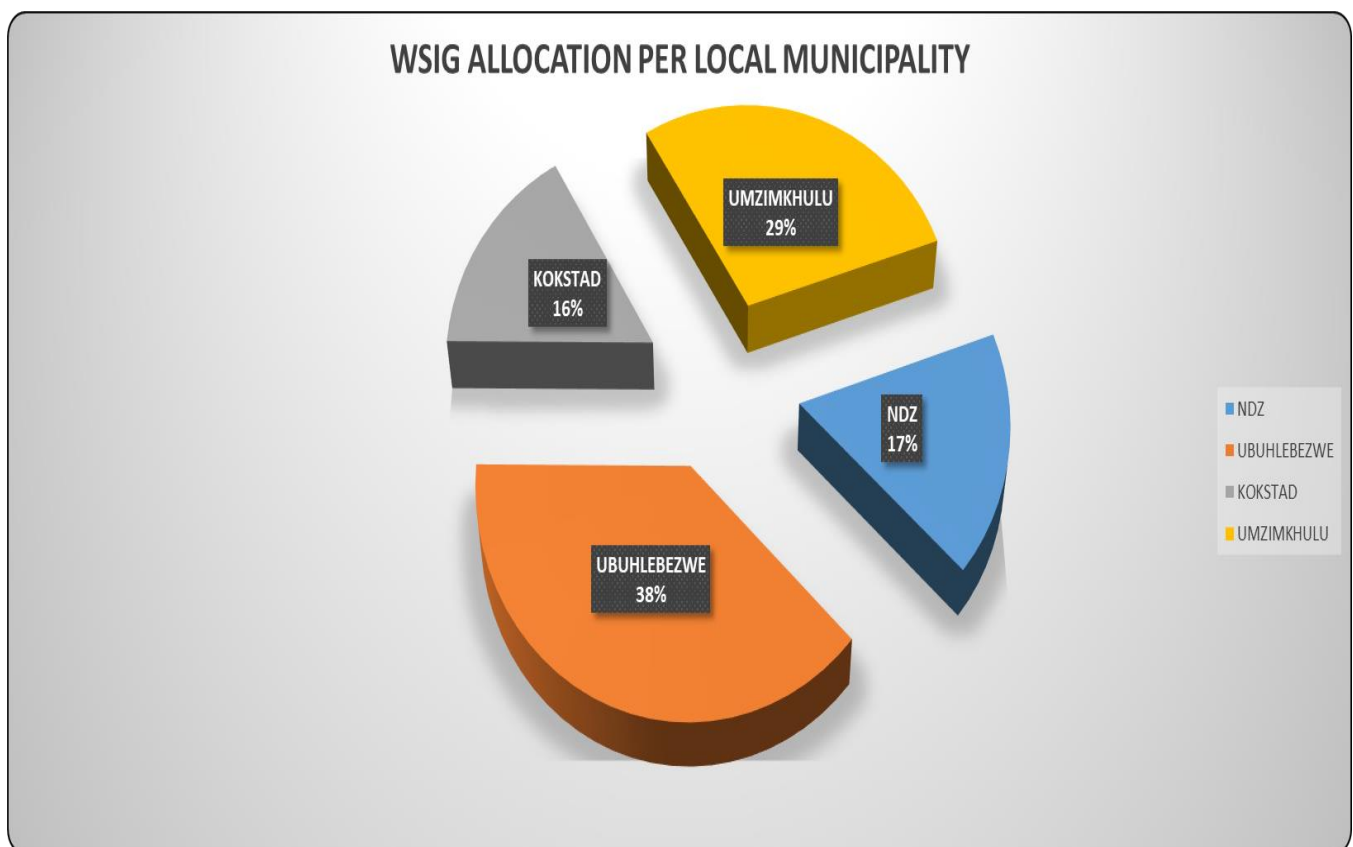


TABLE 7: PERCENTAGE ALLOCATION FOR WATER SERVICES INFRASTRUCTURE GRANT PER LM'S

PROJECTS	2020/21	2021/21	2022/23
KOKSTAD	R 9 695 100	R 9 859 500	R 11 000 000
NDZ	R 10 300 000	R 8 236 110	R 15 800 000
UBUHLEBEZWE	R 22 763 790	R 22 997 858	R 11 000 000
UMZIMKHULU	R 17 241 110	R 23 906 5325	R 30 450 000
<b>TOTAL</b>	<b>R 60 000 000</b>	<b>R 65 000 000</b>	<b>R 68 250 000</b>

CHART 6: WATER SERVICES INFRASTRUCTURE GRANT ALLOCATION PER LM'S





NDZ MIG PROJECT LIST

PROJECTS	2020/2021	2021/2022	2022/2023
Bulwer to Nkelabantwana and Nkumba Water	R 14 000 000	R 3 000 000	R 4 500 000
Greater Khilimoni (Ward 1)	R 5 000 000	R 5 000 000	R 1 000 000
Kwanomandlovu water project	R 6 000 000	R 5 000 000	R 1 000 000
Mbhulelweni water supply	R 5 000 000	R 2 500 000	R 6 000 000
Underberg/Himeville Water Supply Upgrade	R 5 000 000	R 7 000 000	R 7 800 000
Bulwer Emergency Intervention	R 500 000	R 2 800 000	R 5 000 000
Gala Reticulation	R 9 000 000	R 5 000 000	R 3 000 000
NDZ Household Sanitation Project	R 1 000 000	R 3 000 000	R 5 000 000
Fencing Of Water Infrastructure	R 400 000	R 2 000 000	R 1 500 000
Underberg/Himeville Sanitation Project	R 3 000 000	R 5 000 000	R 5 000 000
Creighton Water Supply	R 1 500 000	R 2 000 000	R 4 500 000
Khukhulela Water Supply	R 500 000	R 4 500 000	R 5 000 000
NRWRP	R 110 000	R 2 500 000	R 2 500 000
Donnybrook Bulk Sewer	R 165 000	R 3 500 000	R 5 100 000
Donnybrook Town Water Supply	R 215 000	R 2 000 000	R 3 000 000
Centocow Water Supply	R 105 000	R 4 242 175	R 4 500 000
Bulwer Town Water Upgrade	R 130 000	R 1 500 000	R 4 500 000
Bulwer Town Sewer	R 95 000	R 2 000 000	R 3 500 000
Creighton Town Sewer	R 185 105	R 1 500 000	R 2 000 000
<b>TOTAL</b>	<b>R 51 905 105</b>	<b>R 64 042 175</b>	<b>R 74 400 000</b>

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

**NDZ WSIG PROJECT LIST**

<b>PROJECTS</b>	<b>2020/2021</b>	<b>2021/2022</b>	<b>2022/2023</b>
<b>Greater Nomandlovu: KwaSopholile Village</b>	R 800 000	R 0	R 0
<b>Identified Villages Refurbishment/Upgrade Water Supply</b>	R 500 000	R 0	R 0
<b>Water Supply for Identified Villages in NDZ</b>	R 9 000 000	R 8 236 110	R 11 000 000
<b>Dr NDZ Sanitation Project</b>	R 0	R 0	R 0
<b>TOTAL</b>	<b>R 10 300 000</b>	<b>R 8 236 110</b>	<b>R 11 000 000</b>

**KOKSTAD MIG PROJECT LIST**

<b>PROJECTS</b>	<b>2020/2021</b>	<b>2021/2022</b>	<b>2022/2023</b>
<b>Horseshoe Sanitation Project</b>	R 2 000 000	R 6 000 000	R 3 750 000
<b>Makhoba Bulk Water Supply</b>	R 5 000 000	R 2 750 000	R 550 000
<b>Kokstad Water Source Development</b>	R 10 000 000	R 5 000 000	R 12 000 000
<b>Water Distribution Infrastructure</b>	R 5 000 000	R 8 800 000	R 9 500 000
<b>Bulk Sewer Upgrade</b>	R 295 100	R 6 500 000	R 8 888 830
<b>WCWDM</b>	R 169 585	R 2 650 000	R 2 100 000
<b>Franklin Town Sewer</b>	R 110 505	R 1 965 000	R 2 550 000
<b>Franklin Town Water Infrastructure</b>	R 109 525	R 2 335 000	R 2 725 000
<b>TOTAL</b>	<b>R 22 684 715</b>	<b>R 36 000 000</b>	<b>R 42 063 830</b>

KOKSTAD WSIG PROJECT LIST

PROJECTS	2020/2021	2021/2022	2022/2023
Capital Infrastructure Refurbishment/Updgrade in Kokstad:(Kokstad Development) in CRU	R 1 800 000	R -	R -
Water Supply for Identified Villages in Kokstad	R 7 895 100	R 9 859 500	R 11 000 000
<b>TOTAL</b>	<b>R 9 695 100</b>	<b>R 9 859 500</b>	<b>R 11 000 000</b>

UBUHLEBEZWE MIG PROJECT LIST

PROJECTS	2020/2021	2021/2022	2022/2023
Umkhunya Water Projects	R 6 000 000	R 3 500 000	R 5 000 000
Eradication Of Sanitation Backlog In Ubhlebezwe	R 1 000 000	R 5 000 000	R 7 000 000
Ixopo Hopewell Water Supply	R 3 000 000	R 3 500 000	R 3 855 655
Chibini Water Supply	R 500 000	R 2 458 000	R 3 000 000
Ngudwini Ixopo Water Supply	R 30 000 000	R 1 000 000	R 1 000 000
Ncakubana Water Project	R 195 985	R 2 900 000	R 2 650 000
Highflats Town Bulk Water Supply	R 500 000	R 3 000 000	R 3 850 000
Ixopo Town Sewer System	R 12 000 000	R 3 500 000	R 4 100 000
WCWDM	R 85 115	R 2 650 000	R 3 000 000
Greater Mhlabashane Water Supply	R 255 000	R 5 000 000	R 8 650 000
Ixopo Town Water Infrastructure	R 555 000	R 5 000 000	R 3 900 000
Highflats Town Sewer	R 175 000	R 2 200 000	R 3 750 000
<b>TOTAL</b>	<b>R 72 266 100</b>	<b>R 42 708 000</b>	<b>R 49 755 655</b>

UBUHLEBEZWE WSIG PROJECT LIST

PROJECTS	2020/2021	2021/2022	2022/2023
Water Supply for Identified Villages in Ubhlebezwe	R 8 428 790	R 12 000 000	R 15 000 000
Mashumi Water Supply	R 1 500 000	R 5 102 858	R 0
Capital Infrastructure Refurbishment/Updgrade in Ubhlebezwe (Jolivet)	R 240 000	R 0	R 0
Mhlabashane Water Supply	R 8 595 000	R 5 895 000	R 800 000
Mariathal Esperanza Water Reticulation	R 4 000 000	R 0	R 0
<b>TOTAL</b>	<b>R 22 763 790</b>	<b>R 22 997 858</b>	<b>R 15 800 000</b>

UMZIMKHULU MIG CAPITAL PROJECTS

PROJECTS	2020/2021	2021/2022	2022/2023
KwaMeyi / Teerkloof	R 9 500 000	R 1 500 000	R 0
Greater Summefield	R 13 000 000	R 4 000 000	R 4 950 000
Mnqumeni Water Supply	R 15 000 000	R 1 500 000	R 0
Ibisi Housing Sewer Services	R 5 000 000	R 1 851 000	R 2 956 500
Umzimkhulu Sewer Upgrade	R 1 000 000	R 3 455 000	R 4 650 000
Umzimkhulu Water Infrastructure Upgrade	R 205 100	R 10 000 000	R 6 985 115
Umzimkhulu Sanitation	R 2 000 000	R 6 000 000	R 6 000 000
Riverside Sewer	R 109 595	R 2 800 000	R 2 945 500
Riverside Water Supply	R 152 100	R 5 000 000	R 3 950 000
Ibisi-Kokshill Water Supply	R 254 655	R 3 500 000	R 2 955 100

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

<b>Nsingizi-Mkhangala Water Supply</b>	R 106 565	R 2 500 000	R 2 950 000
<b>Machunwini Water Supply</b>	R 215 000	R 5 000 000	R 4 000 000
<b>Cabhane Barnabas Water Supply</b>	R 255 355	R 5 500 000	R 3 500 000
<b>Lourdes-Ndzombane Water Supply</b>	R 106 510	R 5 000 000	R 3 000 000
<b>Greater Njunga Water Supply</b>	R 701 000	R 11 875 975	R 10 174 025
<b>TOTAL</b>	<b>R 47 605 880</b>	<b>R 69 481 975</b>	<b>R 59 016 240</b>

**UMZIMKHULU WSIG CAPITAL PROJECTS**

<b>PROJECTS</b>	<b>2020/2021</b>	<b>2021/2022</b>	<b>2022/2023</b>
<b>Lukhasini Refurbishment / upgrade</b>	R 600 000	R 8 307 529	R 5 000 000
<b>Refurbishment of Umzimkhulu Bulk Water</b>	R 10 000 000	R 0	R 0
<b>Water Supply for Identified Villages in Umzimkhulu</b>	R 6 141 110	R 10 599 003	R 17 200 000
<b>Water Conservative Demand</b>	R 500 000	R 5 000 000	R 10 000 000
<b>TOTAL</b>	<b>R 17 241 110</b>	<b>R 23 906 532</b>	<b>R 32 200 000</b>

**RBIG**

<b>PROJECTS</b>	<b>2020/2021</b>	<b>2021/2022</b>	<b>2022/2023</b>
<b>NDZ WATER AUGMENTATION</b>	R 9 026 000	R 0	R 0
<b>TOTAL</b>	<b>R 9 026 000</b>	<b>R 0</b>	<b>R 0</b>

**Table 8: Capital Projects**

**HARRY GWALA DM**

OTHER CONDITIONAL GRANTS/ PROJECTS	2020/2021	2021/2022	2022/2023
INTERNAL FUNDING	R 7 444 000	R 3 885 200	R 4 079 460
TOTAL	R 7 444 000	R 3 885 200	R 4 079 460

**CAPITAL BUDGET**

The total capital budget is R 270, 9m. This is largely funded from Municipal Infrastructure Grant, Water Services Infrastructure Grant and Rural Bulk Infrastructure Grant.

Table 9: Capital Budget per Department

DEPARTMENT	2019/2020	2020/2021	2021/2022
Finance	R 324 000	R 340 200	R 357 210
Corporate Services	R 2 350 000	R 1 392 500	R 1 462 125
Infrastructure Services	R 263 487 800	R277 232 150	R 293 485 725
Water Services	R 2 000 000	R 2 100 000	R 2 205 000
TOTAL	R 270 931 800	R281 117 350	R 297 565 185

The capital budget is largely attributable to addressing the water & sanitation backlogs in the Harry Gwala District Municipality.

Other internally funded capital projects include the Installation of water meters, Staff Compound, Vehicles and other assets such as office equipment, Server upgrade, Computers etc.

**OPERATIONS BUDGET**

The operating expenditure budget for the 2020/21 budget is R554, 4m.

Chart 8: 2020-21 MTREF Operational Budget per Vote

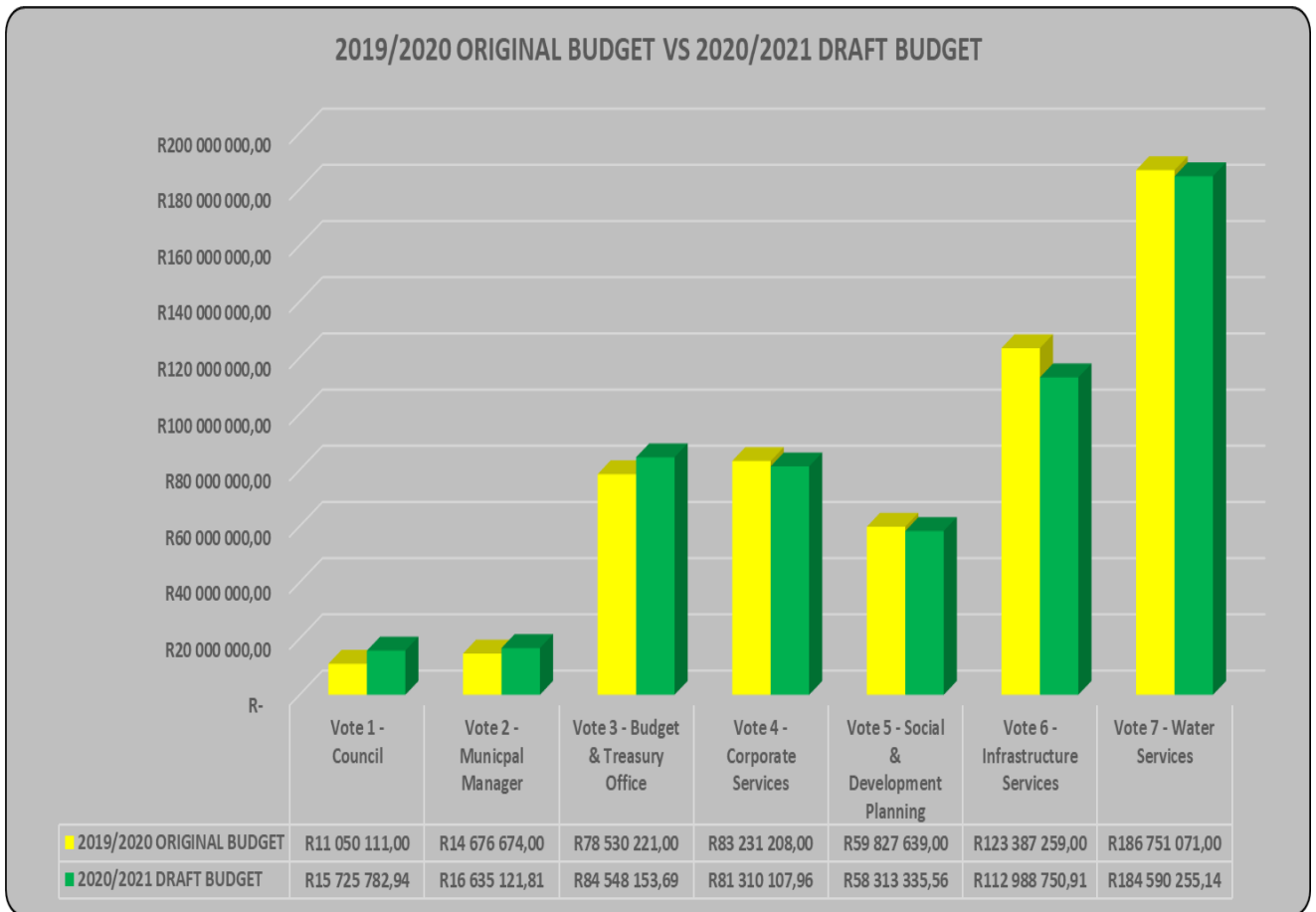
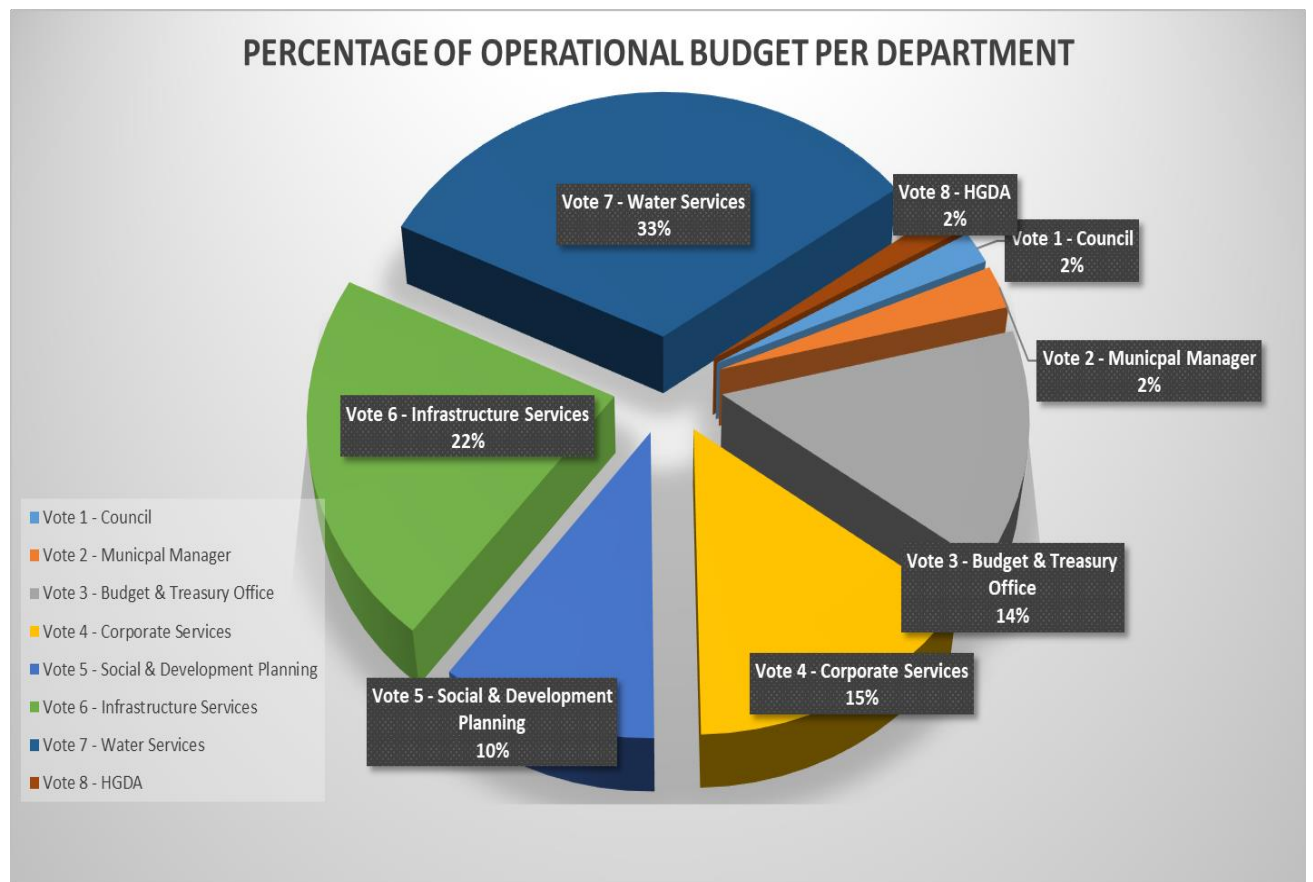


Chart 3 above presents a comparison between the 2019/2020 adjusted operational budget and the 2020/21 draft operational budget. The detailed line items providing operational projects as well as operational expenditure have been inserted in the table below. The comparison indicates a decrease in operational budget by only 1% or R3, 3m in monetary value.

CHART 7: PERCENTAGE ALLOCATED PER DEPARTMENT



**BUDGET RELATED POLICIES.**

The following policies should accompany the budget and be reviewed by the council as per NT guidelines:

- Budget Policy
- Virement Policy
- Banking & Investment Policy
- Tariffs Policy
- Indigent Policy
- Asset Management Policy
- Credit Control Policy & Debt Management
- Supply Chain Management Policy
- Funding & Reserves Policy
- Long term financial planning
- Borrowing policy
- EFT policy and
- Loss Control Policy
- Payroll Management and Administration Policy
- Expenditure Management Policy
- Cost Containment Policy
- Infrastructure Procurement and Delivery Management
- Appointment of Consultants Policy



## **CHAPTER 7: ANNUAL OPERATIONAL PLAN (SDBIP)**

### **SECTION G**

The Integrated Development Plan (IDP) is the initial phase of the planning cycle of the municipality. To ensure community involvement as stipulated in the Municipal Systems Act, No. 32 of 2000, the community identifies their needs during the IDP roadshows and then agrees on the set targets and indicators. This process takes place after the budget has been tabled to council. These needs are then prioritized according to available resources. They then become projects and get expression in the IDP in a form of a matrix. The IDP matrix is developed for a period of 5 years and is directly linked to the term of council. The key components of the matrix are the strategic objectives, strategies, Key Performance Indicators, Estimated budget and the annual targets for the period of five years.

For the purpose of reporting, measuring, monitoring and evaluation of the organizational performance, the organizational Performance Management System (OPMS) was developed. It contains the key components of the IDP Matrix; the Strategic objectives, Key Performance Indicators and Targets demonstrating how performance of the organization will be measured in a period of one year. These objectives are trying to achieve the goals stipulated in the IDP. The Service Delivery Budget and Implementation Plan (SDBIP) which focuses to performance of each directorate/department was developed indicating the targets which are intended to be achieved on a quarterly basis. The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the Municipality. The budget gives effect to the strategic priorities of the Municipality.

For sustainable management of the budgeting and reporting practices; uniform norms and standards for ensuring transparency, accountability was established. The organizational scorecard was developed to provide an overall picture of performance for the Municipality as a whole, reflecting performance on its strategic priorities. Departmental Scorecards captures the performance of each department and they provide a comprehensive picture of the performance at that level. Departmental Scorecards (Performance Plans) are comprised of the key components highlighted in the customised municipal Scorecard to measure performance at an operational level.

### **SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN MEASURE**

The Harry Gwala District has a management and implementation Plan (SDBIP) which act as a contract between the administration, Council and to communities. It ensures that everyone is moving in the same direction, as mapped in the IDP. It provides a focus on outputs, outcome and inputs. It enables Municipal Manager to monitor the performance of Heads of Departments, the Council to monitor the performance of administration and Community to monitor the performance of the Council.

Below are the measuring tools which Harry Gwala District Municipality uses to enhance performance

Monthly reporting- Monthly operational Plans reported to MANCO and Portfolio Committees

Quarterly reporting- Assessments reported to MANCO, Portfolio Committees, Executive Committee and Council.

Mid-year Performance reports – Assessments reported to MANCO, Portfolio Committees, Executive Committee and Council

Annual Performance Assessment- Annual Performance Plan reported to MANCO, Portfolio Committees, Executive Committee and Council

**2021-2022 SERVICE DELIVERY AND BUDGET IMPLEMENTATION (DRAFT SUBJECT TO SECTION 53(1)(C)(II) OF THE LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT, 2003)**

KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY																											
IDP STRATEGIC OBJECTIVE: TO IMPROVE THE COVERAGE, QUALITY, EFFICIENCY AND SUSTAINABILITY OF WATER AND SANITATION SERVICES IN ALL URBAN AND RURAL COMMUNITIES																											
KEY CHALLENGE: LACK OF WATER RESOURCES AND PROVISION OF CLEAN DRINKING WATER AND PROPER SANITATION																											
Water Services Department (WSD)																											
IDP Ref No.	B2B Ref No.	Project No.	Objective	Strategy	Project	Output	KPI No.	KPI	UNIT OF MEASURE	PERS ON RESPONSIBLE FOR INDICATOR	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEMAND	BAC KLOG	BASE LINE 2020 /2021	Target No	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	2021-2022 ANNUAL TARGET	Portfolio Of Evidence	
REF No. 01 BSD /202 2: 1.1	SD/ B:5	1,1	To Improve coverage, quality, efficiency and sustainability of water in all urban and rural communities	By ensuring that all water projects are implemented to eradicate water backlog within the stipulated time frames, quality and approved budget.	Water projects	Increased percent age of Househ olds with access to basic water	1. 1. 1	1.1.1.1 Percent age of househ olds with access to basic water for the first time and refurbishment	Percentage	Mr D Gqiba	<b>1.1.1. Umzimkhulu Water Projects</b> 1. Identified villages (Umzimkhulu Bulk Water) 2. Water Supply Identified Villages in uMzimkhulu-Masamini Mbuzweni  <b>1.1.2. uBuhlebezwe Water Projects</b> 1. Nokweja Mashumi 2. Refurbishment/ upgrade of Mhlabashane /Mandilini 3. Ixopo Mariathal /Mandilini 4. Water Supply for Identified Villages in UBuhlebezwe-Springvale Ngudlucingo  <b>1.1.3 Dr Nkosazana Dlamini-Zuma Water Projects</b> 1. Water Supply for Identified Villages in NDZ-Tarrsvalley - Sandanezwe  <b>1.1.4 Greater Kokstad Water</b>	HGD M	Operation and Maintenance	WSIG	1.1.1. 1. R 20 734 2. R 5 684 915,00		Water Services	36 %	36%	495	1.1 .1	0	25%	0	75%	100%	Progress Report
						Increased percent age of expenditure on capital projects (WSIG)	1. 1. 4	1.1.3.2. Percent age of expenditure spent on capital projects (WSIG)	Percentage	Mr D Gqiba					3. R4 627 545.00 4. R4 848 955.00						1.1 .4	15%	20%	40%	25%	100%	Expenditure report







**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017 /2022: 2.2	SD/B	2.2	To assess performance of each unit process against design capacity.	By evaluating the performance of each unit processes against design capacity and further document possible remedial measures.	Process Audits	Provide safe drinking water to communities and curb contamination of water resources by ensuring safe disposal of effluent	2.2, 3	Number of Process Audits completed and adopted by council	Number.	Mr D Gqiba	1. Follow procurement process for the appointment of service providers to conduct Polela and Riverside wastewater treatment works process audits. 2. Coordinate inception reporting. 3. Facilitate Progress reporting. 4. Facilitate adoption of process audits by HGDM Council.	HGDM	Water Governance and Customer Care	Equitable share	R 400 000		Water Services	New enabler	23	2	2.2.3	6	6	6	6	6	Council Resolution for Polela and Riverside Process audits.
REF No. 01 BSD 2017 /2022: 2.2	SD/B	2.2	To ensure that HGDM strengthens its relations with communities and further develop communities socially on the water services functions.	By facilitating and conducting stakeholder engagements, awareness campaigns	Institutional and Social Development	Improved public participation in water services projects and programs.	2.2, 4	Number of ISD reports on stakeholder engagement per annum.	Number	Mr D Gqiba	1. Identification of project beneficiaries. 2. Project social facilitation. 3. Establishment of	HGDM	Water Governance and Customer Care	Equitable share	R 200 000		Water Services	New enabler	New enabler	0	2.2.4	0	0	3	3	12	1. ISD reports on stakeholder engagements 2. Attendance registers







**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017 /202 2: 2.3	SD/B	2.3	To ensure that all HGDM water services schemes are functional.	By repairing all water and sanitation schemes as per complaints received and adherence to Maintenance Plan	Maintenance of water and sanitation infrastructure.	Functional water and sanitation schemes	2.3.1	Percentages of complaints responded to within 48 hours.	Percentage	Mr D Gqiba	2.3.1. UMZIM KHULU SATELLI TE 1. Material supply 2. Fuel supply 3. Electrical and mechanical repairs  2.3.2. UBUHL EBEZWE SATELLI TE 1. Material supply 2. Fuel supply 3. Electrical and mechanical repairs  2.3.3. DR NKOSA ZANE DLAMI NI-ZUMA SATELLI TE 1. Material supply 2. Fuel supply 3. Electrical and mechanical repairs  2.3.4. GREATER KOKSTAD SATELLI TE	2.3.5. Chemical supply 1. procurement of chemicals  2.3.6. Reasebetsa Modules 1. Maintenance Modules  2.3.7. Storage Water tanks 1. Procurement of water storage tanks  2,3,8 Emergency sewer jetting Services 1. Appointment of Emergency Jetting Services Contractor. 2. Provisioning of Jetting Services.	HGDM	Operation and Maintenance	Equitable share /Internal funding	2.3.1. R 12 913 891,6 1. R4 500 000 2. R 3 413 891.6 3. R 5 000 000  2.3.2. R 10 257 088,85 1. R 5 000 000 2. R 1 257 088,85 3. R 4 000 000  2.3.3. R6 435 545,42 1. R 2 500 000.00 2. R 1 000 000.00 3. R 2 935 545.42	2.3. 4. R 7 088 267,48 1. R 3 088 267,48 2. R 1 000 000 3. R 3 000 000  2.3. 5. R 7 833 431.00  2.3. 6. R 0,00  2.3. 7 1. R 0,00  2.3. 8. R 2 500 000.00	Water Services	144	0	48 hours	2.3 .1	75%	75%	75%	75%	75%	Customer care report
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017 /202 2: 2.4	SD/ B	2.4	To research, plan and design water and wastewater systems and projects for the purpose of providing sustainable water and sanitation services	By conducting feasibility studies , Environmental Impact Assessments, land acquisition, business planning and designing water and waste water system s.	Planning, Development & Design of Water and Sanitation Business Plans	1. Technical Feasibility Reports 2. DWS Approved Business Plans 3. Projects designs and drawings. 4. Projects Tender Documents	2. 4	Number of Technical Feasibility Reports prepared (Business Plan)	Number	Mr D Gqiba	1. <b>Technical Feasibility Reports</b> 1.1 Greater Mhlangeni Water Supply Scheme 1.2 Ixopo Town Water Infrastructure 1.3 Kokstad Bulk Sewer Project Upgrade 1.4 Greater Njunga Water Supply 1.5 Highflats Bulk Water Supply Scheme	HGD M	Planning and Design	RBIG, MIG and WSIG	1. <b>Technical Feasibility Reports</b> 1.1 R 0,00 1.2 R 0,00 1.3 R 0,00 1.4 R 0,00 1.5 R 0,00	Water Services	New enabler	New enabler	New enabler	2.4	N/A	N/A	0	5	5	Technical Feasibility Reports
REF No. 01 BSD 2017 /202 2: 2.5	SD/ B	2.5					2. 5	Number of Business Plans Approved by DWS for 2020/21 FY.	Number	Mr D. Gqiba	2. <b>DWS Approved Business Plans</b> 2.1 Kempisdale Dam Wall Raising Project 2.2 Makhoba Housing Water Project 2.3 Khukhulela Water Supply 2.4 Acceler	HGD M	Planning and Design	RBIG, MIG and WSIG	2. <b>DWS Approved Business Plans</b> 2.1 R 5 500 000,00 2.2 R 598 302,00 2.3 R 0,00 2.4 R 0,00 2.5 R 0,00 2.6 R 0,00 2.7 R 0,00	Water Services	60	31	2019 - 2020 CDP & IP	2.5	5	2	0	0	7	Design Reports and Drawings. Approval SAC Letter (DWS)



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 01 BSD 2017 /202 2: 2.7	SD/ B	2.7					2.7	Number of projects with completed Tender Documents	Number	Mr. D. Gqiba	4. Tender Documentation 4.1 Khukhulela Water Supply 4.2 Greater Summerville Water Supply 4.3 Highflats Bulk Water Supply Scheme 4.4 Ncakupana Phase 3B Water Supply Scheme		HGDM	Planning and Design	RBIG, MIG and WSIG	4. Tender Documentation 4.1 R 0,00 4.2 R 0,00 4.3 R 0,00 4.4 R 0,00		Water Services	New enabler	New enabler	New enabler	2.7	N/A	N/A	0	4	4	Tender Adverts
REF No. 01 BSD 2017 /202 2: 2.8	SD/ B	2.8	to comply with Section 21 of the National Water Act 36 of 1998	By undertaking the Water Use License and Authorisation for all HGDM water and waste water systems.	Water Use Licensing and Authorisations	HGDM water and wastewater treatment works subject to the WULA process	2.8	Number of water treatment works and wastewater treatment works subject to WULA process by June 2022	Number	Mr D Gqiba	Follow procurement processes for the appointment of service providers to undertake the following: g: sludge classification and disposal, wetland delineation and rehabilitation, civil designs and drawings, technical		HGDM	Water Governance and Customer Care	Equitable Share	R10 000 000.00		Water Services	New enabler	New enabler	New enabler	2.8	2	3	2	3	10	Water treatment works and wastewater treatment works subject to WULA process



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

KEY CHALLENGE: LACK OF WATER RESOURCES AND PROVISION OF CLEAN DRINKING WATER AND PROPER SANITATION																										
INFRASTRUCTURE SERVICES DEPARTMENT																										
IDP Ref No.	B2B Ref No.	Project No.	Objective	Strategy	Project	Output	KPI No.	KPI	UNIT OF MEASURE	PERS ON RESP ONSI BLE FOR INDIC ATOR	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DE MA ND	BAC KLOG	BASE LINE 2020 /202 1	Target No	QU ART ER 1`	QU ART ER 2	QU ART ER 3	QU ART ER 4	2021-2022 ANNUAL TARGET	Portfolio Of Evidence
REF No. 01 BSD 2017 /202 2: 1.1	SD/ B:5	1,1	To Improve coverage, quality, efficiency and sustainability of water in all urban and rural communities	By ensuring that all water projects are implemented to eradicate water backlog within the stipulated time frames , quality and approved budget .	Water projects	Increased percentage of Households with access to basic water	1. 1. 1	Percent age of household s with access to basic water	Percentage	1.Mul eki Mpepeto (MIG) 2. Hlanz ekile Ngcobo(RBIG)	<b>1.1.1. Umzim khulu Water Projects</b> 1. Mnqum eni water supply 2. Kwame yi/Teekloof water supply 3. Greater Summe rfield Water Supply Scheme (Themb eni and Madake ni)  <b>1.1.2. uBuhle bezwe Water Projects</b> 1. Ncakub ana water supply 2. Mkhuny a Water Supply  <b>1.1.3. Nkosaz ana Dlamini-Zuma water projects</b> 1. Kwano mandlovu water supply 2. Gala (Jokwe ni and Hlabeni ) reticula tion 3. Greater Mbuleni water supply 4.Bulwer to Nkelabantwana and Nkumba 5. Underberg Rising Main 6. Greater Bulwer Donnybrook Bulk Water 7.	HGD M	1. Projects and Infrastructure Grant Management Unit	MIG (Cogta) and RBIG (DWS)	1.1.1. 1. R 2 126 633 2. R 7 018 000 3. R 17 050 698	Infras tructure Services	36 %	36%	495	1.1 .1	0	0	0,36 %	0,40 %	0,76%	Signed report
						Increased number of Households with access to basic water	1. 1. 2	Number of household s with access to basic water	Number						1.1.2. 1. R 2 697 000 2. R 2 000 000					1.1 .2	0	0	282	314	596 (HH)	Signed report
						Increased percentage of expenditure on capital projects	1. 1. 3	1.1.3.1. Percent age of expenditure spent on capital projects (MIG)  1.1.3.2. Percent age of expenditure spent on capital projects (RBIG)	Percentage						1.1.3 1. R 6 000 000 2. R 9 264 280 3. R 23 079 529 4. R 17 056 443 5. 11 650 945 6. 9 026 000 7. R 2 000 000 <b>1.1.4</b> 1. R 598 302 2. R					1.1 .3	1.1. 20 % 1.1. 3.2 20% RBI G	1.1. 30 % 1.1. 3.2 30% RBI G	1.1. 20 % 1.1. 3.2 20% RBI G	1.1. 30% 1.1. 3.2 30% RBI G	1.1. 100 % 1.1. 3.2 100 % RBI G	1.1.3.1. 100 % MIG  1.1.3.2 100 % RBI G







**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

Office of The Municipal (OTMM)																											
IDP Ref No.	B2B Ref No.	Project No.	Objective	Strategy	Project	Output	KPI No.	KPI	UNIT OF MEASURE	PERS ON RESPONSIBLE FOR INDICATOR	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEMAND	BACKLOG	BASELINE 2020 /2021	Target No	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	2021-2022 ANNUAL TARGET	Portfolio Of Evidence	
Ref. No. 03 GGP 2017 /2022: 3.1	BCG I/E	3.1	To showcase and market the district	By continuously updating communities on existing and new service delivery programmes and projects	Marketing and Branding	Marketing and Branding	3.1.	Number of marketing activities conducted	Number	Mr Andile Nqogyi	Number 3.1.3 Mayoral Slots	HGDM	Strategic Support	Equitable share / internal funding	R200 000		Office of the Municipal Manager	4	4	5	3,1	0	0	1	1	2	Invoice
Ref. No. 03 GGP 2017 /2022 3.2	BCG I/E	3.2	To promote human values by fighting poverty, crime, diseases, deprivation and social ills, ensuring moral regeneration by working together through effective partnerships	By engaging all relevant stakeholders in the planning of the municipal event	Municipal events	Functional Operation (Sukuma Sakhe) OSS structures	3.2.	Number of municipal events held	Number	Mr Andile Nqogyi	3.2.1. Nyusivolume None 3.2.2. OSS (District Operation Mbo) (OSS Awareness and HIV/AIDS Awareness) 1. Conducting Campaigns 2. Catering (MBO) 3. Accom	HGDM	Strategic Support	Equitable share / internal funding	R117 017,40		Office of the Municipal Manager		2	4	3,2	0	2	0	0	2	Attendance Register/Photos







**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 02 MTRANS 2017 /2022: 4.3.	BCG I/E	4.3 .	To implement the Integrated Health and Wellness strategy to ensure a healthy, motivated and dedicated workforce	By implementing the Integrated Health and Wellness strategy	Integrated Health and Wellness strategy	Programmes implemented	4.3.	Number of Health and wellness activities implemented	Number	Mrs Phumla Cele	4.3.1. MEDICAL SURVEILLANCE 1. Payment of appointed Service Provider		HGD M	Human Resources Management	Equitable Share	4.3.6. R150 000,00 4.3.7. R 150 000,00	4.3. 1. R 600,000,00 4.3. 2. R 800 000,00 4.3. R200 000,00 4.3. 3. R 75 000,00 4.3. 4. R 75 000,00 4.3. 5. R 50 000,00	Corporate Services	R 15	15 SHE reps , 15 First Aiders and 10 supervisors trained	4.3 .	1	2	2	2	7	Attendance register
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**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF No. 02 MTRANS 2017 /202 2: 4.8.	BCG I/E	4.8	To implement the Employment Equity Plan by ensuring that the number of people from employment equity target groups are employed in the three highest levels of management	By having equal representation on S54A/56 management positions based on gender	Gender representation on S54A/56 management positions	Gender representation on S54A/56 management positions	Percentage gender representation on S54A/56 management positions	Percentage	Mrs Phumla Cele			HGDM	Human Resources Management	Equitable share			Corporate Services	50% females and 50% males	0	50% females and 50% males		50% females and 50% males	50% females and 50% males	50% females and 50% males	50% females and 50% males	50% females and 50% males	50% females and 50% males	
<b>KEY PERFORMANCE AREA: MUNICIPAL FINANCIAL VIABILITY</b>																												
<b>IDP STRATEGIC OBJECTIVE: TO IMPROVE THE FINANCIAL VIABILITY AND MANAGEMENT OF THE MUNICIPALITY IN ORDER TO FUND MORE QUALITY PROJECTS</b>																												
<b>KEY CHALLENGE: LOW REVENUE BASE AND NON-PAYMENT OF SERVICES BY SOME CUSTOMERS</b>																												
<b>Budget and Treasury Office(BTO)</b>																												
IDP Ref No.	B2B Ref No.	Project No.	Objective	Strategy	Project	Output	KPI No.	KPI	UNIT OF MEASURE	PERS ON RESPONSIBLE FOR INDICATOR	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEMAND	BACKLOG	BASE LINE 2020 /202 1	Target No	QUARTER 1`	QUARTER 2	QUARTER 3	QUARTER 4	2021-2022 ANNUAL TARGET	Portfolio Of Evidence		
REF No. 05 FIN 2017 /202 2: 5.1	SFM /D:2 7	5.1	To ensure improved revenue collection	Enforce credit control and debt management policy	Debt Collection	Total amount collected from customers per month	5.1.	Percentage of Collection from the billed consumers	percentage	Ms Vuyokazi Mfenqa	1.1. Billing 1. Postage of Statements 2. Procurement of water pressure scale mailers 3. Handover of defaulters to Debt Collectors/ attorneys	All Lms	Income and Revenue	Equitable share	5.1. R 1 750 000.00 1. R600 000.00 2. R 150 000.00 3. R 200 000.00 4. R 800 000.00	Budget and Treasury Office	100%	15%	70%	5.1	70%	75%	75%	75%	75%	Debt Collection		

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<b>REF No. 05 FIN 2017 /2022: 5.2</b>	SD/D:14	5.2	To ensure updated and reliable indigent debtor information	Enforce the indigent management policy	Indigent register	Updated indigent register	5.2.	Number of existing households with access to free basic services in terms of the indigent register	Number	Ms Vuyo kazi Mfenqa	<b>5.2. Updated indigent Register</b> 1. Validation of indigent Application forms 2. Approval of the indigent register		All Lms	Income and Revenue	Equitable share	<b>5.2. R 150 000</b>		Budget and Treasury Office	1	0	1307	5.2	1277	1277	1277	1277	1277	1277	Indigent Register
<b>REF No. 05 FIN 2017 /2022: 5.2</b>	SD/D:14	5.2	To ensure updated and reliable indigent debtor information	Enforce the indigent management policy	Indigent register	Approved Indigent register	5.2	Date in which indigent register is approved by Council	Date	Ms Vuyo kazi Mfenqa			All Lms	Income and Revenue	Equitable share	5.3. R 800 000 1. R800 000.00		Budget and Treasury Office	Jun-22	0	Nov-19	5.2	0	0	0	Thursday, 30 June 2022	Thursday, 30 June 2022	Council Resolution	
<b>REF No. 05 FIN 2017 /2022: 5.3</b>	SFM/D	5.3	To ensure updated and reliable debtor information	Update the consumer database	Data cleansing	Updated data	5.3.	Number of consumers added to database	Number	Ms Vuyo kazi Mfenqa	<b>5.3. Updated Consumer Data</b> 1. Collection of signed consumer agreement forms 2. Update the consumer database		HGDM	Income and Revenue	Equitable share	R -		Budget and Treasury Office	100%	90%	12345	5.3	12444	12550	12550	12550	12550	Age analysis	
<b>REF No. 05 FIN 2017 /2022: 5.4</b>	SFM/D	5.4	To ensure compliance with the MFMA and improve budgeting reporting processes	Coordinate the budget preparation processes in line with approved schedule of	Budget	Budget approved in compliance with MFMA	5.4.	Date in which the 2021/2022 final budget was approved	Date	Ms A. Nongalo	<b>5.4. APPROVED BUDGET</b> 1. Printing of Budget		HGDM	Budget and Reporting	Equitable share	R -		Budget and Treasury Office	1	0	Approval of 2020/2021 final budget by May 2020	5.4	0	0	0	Tuesday, 31 May 2022	Tuesday, 31 May 2022	Council Resolution	



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IDP Ref No.	B2B Ref No.	Project No.	Objective	Strategy	Project	Output	KPI No.	KPI	UNIT OF MEASURE	PERS ON RESPONSIBLE FOR INDICATOR	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEMAND	BACKLOG	BASE LINE 2020 /2021	Target No	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	2021-2022 ANNUAL TARGET	Portfolio Of Evidence	
REF NO. 04 LESOC 2017 /2022: 6.1	BCG I/E	6.1	To provide for an integrated and coordinated disaster management that focuses on preventing /reducing the risk of disasters	By developing a fully equipped Disaster Management Centre	Fully Functional Disaster Management Centre	Functional Disaster Management Centre	6.1.	Percentage of reported incidents responded to within turnaround time	Time	Ms Thobeka Mahlaba	6.1.1. Relief Material 1. Conduct Assessments on reported Incidents / Disasters 2. Procurement of Relief material 3. Procurement of GPS 6.1.2. Consumable 1. Procurement of food items for Incidents / Disasters	Ubuhlebezwe	Social Services	Equitable share	6.1.1 R100 000 (GPS) ; R 1 000 000 (Materials & Supplies) 6.1.2 R 465 175,93 (Consumables)	Social Services and Development Planning	6hrs	0	6hrs	6.1	100% within 6 hours	100% within 6 hours	100% within 6 hours	100% within 6 hours	100% within 6 hours	100% within 6 hours	Assessment form
REF NO. 04 LESOC 2017 /2022: 6.1	BCG I/E	6.1					6.1.	Date by which the Disaster Management truck procured	date		1. Procurement of disaster water tanker for truck 2. Branding of	Ubuhlebezwe	Social Services	Equitable share	R 10 958 296,00	Social Services and Development Planning			None	6.1	0	0	0	0	0	0	Invoice

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										Disaster Management Truck																	
REF NO. 04 LESOC 2017 /2022: 6.1	BCG I/E	6.1					6.1. Date in which Disaster Management Communication System software licence is procured	Date	Ms Thobeka Mahlaba	6.1.3. Disaster Management Communication System 1. Procurement of Disaster Management Communication System software licence		All local municipalities	Social Services	Equitable share	R 1 000 000,00		Social Services and Development Planning				6.1	0	0	0	Thursday, 30 June 2022	Thursday, 30 June 2022	Invoice
REF NO. 04 LESOC 2017 /2022: 6.2	BCG I/E	6.2	To gazette Municipal Health Services amended bylaws	By engaging government printers for gazetting the Municipal Health Services amended bylaws	Municipal Health services amended bylaws	gazette Health services amended bylaws	6.2. Date in which Municipal Health services amended bylaws gazette d	Date	Ms Thobeka Mahlaba	6.2. Gazetting of amended MHS by-laws 1. Gazetting Municipal Health services amended by-laws		All local municipalities	Social Services	Equitable share	R 0,00		Social Services and Development Planning	0	1	Amended Municipal Health By-laws	6.2	0	0	0	0	0	Gazett ed Municipal Health Services By-Laws
REF NO. 04 LESOC 2017 /2022: 6.3	N/A	6.3	To ensure the implementation of Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based	Municipal Health services	Training on food handling conducted	6.3.1. Number of training conducted on Food handling and inspection	Number	Ms Thobeka Mahlaba	6.3.2. WATER SAMPLES (Quality Control ) 1. Taking of	6.3.3. COMMUNICABLE DISEASES 1. Investigation report	All local municipalities	Social Services	Equitable share	6.3.1 R0,00 6.3.2 R150 000 6.3.3 R 52 050 6.3.4 R104 100		Social Services and Development Planning	4	0	4	6.3 .1	0	0	0	0	0	Attendance register

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

				on the National Norms and Standards		Sample s submitted to laboratory for analysis	6.3.2.	Number of water samples submitted to Laboratory for analysis	Number	Ms Thobeka Mahlaba	water samples from random source 2. Submit 200 water samples to Laboratory for analysis 3. Interpreted results 4. Issue report 5. Maintenance of blow torch 6. Procurement of labelling stickers and Lighters	2. Sampling Equipment 3. Sampling Stationery 4. Educational Material 5. Laboratory analysis <b>6.3.4. Burial of Destitute</b> 1. Procurement of transport for destitute burial 2. Groceries 3. Coffin <b>6.3.5. HEALTH AND HYGIENE AWARENESS (Occupational Health and Safety)</b> 1. Educational Equipment 2. Educational Material ( Jik and Soap)	All local municipalities		Equitable share	6.3.5 R14 508,83		Social Services and Development Planning		0	250	6.3.2	50	50	50	50	200	Water sample results
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REF NO. 04 LESO C 2017 /202 2: 6.4	N/A	6.4	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Air Quality Management Plan	Air Quality Management Plan developed	6.4.1	Date by which the Air Quality Management Plan was developed	Date	Ms Thobeka Mahlaba	Development of Air Quality Management Plan		All local municipalities	Social Services	Equitable share	R700 000		Social Services and Development Planning	New enabler	New enabler	New enabler	6.4 .1	0	0	0	Thursday, 30 June 2022	Thursday, 30 June 2022	Air Quality Management Plan
REF NO. 04 LESO C 2017 /202 2: 6.5	N/A	6.5	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Lightning Conductors	Lightning Conductors procured	6.5.1	Date by which the Lightning Conductors were procured	Date	Ms Thobeka Mahlaba	Procurement of Lightning Conductors		All local municipalities	Social Services	Equitable share	R1 000 000		Social Services and Development Planning	New enabler	New enabler	New enabler	6.5 .1	0	0	0	Thursday, 30 June 2022	Thursday, 30 June 2022	Invoice
REF NO. 04 LESO C 2017 /202 2: 6.6	N/A	6.6	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Disaster Management educational material	Disaster Management educational material procured	6.6.1	Date by which the Disaster Management educational material were procured	Date	Ms Thobeka Mahlaba	Procurement of Disaster Management educational material		All local municipalities	Social Services	Equitable share	R30 000		Social Services and Development Planning	New enabler	New enabler	New enabler	6.6 .1	0	0	0	Thursday, 30 June 2022	Thursday, 30 June 2022	Invoice
REF NO. 04 LESO C 2017 /202 2: 6.7	N/A	6.7	To ensure the implementation Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the	Fire Beaters and Nap sack tanks	Fire Beaters and Nap sack tanks procured	6.7.1	Date by which the Fire Beaters and Nap sack tanks were procured	Date	Ms Thobeka Mahlaba	Procurement of Fire Beaters and Nap sack tanks		All local municipalities	Social Services	Equitable share	R300 000		Social Services and Development Planning	New enabler	New enabler	New enabler	6.7 .1	0	0	0	Thursday, 30 June 2022	Thursday, 30 June 2022	Invoice

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IDP Ref No.	B2B Ref No.	Project No.	Objective	Strategy	Project	Output	KPI No.	KPI	UNIT OF MEASURE	PERS ON RESPONS IBLE FOR INDIC ATOR	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEMAND	BACKLOG	BASELINE 2020 /2021	Target No	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	2021-2022 ANNUAL TARGET	Portfolio Of Evidence
REF NO. 04 LESOC 2017 /2022: 7.1	N/A	7.1	To implement the Youth Development plan	By engaging all youth structures to partake in the implementation of the Youth Development Plan	Implementation of Youth Development Plan	Students assisted with tertiary registration fees within Harry Gwala District	7.1.1	Date by which 24 students were assisted with tertiary registration fees within Harry Gwala District	Date	Mr Raymond Langa	7.1.1. Assistance of 24 students with tertiary registration fees within Harry Gwala District 7.1.2. Assistance of Youth Owned Enterprises 7.1.3. Appointment of Service Provider for Youth Skills Development training and capacity building :	All local municipalities	Special Programmes	Equitable share	R 520 500,00 7.1.1 R 126 833,30 7.1.2 R 206 833,30 7.1.3 R 186 833,40	Social Services and Development Planning	New Enabler	New Enabler	New Enabler	7.1	0	0	0	0	Thursday, 31 March 2022	Invoice
REF NO. 04 LESOC 2017 /2022: 7.1	N/A	7.1	To implement the Youth Development plan	By engaging all youth structures to partake in the implementation of the Youth Development Plan	Implementation of Youth Development Plan	Youth Owned Enterprises assisted	7.1.2	Date by which Youth Owned Enterprises were assisted	Date	Mr Raymond Langa	7.1.3. Appointment of Service Provider for Youth Skills Development training and capacity building :	All local municipalities	Special Programmes	Equitable share		Social Services and Development Planning	New Enabler	New Enabler	New Enabler	7.1	0	0	0	0	Thursday, 30 June 2022	Invoice



**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

REF NO. 04 LESOC 2017 /2022: 7.1	N/A	7.1				Service Provider for Youth Skills Development training and capacity building appointed	7.1.3	Date by which the Service Provider for Youth Skills Development training and capacity building was appointed	Date	Mr Raymond Langa	(Completion of business plans, filling of business proposals and opening of companies)		All local municipalities	Special Programmes	Equitable share			Social Services and Development Planning	New Enabler	New Enabler	New Enabler	7.1.3	0	0	0	Thursday, 30 June 2022	Thursday, 30 June 2022	Appointment Letter		
REF NO. 04 LESOC 2017 /2022: 7.2	N/A	7.2	To empower and promote healthy living, awareness and moral regeneration amongst the vulnerable and communities	By engaging different social groupings to participate on special programmes	Special programmes	Special programmes conducted	7.2	Number of Special programmes conducted	Number	Mr Raymond Langa	<p><b>7.2.1. Religious Awareness</b></p> <p>1. Catering</p> <p>2. Hall</p> <p>3. Mobile toilets</p> <p>4. Sound system and Decor</p> <p>5. Transport</p> <p><b>7.2.2. Golden Games</b></p> <p>1. Transport and Decor</p> <p>2. Catering</p> <p>3. Sound System and Decor</p> <p>4. Hall</p> <p>5. Facilitator</p> <p><b>7.2.3. District Umkhosi woMhli</b></p> <p>1. Transport</p> <p>2. Catering</p> <p>3. Sound System and Decor</p> <p>4. Hall</p> <p>5. Motivational Speaker</p> <p><b>7.2.4. Men's Summit</b></p> <p>1. Transport</p> <p>2. Catering</p> <p>3. Sound System and Decor</p> <p>4. Hall</p> <p>5. Facilitator</p> <p><b>7.2.5. Disability Day /Awareness</b></p> <p>1. Transport</p> <p>2. Catering</p>	Identified host LM	Special Programmes	Equitable share	R0,00		Social Services and Development Planning	0	0	4	7,2	0	0	0	0	0	0	0	0	Attendance register / photos

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

REF NO.	B2B Ref No.	Project No.	Objective	Strategy	Project	Output	KPI No.	KPI	UNIT OF MEASURE	PERS ON RESPONSIBLE FOR INDICATOR	Activities/ Items	Locality / Regional indicator	Functionality / Sub-Functionality	Source of funding	Estimated Budget	Municipal Standard Classification	DEMAND	BACKLOG	BASELINE 2020 /2021	Target No	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	2021-2022 ANNUAL TARGET	Portfolio Of Evidence		
7.3	N/A	7.3	To foster social cohesion within the district	By hosting and supporting cultural activities	Cultural Festival	Cultural festival held	7.3	Date in which the cultural festival was held	Date	Mr Raymond Langa	7.3.1. Cultural Festival Activities 1. Catering 2. Hall 3. Transport 4. Mobile toilets 5. Sound system and decor	All LMs	Special Programmes	Equitable share					1	0	1	7.3	0	0	0	0	0	Attendance register / photos
7.4	N/A	7.4	To identify suitable candidates through hosting build up sporting	By hosting different sportin	Sport Development	HGDM Mayoral Games hosted	7.4.1	Date in which HGDM hosted Mayoral Games	Date	Mr Raymond Langa	7.4. Service Provider 7.4.1. Mayora	All LMs	Special Programmes	Equitable share	R0,00				Sep-19	7.4.1	0	0	0	0	0	Attendance Register/photos		

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

/2022: 7.4			activities so as to participate in Provincial tournaments	g activities and participating in Provincial tournaments		HGDM Participated in Indigenous games	7.4.2	Date in which HGDM participated in indigenous games	Date	Mr Raymond Langa	I cup 7.4.2. Salga games 7.4.3. SALGA games accommodation								opment Planning	1	0	0	7.4.2	0	0	0	0	0	Attend Register/photos
						HGDM Participated in SALGA games	7.4.3	Date in which HGDM participated in SALGA games	Date	Mr Raymond Langa										1	0	December 2019	7.4.3	0	0	0	0	0	Attend Register/photos
REF NO. 04 LESOC 2017 /2022: 7.5	N/A	7.5	To promote the horse riding within the district	By hosting rural sporting activities and participating in Provincial tournaments	Rural Horse Riding	HGDM participated in Dundee July	7.5.1	Date in which HGDM participated in Dundee July	Date	Mr Raymond Langa	7.5.1. Summer Cup/Rural horse riding 7.5.2. Dundee July								Social Services and Development Planning	1	0	July 2019	7.5.1	0	0	0	0	Attend Register/photos	
						HGDM hosted Summer Cup	7.5.2	Date in which HGDM hosted Summer Cup	Date	Mr Raymond Langa										1	0	Nov-19	7.5.2	0	0	0	0	Attend Register/photos	
REF NO. 04 LESOC 2017 /2022: 7.8	BCG I/E	7.8	To update spatial information and improve the quality of GIS in the municipality	Spatial data collection and Hardware procurement	Capturing spatial information for municipal assets.	Mapping of Municipal Assets and capturing coordinates for projects	7.8.1	Number of Municipal assets and projects captured and mapped	Number	Mr Lucky Zondi	7.8.1. GIS data Update. 1. Capturing spatial information. 1.1. Reconcile asset register with GIS. 1.2. Capturing of municipal projects. 7.8.2. Hardware procurement. 2.1 Procuring AO Plotter.	7.8.1. Map of data captured and spreadsheets containing GPS coordinates	HGD M	Planning and Development	Equitable share	R220 000,00			Social Services and Development Planning	0	NIL	7.8.1	30	30	30	30	120	GIS data	
						Procurement of an AO Plotter and GPS	7.8.2	Date in which a Plotter and GIS (GPS) is procured	Date	Mr Lucky Zondi										0	NIL	7.8.2	0	0	Thursday, 31 March 2022	0	Thursday, 31 March 2022	Invoice	



**CHAPTER 8: ORGANISATIONAL PERFORMANCE AND INDIVIDUAL MANAGEMENT SYSTEM**

**SECTION H**

The municipality has aligned its department according to the five Key Performance Areas (KPA’s) that municipalities are required to align their strategic planning on; and these cut across every functional area of a municipality. The organisational scorecard measures a municipality’s performance through grouping the municipal indicators under these five perspectives:

The Service Delivery Perspective; The Institutional Development Perspective; The Financial Management Perspective; Social and economic development perspective; Good Governance Perspective

The performance agreement for each Head of department and that of the Municipal Manager is aligned to these KPAs and the Key Performance Indicators in the Organizational scorecard are linked to the departmental scorecards (Performance Plans) which forms an integral part of the performance agreement. The OPMS is seamlessly aligned with the Goals, objectives and municipal budget. The responsibility of performance management here in Harry Gwala is still kept at the strategic level; it has not yet been cascaded to the levels below section 54 and 56 managers hence there is nothing mentioned about Individual Performance Management System (IPMS). In the 2019-2020 financial year the municipality will engage in a process of cascading PMS to lower levels.

**2019/2020 AUDITED ANNUAL PERFORMANCE REPORT:  
SUMMARY OF ORGANIZATIONAL PERFORMANCE (2017/2018 – 2019/2020)**

The legend used to report performance is as follow:

- Blue** – Planned targets
- Green** – Performance target met
- Bottle Green** – Performance exceeded
- Red** – performance target not met

Traffic Light Status	2019/2020	2018/2019	2017/2018
	Performance	Performance	Performance
<b>Blue – Planned target</b>	47	50	139
<b>Green – Target met</b>	34	37	94
<b>Bottle Green – Performance exceeded</b>	17	0	0
<b>Red – Target Not met</b>	13	13	45

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

2019/2020 HARRY GWALA DISTRICT MUNICIPALITY ANNUAL PERFORMANCE REPORT

IDP Ref No.	OUTCOME 9	NATIONAL KEY PERFORMANCE AREA	IDP STRATEGIC OBJECTIVE	Objective	Strategy	KPI	UNIT OF MEASURE	Budget		ADJUSTED BUDGET	Expenditure as at 30 June 2020	COMPARISON WITH PREVIOUS FINANCIAL YEAR		CURRENT FINANCIAL YEAR			Target Met / Not Met	Reasons for underperformance/deviation/comments/explanations	Remedial Action	POE File Ref. No.	PMS: Specialist Comments	Portfolio of Evidence	
												2019/2019 TARGET	2019/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
								1.1.1. R66 900 000	1.1.3. R98 338 500														
REF No. 01.INFRA.2017/2022: 1.1	IMPROVED ACCESS TO BASIC SERVICES	BASIC SERVICE DELIVERY	TO IMPROVE THE COVERAGE, QUALITY, EFFICIENCY AND SUSTAINABILITY OF WATER AND SANITATION SERVICES IN ALL URBAN AND RURAL COMMUNITIES	To Improve coverage, quality, efficiency and sustainability of water in all urban and rural communities by 2019	By ensuring that all water projects are implemented to eradicate water backlog within the stipulated time frames, quality and approved budget.	1.1.3.1. Percent age of expenditure spent on capital projects (MIG) 1.1.3.3. Percent age of expenditure spent on capital projects (RBIG)	Percentage	1.1.1. R66 900 000 1. R 11 164 537,56 2. R 15 346 369,01 3. R 13 862 626,39 4. R 9 900 000,00  1.1.2. R62 600 000 1. R 5 486 258,23 2. R 586 254,26 3. R 1 986 256,23 4. R 14 2569256,23	1.1.3. R98 338 500 1. R 13 245 698,78  1.1.4. R48 000 000 1. R 2 569 586,23	1.1.1. 1. R 8 214 181,95 2. R11 692 588,42 3. Moved to Water 4. R 25 179 616,97  1.1.2. 1. R4 206 544,07 2. Moved to Water  1.1.3. 1. R10 000 000,00 2. R11 217 561,19 3. R16 172 275,88 4. R10 275 000,00	R 200 860 000,00 (MIG) R 20 000 000,00 (RBIG)	100% (MIG) 100% (WSIG) 100% (RBIG)	76,42% (MIG) 100% (WSIG) 100% (RBIG)	1.1.3.1. 100% of R200 860 000 (MIG)  1.1.3.2. 100% of R20 000 000 (RBIG)	N/A	100%	Target Met	1.1.3.1 100% (MIG) 1.1.3.2 100% (RBIG)	N/A	1	POE verified hence target met	1. Monthly expenditure reports	
REF No. 01.INFRA.2017/2022: 1.3			TO IMPROVE THE COVERAGE, QUALITY, EFFICIENCY AND SUSTAINABILITY OF WATER AND SANITATION SERVICES IN ALL URBAN AND RURAL COMMUNITIES	To improve coverage, quality, efficiency and sustainability of and sanitation in all urban and rural communities by 2019	By ensuring that all sanitation projects are implemented to eradicate backlog within the stipulated time frames and approved budget	Total number of households connected to sewer water borne for the first time	Number	1.3.1. 1. R 22 569 258,30		R29 841 438,28	R16 226 300,21	480	914	380	N/A	495	Target Met	The department achieved more than expected due to the arising need.	N/A	2	POE verified hence target met	1. Engineers report	

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

2019/2020 HARRY GWALA DISTRICT MUNICIPALITY ANNUAL PERFORMANCE REPORT

IDP Ref No.	OUTCOME 9	NATIONAL KEY PERFORMANCE AREA	IDP STRATEGIC OBJECTIVE	Objective	Strategy	KPI	UNIT OF MEASURE	Budget		ADJUSTED BUDGET	Expenditure as at 30 June 2020	COMPARISON WITH PREVIOUS FINANCIAL YEAR		CURRENT FINANCIAL YEAR			Target Met / Not Met	Reasons for underperformance/deviation/comments/explanations	Remedial Action	POE File Ref. No.	PMS: Specialist Comments	Portfolio of Evidence	
												2019/2019 TARGET	2019/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
								1.4.1. R 5 300 000,00															
REF No. 01 INBRA 2017/2022: 1.4.				To increase work opportunities and income support to poor and unemployed people through the labour intensive delivery of public, community asset and services.	By creating employment within the District through our capital projects and programmes.	Number of jobs created through EPWP.	Number	1.4.1. R 5 300 000,00		N/A	1.4.1 R5 300 000	288 (2650/Public Works requirement)	477	1.4.1	240	N/A	244	Target Met	The department achieved more than expected due to it ensuring job creation.	N/A	3 (Contracts on quarter 1 files)	POE verified hence target met	Employment contracts
REF No. 01 INBRA 2017/2022: 1.5.					By creating employment within the District through our capital projects and programmes.	Number of jobs created through capital projects.	Number					N/A	N/A	1.4.1	100	N/A	111	Target Met	The department achieved more than expected due to it ensuring job creation.	N/A	4	POE verified hence target met	Employment contracts
REF No. 01 INBRA 2017/2022: 2.1				To ensure that WSA is fully complying to its mandate as set by the Department of water and sanitation	By reviewing Water policies and By-laws	Date in which water services By-laws are reviewed and gazetted	Date	2.1. R 2 000 000		R1 036 243.00	R1 394 619.35	Jun-19	The by laws were only reviewed	2.1.	2020/06/30	N/A	2020/06/26	Target Met	The Water services Bylaws were gazetted on the 22nd of August 2019 and later taken to council for adoption on the 26th of June 2020. Please see the gazette information attached and the Council Resolution.	N/A	11-Quarter 4 file.	POE verified hence target met	1. Council resolution
REF No. 01 INFR 2017/2022: 2.2				To improve water and waste quality to meet SANS 241 and standards	Review Water and Waste Treatment Works improvement and establish water quality laboratory	Number of plans adopted by Council	Number	2.1. R 4 500 000 2.2. R 2 000 000 2.3 R 25 000 000.00			R1 925523.65	N/A	N/A	2.2.	1	N/A	1	Target Met	2.1 Number of Plans developed = 1; Water Sampling are taken by our internal staff to Umgeni for quality sampling. 2.2 Assessment was conducted 2.3 Establishment of Laboratory ; 2.1.2 Process audits for the Nkweje and Kokstad Water Treatment Plants developed and adopted by the Council	N/A	13-Quarter 4 file.	POE verified hence target met	1. Council resolution





HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

2019/2020 HARRY GWALA DISTRICT MUNICIPALITY ANNUAL PERFORMANCE REPORT																							
IDP Ref No.	OUTCOME 9	NATIONAL KEY PERFORMANCE AREA	IDP STRATEGIC OBJECTIVE	Objective	Strategy	KPI	UNIT OF MEASURE	Budget		ADJUSTED BUDGET	Expenditure as at 30 June 2020	COMPARISON WITH PREVIOUS FINANCIAL YEAR		CURRENT FINANCIAL YEAR			Target Met / Not Met	Reasons for underperformance/deviation/comments/explanations	Remedial Action	POE File Ref. No.	PMS: Specialist Comments	Portfolio of Evidence	
												2019/2019 TARGET	2019/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
REF No. 01 INER 2017/2022: 2.5.				To improve coverage, quality, efficiency and sustainability of and sanitation in all urban and rural communities by 2019	By ensuring that all sanitation projects are implemented to eradicate backlog within the stipulated time frames and approved budget	Percentage of households with access to basic sanitation for the first time	Percentage	1.2.1. R 1 034 000	1.2.2. R 700 000	N/A	R0,00	8,90%	8,95%	13,08%	N/A	9%	Targ et Not Met	1. Budget was insufficient to continue with the project, despite the fact that it was already advertised	The sanitation project is further budgeted in the oncoming financial year, 2020/2021	16-Quarter 4 POE file	It is noted that the budget was insufficient hence Target Not Met. It must be noted that just because there is a percentage, it doesn't necessarily mean that there is a link with the number. Due to the fact that there is expenditure reported it simply means that there was an infrastructure put in place.	1. Happy letters	
								2. R 13 634 080	2.														
						Number of households with access to basic sanitation for the first time	Number				R0,00	2400	2406	3200	N/A	1747	Targ et Not Met	1. Budget was insufficient to continue with the project, despite the fact that it was already advertised	The sanitation project is further budgeted in the oncoming financial year, 2020/2021	16-Quarter 4 POE file	It is noted that the budget was insufficient hence Target Not Met. It must be noted that just because there is a percentage, it doesn't necessarily mean that there is a link with the number. Due to the fact that there is expenditure reported it simply means that there was an infrastructure put in place.	1. Happy letters	

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											2019/2020 TARGET	2019/2020 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
REF No. 01, Water 2017/2022: 1.1				To improve coverage, quality, efficiency and sustainability of water in all urban and rural communities by 2019	By ensuring that all water projects are implemented to eradicate water backlog within the stipulated time frames, quality and approved budget.	Percentage of households with access to basic water for the first time	Percentage	<b>1.1.1. R66 900 000</b> 1. R 11 164 537,56 2. R 15 346 369,01 3. R 13 862 626,39 4. R 9 900 000,00  <b>1.1.2. R62 600 000</b> 1. R 5 486 258,23 2. R 586 254,26 3. R 1 986 256,23 4. R 14 2569256,23	1.1.1 R7 167 787,66 & R3 965 523,14  1.1.2 R0.00  1.1.3 R6 515 605,44	R24 868 498,31	5,92%	7,38%	100%	N/A	21,2%	1.1.1 Target Not Met	1.1.1 Still under construction due to covid 19 restrictions	Construction has resumed.	17-Quarter 4 POE file	It is acknowledged that the report is attached indicating progress hence the Target Not Met. It must be noted that just because there is a percentage, it doesn't necessarily mean that there is a link with the number. Due to the fact that there is expenditure reported it simply means that there was an infrastructure put in place.	1. Engineer's report	
								Number of households with access to basic water for the first time	R4 931 311,54	1590 HH	1984 HH	1020	N/A	274	1.1.2 Target Not Met	1.1.2 Still under construction due to covid 19 restrictions	Construction has resumed.	17-Quarter 4 POE file	It is acknowledged that the report is attached indicating progress hence Target Not Met. It must be noted that just because there is a percentage, it doesn't necessarily mean that there is a link with the number. Due to the fact that there is expenditure reported it simply means that there was an infrastructure put in place.	1. Monthly expenditure reports		

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IDP Ref No.	OUTCOME 9	NATIONAL KEY PERFORMANCE AREA	IDP STRATEGIC OBJECTIVE	Objective	Strategy	KPI	UNIT OF MEASURE	Budget	ADJUSTED BUDGET	Expenditure as at 30 June 2020	COMPARISON WITH PREVIOUS FINANCIAL YEAR		CURRENT FINANCIAL YEAR			Target Met / Not Met	Reasons for underperformance/deviation/comments/explanations	Remedial Action	POE File Ref. No.	PMS: Specialist Comments	Portfolio of Evidence	
											2019/2019 TARGET	2019/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
						1.1.3.2. Percentage of expenditure spent on capital projects (WSIG)	Percentage			R8 609 480,27	100%	100%	1.1.3	1.1.3.2. 100% of R60 000 000 (WSIG)	N/A	101%	1.1.3 Target Met	N/A	17-Quarter 4 POE file	It is acknowledged that the report is attached hence the Target Met.	1. Monthly expenditure reports	
Ref. No. 03 GGP 2017/2022. 3.2	DEEPENING DEMOCRACY THROUGH A REFINED WARD COMMITTEE SYSTEM GOOD GOVERNANCE AND PUBLIC PARTICIPATION	TO HAVE IMPROVED SYSTEMS AND PROCEDURES THAT ENHANCE ADMINISTRATIVE FUNCTION AND IMPROVE INTERACTION BETWEEN THE MUNICIPALITY AND MEMBERS OF THE PUBLIC.	To promote human values by fighting poverty, crime, diseases, deprivation and social ills, ensuring moral regeneration by working together through effective partnerships	By engaging all relevant stakeholders in the planning of the municipal event	Number of municipal events held	Number	3.2.1. R 1 200 000,00 3.2.2. R 364 312,00 1. R0,00 2. R60 000,00 3. R 30 000,00 4. R 60 000,00		3.2.1. Nyus'ivolumere R0,00 3.2.2. OSS (District Operation Mbo) R0,00	R0,00	8	8	3.2	9	8	7	Target Not Met	Due to Budget constraints. 7 municipal events held; 16 July 2019, 18 July 2019, 30 July 2019, 25 November 2019, 1 December 2019, 5 March 2020, 13 February 2020	Some targets will be met in 2020/21 Financial Year	28	POE verified hence target not met	1. Photos 2. Invoices 3. Attendance Registers
Ref. No. 03 GGP 2017/2022. 3.3			To provide reasonable assurance that the municipality adheres to applicable laws and regulations.	By convening audit committee meetings and reporting to Council	Number of audit committee meetings held	Number	3.3. R600 000,00 1. R585 000,00 2. R 15 000,00		R429 560.86	R74 257,20	4	7	3.2	4	N/A	4	Target Met	4 Audit Committee Meeting held on the 21 August 2019, 29 November 2019, 13 March 2020 15th June 2020	N/A	29	POE verified hence target met	1. Attendance Register
Ref. No. 03 GGP 2017/2022. 3.4			To ensure effective fraud and corruption risk management within the municipality	By providing a framework for fraud and corruption risk management and ensuring effective implementation	Date in which risk assessments are conducted	Date	3.5. R 100 000,00 1. R 70 000,00 2. R 30 000,00		R96 159.33	R0,00	Jun-19	Jun-19	3.3.4	2019/12/19	2020/03/01	2019/08/05 2019/11/21 2020/02/13	Target Met	Risk assessment conducted: 5 August 2019, 21 November 2019, 13 February 2020	N/A	30	POE verified hence target met	1. Attendance Register 2. Risk Register

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											2019/2020 TARGET	2019/2020 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
REF No. 02 MTRANS 2017/2022: 4.1.	A SKILLED AND CAPABLE WORKFORCE TO SUPPORT AN INCLUSIVE GROWTH	MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT	TO ENSURE A SMOOTH FUNCTIONING OF COUNCIL AND THAT STAFF COMPLIMENT IS ABLE TO DELIVER AS PER THE IDP	To ensure that the municipality actually spend the percentage of a municipality's budget on implementing its Workplace Skills Plan	By developing a Workplace Skills Plan	Number of Trainings conducted	Number	4.1. R 3 000 000,00 1. R 2 000,000,00 2. R 100,000,00 3. R 200 000,00 4. R 20 000,00 5. R 5 000,00 6. R 25 000,00 7. R 650,000,00	R505 641.00	R0,00	63	89	20	N/A	20	Target Met	20 trainings conducted: 22-26 July 2019, 4 September 2019, 15-19 July 2019, 15-20 September 2019, 10-12 September 2019, 12 August 2019, 8-10 October 2019, 23-25 October 2019, 27-29 November 2019, 28-29 November 2019, 25 November 2019, 22-24 October 2019, 30 October 2019, 7-8 October 2019, 12 December 2019, 17-21 February 2020, 2nd annual local government talent management, 31 January 2020, 24-28 February 2020, 29 June-02 July 2020,	N/A	1, 5, 10, 14	POE verified hence target met.	Attendace Register	
				Percentage of budget spent on Workplace Skills plan	Percentage	R693 453,39	100%	62%	4.1.2	100%	N/A	88,37%	Target Not Met	Disturbance by Corona Virus	Deffered to next financial year	2, 6, 11, 15	It is noted that the Go 40 reports are attached however Target Not Met.	Go 40 reports				
				Date in which WSP was submitted to LGSETA	Date	R0,00	Apr-19	Apr-19	4.1.3.	2020/04/30	N/A	2020/05/06	Target Not Met	LGSETA sent correspondence to all municipalities dated the 31st March 2020 indicating that due to Covid 19 regulations, the submission date is extended to the 31st May 2020 as also provided for by the regulation (41.) hence the acknowledgement letter is also dated the 6th May 2020.	It was submitted on the 6th May 2020	16 (3-Quarter 4 POE file)	It is noted that the acknowledgement letter, letter granting the extension due to Covid 19 as well as the Covid 19 guidelines and procedure for SETA is attached however target not met as was submitted in May instead of April 2020.	Acknowledgment letter				
REF No. 02 MTRANS 2017/2022: 4.2.				To capacitate Supply Chain Management officials and Bid Committee members	By developing a Workplace Skills Plan	Number of officials trained on SCM	Number	4.2. R 300 000,00 1. R 180 000,00 2. R 100 000,00 3. R 20 000,00	R 0,00	N/A	27	15	30	0	N/A	N/A	N/A	N/A	N/A	Attendace Register		

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REF No. 02 MTRANS 2017/2022- 4.3.		To implement the Integrated Health and Wellness strategy to ensure a healthy, motivated and dedicated workforce by June 2019	By implementing the Integrated Health and Wellness strategy	Number of Health and wellness activities implemented	Number	<p><b>4.3.1. R 600,000,00</b></p> <p><b>4.3.2. R 200 000,00</b></p> <p><b>4.3. R200 000,00</b></p> <p><b>4.3.3. R 75 000,00</b></p> <p><b>4.3.4. R 75 000,00</b></p> <p><b>4.3.5. R 50 000,00</b></p>	<p><b>4.3.6. R30 000,00</b></p> <p><b>4.3.7. R 110 000,00</b></p>	<p><b>4.3.1. MEDICAL SURVEILLANCE</b></p> <p><b>4.3.2. EMPLOYEE WELLNESS PROGRAMME</b> R321 656.00</p> <p><b>4.3. Health and Safety Trainings</b> R109 609</p> <p><b>4.3.3. SHE reps Training</b> 1. Appointment of Service Provider</p> <p><b>4.3.4. First Aiders Training</b> 1. Appointment of Service Provider</p> <p><b>4.3.5. Supervisors Training</b> 1. Appointment of Service Provider R 70 000 (Occupational healthy and safety) R 300 000</p> <p>BAL: R 116 000,00</p> <p><b>4.3.6. Signage's</b> R 22 500</p> <p>Bal: 0,00</p> <p><b>4.3.7. Fire Extinguishers</b> R 110 000,00 bal: 25 000,00</p>	R181 029,60	5	5		5	N/A	7	<b>Target Met</b>	The department achieved more than expected due to the arising need. 7 Health and Wellness activities implemented: 20 August 2019, 21 August 2019, 22 August 2019, 23 August 2019, 16 September 2019, 17 September 2019, 19 September 2019,	N/A	3, 8	POE verified hence target met.	Attendance Register, Invoices and Adverts
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IDP Ref No.	OUTCOME 9	NATIONAL KEY PERFORMANCE AREA	IDP STRATEGIC OBJECTIVE	Objective	Strategy	KPI	UNIT OF MEASURE	Budget	ADJUSTED BUDGET	Expenditure as at 30 June 2020	COMPARISON WITH PREVIOUS FINANCIAL YEAR		CURRENT FINANCIAL YEAR			Target Met / Not Met	Reasons for underperformance/deviation/comments/explanations	Remedial Action	POE File Ref. No.	PMS: Specialist Comments	Portfolio of Evidence	
											2019/2019 TARGET	2019/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
REF No. 02 MTRANS 2017/2022: 4.4.				To implement the Employment Equity Plan by ensuring that the number of people from employment equity target groups are employed in the three highest levels of management by June 2019	By implementing the Employment Equity Plan	Date in which the the Employment Equity Plan is submitted to the department of labour	Date	R 0.00		R0,00	N/A	N/A		2020/01/31	N/A	2020/01/10	Target Met	This was achieved earlier due to proactivity.	N/A	12	POE verified hence target met.	Acknowledgment letter
REF No. 02 MTRANS 2017/2022: 4.5.				To provide secure ICT infrastructure which delivers appropriate levels of data confidentiality and integrity	By ensuring that all annual subscriptions are paid for	Number of software licenses renewed	Number	<b>4.5. R 2 250 000</b> 1. R 1 350 000 2. R 100 000 3. R 200 000 4. R 200 000 5. R 400 000	R 2 250 000,00 Bal: R 300 000,00	R673 984,14	5	5		5	N/A	5	Target Met	5 software licenses renewed	N/A	9	POE verified hence target met.	1. Invoices 2. Renewed licenses
REF No. 02 MTRANS 2017/2022: 4.6.				To ensure effective communication internally and externally	By developing a Newsletter on a quarterly basis	Number Newsletters developed and published by 30 June 2020	Number	<b>4.6. R 1 200 000</b>	R 1 200 000,00 Bal: R 1 200 000,00	R214 750,00	4	3		4	N/A	2	Target Not Met	Appointment of service provider is not inline with our financial year. The newsletter service provider was appointed in 3rd quarter. 2 Newsletters developed and published by 30 June 2020	This shall be addressed in the 2020/21 financial year by ensuring alignment	13, 17	It is acknowledge that 2 invoices accompanied by the newsletters (in different languages) are attached hence Target Not Met.	Invoices
REF No. 02 MTRANS 2017/2022: 4.7.				To provide adequate storage for municipal data and information	By procuring installing hard disks	Date in which hard disks are installed	Date		R 300 000 Bal: R 196 000,00	R0,00	N/A	N/A		2019/12/01	N/A	2019/09/30	Target Met	This was achieved earlier due to proactivity. By 30 September 2019	N/A	4	It is noted that photos are attached hence target met.	1. Photos

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											2019/2020 TARGET	2019/2020 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
REF No. 02 MTRANS 2017/2022: 4.7.					By procuring additional hard disks	Number of hard disks procured	Number	4.7. R 500 000		R770.500	N/A	N/A	4	N/A	12	Target Met	12 hard disks procured	N/A	4	POE verified hence target met	1. Invoice	
Ref. No. 05 FIN /2018: 3.1	IMPROVED MUNICIPAL FINANCIAL AND ADMINISTRATIVE CAPABILITY	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	TO IMPROVE THE FINANCIAL VIABILITY AND MANAGEMENT OF THE MUNICIPALITY IN ORDER TO FUND MORE QUALITY PROJECTS	To showcase and market the district	By continuously updating communities on existing and new service delivery programmes and projects	Number of service delivery marketing activities conducted by June 2020	Number	<b>3.1.R 200 000,00</b> <b>3.1.1. Banners</b> 1.R 85 000,00 <b>3.1.2.Folders</b> 1. R 80 000,00 <b>3.1.3.Foilers</b> 1. R 20 000,00 2. R 5 000,00 3. R 5 000,00 4. R 5 000,00 <b>3.1.4. R 200 000,00</b> <b>3.1.1. Banners</b> 1.R 20 000,00 <b>5.5. R 300 000,00</b> 1. R300 000,00 <b>5.6. R 200 000,00</b> 1.R 200 000,00 <b>5.7. R 100 000,00</b> 1. R 80 000,00 2. R 20 000,00	R0,00	23	21	17	2	6	Target Met	The department achieved more than planned due to it seeing the need to do more service delivery marketing activities as a mode of communications. 6 service delivery marketing activities conducted: Sukuma Sakhe, Media Tour, Media Briefing, Media Briefing for World AIDS day, Quest to end AIDS, Wall Banners	N/A	27	POE verified hence target met (e-mailed podcast to IA)	1. Invoices 2. Photos and articles 3. DVD/ Podcast 4. Attendance Register		
REF No. 05 EIN 2017/2022: 5.1	IMPROVED MUNICIPAL FINANCIAL AND ADMINISTRATIVE CAPABILITY	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	TO IMPROVE THE FINANCIAL VIABILITY AND MANAGEMENT OF THE MUNICIPALITY IN ORDER TO FUND MORE QUALITY PROJECTS	To ensure improved revenue collection by June 2019	implement revenue enhancement strategy	Number of customers on database billed	Number	<b>5.1. R 1 750 000,00</b> 1. R600 000,00 2. R 150 000,00 3. R 200 000,00 4. R 800 000,00	R0,00	12606	12413		12800	N/A	12454	Target Not Met	Could not conduct the community meeting and campaigns because of Covid 19 pandemic. Will install the smart meters.	Will install the smart meters.	1	POE verified hence target not met	Age analysis	
REF No. 05 FIN 2017/2022: 5.2				To ensure updated and reliable indigent debtor information by June 2019	Update indigent debtor information	Date in which indigent register is approved by Council	Date	<b>5.2. R 150 000</b>	R 0,00	R0,00	N/A	N/A	2020/06/01	N/A	2019/11/27	Target met	This was achieved earlier due to proactivity.	N/A	2	POE verified hence target met	Council resolution	

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								2019/2020 TARGET	2019/2020 ACTUAL			Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target	Annual Actual Performance								
REF No. 05 FIN 2017/2022: 5.3				To ensure updated and reliable debtor information by June 2020	update debtor information	Number of Consumers with reliable updated information	Number	5.3. R 800 000 1. R800 000.00		R	R0,00	12606	12413	5.3.	12439	N/A	12454	Target Met	The department achieved more than expected due to the rising number of consumers.	N/A	3	POE verified hence target met	Age analysis
REF No. 05 FIN 2017/2022: 5.4				To ensure compliance with the MFMA and improve budgeting reporting processes by June 2020	Coordinate the budget preparation process in line with approved schedule of key deadlines	Date in which the 2020/2021 Final budget was approved.	Date	5.4. R 500 000.00		R 303 356.00	R0,00	May-19	May-19	5.4.	2020/05/31	N/A	2020/05/27	Target Met	N/A	N/A	4	POE verified hence target met	Council resolution
REF No. 05 FIN 2017/2022: 5.5				To ensure the Municipality complies with the MFMA and submit to the Auditor General on time	Prepare monthly control account reconciliations to ensure reliable financial information is reported throughout the year	5.5.1 Date in which Interim Financial Statements were submitted to Internal Audit	Date	5.5. R 2 000 000.00		R 0,00	R0,00	N/A	N/A	5.5.	2020/02/01	N/A	2020/03/09	Target Not Met	Interim financial statement could not be submitted on time due to consolidation of information.	It was submitted on the 9th March 2020.	5	POE verified hence target not met as was submitted in March 2020 instead of February 2020	1. Proof of submission
REF No. 05 FIN 2017/2022: 5.5						5.5.2 Date in which AFS were submitted to Auditor General	Date						R0,00	Aug-18	Aug-18	5.5.1	2019/08/31	N/A	2019/08/31	Target Met	AFS were submitted to Auditor-General on 31 August 2019	N/A	6
REF No. 05 FIN 2017/2022: 5.6				To ensure updated fixed asset register by June 2020	update fixed asset register	Date in which fixed asset register was updated	Date	5.6. R 2 500 000 1. R 1 500 000 2. R 500 000 3. R 500 000		R 9 438 482.00	R5 115 962.45	Sep-18	Sep-18	5.6.	2020/06/30	N/A	2020/06/30	Target Met	Updated fixed asset registers conducted by 30 June 2020	N/A	7	POE verified with mid term consolidated resulting into 4 asset registers conducted hence target met.	1. Updated Asset Register



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											2019/2019 TARGET	2019/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
REF NO. 04 LESOC 2017/2022: 6.1	A LONG AND HEALTHY LIFE FOR ALL SOUTH AFRICANS	CROSS CUTTING INTERVENTIONS	TO CREATE A FUNCTIONAL URBAN, REGIONAL AND HUMAN SETTLEMENTS WHILST PROTECTING THE ENVIRONMENT	To provide for an integrated and coordinated disaster management that focuses on preventing/reducing the risk of disasters	By developing a fully equipped Disaster Management Centre	Percentage of reported incidents responded to within turnaround time	Percentage	<b>6.1.1. R 850,000,00</b> 1. R 0,00 2. R 550 000 3. R 100 000 4. R 200 000 <b>6.1.2. R 300,000,00</b> 1. R 300 000	<b>6.1.1. Relief Material</b> R 750 000,00  <b>6.1.2. Consumable</b> R 300 000,00	<b>6.1.1.</b> R 750 000,00  <b>6.1.2.</b> R 300 000,00	100% within 6 hours	100% within 6 hours	100% within 6 hours	N/A	100% within 6 hours	Target Met	N/A	1	POE verified hence target met.	1. Assessment form		
REF NO. 04 LESOC 2017/2022: 6.1				Date in which Disaster Management Communication System software licence is renewed	Date	<b>6.1. R 300 000,00</b>	R 200 000,00	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A	N/A	1. Invoice		
REF NO. 04 LESOC 2017/2022: 6.2				To gazette Municipal Health Services tariffs	By engaging government printers for gazetting the Municipal Health Services tariffs	Date in which Municipal Health services tariffs are gazetted	Date	<b>6.2. R 100 000 00</b>	R 100 000,00	N/A	Jun-19	May-20	2020/06/01	0	N/A	N/A	N/A	N/A	N/A	N/A	Gazetted Municipal Health Services By-Laws	
REF NO. 04 LESOC 2017/2022: 6.3				To ensure the implementation of Municipal Health programme based on the National Norms and Standards	By implementing municipal health programme based on the National Norms and Standards	Number of training conducted on Food handling	Number	<b>6.3.1. R 200 000,00</b> 1. R 100 000,00 2. R 100 000,00  <b>6.3.2. R 150 000,00</b> 1. R 0,00 2. R 120 000,00 3. R 0,00 4. R 0,00 5. R 2 500,00	<b>6.3.3. R 100 000,00</b> 1. R 0,00 2. R 10 000,00 3. R 1 000,00 4. R 0,00 5. R 39 000,00 6. R 50 000,00 3. R 0,00 4. R 0,00 5. R 2 500,00 <b>6.3.4. R 100 000,00</b>	R 73 189,90  R 73 189,90  R 73 189,90	4	6	4	2	5	Target Met	The department achieved more than expected due to the rising need to ensure adherence to the implementation of municipal health programme based on the National Norms and Standards. 5 Food handling trainings conducted: 24 June 2020, 12 June 2020, 7 April 2020, 8 November 2019, 4 November 2019	N/A	4	POE verified hence target met	1. Attendance register	
				Number of water samples submitted to Laboratory for analysis	Number	200 227	200 N/A	200	N/A	271	Target Met	The municipality's goal is to provide clean drinkable water hence there was a need to analyse more samples due to the climate change challenges.	N/A	4	POE verified hence target met	1. Invoice 2. Water sample results						

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

2019/2020 HARRY GWALA DISTRICT MUNICIPALITY ANNUAL PERFORMANCE REPORT

IDP Ref No.	OUTCOME 9	NATIONAL KEY PERFORMANCE AREA	IDP STRATEGIC OBJECTIVE	Objective	Strategy	KPI	UNIT OF MEASURE	Budget	ADJUSTED BUDGET	Expenditure as at 30 June 2020	COMPARISON WITH PREVIOUS FINANCIAL YEAR		CURRENT FINANCIAL YEAR			Target Met / Not Met	Reasons for underperformance/deviation/comments/explanations	Remedial Action	POE File Ref. No.	PMS: Specialist Comments	Portfolio of Evidence	
											2019/2019 TARGET	2019/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
						Date in which Sampling Equipment is procured	Date	6. R 2 500,00 7. R 25 000,00			Jun-19	Mar-19	6.3.5	2020/03/01	N/A	2020/01/01	Target Met	N/A	N/A	5	POE verified hence target met.	1. Invoice
REF NO. 04 LESOC 2017/2021: 7.1	LOCAL ECONOMIC AND SOCIAL DEVELOPMENT	TO INCREASE THE PROGRESS INDICATORS OF THE DISTRICT AND ENSURE FULL PARTICIPATION IN THE ECONOMY TO BENEFIT THE HARRY GWALA COMMUNITY AND	To implement the Youth Development plan	By engaging all youth structures to partake in the implementation of the Youth Development Plan	Number of Youth programmes implemented from the Youth Development Plan	Number	7.1.1. R 200 000 00 1. R 100 000,00 2. R 10 000,00 3. R 50 000,00 4. R 40 000,00  7.1.2. R 150 000,00 1. R 50 000,00 2. R 100 000,00	7.1.3. R 140 000,00 1. R 100 000,00 2. R 40 000,00  7.1.4. R 150 000  7.1.5. R 0,00	7.1.1. Youth day commemoration R 200 000,00 7.1.2. BACK TO SCHOOL R 0,00  7.1.3. MATRIC EXCELLENCE AWARD R 0,00  7.1.4. CUBA R 300 000,00 Bal: R 150 000,00  7.1.5. Agricultural Youth Indaba R 0,00	R120 000,00	5	4	7.1	5	2	1	Target Not Met	Due to the Municipalities financial constraints the following programmes were adjusted to zero : 7.1.3: 7.1.1,7.1.2. 1 Youth programs implemented: Harry Gwala District Agricultural Indaba implemented	to be considered in the 2022/2023 financial year	5	POE verified hence target not met.	1. Proof of payment 2. Attendance Registers 3. Photos

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

REF NO. 04 LESOC 2017/2022: 7.2				To empower and promote healthy living, awareness and moral regeneration amongst the vulnerable and communities	By engaging different social groupings to participate on special programmes	Number of Special programmes conducted	7.2.1. R200 000,00 1. R 60 000,00 2. R 5 000,00 3. R 10 000,00 4. R 10 000,00 5. R 50 000,00	7.2.2. R 260 000,00 1. R 100 000,00 2. R 40 000,00 3. R 20 000,00 4. R 100 000,00	7.2.3. R 70 000,00 1. R 30 000,00 2. R 10 000,00 3. R 30 000,00	7.2.4. R 300 000,00 1. R 100 000,00 2. R 60 000,00 3. R 10 000,00 4. R 5 000,00 5. R 10 000,00	7.2.5. R 200 000,00 1. R 50 000,00 2. R 25 000,00 3. R 10 000,00 4. R 5 000,00 5. R 10 000,00	7.2.6. R 240 000,00 1.R 100 000,00 2.R 50 000,00 3.R 30 000,00 4. R 100 000,00 5. R 10 000,00	7.2.1. Religious Awareness	7.2.2. Golden Games R 58 300,00	7.2.3. District Umkhosi woMhlanga R 49 500,00	7.2.4. Women Empowerment Programme R 70 000,00 BAL: 20 500,00	7.2.5. Men's Summit R 198 770 ,00	7.2.6. Disability Day /Awareness	18	18		6	4	4	Target Met	4 Special programs held: Men's day celebration held on 30 July 2019, District Umkhosi Womhlanga held on 10 August 2019, Senior Citizens golden games district selection held on 15 August 2019, KZN Provincial Golden games held on 10-12 September 2019	N/A	6	POE Verified however hence target met: It is noted that photos of the Nongoma Umkhosi Womhlanga held on 6-8 September 2019 are attached however is the Arts and Culture function and the target is still met as this is just an additional information that has been submitted.	1.Attendance register 2.Photos 3.Invoice
																					7.2									
REF NO. 04 LESOC 2017/2022: 7.3				To foster social cohesion within the district	By hosting and supporting cultural activities	Date in which the cultural festival is held	7.3.1. R 100 000,00 1. R 60 000 2. R 5 000 3. R 100 000 4. R 10 000 5. R 10 000							R 0,00	N/A	Nov-18	Dec-18		2019/12/01	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Attendance Registers 2. Photos		
						Date																								

**HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN**

2019/2020 HARRY GWALA DISTRICT MUNICIPALITY ANNUAL PERFORMANCE REPORT

IDP Ref No.	OUTCOME 9	NATIONAL KEY PERFORMANCE AREA	IDP STRATEGIC OBJECTIVE	Objective	Strategy	KPI	UNIT OF MEASURE	Budget	ADJUSTED BUDGET	Expenditure as at 30 June 2020	COMPARISON WITH PREVIOUS FINANCIAL YEAR		CURRENT FINANCIAL YEAR			Target Met / Not Met	Reasons for underperformance/deviation/comments/explanations	Remedial Action	POE File Ref. No.	PMS: Specialist Comments	Portfolio of Evidence	
											2018/2019 TARGET	2018/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance
REF NO. 04 LESOC 2017/2022: 7.4				To identify suitable candidates through hosting build up sporting activities so as to participate in Provincial tournaments	By hosting different sporting activities and participating in Provincial tournaments	Date in which HGDM hosted Mayoral Games	Date	7.4. R 4 200 000,00 7.4.1. R 450 000,00 7.4.2. R 3000 000,00 7.4.3. R 2 800 000,00	R2 800 000.00	R797 500,00	Sep-18	Oct-18	7.4.1	2019/09/30	N/A	2019/09/28 2019/09/17	Target Met	HGDM Mayoral Games hosted on 28 September 2019, 17 September 2019	N/A	6	POE verified hence Target Met	1. Attendance Registers 2. Photos
				Date in which HGDM participated in SALGA games	Date										7.4.3	2019/12/19	N/A	2019/12/16	Target Met	HGDM Participated in the SALGA games on 12-16 December 2019	N/A	6
REF NO. 04 LESOC 2017/2022: 7.5				To promote the horse riding within the district	By hosting rural sporting activities and participating in Provincial tournaments	Date in which HGDM participated in Dundee July	Date	7.5.1. R 650 000,00 7.5.2. R 100 000,00	7.5.1. R 750 000,00 BAL: 480 000,00 7.5.2. Dundee July	R240 460,00	Jul-18	Jul-18	7.5.1	2019/07/31	N/A	2019/07/18	Target Met	HGDM Participated in the Dundee July on 18 July 2019	N/A	6	POE verified hence Target Met	1. Photos 2. Attendance Registers 3. Invoice
				Date in which HGDM hosted Summer Cup	Date										7.5.2	2019/11/30	N/A	2019/11/01	Target Met	HGDM hosted Summer cup in November 2019	N/A	6
REF NO. 04 LESOC 2017/2022: 7.6				To promote healthy life style within the district	By inviting the athletes to participate in Harry Gwala marathon	Date in which the Harry Gwala marathon is hosted	Date	7.6. R 2 100 000 00	R 0.00	N/A	Mar-19	Mar-19	7.6	2020/03/01	0	N/A	N/A	N/A	N/A	N/A	1. Photos 2. Invoice	
REF NO. 04 LESOC 2017/2022: 7.7	IMPROVED MUNICIPAL FINANCIAL AND ADMINISTRATIVE CAPABILITY	CROSS CUTTING INTERVENTIONS	TO CREATE A FUNCTIONAL URBAN, REGIONAL AND HUMAN SETTLEMENTS	To service owed debt to participating municipalities	By transferring owed funds to municipalities	Date in which the funds are transferred	Date	7.7. R 1 500 000 00	R 200 000	R839 993,36	N/A	N/A	7.7	2019/11/19	N/A	2019/08/01	Target Met	Executed in August 2019	N/A	6	POE verified hence Target Met	1. Proof of payment

HARRY GWALA DISTRICT MUNICIPALITY 2021 – 2022 FINAL INTEGRATED DEVELOPMENT PLAN

2019/2020 HARRY GWALA DISTRICT MUNICIPALITY ANNUAL PERFORMANCE REPORT																											
IDP Ref No.	OUTCOME 9	NATIONAL KEY PERFORMANCE AREA	IDP STRATEGIC OBJECTIVE	Objective	Strategy	KPI	UNIT OF MEASURE	Budget	ADJUSTED BUDGET	Expenditure as at 30 June 2020	COMPARISON WITH PREVIOUS FINANCIAL YEAR		CURRENT FINANCIAL YEAR			Target Met / Not Met	Reasons for underperformance/deviation/comments/explanations	Remedial Action	POE File Ref. No.	PMS: Specialist Comments	Portfolio of Evidence						
											2019/2019 TARGET	2019/2019 ACTUAL	Target No	2019-2020 Annual Target	Revised 2019-2020 Annual Target							Annual Actual Performance					
REF NO. 04 LESOC 2017/2022: 7.9				To develop the Harry Gwala District Municipality strategic planning and reporting documents in consultation with relevant stakeholders	By engaging all relevant key stakeholders in the development and reporting documents	Number of IDP roadshows conducted	<b>7.8.1.1. R 200 000</b> <b>7.8.1.2. R 1 500 000</b> 1. R 540 000 2. R 700 000 3. R 50 000 4. R 50 000 5. R 100 000 6. R 10 000 7. R 50 000  <b>7.8.2. R 464 000</b>  <b>7.8.3. R 150 000</b> 1. R 50 000 2. R 100 000	<b>7.8.1.1. SDF R 0.00</b>  <b>7.8.1.2. IDP R 1 052 200.</b>  <b>IDP Review: R 300 000</b>  7.8.2. PMS R 0,00  7.8.3. Annual Report. R 150 000 BAL : 145 000,00	7.8.1.2. IDP R 1 000 000,00	8	11	7.9.1	10	N/A	13	Target Met	In May 2020 there could be no IDP Roadshow due to Covid-19 Regulations that prohibited gatherings hence an option of radio slots was considered to be more suitable as the other one was the local radio station and the other one was the Provincial radio station. 13 IDP Roadshows conducted: 2 October 2019, 6 November, 15 October 2019, 10 October 2019, 24 October 2019, 23 October 2019, 15 October 2019, 31 October 2019, 8 October 2019, 10 October 2019, 9 October 2019, 9 October 2019, 17 October 2019, 2 radio slots held on the 13th May 2020 on Igagasi FM and 25 May 2020 on KZN FM	N/A	8	POE verified hence Target Met	1.Attendance register						
										N/A	N/A		7.9.2	2020/05/31	N/A	2020/05/27		Target Met	Wednesday, 27 May 2020	N/A	9	POE verified hence Target Met	Council resolution				
											7.9.3	2020/06/01	N/A	2020/05/27	Target Met	Wednesday, 27 May 2020	N/A	10	POE verified hence Target Met	Council resolution							

## **BACK TO BASICS**

To ensure alignment of the Organizational Performance Management System to Back to Basics HGDM has incorporated four of the five Back to Basics pillars and the 35 indicators to the organizational scorecard and the departmental SDBIPs.

The Service Delivery pillar is addressed through the implementation of water and sanitation projects. Harry Gwala district municipality has entrusted the responsibility of Basic service delivery to Infrastructure services department and Water services. Infrastructure service is responsible for implementation of water and sanitation projects. The responsibility designing, Planning and Operation and Maintenance lies with Water services department. These two departments ensure that the quarterly Back to Basics reports are populated taking into consideration the two indicators which applies to the district.

Pillar “C” which is Good Governance is a responsibility of corporate services department which is responsible for all the indicators under this pillar and are aligned with the departmental Organizational scorecard and the SDBIP. These indicators are reported to Provincial Cooperative Governance and Traditional Affairs on a quarterly basis with the relevant evidence. Corporate services department focuses on building strong municipal administration and is also responsible for pillar “E” which emphasizes on building capable local government institutions through ensuring that top six positions are filled by competent and qualified persons. This pillar is comprised of three indicators and these indicators are incorporated in the organizational score card and departmental SDBIP.

Budget and Treasury Office is responsible for ensuring sound financial management. It focuses on ensuring that the queries raised by Auditor General are resolved; the extent to which debt is serviced and the percentage of revenue collection as well as the efficiency and functionality of Supply Chain Management which is pillar “D”. This pillar has got eleven indicators which forms part of the departmental SDBIP and are reported to Cogta on quarterly basis.

## **B2B ASSESSMENT APPROACH**

A total of 100 indicators covering the 5 Back to Basics Pillars are used for assessment on a quarterly basis that are found in the CMET (Comprehensive Monitoring and Evaluation Tool). Only 81 indicators are applicable to the District.

An analysis of an acceptable level of performance for Quarter 2 in the 2020/2021 financial year means that a municipality must:

### **1. Building Capable Local Government Institutions**

#### **KPA 1: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION**

This pillar is comprised of 07 indicators and they all are applicable to the District Municipality.

#### ***Filling of Senior Management Positions***

All municipalities in the District have submitted their Senior Managers signed performance agreements as required in terms of section 53(3)(b) of the MFMA. The outstanding performance agreements when compared to the number of filled posts are in respect of new appointments. The performance agreements in respect of these new appointments will have to be submitted within 90 days after appointment.

There are no senior management vacancies at the Harry Gwala District and Dr. Nkosazana Dlamini-Zuma (NDZ) municipalities.

There was no disciplinary case of a senior manager reported within the Harry Gwala District.

#### ***2020-21 Quarter 2 Achievement of Targets***

According to the provisions of the Municipal Systems Act, 32 of 2000, municipalities must monitor and measure the progress of their performance by preparing quarterly and midyear performance reports, in terms of Chapter 6 of the MSA, on performance management systems.

The quarterly performance management reports (SDBIP reports) are finalised through a process of internal auditing and oversight by the Performance Audit Committee/Audit Committee and Council. A Standard Operating Procedure and Performance Management Monthly Implementation Plan guides this process.

Despite the number of challenges being experienced due to the pandemic all five (5) municipalities have performed above 50% with the Ubuhlebezwe and Dr. Nkosazana Dlamini-Zuma municipalities achieving 93% and 85% of their planned targets, respectively. All municipalities in the District have prepared and submitted their mid-term performance reports that indicate targets not achieved with the relevant corrective action and interventions to achieve them before the end of the year.

A remarkable number of targets were impacted upon by the national lockdown, and in most cases, municipalities have incorporated and started implementing corrective measures to address non-achievement.

#### ***Training Conducted as per WSP***

Most municipalities have not been able to conduct any training for Councillors except for the Harry Gwala District that reported 15 Councillor that have been trained. All municipalities except uMzimkhulu LM were able to provide training for officials.

## **2. Good Governance; Put People and their Concerns First**

### **KPA 2: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

This pillar is comprised of 23 indicators and only 20 are applicable to the District Municipality.

#### ***Improved Municipal Stakeholder Engagement***

Due to Covid-19 restrictions, verification of evidence from municipalities took longer than expected because most municipalities were struggling to obtain the necessary evidence from ward councillors and ward committees resulting in the slow submission of evidence from municipalities. The KZN COGTA Public Participation Business Unit was therefore unable to confirm the statistics provided in the report.

#### ***Improved Council Functionality***

All Council meetings were held quarterly in compliance with the mandatory quarterly meeting requirement in terms of Section 18 (2) of the Municipal Structures Act, No. 117 Of 1998. Executive Committee meetings were held in all municipalities. All Municipalities indicated that their Portfolio Committees were functional.

The structures of oversight were functional in the District and constituent local municipalities. All municipalities had at least one audit committee meeting during the quarter under review and complied. There is no recognised traditional leader in Greater Kokstad. Dr. Nkosazana Dlamini-Zuma, Ubuhlebezwe and uMzimkhulu municipalities met the target of 80% of traditional leadership at council meetings. Harry Gwala District municipality did not meet the target however there was a representative in one council meeting during the quarter.

#### ***Zero Tolerance of Fraud and Corruption***

No municipality in the District has reported convictions, recoveries or sanctions for criminal cases for fraud and corruption or maladministration.

#### ***Improved Municipal Responsiveness***

Harry Gwala DM and Ubuhlebezwe LM reported service delivery (water and roads, respectively) protest incidents for the quarter under review.

## **3. Sound Financial Management**

**KPA 3: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

This pillar is comprised of 27 indicators and they are all applicable to the District Municipality.

***Debtors Management Ratios***

Ubuhlebezwe LM did not submit information for end of December 2020 as a result their information could not be verified. Collection rates for all other municipalities was more than 75% however there are debtors that were outstanding for more than 90 days that need to be collected.

***Liquidity Management***

All municipalities had their cash coverage ratio of 3 months and above which is within/more than the norm. Only Nkosazana Dlamini-Zuma and UMzimkhulu LM's had enough current assets to cover for current liabilities. Harry Gwala District Municipality reported 17% total borrowing which is within the norm.

***Expenditure Management***

Only Dr. Nkosazana Dlamini-Zuma LM had ERC of 40% that is within the norm. All other municipalities spent a lot on ERC compared to operating expenditure for the period ending 31 December 2020. All grants were cash backed as per the calculations used.

The expenditure on Repairs and maintenance was lower than 60% for all municipalities, the norm being 95%. Spending on the Capex and Opex were more than 95% (Greater Kokstad and UMzimkhulu only) and less than 80% (all municipalities) respectively. The spending is in relation to the pro rata (year-to-date) budget.

Free basic services for HGDM was low as it was 10% for the period under review. All municipalities except for Greater Kokstad have own revenue of less than 30% of the total operating revenue. Eskom and Water Boards accounts were reported to be up to date and losses were calculated by municipalities.

***MIG Expenditure***

All municipalities reported expenditure in excess of 50% for the quarter ending December 2020, with Harry Gwala being the highest at 80.82% expenditure.

***Free Basic Services***

All municipalities within the District reported a very low expenditure on free basic services. This is a cause for a concern, as municipalities may not be offering free basic services to consumers which may have a negative impact on the debtor's book if indigent management is not implemented considering the Covid-19 pandemic that left most consumers unemployed during the period under review.

**4. Service Delivery**

**KPA 4: BASIC SERVICE DELIVERY AND LOCAL ECONOMIC DEVELOPMENT**

This pillar is comprised of 30 indicators. Out of the 30 indicators, 19 are applicable to the District Municipality.

***Improved access to Water and Sanitation***

Water and Sanitation is the core function of Harry Gwala District Municipality as a Water Services Authority (WSA). The District indicated that there were no new sanitation connections provided during the quarter. The District indicated that the Frequency of sewer blockages per 100 KMs of pipeline was 0. The percentage of callouts/complains responded to within 24 hours was 22.12%.



The District indicated 69% water access at the District, with 4433 new connections for the quarter under review. The percentage of complaints or callouts responded to within 24 hours for water services was reported to be 76%.

***Improved access to Electricity***

The average percentage of households with access to electricity in the District is 83%. UMzimkhulu municipality is not a licensed electricity distributor. Ubuhlebezwe reported the highest provision of free basic electricity at 96% of the indigent households. Greater Kokstad reported electricity losses of 13.12%, probably due to illegal connections.

***Improved Quality of Municipal Road Network***

Greater Kokstad and Ubuhlebezwe municipalities reported some kilometres of municipal roads resurfaced during the quarter under review. The Dr. Nkosazana Dlamini-Zuma, Greater Kokstad and Ubuhlebezwe municipalities indicated that they have graded some unsurfaced roads. Greater Kokstad municipality reported the highest percentage (90%) of fixing of potholes within the standard municipal response time. Greater Kokstad is the only municipality that reported that new municipal roads were built during the quarter under review.

***Minimized Solid Waste***

There are remarkable inconsistencies in the way municipalities were reporting for this Indicator as Dr. Nkosazana Dlamini-Zuma and uMzimkhulu LM's provided the number of households instead of the percentage as required by the indicator. The Greater Kokstad municipality reported the highest coverage percentage of 73% of households receiving the refuse removal services.

***Emergencies and Disasters***

There were 9 reported fire, hazmat and rescue related incidents within the Harry Gwala District and there were 39 natural hazards related incidents/disasters. The average response time to the fire and rescue incidents was reported to be less than 20 minutes.

***Growing Local Economies***

All the municipalities in the District have functional LED Forums. According to the information received, all applicable business licence applications are processed with within 21 days at Dr. Nkosazana Dlamini Zuma, Greater Kokstad and Ubuhlebezwe municipalities, with the exception of uMzimkhulu municipality that reported an average time of six weeks. All municipalities in the District have reviewed their LED strategies. All the municipalities in the District are creating employment opportunities through EPWP, CWP and other related infrastructure programmes.

**KPA 5: CROSS CUTTING ISSUES**

This pillar is comprised of 13 indicators. Out of the 13 indicators, 08 are applicable to the District Municipality.

***Functional DDM Structures***

During the Quarter, the DDM Structures within the Harry Gwala District and its family of municipalities were functional and addressed matters emanating from the One Plan as well as the Covid-19 Pandemic.

***Spatial Development Frameworks***

All municipalities have adopted Spatial Development Frameworks not older than 5 years. On compliance to the provisions of SPLUMA, in particular Sec 21 there is partial SDF Compliance within the Harry Gwala District Family. It was noted, in terms of section 21 SPLUMA, that the District was partially compliant with migration and future housing demands (21f), Economic activity locations and estimates (21g), infrastructure and service area estimates (21h), inclusionary housing (21k), Shortened land use processes (21l), Capital Expenditure Framework (21m) and implementation plan including sector and budgeting (21o). The family of municipal SDF's does not align with KZN Provincial SDF as the Provincial SDF is still under preparation.

The Harry Gwala family of municipal SDF's does not align with KZN Provincial SDF as the Provincial SDF is still under preparation.

1. SDF Assessment as part of the MEC Assessment was conducted in July–August 2020.
2. SDF Assessment Feedback for Harry Gwala Family was provided at the IDP Session on the 9<sup>th</sup> of November 2020.
3. SDF Support District engagement for Harry Gwala Family was on the 24 of November 2020.

#### ***Land Use Schemes***

All Local Municipalities within the District have adopted Single Land Use Schemes in terms of SPLUMA. The adopted Single Land Use Schemes were aligned to the spatial strategies as per the adopted Spatial Development Frameworks (SDFs). Land Use Scheme reviews may be required where municipalities are reviewing their SDF's and spatial strategies.

#### ***SPLUMA Institutions***

The Harry Gwala family of municipalities have four established MPT's. Dr Nkosazana Dlamini Zuma, Greater Kokstad and uMzimkhulu LM's have been fully established. In terms of Ubuhlebezwe, MPT members were appointed however this has not been gazetted. A public notice is placed in the local newspaper. All SPLUMA Institutions are in place such as the Municipal Planning Authorised Officer (MPAO), Municipal Planning Tribunal (MPT), Municipal Planning Registrar (MPR), Appeals Authority (AA) and Appeals Registrar (AR).

#### ***Development Applications***

Development applications within the District Family of municipalities are dealt with on time. Decisions taken are aligned to the Land Use Schemes adopted and the Spatial Development Frameworks.

It is noted that municipalities received few applications during the financial year due to the Covid-19 lockdown. In terms of capacity, municipalities have sufficient capacity to deal with the applications.

#### ***Credible IDP Aligned to the One Plan***

The District's one plan is being drafted and will be aligned to the IDP. The IDP is aligned to the DDM Profile, based on Sector Department projects submitted.

**ANNEXURES**

Spatial Development Framework  
Disaster Management Sector Plan